



**Consulting and Technical Services (CATS) II  
Task Order Request for Proposals (TORFP)**

**DEPARTMENT OF INFORMATION TECHNOLOGY  
CENTRAL COLLECTION UNIT'S (CCU)  
SYSTEMS MODERNIZATION -  
SYSTEMS DESIGN ARCHITECT SUPPORT SERVICES**

**CATS II TORFP PROJECT NUMBER  
F50B0400007**

**ISSUE DATE: February 9, 2010**

## TABLE OF CONTENTS

<b>SECTION 1 - ADMINISTRATIVE INFORMATION.....</b>	<b>5</b>
1.1 <i>RESPONSIBILITY FOR TORFP AND TO AGREEMENT .....</i>	5
1.2 <i>TO AGREEMENT .....</i>	5
1.3 <i>TO PROPOSAL SUBMISSIONS.....</i>	5
1.4 <i>ORAL PRESENTATIONS/INTERVIEWS.....</i>	5
1.5 <i>CONFLICT OF INTEREST .....</i>	5
1.6 <i>NON-DISCLOSURE AGREEMENT.....</i>	6
1.7 <i>LIMITATION OF LIABILITY CEILING .....</i>	6
1.8 <i>CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES.....</i>	6
<b>SECTION 2 – SCOPE OF WORK.....</b>	<b>7</b>
2.1 <i>PURPOSE, AGENCY INFORMATION, AND BACKGROUND.....</i>	7
2.1.1 <i>PURPOSE.....</i>	7
2.1.2 <i>SOW Role Definitions .....</i>	7
2.2 <i>REQUESTING AGENCY INFORMATION.....</i>	7
2.3 <i>PROJECT BACKGROUND.....</i>	7
2.4 <i>PERSONNEL DUTIES AND RESPONSIBILITIES .....</i>	8
2.5 <i>RESOURCE ALLOCATION .....</i>	9
2.6 <i>PERFORMANCE EVALUATION AND STANDARDS .....</i>	9
2.6.1 <i>Monthly Performance Ratings .....</i>	9
2.6.2 <i>Agency Acceptance Forms for Deliverables .....</i>	9
2.6.3 <i>Mitigation Procedures for Poor or Non-Performance.....</i>	10
2.7 <i>WORK HOURS.....</i>	10
2.8 <i>DELIVERABLES AND TIME OF PERFORMANCE.....</i>	10
2.9 <i>REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES.....</i>	11
2.10 <i>TO CONTRACTOR PERSONNEL MINIMUM QUALIFICATIONS .....</i>	12
2.11 <i>TO CONTRACTOR EXPERTISE REQUIRED .....</i>	12
2.12 <i>SUBSTITUTION OF PERSONNEL.....</i>	12
2.13 <i>NON-PERFORMANCE OF PERSONNEL.....</i>	12
2.14 <i>INVOICING .....</i>	12
2.14.1 <i>INVOICE SUBMISSION PROCEDURE.....</i>	12
2.15 <i>CHANGE ORDERS .....</i>	13
<b>SECTION 3 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS.....</b>	<b>14</b>
3.1 <i>REQUIRED RESPONSE .....</i>	14
3.2 <i>FORMAT.....</i>	14
3.2.1 <i>TECHNICAL RESPONSE.....</i>	14
3.2.2 <i>FINANCIAL RESPONSE.....</i>	14
<b>SECTION 4 - PROCEDURE FOR AWARDING A TO AGREEMENT .....</b>	<b>15</b>
4.1 <i>EVALUATION CRITERIA .....</i>	15
4.2 <i>TECHNICAL CRITERIA.....</i>	15
4.3 <i>SELECTION PROCEDURES .....</i>	15
4.4 <i>COMMENCEMENT OF WORK UNDER A TO AGREEMENT .....</i>	15
<b>ATTACHMENT 1 - PRICE PROPOSAL.....</b>	<b>16</b>
<b>ATTACHMENT 2 - TASK ORDER AGREEMENT.....</b>	<b>17</b>
<b>ATTACHMENT 3 - CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE .....</b>	<b>20</b>
<b>ATTACHMENT 4 - LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY .....</b>	<b>21</b>
<b>ATTACHMENT 5 - DELIVERABLE PRODUCT ACCEPTANCE FORM (DPAF).....</b>	<b>23</b>
<b>ATTACHMENT 6 - AGENCY ACCEPTANCE OF DELIVERABLE FORM.....</b>	<b>27</b>
<b>ATTACHMENT 7 - NON-DISCLOSURE AGREEMENT (OFFEROR).....</b>	<b>28</b>
<b>ATTACHMENT 8 - NON-DISCLOSURE AGREEMENT (TO CONTRACTOR).....</b>	<b>29</b>

<b>ATTACHMENT 9 – TO CONTRACTOR SELF-REPORTING CHECKLIST .....</b>	<b>31</b>
<b>ATTACHMENT 10 – TECHNICAL RESPONSE TEMPLATE (MASTER CONTRACTOR).....</b>	<b>33</b>
1 GENERAL INFORMATION .....	35
1.1 EXECUTIVE SUMMARY .....	35
1.1.1 BACKGROUND AND CAPABILITIES .....	35
1.1.2 STATE’S PURPOSE AND DESIRED APPROACH FOR IT PROJECT .....	35
1.2 REQUIREMENTS UNDERSTANDING .....	35
1.3 ASSUMPTIONS .....	35
1.4 MASTER CONTRACTOR AND PROPOSED PERSONNEL EXPERIENCE.....	35
1.4.1 THREE EXAMPLE PROJECTS .....	35
1.4.2 STATE OF MARYLAND EXPERIENCE .....	35
1.5 STATE ASSISTANCE .....	36
1.6 CONFIDENTIALITY .....	36
2 PROPOSAL ATTACHMENTS .....	36
2.1 RESUME.....	36
2.2 TORFP ATTACHMENT 4 - LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY .....	36
2.3 TORFP ATTACHMENT: COPY OF APPLICABLE CERTIFICATES .....	36
2.4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE .....	36
2.5 SAMPLE DOCUMENTS/TEMPLATES .....	36
<b>ATTACHMENT 11 – RESUME FORMAT.....</b>	<b>37</b>

**KEY INFORMATION SUMMARY SHEET**

This Consulting and Technical Services (CATS) II Task Order Request for Proposals (TORFP) is issued to obtain the services necessary to satisfy the requirements defined in Section 2 - Scope of Work. All CATS II Master Contractors approved to perform work in the functional area under which this TORFP is released are invited to submit a Task Order (TO) Proposal to this TORFP. All Master Contractors must complete and submit a Master Contractor Feedback form via the CATS II web site if not submitting a TO Proposal. The form is accessible via your CATS Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu. In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS II RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B9800035, including any amendments.

<b>TORFP Name:</b>	Central Collection Unit’s Systems Modernization - Systems Design Architect Support Services
<b>Functional Area:</b>	Functional Area 10 – Information Technology (IT) Management Consulting Services, Project #F50B0400007
<b>TORFP Issue Date:</b>	February 9, 2010
<b>Closing Date and Time:</b>	February 25, 2010, 2:00 PM
<b>TORFP Issuing Office:</b>	Department of Information Technology (DoIT)
<b>Questions and Proposals are to be sent to:</b>	Robert Krysiak RKrysiak@doit.state.md.us
<b>TO Procurement Officer</b>	Robert Krysiak Office Phone: 410-260-7179 Office Fax: 410-974-5615
<b>TO Manager:</b>	DoIT Project Manager, CCU Systems Modernization Project Office Phone: 410-767-8616 Fax: 410-974-5615
<b>Project Number:</b>	<b>F50B0400007</b>
<b>TO Type:</b>	Time and Material
<b>Period of Performance:</b>	2 Years w/2 One-Year renewal options
<b>MBE Goal:</b>	None
<b>Small Business Reserve (SBR):</b>	No
<b>Primary Place of Performance:</b>	301 West Preston Street, Baltimore MD
<b>State Furnish Work Site and/or Access to Equipment, Facilities or Personnel:</b>	Workspace, telephones and workstations with Internet access will be provided as needed.
<b>TO Pre-Proposal Conference:</b>	None

## **SECTION 1 - ADMINISTRATIVE INFORMATION**

### **1.1 RESPONSIBILITY FOR TORFP AND TO AGREEMENT**

The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement. See Section 2.15 for information on change orders.

The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement. This includes administration functions, including issuing direction to the TO Contractor; ensuring compliance with the terms and conditions of the CATS II Master Contract; and, in conjunction with the selected Master Contractor, achieving on budget/on time/within scope completion of the Scope of Work (SOW).

### **1.2 TO AGREEMENT**

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 2 - Scope of Work. A specific TO Agreement, Attachment 2, will then be entered into between the State and the selected TO Contractor, which will bind the TO Contractor to the contents of its TO Proposal, including the price proposal.

### **1.3 TO PROPOSAL SUBMISSIONS**

The TO Procurement Officer will not accept submissions after the date and exact time as stated on the Key Information Summary Sheet. The time will be local time as determined by the DoIT e-mail system time stamp. The TO Proposal is to be submitted via e-mail as two attachments in MS Word format. The "subject" line in the e-mail submission shall state the TORFP #F50B0400007. The first file will be the TO Proposal technical response to this TORFP and titled, "CATS II TORFP # F50B0400007. Technical". The second file will be the financial response to this CATS II TORFP and titled, "CATS TORFP #F50B0400007. Financial". The following proposal documents must be submitted with required signatures as .PDF files with signatures clearly visible:

- Attachment 1 – Price Proposal
- Attachment 3 - Conflict of Interest and Disclosure Affidavit
- Attachment I – Living Wage Affidavit (See Master Contract Attachments)

### **1.4 ORAL PRESENTATIONS/INTERVIEWS**

Master Contractors and proposed staff will be required to make an oral presentation to State representatives. Significant representations made by a Master Contractor during the oral presentation shall be submitted in writing. All such representations will become part of the Master Contractor's proposal and are binding, if the TO Agreement is awarded. The Procurement Officer will notify the Master Contractor of the time and place of oral presentations. Oral presentations may occur within one week after the proposal due date.

### **1.5 CONFLICT OF INTEREST**

The TO Contractor awarded the TO Agreement shall provide staffing services for DoIT or component programs with the agency, and must do so impartially and without any conflicts of interest. Each Master Contractor shall complete and include a Conflict of Interest Affidavit, in the form included as Attachment 3 to this TORFP, with its TO Proposal. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject a Master Contractor's TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, State Government Article, §15-508, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

## **1.6 NON-DISCLOSURE AGREEMENT**

Certain system documentation may be available for potential Offerors to review in a reading room at DoIT's address at 45 Calvert Street, Annapolis, Maryland. Offerors who review such documentation will be required to sign a Non-Disclosure Agreement in the form of Attachment 7. Please contact the TO Procurement Officer of this TORFP to schedule an appointment.

In addition, certain documentation may be required by the TO Contractor awarded the TO Agreement in order to fulfill the requirements of the TO Agreement. The TO Contractor, employees and agents who wish to review such documents will be required to sign, including but not limited to, a Non-Disclosure Agreement in the form of Attachment 8.

## **1.7 LIMITATION OF LIABILITY CEILING**

Pursuant to Section 28(C) of the CATS II Master Contract, the limitation of liability ceiling is hereby set as follows: Contractor's liabilities per claim under this TORFP shall not exceed the total TO Agreement amount.

## **1.8 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES**

DoIT will be performing contract management oversight on the CATS II Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of CATS II task orders (TO). This process shall typically apply to active TOs for operations and maintenance services valued at \$1 million or greater, but all CATS II TOs are subject to review.

Attachment 9 is a sample of the TO Contractor Self-Reporting Checklist template. DoIT will send checklists out to applicable TO Contractors approximately three months after the Notice To Proceed date for a TO Agreement, and approximately every six months thereafter. The TO Contractor awarded the TO Agreement shall complete and return the TO Contractor Self-Reporting Checklist within two weeks of receipt as instructed on the checklist.

## SECTION 2 – SCOPE OF WORK

### 2.1 PURPOSE, AGENCY INFORMATION, AND BACKGROUND

#### 2.1.1 PURPOSE

DoIT is issuing this CATS TORFP to obtain Systems Design Architect services for the CCU Systems Modernization project. DoIT requires one resource immediately upon award with the option to hire up to an additional two resources.

Given the sensitivity of data associated with this project, the selected resource must comply with the requirements of CATS II RFP Section 2.5.3.2(A) through (D), sign a non-disclosure affidavit as provided as Attachment 8 and Attachment 9, and pass a background check with the State of Maryland.

**Please note that the Master Contractor(s) awarded this TO Agreement may NOT submit proposal(s) in response to any subsequent CCU Systems Modernization solicitation(s) associated with the acquisition or implementation of the planned replacement system and/or peripheral system(s) associated with CCU Systems Modernization project.**

#### 2.1.2 SOW Role Definitions

The purpose of this section is to describe the SOW roles.

- A) TO Procurement Officer - DoIT staff person responsible for managing the procurement process resulting in a TO Agreement for personnel to support the CCU Systems Modernization project;
- B) TO Manager – The TO Manager for this procurement will be the DoIT Project Manager (PM) for the CCU Systems Modernization project. The DoIT PM is responsible for overseeing the work required under the TO Agreement for the Systems Design Architect and approval of deliverables;
- C) TO Contractor – The Master Contractor awarded the TO Agreement for the Systems Design Architect services. The TO Contractor shall provide the Systems Design Architect and shall report to the TO Manager.
- D) Resource – The person assigned by the TO Contractor for services according to this TORFP. The resource shall report to the TO Manager.

### 2.2 REQUESTING AGENCY INFORMATION

DBM's CCU mission is to collect all delinquent accounts of the State of Maryland. Since its inception in 1973, the CCU has grown to a 115 person organization that supports a total of 400 Clients with a portfolio size of 1.5 million accounts and more than \$1.4 billion in receivables.

### 2.3 PROJECT BACKGROUND

The CCU's primary IT system was implemented over 20 years ago. Several risks have been identified that are driving the replacement of that system. The goal of the CCU Systems Modernization project is to use IT to improve the operational efficiency and increase the percentage of debt accounts collected in part or in full.

The new solution should provide the following functionality:

- Replacement of the core collection system with a state-of-the-art Commercial-off-the-Shelf (COTS) product designed specifically for the government centralized collections market
- Development of a web application with workflow and approval cycles for clients to interact with the CCU to submit new client requests, debt referrals, and debt payment adjustments
- Implementation of a web portal / dashboard for debtors to review account status, clients to review reports, and CCU supervisors / management to review collection metrics

- Development of an interface between the existing telephony, Interactive Voice Response (IVR), Integrated Predictive Dialer (IPD), Automated Call Distribution (ACD), electronic payment processing, and collection systems
- Implementation of a digital imaging archiving system to capture the image of any document associated with an account including debtor correspondence and client files
- Automation of the payment plan contracts with the ability to capture digital signatures
- Enhancement of the accounting module to provide easier reconciliation, balancing, closing, and reporting
- Automation of skip tracing with interaction to nationally recognized investigation services
- Integration of the legal module to produce legal and court documents for judgment filings
- Improvement of the interface architecture
- Consolidation and integration of several desktop databases and spreadsheets used to augment the legacy application
- Implementation of kiosks for accepting payments
- Modification of the CCU-Satellite facilities to accommodate system changes
- Delivery of a fully integrated solution with single sign-on capabilities, hierarchical user level security, and extensive audit and history logging capability.

The project started over one year ago and has documented business requirements and over 1000 functional requirements. The team is working expeditiously to complete the requirements definition phase. The team plans to issue a TORFP in second quarter of 2010 for system integration services.

## 2.4 PERSONNEL DUTIES AND RESPONSIBILITIES

The selected resource shall be required to review the Maryland Technical Architecture Framework (MTAF), and project's documented functional requirements. Utilizing these baselines, the resource shall establish the basic structure of the system, defining the essential design features, and elements that provide the new solution's framework. The solution's proposed architectural requirements will be incorporated into the TORFP for system integration services.

The resource shall report to the TO Manager and perform the tasks described in the table below for the CCU Systems Modernization project. The resource shall be capable of performing all assigned tasks with self-sufficiency and minimal guidance from the TO Manager. The resource performance shall be rated each month based on the quality of deliverables for this TORFP (See Section 2.8) and quality of services provided in the performance of the duties and responsibilities described below (See Attachment 5 Deliverable Product Acceptance Form (DPAF) for Performance Rating Disposition).

An asterisk (\*) by the section number and ***bold italics*** identifies a written deliverable associated with that duty / responsibility. Refer to Section 2.8 for a full description of all required deliverables and time of performance for this TORFP. The activities to be performed include:

Systems Design Architect Services	
2.4.1	Represents the CCU organization to provide architectural expertise throughout the project lifecycle.
2.4.2	Provide input, related to the identification of business and technical needs, and issues relating to business requirements.
2.4.3*	Derive and document <b><i>architecture requirements</i></b> ensuring that the architectural recommendations are in compliance with DoIT EA and resolves recent CCU audit findings.



2.4.4*	Develop a <b>CCU Project Conceptual Architecture Diagram</b> that creates the high-level organizing structure of the system, identifies architectural components and their responsibilities and relationships. The architect is responsible to validate that the architecture meets stakeholder goals, and where it does not, assess the impact.
2.4.5*	Develop a <b>CCU Project Logical Architecture</b> that provides a definition of the application architecture, at a logical level, including both the business subsystems, with dependencies, and the distribution strategy for the business subsystems.
2.4.6	Assist in preparing the solicitation for the replacement system.
2.4.7	Provides architectural expertise in an advisory role to review proposals in response to the solicitation for the replacement system.
2.4.8	Assists to complete the gap analysis that closes any issues between the selected proposal for the replacement system and the CCU requirements.
2.4.9	Participates in a formal review of the requirements, design specification, custom code, test readiness, and operational readiness reviews.
2.4.10	Other duties as assigned by the PM for the successful implementation of the CCU Systems Modernization project.

## 2.5 RESOURCE ALLOCATION

The system design architect resource hours are planned at 80% during the term of the contract. The below table identifies the number of hours budgeted by personnel and by activity. Hours indicated below are for planning purposes and do not represent a commitment to award for the total number identified here.

Project Personnel	Hours Budgeted by Activity					
	Requirements	Procurement	Design	Integration	Test	Implementation
System Design Architect Services Resource	400 hrs	1,640 hrs	936 hrs	1,400 hrs	744 hrs	304 hrs

## 2.6 PERFORMANCE EVALUATION AND STANDARDS

### 2.6.1 Monthly Performance Ratings

Each month the TO Manager shall issue a corresponding Deliverable Product Acceptance Form (DPAF) for performance rating (Attachment 5) based on the quality of the deliverables required, industry expertise, and the performance rating for the work required in Section 2.4. This performance rating shall appear on the monthly DPAF provided as Attachment 5. In the event of poor quality deliverables or poor or non-performance by the resource resulting in a rating of “unacceptable,” payment shall be withheld pending the outcome of the procedures described in Section 2.6.3.

### 2.6.2 Agency Acceptance Forms for Deliverables

As deliverables are completed the TO Manager shall issue a corresponding Agency Acceptance Form (Attachment 6) which indicates acceptance of work required in Section 2.4.

### 2.6.3 Mitigation Procedures for Poor or Non-Performance

At any time during the time of performance described for deliverables in Section 2.4, should the resource exhibit poor deliverable quality, or should the resource exhibit poor or non-performance as per the performance rating (deemed a score lower than a 3 for any of the 9 applicable knowledge areas or average score lower than 3), as determined by the TO Manager, DoIT shall pursue the following mitigation procedures prior to requesting a replacement employee:

- A) The TO Manager shall document performance issues and give written notice to the TO Contractor, clearly describing problems and delineating remediation requirement(s).
- B) The TO Contractor shall respond with a written remediation plan within three business days and implement plan immediately upon written acceptance by the TO Manager.
- C) Should performance issues persist, the TO Manager may give written notice or request the immediate removal of the person(s) whose performance is at issue, and determine whether a substitution is required.

### 2.7 WORK HOURS

- A) The TO Contractor assigned personnel will work an eight-hour day between the hours of 7:00 AM and 6:00 PM, Monday through Friday, except for State holidays.
- B) Services may also involve some evening and/or weekend hours performing planned system upgrades in addition to core business-day hours. Hours performing system upgrades would be billed on actual time worked at the rates proposed.

### 2.8 DELIVERABLES AND TIME OF PERFORMANCE

The table below describes the Section # references for appropriate duties and responsibilities of Section 2.4 of the TORFP, the Deliverables ID for invoicing, the description of the deliverable, and the Expected Completion Dates by identifying the number of calendar days estimated for the resource to complete the deliverable after receiving the Notice to Proceed (NTP).

Section #	Deliverables ID	Deliverable Description	Time of Performance
2.4.1	2.8.1	<b>Systems Design Architect Services</b> - Encompasses the duties and responsibilities in Section 2.4.1 and culminates in the overall systems architecture of the implemented CCU Systems Modernization project solution as determined by the TO Manager. The quality of this deliverable shall be assessed via the Monthly Performance Ratings by the TO Manager (See Section 2.6.1).	On-going
2.4.1.3	2.8.2	<b>Architecture Requirements</b> - A MS Word or MS Excel list of requirement statements that are technical in nature. At a minimum, these requirements should include usability, performance, reliability, design, implementation, interface, and physical requirements. The quality of this deliverable shall be assessed via the Monthly Performance Ratings by the TO Manager (See Section 2.6.1).	NTP + 20 working days, updates as needed
2.4.1.4	2.8.3	<b>CCU Conceptual Architecture Diagram</b> - A MS Visio diagram the pictorially depicts the high-level organizing structure of the system, identifies architectural components and their responsibilities and relationships. The quality of this deliverable shall be assessed via the Monthly Performance Ratings by the TO Manager (See Section 2.6.1).	NTP + 20 working days, updates as needed.

Section #	Deliverables ID	Deliverable Description	Time of Performance
2.4.1.5	2.8.4	<b>CCU Logical Architecture</b> - A MS Word document that provides a definition of the application architecture, at a logical level, including both the business subsystems, with dependencies, and the distribution strategy for the business subsystems. The quality of this deliverable shall be assessed via the Monthly Performance Ratings by the TO Manager (See Section 2.6.1).	NTP + 20 working days, updates as needed.

Note: The asterisk (\*) denotes the date will be determined after 60 working days from start of staffing services and are dependent upon the State’s declaration of a NTP.

For each written deliverable, draft and final, the resource shall submit to the TO Manager one hard copy and one electronic copy compatible with Microsoft Office 2003, Microsoft Project 2000 and/or Visio 2000. Drafts of all final deliverables are required at least one week in advance of when all final deliverables are due. Written deliverables defined as draft documents must demonstrate due diligence in meeting the scope and requirements of the associated final written deliverable. A draft written deliverable may contain limited structural errors such as poor grammar, misspellings or incorrect punctuation, but must:

- Be presented in a format appropriate for the subject matter and depth of discussion.
- Be organized in a manner that presents a logical flow of the deliverable’s content.
- Represent factual information reasonably expected to have been known at the time of submittal.
- Present information that is relevant to the Section of the deliverable being discussed.
- Represent a significant level of completeness towards the associated final written deliverable that supports a concise final deliverable acceptance process.

Upon completion of a deliverable, the TO Contractor shall document each deliverable in final and baseline the document to the TO Manager for acceptance. The TO Contractor shall memorialize such delivery in an Agency Acceptance Form (Attachment 6).

Upon receipt of a final deliverable, the TO Manager shall commence a review of the deliverable as required to validate the completeness and quality in meeting requirements. Upon completion of validation, the TO Manager shall issue to the TO Contractor notice of acceptance or rejection of the deliverables in an Agency Acceptance Form (Attachment 6) of the deliverables for that month. In the event of rejection, the TO Contractor shall correct the identified deficiencies or non-conformities. Subsequent project tasks may not continue until deficiencies with a deliverable are rectified and accepted by the TO Manager or the TO Manager has specifically issued, in writing, a waiver for conditional continuance of project tasks. Once the State’s issues have been addressed and resolutions are accepted by the TO Manager, the TO Contractor will incorporate the resolutions into the deliverable and resubmit the deliverable for acceptance. Invoicing of services may be delayed for poor deliverables, quality or poor performance.

**2.9 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES**

The TO Contractor shall be required to comply with all applicable laws, regulations, policies, standards and guidelines affecting information technology projects, which may be created or changed periodically. The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting project execution. The following policies, guidelines and methodologies can be found at [www.doit.maryland.gov](http://www.doit.maryland.gov). Select “Contractor” and “IT Policies, Standards and Guidelines.” These may include, but are not limited to:

- A) The State’s SDLC methodology at: [www.DoIT.maryland.gov](http://www.DoIT.maryland.gov) - keyword: SDLC.
- B) The State’s of Maryland Enterprise Architecture at [www.DoIT.maryland.gov](http://www.DoIT.maryland.gov) - keyword: MTAF (Maryland Technical Architecture Framework).

## **2.10 TO CONTRACTOR PERSONNEL MINIMUM QUALIFICATIONS**

Resources providing Systems Design Architect services shall be designated and assigned to the TO Contractor to serve as the project's Systems Design Architect.

This individual shall have a minimum of six (6) years (within the last 10 years) of experience designing, building, and implementing IT COTS systems, including integration with external system interfaces, web, and mainframe components. This individual shall have at least four (4) years of experience developing technical architectures. This individual shall have experience developing system level conceptual and logical architectures for mid-range or large integrated systems. This individual shall have experience documenting usability, capacity, performance, reliability, design, implementation, interface, and physical requirements. Familiarity with Unified Modeling Language or some modeling language is desirable.

## **2.11 TO CONTRACTOR EXPERTISE REQUIRED**

The selected TO Contractor shall furnish the Systems Design Architect services sufficient to complete all duties and responsibilities described in Section 2.4 and produce high quality deliverables as described in Section 2.8 and performance standards as defined by the Performance Rating.

## **2.12 SUBSTITUTION OF PERSONNEL**

The Master Contractor shall only propose staff available at the time of the TO Proposal and that satisfy the personnel qualifications specified in the Master Contract. In addition, the TO Contractor shall abide by the substitution of personnel requirements in the Master Contract, Section 2.11.8.

## **2.13 NON-PERFORMANCE OF PERSONNEL**

In the event that DoIT is dissatisfied with the TO Contractor's personnel for not performing to the specified standards specified in Section 2.4, the TO Contractor personnel may be removed at the TO Manager's discretion. Both parties will be in full communication as to the nature of the dissatisfaction and previous mitigation efforts included in Section 2.6. Replacement personnel must have qualifications equal to or greater than that of the non-performing person initially proposed and evaluated and accepted in the TO Agreement. The TO Manager will determine the amount of time the TO Contractor has to provide a replacement.

## **2.14 INVOICING**

The TO Contractor shall submit a DPAF, provided as Attachment 5, for Systems Design Architect Deliverables, at regular monthly intervals subject to monthly deliverable per Systems Design Architect Performance Rating and mitigation procedures described in Section 2.6. DPAFs shall be submitted as MS Word documents by email. Following the return of the executed DPAF indicating "Acceptable" and signed by the TO Manager, the TO Contractor shall submit an invoice for the deliverable in accordance with the procedures in Section 2.14.1. The invoice must be accompanied by a copy of the executed DPAF or payment shall be withheld.

Payments to the TO Contractor also shall be governed by the terms and conditions defined in the CATS II Master Contract. TO Contractor shall invoice and receive payment for actual hours worked only.

Invoices shall be submitted monthly. Invoices will reflect costs for hours worked indicated in the accompanying DPAF. Upon verification and acceptance of the invoices by the TO Manager, payment will be made to the TO Contractor.

### **2.14.1 INVOICE SUBMISSION PROCEDURE**

This procedure consists of the following requirements and steps:

- A) The invoice shall identify the DoIT Project Management Office as the TO Requesting Agency and indicate "CCU Project - Personnel Staffing Services," the associated TO Agreement number, date of invoice, period of performance covered by the invoice, daily labor hours for the resource with supporting documentation, the invoice dollar amount consistent with the Price Proposal Form (Attachment 1), the TO Contractor's Federal Employer Identification Number, and a point of contact

with telephone number.

- B) The TO Contractor shall send the original of each invoice along with a copy of the executed DPAF for each deliverable being invoiced. Invoices for payment shall be sent electronically as .PDF files by email to the Director, DoIT Fiscal Services (or designee) with a copy to the DoIT TO Manager.
- C) The last invoice submitted under the TO Agreement shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

## **2.15 CHANGE ORDERS**

If the TO Contractor is required to perform additional work, or there is a work reduction due to unforeseen scope changes, a TO Change Order will be initiated. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor’s proposed rates in the Master Contract and scope of the work change. No scope of work modifications shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

## **SECTION 3 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS**

### **3.1 REQUIRED RESPONSE**

Each Master Contractor receiving this CATS II TORFP must respond within the submission time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of the following possible responses: 1) a proposal or 2) a completed Master Contractor Feedback form submitted electronically via the CATS II web site explaining why the Master Contractor will not be submitting a proposal. The form is accessible via your CATS II Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

### **3.2 FORMAT**

If a Master Contractor elects to submit a TO Proposal, the Master Contractor shall do so in conformance with the requirements of this CATS II TORFP and consistent with layout and instructions in Attachment 10. The TO Proposal shall provide the following:

#### **3.2.1 TECHNICAL RESPONSE**

**THE TECHNICAL RESPONSE OF THE TASK ORDER PROPOSAL SHALL INCLUDE AND BE ORGANIZED AS FOLLOWS:**

##### **TECHNICAL RESPONSE CONTENT**

1. General Information
  - 1.1. Executive Summary
    - 1.1.1 Background and Capabilities
    - 1.1.2 State's Purpose and Desired Approach for IT Project
  - 1.2. Requirements Understanding
  - 1.3. Assumptions
  - 1.4. Master Contractor and Proposed Personnel Experience
    - 1.4.1. Three Example Projects
    - 1.4.2. State of Maryland Experience
  - 1.5. State Assistance
  - 1.6. Confidentiality
2. Proposal Attachments
  - 2.1. Resume
  - 2.2. TORFP Attachment 4 - Labor Classification Personnel Resume Summary for each resource proposed
  - 2.3. TORFP Attachment: Copy of Applicable Certificates
  - 2.4. Conflict of Interest Affidavit and Disclosure
  - 2.5. Sample Documents/Templates

Please see Attachment 10 – Technical Response Template for additional information and instructions on completing the various sections of Technical Response for the TO Proposal.

#### **3.2.2 FINANCIAL RESPONSE**

**THE FINANCIAL RESPONSE OF THE TO PROPOSAL SHALL INCLUDE**

- A) A description of any assumptions on which the Master Contractor's Financial Proposal is based. (Assumptions may not constitute conditions, contingencies, or exceptions to the price proposal).
- B) Completed Financial Proposal – Attachment 1. The Master Contractor should indicate on Attachment 1 the appropriate Labor Category being proposed, and the Fixed Hourly Labor Category Rate. Proposed rates are fully loaded, include all direct and indirect costs, profit for the Master Contractor to perform under the TOA, and are not to exceed the rates defined in the Master Contract.

## **SECTION 4- PROCEDURE FOR AWARDING A TO AGREEMENT**

### **4.1 EVALUATION CRITERIA**

The TO Contractor will be selected from among all eligible Master Contractors within the appropriate functional area responding to the CATS II TORFP. In making the TO Agreement award determination, DoIT will consider all information submitted in accordance with Section 3.

### **4.2 TECHNICAL CRITERIA**

The following are technical criteria for evaluating a TO Proposal in descending order of importance:

- Experience performing the duties and responsibilities required in Section 2.4, experience, certifications, and education required in Section 2.10-2.11, of the Master Contractor's proposed personnel.
- The Master Contractor's proposed staffing approach for work.
- The Master Contractor's understanding of the work to be accomplished.

### **4.3 SELECTION PROCEDURES**

4.3.1 Candidates will be assessed for compliance with the minimum qualifications in Section 2.10 of the TORFP. Master Contractors' proposing candidates who fail to meet the minimum qualifications will be disqualified and their proposals eliminated from further consideration.

4.3.2 TO Proposals deemed technically qualified will have their financial proposal considered. All others will receive e-mail notice from the TO Procurement Officer of not being selected to perform the work.

4.3.3 The State will conduct interviews of all candidates proposed in each TO Proposal that meets minimum qualifications.

4.3.4 Qualified TO Proposal financial responses will be reviewed and ranked from lowest to highest price proposed.

4.3.5 The most advantageous TO Proposal offer considering technical and financial submission shall be selected for the work assignment. In making this selection, technical merit has greater weight than price.

### **4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT**

Commencement of work in response to a TO Agreement shall be initiated only upon issuance of a fully executed TO Agreement, Purchase Order and by a NTP authorized by the TO Procurement Officer.

**ATTACHMENT 1 - PRICE PROPOSAL**

**PRICE PROPOSAL FOR CATS II TORFP #F50B0400007  
LABOR CATEGORIES**

<b>Labor Categories</b>	<b>A</b>	<b>B</b>	<b>C</b>
	<b>Hourly Labor Rate</b>	<b>Total Class Hours Annually</b>	<b>Total Proposed CATS TORFP Price</b>
(Insert Proposed Labor Category(ies) for this TORFP Year One)			
	\$	1664	
(Insert Proposed Labor Category(ies) for this TORFP (Year Two))			
	\$	1664	
(Insert Proposed Labor Category(ies) for this TORFP (Option Year One))			
	\$	1664	
(Insert Proposed Labor Category(ies) for this TORFP (Option Year Two))			
	\$	1664	
			\$

\_\_\_\_\_  
Authorized Individual Name

\_\_\_\_\_  
Company Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Company Tax ID #

The Fully Loaded Hourly Labor Rate is the actual rate the State will pay for services and must be recorded in dollars and cents. The Fully Loaded Hourly Labor Rate cannot exceed the Master Contract Rate, but may be lower and include all direct and indirect costs and profit for the Master Contractor to perform under the TO Agreement.

SUBMIT WITH THE FINANCIAL RESPONSE



## ATTACHMENT 2 - TASK ORDER AGREEMENT

### CATS II TORFP # F50B0400007 OF MASTER CONTRACT #060B9800035

This Task Order Agreement (“TO Agreement”) is made this \_\_\_ day of Month, 2010 by and between MASTER CONTRACTOR and the STATE OF MARYLAND, Department of Information Technology.

IN CONSIDERATION of the mutual premises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Definitions. In this TO Agreement, the following words have the meanings indicated:
  - a. “Agency” means the Department of Information Technology, as identified in the CATSII TORFP #F50B9200036.
  - b. “CATS II TORFP” means the Task Order Request for Proposals # F50B0400007 dated February 9, 2010, including any addenda.
  - c. “Master Contract” means the CATS II Master Contract #060B9800035 between the Maryland Department of Information Technology and MASTER CONTRACTOR dated June 1, 2009.
  - d. “TO Procurement Officer” means Susan S. Howells. The Agency may change the TO Procurement Officer at any time by written notice to the TO Contractor.
  - e. “TO Agreement” means this signed TO Agreement between the Department of Information Technology and MASTER CONTRACTOR.
  - f. “TO Contractor” means the CATS II Master Contractor awarded this TO Agreement, whose principal business address is \_\_\_\_\_ and whose principal office in Maryland is \_\_\_\_\_.
  - g. “TO Manager” means TO Manager of the Agency. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
  - h. “TO Proposal - Technical” means the TO Contractor’s technical response to the CATS II TORFP dated date of TO Proposal – Technical.
  - i. “TO Proposal – Financial” means the TO Contractor’s financial response to the CATS II TORFP dated date of TO Proposal - FINANCIAL.
  - j. “TO Proposal” collectively refers to the TO Proposal – Technical and TO Proposal – Financial.
2. Scope of Work
  - 2.1. This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.
  - 2.2. The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 2 of the CATS TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:
    - a. The TO Agreement,
    - b. Exhibit A – CATS II TORFP
    - c. Exhibit B – TO Proposal-Technical

d. Exhibit C – TO Proposal-Financial

2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this section. Except as otherwise provided in this TO Agreement, if any change under this section causes an increase or decrease in the TO Contractor's cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance.

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS II TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of two years, commencing on the date of Notice to Proceed and terminating on MONTH DAY, YEAR. The State has the unilateral right to exercise two, one-year renewal option.

4. Consideration and Payment

4.1 The consideration to be paid the TO Contractor shall be done so in accordance with the CATS II TORFP and shall not exceed \$total amount of task order. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor's risk of non-payment

4.2 Payments to the TO Contractor shall be made as outlined in Section 2 of the CATS II TORFP, but no later than thirty (30) days after the Agency's receipt of a proper invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.

4.3 Each invoice for services rendered must include the TO Contractor's Federal Tax Identification Number which is Federal ID number. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.

4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.

IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO CONTRACTOR NAME

By: Type or Print TO Contractor POC

Date

Witness: \_\_\_\_\_

STATE OF MARYLAND, Department of Information Technology

\_\_\_\_\_  
By: Susan S. Howells, TO Procurement Officer

\_\_\_\_\_  
Date

Witness: \_\_\_\_\_

**ATTACHMENT 3 - CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE**

A. "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B. "Person" has the meaning stated in COMAR 21.01.02.01B(64) and includes a bidder, Offeror, Contractor, consultant, or subcontractor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C. The bidder or Offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D. The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):

E. The bidder or Offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or Offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or Offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date: \_\_\_\_\_ By: \_\_\_\_\_  
(Authorized Representative and Affiant)

SUBMIT AS A .PDF FILE WITH TECHNICAL RESPONSE

## **ATTACHMENT 4 - LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY**

### **INSTRUCTIONS:**

1. Master Contractors must comply with all personnel requirements under the CATS II Master Contract RFP #060B9800035.
2. Only labor categories proposed in the Master Contractors Technical proposal may be proposed under the CATS II TORFP process.
3. For each person proposed in any of the labor categories, complete one Labor Category Personnel Resume Summary to document how the proposed person meets each of the minimum requirements. The summary is required at the time of the interview.

For example: If you propose John Smith who is your subcontractor and you believe he meets the requirements of the Group Facilitator, you will complete the top section of the form by entering John Smith's name and the subcontractor's company name. You will then complete the right side of the Group Facilitator form documenting how the individual meets each of the requirements. Where there is a time requirement such as 3 months experience, you must provide the dates from and to showing an amount of time that equals or exceeds mandatory time requirement.

4. Each form also includes examples of duties to perform. The proposed person must be able to fulfill those duties.
5. For each subject matter expert, the State will identify the particular area of expertise and the Master Contractor shall provide proof the individual has qualifications within that area of expertise.
6. Additional information may be attached to each Labor Category Personnel Resume Summary that may assist a full and complete understanding of the individual being proposed.

ATTACHMENT 4  
**LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY**  
 (CONTINUED)

<b>Proposed Individual's Name/Company:</b>	<b>How does the proposed individual meet each requirement?</b>
<b>LABOR CLASSIFICATION TITLE – (INSERT LABOR CATEGORY NAME)</b>	
Education: (Insert the education description from the CATSII RFP from section 2.10 for the applicable labor category.)	
Experience: (Insert the experience description from the CATS II RFP from section 2.10 for the applicable labor category.)	
Duties: (Insert the duties description from the CATS II RFP from section 2.10 for the applicable labor category.)	

The information provided on this form for this labor class is true and correct to the best of my knowledge:

**Contractor's Contract Administrator:**

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

**Proposed Individual:**

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

SUBMIT WITH TO RESPONSE  
 SIGNATURE REQUIRED AT THE TIME OF THE INTERVIEW

# ATTACHMENT 5 - DELIVERABLE PRODUCT ACCEPTANCE FORM (DPAF)

(Submit one DPAF monthly)

**TO Requesting Agency:** Department of Information Technology  
**TO Agreement Name:** Central Collection Unit's (CCU) Systems Modernization – Systems Design Architect Support Services  
**TO Agreement #:** F50B0400007  
**DoIT Contact:** DoIT Project Manager  
**TO Contractor:** XXXXXXXXXX  
**TO Contractor Contact:** XXXXXXXXXX

The TO Contractor has submitted the deliverable described below for the above referenced TO Agreement.

Deliverable ID#	Deliverable Title	Hours	Monthly Price
2.8.1	Systems Design Architect Services		
2.8.2	Architecture Requirements		
2.8.3	CCU Conceptual Architecture Diagram		
2.8.4	CCU Logical Architecture		

### The Information Below Shall Be Filled-In by DoIT

-----  
**DELIVERABLES AND SYSTEMS DESIGN ARCHITECT PERFORMANCE RATING DISPOSITION:**

Performance Rating	Rating**
Schedule Adherence	
Teamwork	
Customer Satisfaction	
Process	
Technical	
Communications	
Quality	
Total Average Score for Applicable Processes	

\*\*Systems Design Architect should maintain score of 3 or higher for each performance area and/or average score of 3. Scores below 3 are deemed poor or non-performance and Systems Design Architect should take Mitigation Procedures for Poor Or Non-Performance as defined in Section 2.6.1 of TORFP.

Deliverables and Systems Design Architect Performance are accepted.

Deliverables and Systems Design Architect Performance are rejected (for reasons indicated below).

REASON(S) FOR UNACCEPTABLE DELIVERABLE / SYSTEMS DESIGN ARCHITECT PERFORMANCE RATING: (List Deliverables)

OTHER COMMENTS:

---

TO Manager Signature

---

Date Signed

**ISSUED BY THE TO MANAGER AS REQUIRED IN SECTION 2.8 DELIVERABLES AND TIME OF PERFORMANCE**



## Monthly Contractor Evaluation Rating Criteria

### CCU Modernization Project Performance Rating

For each of the seven Performance Areas below, TO Manager will evaluate and rate the Contractor’s performance on a monthly basis. Processes should be at score of 3 or higher for applicable processes.

#### Rating

Schedule Adherence		Indicators of Performance
<b>0</b>	Not applicable for project.	1. Schedule progress
<b>1</b>	Contractor regularly misses deadlines and delivers work products late without advance notification.	
<b>2</b>	Contractor regularly misses deadlines and delivers work products late. However, contractor gives advance notification of anticipated missed deadlines.	
<b>3</b>	Contractor regularly delivers work products on schedule. Contractor gives advance notification of anticipated missed deadlines with proposed plan to maintain the overall schedule.	
<b>4</b>	Contractor regularly delivers work products on schedule.	
<b>5</b>	Contractor regularly delivers work products ahead of schedule.	
Teamwork		Indicators of Performance
<b>0</b>	Not applicable for project.	1. Team cohesion 2. Stakeholder feedback
<b>1</b>	Contractor does not collaborate with stakeholders.	
<b>2</b>	Contractor collaborates with stakeholders whom consistently articulate concerns with interactions.	
<b>3</b>	Contractor collaborates with stakeholders whom give no positive or negative feedback about interactions.	
<b>4</b>	Contractor collaborates with stakeholders and is cooperative. Stakeholders consistently articulate positive interactions.	
<b>5</b>	Contractor collaborates with stakeholders, is cooperative, and goes 'over and above' to ensure harmony. Stakeholders consistently articulate positive interactions.	
Customer Satisfaction		Indicators of Performance
<b>0</b>	Not applicable for project.	1. Customer satisfaction
<b>1</b>	Customer is extremely dissatisfied with Contractor performance, and would not recommend Contractor for future State of Maryland work.	
<b>2</b>	Customer is somewhat dissatisfied with Contractor performance, and would not recommend Contractor for future State of Maryland work.	
<b>3</b>	Customer is satisfied with contractor performance. However, customer is not ready to determine if this contractor would be recommended for future State of Maryland work.	
<b>4</b>	Customer is satisfied with contractor performance, and would recommend Contractor for future State of Maryland work.	
<b>5</b>	Customer is extremely satisfied with contractor performance, and would recommend Contractor for future State of Maryland work.	
Process		Indicators of Performance
<b>0</b>	Not applicable for project.	1. State of Maryland SDLC process compliance 2. Project management plan process compliance
<b>1</b>	Contractor does not adhere to the State of Maryland SDLC or the project management plan.	
<b>2</b>	Contractor adheres to the State of Maryland SDLC, but does not adhere to the project management plan.	
<b>3</b>	Contractor adheres to the State of Maryland SDLC and the project management plan.	
<b>4</b>	Contractor adheres to the State of Maryland SDLC and the project management plan. Contractor recommends changes to the project management plan as appropriate.	
<b>5</b>	Contractor adheres to the State of Maryland SDLC and the project management plan. Contractor recommends changes to the State of Maryland SDLC and project management plan as appropriate.	

<b>Technical</b>		
<b>0</b>	Not applicable for project.	<b>Indicators of Performance</b>
<b>1</b>	Contractor does not develop technically sound work products, and technical solution does not satisfy customer requirements. Contractor does not seek needed help to improve work products.	1. Feasible system design 2. Complete conceptual architecture
<b>2</b>	Contractor does not develop technically sound work products, and technical solution does not satisfy customer requirements. Contractor seeks help and requires much assistance.	3. Complete logical architecture 4. Sound technical solution
<b>3</b>	Contractor develops technically sound work products, and technical solution satisfies customer requirements.	5. Satisfied customer requirements
<b>4</b>	Contractor develops technically excellent work products, incorporating state of the art design. Technical solution exceeds customer requirements.	
<b>5</b>	Contractor develops technically excellent work products, incorporating state of the art design, and industry best practices and standards. Technical solution exceeds customer requirements.	
<b>Communication</b>		
<b>0</b>	Not applicable for project.	<b>Indicators of Performance</b>
<b>1</b>	Contractor does not effectively share information, presentation is poor, and is consistently misunderstood. Written material is not understandable, no care is given to spelling, grammar, punctuation, and formatting	1. Stakeholder feedback 2. Presentation delivery 3. Understandable written material
<b>2</b>	Contractor shares information, but does not present well. Written material is understandable, but little care is given to spelling, grammar, punctuation, and formatting. Contractor is frequently misunderstood.	4. Proper use of spelling, grammar, punctuation, and formatting
<b>3</b>	Contractor effectively shares information, is clear, concise and articulate. Contractor presents well. Written material is understandable with care given to spelling, grammar, punctuation, and formatting. Contractor is seldom misunderstood.	
<b>4</b>	Contractor effectively shares information, is clear, concise and articulate. Contractor presents exceptionally well. Written material is understandable with care given to spelling, grammar, punctuation, and formatting. Contractor is consistently understood.	
<b>5</b>	Contractor effectively shares information, is clear, concise and articulate. Contractor presents exceptionally well. Written material is understandable with care given to spelling, grammar, punctuation, and formatting. Contractor always understood.	
<b>Quality</b>		
<b>0</b>	Not applicable for project.	<b>Indicators of Performance</b>
<b>1</b>	Contractor produces work products that consistently require extensive, unacceptable amount of rework. Most defects are critical and must be resolved before the project may resume.	1. Limited rework 2. Few defects
<b>2</b>	Contractor produces work products that consistently require an unacceptable amount of rework. Some defects are critical and must be resolved before the project may resume.	3. Impedes project progress
<b>3</b>	Contractor produces work products that require an acceptable amount of rework. Some defects are critical, but overall project progress is not negatively impacted.	
<b>4</b>	Contractor produces work products that seldom require rework. Most defects are minor and the overall project progresses in a timely manner.	
<b>5</b>	Contractor produces work products that never require rework. Products are free of defects. The project progresses in a timely manner.	

**ATTACHMENT 6 - AGENCY ACCEPTANCE OF DELIVERABLE FORM**

**Agency Name:** Department of Information Technology  
**TORFP Title:** Central Collection Unit’s Systems Modernization – Systems Design Architect Support Services

**TO Manager:**

**To:**

The following deliverable, as required by TO Agreement # CATS II TORFP Project # F50B0400007, has been received and reviewed in accordance with the TORFP.

<b>Deliverable ID#</b>	<b>Deliverable Title</b>	<b>TORFP Reference Section #</b>
2.8.1	Systems Design Architect Services	2.4.1
2.8.2	Architecture Requirements	2.4.1.3
2.8.3	CCU Conceptual Architecture Diagram	2.4.1.4
2.8.4	CCU Logical Architecture	2.4.1.5

These deliverables:

- Are accepted as delivered.
- Are rejected for the reason(s) indicated below.

REASON(S) FOR REJECTING DELIVERABLE:

OTHER COMMENTS:

\_\_\_\_\_

TO Manager Signature Date Signed

**ATTACHMENT 7 - NON-DISCLOSURE AGREEMENT (OFFEROR)**

This Non- Disclosure Agreement (the "Agreement") is made this \_\_\_ day of \_\_\_\_\_ 2010, by and between \_\_\_\_\_ (hereinafter referred to as "the OFFEROR ") and the State of Maryland (hereinafter referred to as " the State").

OFFEROR warrants and represents that it intends to submit a TO Proposal in response to CATS TORFP #F50B0400007 for Central Collection Unit’s (CCU) Systems Modernization – Systems Design Architect Support Services. In order for the OFFEROR to submit a TO Proposal, it will be necessary for the State to provide the OFFEROR with access to certain confidential information including, but not limited, to \_\_\_\_\_. All such information provided by the State shall be considered Confidential Information regardless of the form, format, or media upon which or in which such information is contained or provided, regardless of whether it is oral, written, electronic, or any other form, and regardless of whether the information is marked as “Confidential Information”. As a condition for its receipt and access to the Confidential Information described in Section 1.8 of the TORFP, OFFEROR agrees as follows:

1. OFFEROR will not copy, disclose, publish, release, transfer, disseminate or use for any purpose in any form any Confidential Information received under Section 1.8, except in connection with the preparation of its TO Proposal.
2. Each employee or agent of the OFFEROR who receives or has access to the Confidential Information shall execute a copy of this Agreement and the OFFEROR shall provide originals of such executed Agreements to the State. Each employee or agent of the OFFEROR who signs this Agreement shall be subject to the same terms, conditions, requirements and liabilities set forth herein that are applicable to the OFFEROR.
3. OFFEROR shall return the Confidential Information to the State within five business days of the State’s Notice of recommended award. If the OFFEROR does not submit a Proposal, the OFFEROR shall return the Confidential Information to Susan S. Howells, Department of Information Technology on or before the due date for Proposals.
4. OFFEROR acknowledges that the disclosure of the Confidential Information may cause irreparable harm to the State and agrees that the State may obtain an injunction to prevent the disclosure, copying, or other impermissible use of the Confidential Information. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages for the OFFEROR’S failure to comply with the requirements of this Agreement. The OFFEROR consents to personal jurisdiction in the Maryland State Courts.
5. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the OFFEROR or any employee or agent of the OFFEROR to comply with the requirements of this Agreement, OFFEROR and such employees and agents of OFFEROR shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.
6. This Agreement shall be governed by the laws of the State of Maryland.
7. OFFEROR acknowledges that pursuant to Section 11-205.1 of the State Finance and Procurement Article of the Annotated Code of Maryland, a person may not willfully make a false or fraudulent statement or representation of a material fact in connection with a procurement contract. Persons making such statements are guilty of a felony and on conviction subject to a fine of not more than \$20,000 and/or imprisonment not exceeding 5 years or both. OFFEROR further acknowledges that this Agreement is a statement made in connection with a procurement contract.
8. The individual signing below warrants and represents that they are fully authorized to bind the OFFEROR to the terms and conditions specified in this Agreement. If signed below by an individual employee or agent of the OFFEROR under Section 2 of this Agreement, such individual acknowledges that a failure to comply with the requirements specified in this Agreement may result in personal liability.

OFFEROR: \_\_\_\_\_

BY: \_\_\_\_\_

NAME: \_\_\_\_\_

TITLE: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

**SUBMIT AS REQUIRED IN SECTION 1.6 OF THE TORFP**

## ATTACHMENT 8 - NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

**THIS NON-DISCLOSURE AGREEMENT** (“Agreement”) is made as of this \_\_\_ day of \_\_\_\_\_, 200\_\_, by and between the State of Maryland (“the State”), acting by and through its Department of Information Technology (the “Department”), and \_\_\_\_\_ (“TO Contractor”), a corporation with its principal business office located at \_\_\_\_\_ and its principal office in Maryland located at \_\_\_\_\_.

### RECITALS

**WHEREAS**, the TO Contractor has been awarded a Task Order Agreement (the “TO Agreement”) for Central Collection Unit’s (CCU) Systems Modernization – Systems Design Architect Support Services TORFP No. F50B0400007 dated \_\_\_\_\_, 2010, (the “TORFP”) issued under the Consulting and Technical Services II procurement issued by the Department, Project Number 060B9800035; and

**WHEREAS**, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor’s employees and agents (collectively the “TO Contractor’s Personnel”) with access to certain confidential information regarding \_\_\_\_\_ (the “Confidential Information”).

**NOW, THEREFORE**, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

1. Confidential Information means any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement, regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.
2. TO Contractor shall not, without the State’s prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information provided by the State except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor’s Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor’s Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.
3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor’s performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.
4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.
5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor’s Personnel or the TO Contractor’s former Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).
6. TO Contractor shall, at its own expense, return to the Department, all copies of the Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.

7. A breach of this Agreement by the TO Contractor or by the TO Contractor's Personnel shall constitute a breach of the TO Agreement between the TO Contractor and the State.
8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor's Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State's rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor's Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys' fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor's Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.
9. TO Contractor and each of the TO Contractor's Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.
10. The parties further agree that:
  - a. This Agreement shall be governed by the laws of the State of Maryland;
  - b. The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;
  - c. The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;
  - d. The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;
  - e. Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and
  - f. The Recitals are not merely prefatory but are an integral part hereof.

**TO Contractor/Contractor's Personnel:**

**Department of Information Technology:**

Name: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

**SUBMIT AS REQUIRED IN SECTION 1.6 OF THE TORFP**

## ATTACHMENT 9 – TO CONTRACTOR SELF-REPORTING CHECKLIST

The Department of Budget and Management, Office of Information Technology is requesting that within two weeks of receipt, the TO Contractor complete and submit this checklist for the TO listed below to [contractoversight@DoIT.state.md.us](mailto:contractoversight@DoIT.state.md.us). All sections are to be completed. TO Contractors may attach supporting documentation as needed.

<b>TO Number</b>	
<b>TO Title</b>	
<b>TO Requesting Agency</b>	
<b>TO Contractor</b>	
<b>TO Contractor Contact</b>	
<b>TO Contractor Contact Phone Number</b>	
<b>Section 1 – Deliverable to Invoice</b>	
A) Does the TORFP link payments to distinct, defined deliverables with acceptance criteria? Yes <input type="checkbox"/> No <input type="checkbox"/> (If yes, complete B and C below. If no, skip to Section 2.)	
B) Are the invoice amounts the same as the corresponding deliverable amounts listed in the accepted Financial Proposal? Yes <input type="checkbox"/> No <input type="checkbox"/> (If no, please explain why)	
C) Is the deliverable acceptance process defined in the TORFP followed? Yes <input type="checkbox"/> No <input type="checkbox"/> (If no, please explain what process is followed)	
<b>Section 2 – Materials and Labor Rate to Invoice</b>	
A) Are material costs charged to the TO Requesting Agency as pass-through costs (no TO Contractor markup)? Yes <input type="checkbox"/> No <input type="checkbox"/> (If no, please explain why)	
B) Are the labor rates charged to the TO Requesting Agency the same or less than the rates proposed in the accepted Financial Proposal? Yes <input type="checkbox"/> No <input type="checkbox"/> (If no, please explain why)	
C) Are timesheets and/or associated supporting documents provided with the invoices? Yes <input type="checkbox"/> No <input type="checkbox"/> (If no, please explain why)	
<b>Section 3 – Substitution of Personnel</b>	
A) Has there been any substitution of personnel? Yes <input type="checkbox"/> No <input type="checkbox"/> (If yes, complete B through D below. If no, skip to Section 4.)	
B) Was each substitution requested in writing? Yes <input type="checkbox"/> No <input type="checkbox"/>	
C) Does each of the accepted substitutes possess equivalent or better education, experience and qualifications than the personnel being replaced? Yes <input type="checkbox"/> No <input type="checkbox"/>	
D) Were each of the substitutes approved by the TO Manager in writing? Yes <input type="checkbox"/> No <input type="checkbox"/>	

**Section 4 – MBE Participation**

- A) What is the MBE goal that the TO Contractor agreed to meet for this TORFP? \_\_% (If none, skip to Section 5.)
- B) Are the MBE reports (D-5 and D-6) submitted monthly? Yes  No  (If no, please explain why)
- C) What is the MBE participation to date (i.e., amount paid to MBE sub-contractor divided by total TO value)? \$
- D) Is the MBE participation to date consistent with the planned MBE participation at this stage of the project? Yes  No  (If no, please explain including any corrective action being taken.)
- E) Does the TO Contractor anticipate any difficulty in achieving the MBE goal?  
Yes  No  (If yes, please explain including any corrective action being taken.)

**Section 5 – Change Management**

- A) Is there a formal Change Management Plan for this TO? Yes  No  (If no, skip remaining questions)
- B) Does the Change Management Plan contain the following?
- Yes  No  A written change management procedure.
  - Yes  No  A change management procedure that includes change description, justification, and impact analysis on cost, scope, schedule, risk and quality (i.e., meeting TORFP requirements).
  - Yes  No  An established body (e.g., Change Control Board, steering committee, management team, etc.) charged with reviewing/approving/declining changes.
- C) Have any Change Orders been executed? Yes  No  (If Yes, please indicate the anticipated impact on time, cost and/or scope.)
- D) Is the change management procedure being followed? Yes  No



**ATTACHMENT 10 – TECHNICAL RESPONSE TEMPLATE (MASTER CONTRACTOR)**



Consulting and Technical Services  
Task Order Request for Proposals

**TECHNICAL RESPONSE TEMPLATE**

Issued By:  
Department of Information Technology  
Project Management Office

**ISSUE DATE: February 09, 2010**

## **TECHNICAL RESPONSE FORMAT AND INSTRUCTIONS**

Each Master Contractor should submit only **one technical proposal**. Each proposal should be printable on 8 ½ x 11" paper, have 1 inch margins, and be single-spaced in a font size no smaller than 10 point. Please number pages and clearly mark sections. The proposal should be organized and indexed in the format indicated below.

### **A. TECHNICAL RESPONSE CONTENT**

1. General Information
  - 1.1. Executive Summary
    - 1.1.1 Background and Capabilities
    - 1.1.2 State's Purpose and Desired Approach for IT Project
  - 1.2. Requirements Understanding
  - 1.3. Assumptions
  - 1.4. Master Contractor and Proposed Personnel Experience
    - 1.4.1. Three Example Projects
    - 1.4.2. State of Maryland Experience
  - 1.5. State Assistance
  - 1.6. Confidentiality
2. Proposal Attachments
  - 2.1. Resume
  - 2.2. TORFP Attachment 4 - Labor Classification Personnel Resume Summary
  - 2.3. TORFP Attachment: Copy of Applicable Certificates
  - 2.4. Conflict of Interest Affidavit and Disclosure
  - 2.5. Sample Documents/Templates

## **1 GENERAL INFORMATION**

General Information (The following sections of the technical response are applicable for this TORFP).

### **1.1. EXECUTIVE SUMMARY**

A brief overview describing the Master Contractor's background and capabilities for providing staffing services (Technical Response Template - Section 1.1.1). This section also shall describe the Master Contractor's understanding of the State's purpose and desired approach for IT Project (Technical Response Template - Section 1.1.2) as noted in the TORFP Sections 2.1 – 2.4.

#### **1.1.1. BACKGROUND AND CAPABILITIES**

Please provide a brief overview describing the Master Contractor's background and capabilities for staffing services.

#### **1.1.2. STATE'S PURPOSE AND DESIRED APPROACH FOR IT PROJECT**

Please describe the Master Contractor's understanding of the State's purpose and desired approach for IT Project as noted in the TORFP Sections 2.1 – 2.4.

### **1.2. REQUIREMENTS UNDERSTANDING**

Requirements Understanding: A brief discussion demonstrating the Master Contractor's understanding of the requirements for the staffing services (Refer to TORFP Section 2.4).

### **1.3. ASSUMPTIONS**

A description of any general assumptions formed by the Master Contractor in developing the Technical Proposal.

### **1.4. MASTER CONTRACTOR AND PROPOSED PERSONNEL EXPERIENCE**

#### **1.4.1. THREE EXAMPLE PROJECTS**

Provide three examples of projects the Master Contractor and/or proposed personnel have completed that were similar in scope to those defined in this TORFP. Each of the three examples must include a reference complete with the following:

- 1) Name of organization for which the work was performed
- 2) Name, title, and telephone number of point-of-contact for the reference
- 3) Type and duration of contract(s) supporting the reference
- 4) The services provided, scope of the contract and performance objectives satisfied as they relate to the scope of this TORFP
- 5) Whether the proposed personnel is still providing these services and, if not, an explanation of why it is no longer providing the services to the client organization

#### **1.4.2. STATE OF MARYLAND EXPERIENCE**

If applicable, the Master Contractor shall submit a list of all contracts it currently holds, or has held within the past five years, with any government entity of the State of Maryland. For each identified contract, the Master Contractor shall provide:

- a. The State contracting entity

- b. A brief description of the services/goods provided
- c. The dollar value of the contract
- d. The term of the contract
- e. Whether the contract was terminated prior to the specified original contract termination date, and if yes, the reason(s) why
- f. Whether any available renewal option was not exercised
- g. The State employee contact person (name, telephone number and e-mail)

### **1.5. STATE ASSISTANCE**

Provide an estimate of expectation concerning participation by State personnel in terms of frequency and amount of time.

### **1.6. CONFIDENTIALITY**

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 10, Subtitle 6, of the State Government Article of the Annotated Code of Maryland. Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed

## **2 PROPOSAL ATTACHMENTS**

### **2.1. RESUME**

Attach resume of personnel proposed in Technical Response Template - Section 2 as per Resume Format (See Attachment 10).

### **2.2. TORFP ATTACHMENT 4 - LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY**

Attach TORFP Attachment 4 – Labor Classification Personnel Resume Summary for all resumes of personnel proposed in Section 2.

### **2.3. TORFP ATTACHMENT: COPY OF APPLICABLE CERTIFICATES**

Attach an image of the applicable certifications for recommended person, for example, Information Technology Architect Certification. or Microsoft Certified Architect Program. This TORFP does not require a certification.

### **2.4. CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE**

Attach completed Conflict of Interest Affidavit and Disclosure form included as TORFP Attachment 3.

### **2.5. SAMPLE DOCUMENTS/TEMPLATES**

Attach other documentation the Master Contractor wishes to provide to DoIT as part of their response to the TORFP.

# ATTACHMENT 11 – RESUME FORMAT

## RESUME

Provide the following information for the key personnel in Section 2 of Technical Response. Follow this format for each person.

NAME			
COMPANY			
EDUCATION / TRAINING <i>(Begin with baccalaureate or other initial professional education.)</i>			
INSTITUTION AND LOCATION	DEGREE <i>(if applicable)</i>	YEAR(s)	FIELD OF STUDY

### A. Select PM or related Experience

[Company/Organization] [Project Name (Optional)] [Title/Role] [Period of Employment/Work] [Location (Optional)]	<i>Description of Work...</i>
[Company/Organization] [Project Name (Optional)] [Title/Role] [Period of Employment/Work] [Location (Optional)]	<i>Description of Work...</i>

### B. Other Related Experience

### C. Positions and Employment

EXPERIENCE: Concluding with present position, list, in chronological order, previous employment.

*Example:*

*01/2008 – Present      Project Manager, Company ABC*  
*01/2007 – 01/2008      Project Lead, Company ABC*  
*01/2006 – 01/2007      Developer, Company XYZ*