

Consulting and Technical Services+ (CATS+) Task Order Request for Proposals (TORFP)

Maryland Transportation Authority (MDTA) Information Technology (IT) Systems Operations, Maintenance and Support

CATS+ TORFP #J01B4400002

Maryland Department of Transportation (MDOT) Maryland Transportation Authority (MDTA)

ISSUE DATE: February 12, 2013

Small Business Reserve Only

TABLE OF	CONTENTS
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KEY II	NFORMATION SUMMARY SHEET	4
SECTI	ON 1 - ADMINISTRATIVE INFORMATION	5
1.1	RESPONSIBILITY FOR TORFP AND TO AGREEMENT	5
1.2	TO AGREEMENT	5
1.3	TO PROPOSAL SUBMISSIONS	5
1.4	MINORITY BUSINESS ENTERPRISE (MBE)	5
1.5	CONFLICT OF INTEREST	5
1.6	NON-DISCLOSURE AGREEMENT	
1.7	LIMITATION OF LIABILITY CEILING	
1.8	CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES	6
1.9	IRANIAN NON-INVESTMENT	6
1.10	LIVING WAGE	6
1.11	CHANGE ORDERS	
1.12	TRAVEL REIMBURSEMENT	
1.13	ORAL PRESENTATIONS/INTERVIEWS	7
1.14	QUESTIONS	7
1.15	SMALL BUSINESS RESERVE (SBR) PROCUREMENT	7
1.16	TO PRE-PROPOSAL CONFERENCE	
SECTI	ON 2 – SCOPE OF WORK	8
2.1	PURPOSE	8
2.2	REQUESTING AGENCY BACKGROUND	8
2.3	ROLES AND RESPONSIBILITIES	
2.4	REQUIREMENTS	
2.4	4.1 IT SERVICE DESK AND DESKTOP/FIELD SUPPORT	
2.4	4.2 IT TECHICAL SYSTEMS SUPPORT	9
2.4	4.3 IT WEB SERVICES SUPPORT	9
2.5	PROFESSIONAL DEVELOPMENT	10
2.6	REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES	10
2.7		
2.7	7.1 OFFEROR'S COMPANY MINIMUM QUALIFICATIONS	10
2.7	7.2 OFFEROR'S PERSONNEL MINIMUM QUALIFICATIONS	10
2.8	TO CONTRACTOR AND PERSONNEL OTHER REQUIREMENTS	11
2.8	8.1 IT SERVICE DESK AND DESKTOP/FIELD SUPPORT	11
2.8	8.2 IT SYSTEMS SUPPORT	11
2.8	8.3 IT WEB SERVICES SUPPORT	12
2.9	WORK HOURS	
2.10		
2.11	PERFORMANCE ISSUE MITIGATION	
2.12	SUBSTITUTION OF PERSONNEL AFTER AWARD	13
2.13	INVOICING	
2.1	13.1 INVOICE SUBMISSION PROCEDURE	13
2.14	WORK ORDER PROCESS	
2.15	MBE PARTICIPATION REPORTS	
2.16	PREMISES AND OPERATIONAL SECURITY	
2.17		15
2.1	17.1 DELIVERABLES SUBMISSION	15

2.17.2 DELIVERABLE ACCEPTANCE	
 2.17.3 MINIMUM DELIVERABLE QUALITY 2.17.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA 	16
2.17.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA	17
SECTION 3 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS	18
3.1 REQUIRED RESPONSE	
3.2 FORMAT	
3.2.1 TO TECHNICAL PROPOSAL	
3.2.2 TO FINANCIAL PROPOSAL	20
SECTION 4 – TASK ORDER AWARD PROCESS	22
4.1 OVERVIEW	
4.2 TECHNICAL PROPOSAL EVALUATION CRITERIA	
4.3 SELECTION PROCEDURES	
4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT	
ATTACHMENT 1 - PRICE PROPOSAL	23
ATTACHMENT 2 – MINORITY BUSINESS ENTERPRISE FORMS	
ATTACHMENT 3 - TASK ORDER AGREEMENT	51
ATTACHMENT 4 – CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE	54
ATTACHMENT 5 – LABOR CATEGORY PERSONNEL RESUME SUMMARY	55
ATTACHMENT 6 – CRIMINAL BACKGROUND CHECK AFFIDAVIT	56
ATTACHMENT 7 – NON-DISCLOSURE AGREEMENT (OFFEROR)	57
ATTACHMENT 8 - NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)	
EXHIBIT A	61
ATTACHMENT 9 – TO CONTRACTOR SELF-REPORTING CHECKLIST	62
ATTACHMENT 10 – LIVING WAGE AFFIDAVIT OF AGREEMENT	64
ATTACHMENT 11 – PERFORMANCE EVALUATION	65
ATTACHMENT 12 - CERTIFICATION REGARDING INVESTMENTS IN IRAN	72
ATTACHMENT 13 – SMALL BUSINESS CONTRACT AFFIDAVIT	74
ATTACHMENT 14 – AGENCY RECEIPT OF DELIVERABLE FORM	76
ATTACHMENT 15 – AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM	76
ATTACHMENT 16 – SAMPLE WORK ORDER	77

KEY INFORMATION SUMMARY SHEET

This CATS+ TORFP #J01B4400002 is issued to obtain the services necessary to satisfy the requirements defined in Section 2 - Scope of Work. All CATS+ Master Contractors approved to perform work in the functional area under which this TORFP is released are invited to submit a Task Order (TO) Proposal to this TORFP. Master Contractors choosing not to submit a TO Proposal must submit a Master Contractor Feedback form. The form is accessible via your CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu. In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

TORFP Name:	Maryland Transportation Authority (MDTA) Information Technology (IT) Systems Operations, Maintenance and Support
Functional Area:	Functional Area 6: Systems/Facilities Management and Maintenance
TO Project number:	J01B4400002
TORFP Issue Date:	February 12, 2014
Due Date and Time:	Thursday, March 6, 2014 at 2:00 p.m. EST
Questions Due Date and Time:	Thursday, February 20, 2014 at 2:00 p.m. EST
TORFP Requesting Agency:	MDTA Division of Information Technology (MDTA DoIT) Maryland Department of Transportation (MDOT)
Send Questions and Proposals to:	Joseph Palechek jpalechek@mdot.state.md.us
TO Procurement Officer:	Joseph Palechek Office Phone: 410-865-1129 Office Fax: 410-865-1388
TO Manager:	Chuck Markakis Office Phone: 410-537-1352 Office Fax: 410-537-1350
ТО Туре:	Time and Materials
Period of Performance:	Five (5) years
MBE Goal:	30 % MBE goal with sub-goals for Women-owned of 8%, African American-owned of 7%, and Hispanic American-owned of 2%
Small Business Reserve (SBR):	Yes
Primary Place of Performance:	2340 Broening Highway Baltimore, Maryland 21224
State Furnish Work Site and/or Access to Equipment, Facilities or Personnel:	TO Manager will provide office space and computer equipment; TO Contractor personnel must have cell phone so they can be reached during work hours.
TO Pre-Proposal Conference:	No TO Pre-Proposal Conference will be held for this project

SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 RESPONSIBILITY FOR TORFP AND TO AGREEMENT

The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement.

The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement; administration functions, including issuing written directions; ensuring compliance with the terms and conditions of the CATS+ Master Contract; and, in conjunction with the selected Master Contractor, achieving on budget/on time/on target (e.g., within scope) completion of the Scope of Work.

1.2 TO AGREEMENT

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 2 - Scope of Work. A specific TO Agreement, Attachment 3, will then be entered into between the State and the selected Master Contractor, which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the TO Financial Proposal.

1.3 TO PROPOSAL SUBMISSIONS

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of submission is determined by the date and time of arrival in the TO Procurement Officer's e-mail box. The TO Proposal is to be submitted via e-mail, not to exceed eight (8) megabytes (MB), as two (2) attachments in MS Word format(Version 2007 or later). The "subject" line in the e-mail submission shall state the TORFP #J01B4400002. The first file will be the TO Technical Proposal for this TORFP titled, "CATS+ TORFP #J01B4400002 Technical". The second file will be the TO Financial Proposal for this CATS+ TORFP #J01B4400002 Financial". No forms shall be altered. The following proposal documents must be submitted with required signatures as .PDF files with signatures clearly visible:

- Attachment 1 Price Proposal
- Attachment 2 MBE Forms D-1 and D-2
- Attachment 4 Conflict of Interest and Disclosure Affidavit
- Attachment 5 Labor Category Personnel Resume Summary
- Attachment 10 Living Wage Affidavit of Agreement
- Attachment 12 Certification Regarding Investments in Iran
- Attachment 13 Small Business Reserve Affidavit
- Certifications (If Applicable)

NOTE: There is a file size limitation on inbound emails. Email shall be no more than eight (8) MB and cannot contain any executable extensions. Breaking TO Proposals into multiple emails, if multiple emails are clearly marked as such (i.e., 1 of 3, 2 of 3, 3 of 3), is acceptable.

1.4 MINORITY BUSINESS ENTERPRISE (MBE)

A Master Contractor that responds to this TORFP shall complete, sign, and submit all required MBE documentation (Attachment 2 - Forms D-1 and D-2) at the time it submits it's TO Proposal.

Failure of the Master Contractor to complete, sign, and submit all required MBE documentation at the time of TO Proposal submission will result in the State's rejection of the Master Contractor's TO Proposal.

1.5 CONFLICT OF INTEREST

The TO Contractor awarded the TO Agreement shall provide IT consulting services for State agencies or component programs with those agencies, and must do so impartially and without any conflicts of interest. Each Master Contractor shall complete and include a Conflict of Interest Affidavit and Disclosure in the form included as Attachment 4 of this TORFP with its TO Proposal. If the TO Procurement Officer makes a determination that facts

or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject a Master Contractor's TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, State Government Article, §15-508, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

1.6 NON-DISCLOSURE AGREEMENT

Certain system documentation may be available for potential Offerors to review at a reading room at 2340 Broening Highway, Baltimore, Maryland 21224. Offerors who review such documentation will be required to sign a Non-Disclosure Agreement (Offeror) in the form of Attachment 7. Please contact the TO Manager of this TORFP to schedule an appointment.

In addition, certain documentation may be required by the TO Contractor awarded the TO Agreement in order to fulfill the requirements of the TO Agreement. The TO Contractor, employees and agents who review such documents will be required to sign, including but not limited to, a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 8.

1.7 LIMITATION OF LIABILITY CEILING

Pursuant to Section 27 (C) of the CATS+ Master Contract, the limitation of liability per claim under this TORFP shall not exceed the total TO Agreement amount.

1.8 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES

DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of CATS+ TOs. This process shall typically apply to active TOs for operations, maintenance, and support valued at \$1 million or greater, but all CATS+ TOs are subject to review.

Attachment 9 is the TO Contractor Self-Reporting Checklist. DoIT will send initial checklists out to applicable TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the checklist. Subsequently, at six (6) month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.9 IRANIAN NON-INVESTMENT

A proposal submitted by an Offeror shall be accompanied by a completed Certification Regarding Investments in Iran. A copy of this certification is included as Attachment 12.

1.10 LIVING WAGE

The Master Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations proposed by the Commissioner of Labor and Industry. An Affidavit of Agreement shall be submitted as part of the Master contract Agreement in accordance with the CATS+ Master Contract.

A proposal submitted by an Offeror shall be accompanied by a completed Living Wage Affidavit of Agreement. See Attachment 10 for a copy of the Living Wage Affidavit of Agreement.

1.11 CHANGE ORDERS

If the TO Contractor is required to perform work beyond the scope of Section 2 of TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order will be initiated. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor's proposed rates in

the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.12 TRAVEL REIMBURSEMENT

Expenses for travel performed in completing tasks for this TORFP shall be reimbursed in accordance with the CATS+ Master Contract.

1.13 ORAL PRESENTATIONS/INTERVIEWS

All Master Contractors and proposed staff will be required to make an oral presentation to State representatives. Significant representations made by a Master Contractor during the oral presentation shall be submitted in writing. All such representations will become part of the Master Contractor's proposal and are binding, if the TO Agreement is awarded. The TO Manager will notify Master Contractor of the time and place of interviews.

1.14 QUESTIONS

All questions shall be submitted via email to the TO Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP.

Answers can be considered final and binding only when they have been answered in writing by the State.

1.15 SMALL BUSINESS RESERVE (SBR) PROCUREMENT

This is a SBR only Procurement for which award will be limited to Certified Small Business vendors. Only businesses that meet the statutory requirements set forth in the State Finance and Procurement Article §14-501-14-505, Annotated Code of Maryland, and who are registered with the Department of General Services (DGS) SBR Program are eligible for award of a contact. See Attachment 13.

1.16 TO PRE-PROPOSAL CONFERENCE

A Pre-proposal conference will not be held for this TORFP.

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SECTION 2 – SCOPE OF WORK

2.1 PURPOSE

The MDOT Office of Procurement on behalf of the MDTA is issuing this TO in order to obtain nine (9) highly qualified technical resources relating to IT Systems Operation, Maintenance, and Support for MDTA DoIT. As part of the evaluation of the proposal for this TO, Master Contractors will propose exactly **four (4) named resources** and will describe in a Staffing Plan how resources will be acquired to meet MDTA's needs. MDTA expects four (4) resources to be available as of Notice to Proceed (NTP) and MDTA will initiate a work order to obtain an additional five (5) resources upon award of this TO.

This CATS+ TORFP is issued to acquire the services of:

- IT Service Desk and Desktop/Field Support (six (6) total planned, four (4) available as of NTP)
- IT Systems Support (two (2) total currently planned)
- IT Web Services Support (one (1) total currently planned)

MDTA will have the option of adding up to five (5) additional resources to this TO for a maximum total of fourteen (14) resources. All additional resources will be requested through a Work Order process (See Section 2.14).

MDTA intends to award this Task Order to one (1) Master Contractor that proposes a team of individual resources and a Staffing Plan that can satisfy the TO requirements. Selection for award shall be based on best value to the state.

2.2 REQUESTING AGENCY BACKGROUND

The MDTA is an independent State agency established in 1971 to finance, construct, manage, operate and improve the State's toll facilities, as well as to finance new revenue-producing transportation projects for MDOT. The MDTA has seven (7) toll facilities – a turnpike, two tunnels and four bridges to help keep traffic moving in Maryland.

<u>Our Mission:</u> The MDTA will be financial stewards of our dedicated revenue sources to provide vital transportation links that move people to promote commerce in Maryland by:

- Creating and maintaining a transportation network of highways, bridges, and tunnels where safety and efficiency are priorities.
- Operating and securing our facilities with innovative technologies.
- Financing transportation facilities that offer convenient choices to travelers.

<u>Our Values:</u> Service; Employee Empowerment and Accountability; Responsiveness; Vigilance; Integrity; Communications; Equal Opportunity.

For more than 35 years, the MDTA has provided Maryland's citizens and visitors with safe and convenient transportation facilities. We are committed to quality and excellence in customer service; and we rely on our organization's values, traditions and most important our employees to achieve these goals.

2.3 ROLES AND RESPONSIBILITIES

The roles and responsibilities of this TO are defined as follows:

- <u>*TO Procurement Officer*</u> MDOT representative responsible for managing the TO solicitation and award process, change order process, and resolution of TO Agreement scope issues.
- <u>TO Manager</u> MDOT MDTA representative responsible for managing the day to day activities of the TO including the direct management and supervision of the project tasks. The TO Manager will also be responsible for preparing the task assignments, review and approval of proposed change orders, review and approval of proposed substitution of personnel, reviewing and approving invoices and monitoring and reporting task order performance.

- TO Contractor Key Management Personnel Representative of the TO Contractor who oversees TO Contractor personnel assigned under this TO. This representative will be the point of contact for managing and correcting any disputes related to this TO. This representative will also be responsible for the preparation and submittal of invoices and DBE reports by the due date defined in this TO as well as any other correspondence relating to this TO and its activities.
- MDOT Contract Management Office (CMO) The CMO is responsible for the management of the TO Contract after award.
- TO Contractor Manager TO Contractor Manager will serve as first line contact with the TO Manager to regularly discuss progress of tasks, upcoming projects, historical performance and resolve any issues that may arise pertaining to the TO Contractor staff. The TO Contractor Manager will serve as liaison between the TO Manager and the senior TO Contractor management.

2.4 REQUIREMENTS

2.4.1 IT SERVICE DESK AND DESKTOP/FIELD SUPPORT

	For each of the below requirements, the TO Contractor Personnel shall:
I.D. #	IT Service Desk and Desktop/Field Support
2.3.1.1	Answer Service Desk calls and log each call into the IT Service Desk system.
2.3.1.2	Review call history, assess the problem, resolve the problems, and document in the IT Service Desk
	system.
2.3.1.3	Ensure that all workstations have current drivers, patches and security updates.
2.3.1.4	Create/restore workstation images.
2.3.1.5	Troubleshoot workstation network connectivity issues.
2.3.1.6	Set up new workstations and printers to access the network.
2.3.1.7	Deploy new state procured equipment and software to the existing network.
2.3.1.8	Replace existing hardware/software and remove the hardware/software and transport to a specified
	location.
2.3.1.9	Document moves/adds/changes in accordance with MDTA inventory and DGS policies/procedures.
2.3.1.10	Troubleshoot issues regarding all hardware and software stated above.
2.3.1.11	Install software/hardware on workstations.
2.3.1.12	Work in cooperation with the current contractors as well as other MDTA staff.
2.3.1.13	Attend internal MDTA staff meetings as requested.
2.3.1.14	Update Service Desk requests on a daily basis.
2.3.1.15	Assist in the development of installation instructions/standard operating procedures for applications.
2.3.1.16	Other related duties as assigned by MDTA Division of Information Technology management.

2.4.2 IT TECHICAL SYSTEMS SUPPORT

For each of the below requirements, the TO Contractor Personnel shall:

I.D. #	IT Technical Systems Support
2.3.2.1	Provide IT system, hardware and software support for various IT systems.
2.3.2.2	Provide support, management and installation services for desktop and server operating systems such as
	Microsoft Server.
2.3.2.3	Manage/administer virtualization platforms such as VMware.
2.3.2.4	Provide support, management and installation services for storage technologies such as HP EVA and
	NetApp storage products.
2.3.2.5	Other related duties as assigned by MDTA Division of Information Technology management.

2.4.3 **IT WEB SERVICES SUPPORT**

For each of the below requirements, the TO Contractor Personnel shall:

I.D. #	IT Web Services Support
2.3.3.1	Provide support, management and installations services for Web Server systems and associated web
	services.
2.3.3.2	Manage content on MDTA Internet and Intranet web sites.

2.3.3.3 Other related duties as assigned by MDTA Division of Information Technology management.

2.5 PROFESSIONAL DEVELOPMENT

Networking technology and software products continuously change. The TO Contractor shall ensure continuing education opportunities for the personnel provided. This education would be associated with the technologies currently utilized by MDTA or anticipated to be implemented by MDTA in the near future. The time allocated to these continuing education activities for staff deployed to MDTA may not be charged to this TO. Actual course costs are the responsibility of the TO Contractor.

2.6 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall be required to comply with all applicable laws, regulations, policies, standards and guidelines affecting information technology projects, which may be created or changed periodically. The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting project execution. The following policies, guidelines and methodologies can be found at http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx under "Policies and Guidance." These may include, but are not limited to:

- The State of Maryland System Development Life Cycle (SDLC) methodology
- The State of Maryland IT Security Policy and Standards
- The State of Maryland Enterprise Architecture
- The State of Maryland Information Technology Non-Visual Access Standards
- The TO Contractor shall follow project management methodologies consistent with the Project Management Institute's Project Management Body of Knowledge Guide
- TO Contractor assigned personnel shall follow a consistent methodology for all TO activities.

2.7 OFFEROR MINIMUM QUALIFICATIONS

Only those Master Contractors that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation. The Master Contractor's proposal and references will be used to verify minimum qualifications.

The Master Contractor shall be capable of furnishing all necessary services required to successfully complete all tasks and work requirements and produce high quality deliverables described herein. The Master Contractor shall demonstrate, in it's TO Proposal, that it possesses such expertise in-house or has fostered strategic alliances with other firms for providing such services.

2.7.1 OFFEROR'S COMPANY MINIMUM QUALIFICATIONS

- A. Offeror shall demonstrate at least five years' experience providing personnel for any one of the following: IT Service Desk, Desktop/Field Support, IT Systems Support, and IT Web Services support.
- B. Offeror shall demonstrate at least five years' experience in providing operations and maintenance support to a commercial or government entity with at least 500 users and operating from more than one location.
- C. Offeror shall demonstrate at least five years' experience in providing IT resources that are proficient in supporting the Microsoft Windows family of operating systems, including Windows XP and Windows 7 versions. The Offeror must demonstrate prior experience supporting at a minimum Windows XP.

2.7.2 OFFEROR'S PERSONNEL MINIMUM QUALIFICATIONS

The Master Contractor shall propose exactly four (4) personnel for this TORFP that meet minimum qualifications.

For the four (4) personnel proposed under this TORFP, the Master Contractor's proposed resources must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10 plus the following minimum qualifications.

IT Service Desk and Desktop/Field Support (propose four)

TO Contractor personnel shall have at least three (3) years' experience in each of the following:

- Providing Tier 1 IT support to customers in a Service Desk environment
- Troubleshooting PC hardware and software in a Microsoft networked environment
- Microsoft Active Directory user and device management
- Past experience repairing, installing, upgrading, and reconfiguring any of these items
 - o PCs
 - o Laptops
 - Stand-alone and networked printers
 - Stand-alone and networked scanners
 - o Modems
- Past experience installing and configuring
 - PC operating systems (at a minimum Microsoft Windows)
 - Server operating systems (at a minimum Microsoft Windows Server)
 - Standard MDTA software (at a minimum all of the following): Microsoft Office Productivity Suite, Microsoft Outlook Email Client, McAfee VirusScan, and Adobe Acrobat
 - Service Desk software (any of the following): Maximo Service Desk, Remedy, or equivalent
 - Remote Desktop software (at a minimum all of the following):Microsoft Remote Desktop, LANDesk

2.8 TO CONTRACTOR AND PERSONNEL OTHER REQUIREMENTS

The TO Contractor's key personnel and or staff shall possess, demonstrate, and provide the following qualifications:

2.8.1 IT SERVICE DESK AND DESKTOP/FIELD SUPPORT

• For personnel provided after TO award in this position, personnel must meet the minimum qualifications for the position described in Section 2.7.2 above.

2.8.2 IT SYSTEMS SUPPORT

- For any personnel in this role, the individual shall have prior experience creating, updating, and maintaining IT systems policies, procedures and related documentation as needed
- For personnel provided after TO award in this position, the Master Contractor's proposed resources must meet all minimum qualifications for the labor category proposed, as identified in the CATS+ Master Contract Section 2.10 plus the following minimum qualifications.

IT Systems Support (propose two)

TO Contractor personnel shall have at least three (3) years' experience in each of the following:

- Prior experience supporting a networked IT systems environment, including protocols (TCP/IP), equipment, services (DNS), etc.
- Prior experience supporting the Microsoft Windows Server Family, including any Windows Server version 2003 or greater

- Prior experience supporting Microsoft Active Directory
- Prior experience supporting Microsoft Exchange & Microsoft Outlook client technologies
- Prior experience supporting Server security, including group policy and related tools
- Prior experience supporting Enterprise storage technologies, including Network Attached Storage (NAS) and Storage Area Networks (SAN)
- Prior experience mounting, moving and configuring network equipment
- Prior experience monitoring server performance and utilizing the associated tools to do so (at a minimum using either Microsoft Operations Manager or HP Insight Manager
- Prior experience administering server and desktop virtualization technology, including at a VMware and Microsoft Hyper-V

2.8.3 IT WEB SERVICES SUPPORT

• For personnel provided after TO award in this position, the Master Contractor's proposed resources must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10 plus the following minimum qualifications.

IT Web Services Support (propose one)

TO Contractor personnel shall have at least two (2) years' experience in each of the following:

- Applying the Internet Information Services (IIS) Security patches and threats
- Evaluating application security and performing code reviews
- Analyzing Web applications against performance objectives and server configurations
- Developing solutions with LDAP and Single Sign On Technologies
- Developing solutions using the .NET Framework
- Developing solutions using Cascading Style Sheets (CSS)
- Analyzing Web Statistics & Search Engine Optimization
- Developing solutions using web server software, including at a minimum either Microsoft IIS or Apache
- Developing content using Content Management Software, including (at a minimum any one of) Systems Alliance Site Executive, Microsoft SharePoint
- Developing solutions using scripting languages for web development, including (at a minimum any two of) CFML, HTML, Extensible Markup Language (XML), CGI, Javascript programming

2.9 WORK HOURS

The TO Contractor individual will report to the MDTA DoIT office at 2310 Broening Highway every day Monday through Friday, unless prior arrangements are made.

MDTA DoIT office coverage is from 7:30 a.m. until 5:00 p.m. TO Contractor working hours will be as follows:

IT Service Desk will consist of two shifts:

- 1. 7:30 a.m. to 4:00 p.m. Monday thru Friday.
- 2. 8:30 a.m. to 5:00 p.m. Monday thru Friday.

Closed on state holidays and salary reduction days.

Desktop/Field Tech will consist of two shifts:

- 1. 7:30 a.m. to 4:00 p.m. Monday thru Friday.
- 2. 8:30 a.m. to 5:00 p.m. Monday thru Friday.

Closed on state holidays and service reduction days.

Each TO Contractor will be required to take a 30-minute lunch (non-paid).

IT Systems and Web: Work Hours to be approved by TO Manager or designee.

Request for leave shall be submitted to the TO Manager or designee at least two weeks in advance. The TO Manager reserves the right to request a temporary replacement if leave extends longer than two (2) consecutive weeks. In cases where there is insufficient coverage, leave may be denied.

TO Contractor personnel must have valid drivers' licenses and their own transportation with valid registration.

TO Contractor personnel must have cell phones so they can be reached when off-site during work hours.

2.10 PERFORMANCE EVALUATION

TO Contractor Personnel will be evaluated by the TO Manager on an annual basis for each assignment performed during that period. The established performance evaluation and standards are included as Attachment 11. Performance issues identified by the agency are subject to the mitigation process described in Section 2.11 below.

2.11 PERFORMANCE ISSUE MITIGATION

At any time during the TO period of performance, in the event the agency is not satisfied with the performance of TO Contractor personnel, the mitigation process is as follows.

- The TO Manager will notify the TO Contractor and MDOT Contract Management Office (CMO) in writing describing the problem and delineating remediation requirements;
- The TO Contractor will have three (3) business days to respond with a written Remediation Plan;
- The Remediation Plan will be implemented immediately upon acceptance by the TO Manager.
- Should performance issues persist, the TO Manager will notify MDOT CMO; and
- MDOT CMO will give written notice to the TO Contractor to request immediate removal, or substitution of the individual whose performance is an issue.

2.12 SUBSTITUTION OF PERSONNEL AFTER AWARD

The substitution of personnel procedures is as follows:

- The TO Contractor may not substitute personnel without the prior approval of the TO Manager.
- To replace any personnel, the TO Contractor shall submit resumes of the proposed personnel specifying their intended approved labor category. Any proposed substitute personnel shall have qualifications equal to or better than those of the replaced personnel.
- Proposed substitute personnel shall be approved by the TO Manager. The TO Manager shall have the option to interview the proposed substitute personnel. After the interview, the TO Manager shall notify the TO Contractor of acceptance or denial of the requested substitution.

2.13 INVOICING

Invoices will be submitted by the TO Contractor on a monthly basis by the 15th business day of each month for all work completed in the previous month. Invoices for Operations & Maintenance work should be submitted within the first five (5) business days of each month for the work performed in the previous month.

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract. Proper invoices for payment shall contain the TO Contractor's Federal Employer Identification Number (FEIN), as well as the information described below, and must be submitted to the TO Manager for payment approval.

2.13.1 INVOICE SUBMISSION PROCEDURE

A. A proper invoice shall identify MDTA, labor category, associated TO Agreement number, date of invoice, period of performance covered by the invoice, and a TO Contractor point of contact with telephone number.

B. The TO Contractor shall send the original of each invoice and supporting documentation (itemized billing reference for employees, including detail of work hours) submitted for payment to MDTA at the following email address:

MDTA_DOIT_INVOICES@mdta.state.md.us

C. Proper invoices for final payment shall be clearly marked as "FINAL" and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

2.14 WORK ORDER PROCESS

- A. Services for additional resources shall be provided via a Work Order process and in accordance with pre-approved Labor Categories with fully loaded rates proposed in Attachment 1.
- B. The TO Manager shall e-mail a Work Order request (See Attachment 16) to the TO Contractor to provide resources that are within the scope of this TORFP. The Work Order Request will include:
 - 1. Technical requirements and description of the resource needed
 - 2. Performance objectives and/or deliverables, as applicable
 - 3. Acceptance criteria for the deliverables
 - 4. Due date and time for submitting a response to the request
 - 5. Required place(s) where work must be performed
- C. The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:
 - 1. A response that details the TO Contractor's understanding of the work;
 - 2. A Price to complete the Work Order Request using the format provided in Attachment 16.
 - 3. A description of proposed resources required to perform the requested tasks, with CATS+ labor categories listed in accordance with Attachment 1.
 - 4. An explanation how tasks shall be completed. This description shall include proposed subcontractors and related tasks.
 - 5. State-furnished information, work site, and/or access to equipment, facilities, or personnel
 - 6. The proposed personnel resources, including any subcontractor personnel, to complete the task.
- D. The TO Manager will review the response and will: confirm the proposed labor rates are consistent with this TORFP; contact the TO Contractor to obtain additional information, clarification or revision to the Work Order; and will provide the work order to the TO Procurement Officer for approval. The TO Procurement Officer will approve the Work Order, issuing a change order to the TORFP if necessary.
- E. Proposed personnel shall be approved by the TO Manager. The TO Contractor shall furnish resumes of proposed personnel specifying their intended labor category from the CATS+ Labor Categories proposed in the TO Proposal. The TO Manager shall have the option to interview the proposed personnel. After the interview, the TO Manager shall notify the TO Contractor of acceptance or denial of the personnel.
- F. The TO Manager will issue the NTP after the Work Order is approved and/or any interviews are completed.

2.15 MBE PARTICIPATION REPORTS

Monthly reporting of MBE participation is required in accordance with the terms and conditions of the CATS+ Master Contract by the 15th day of each month. The TO Contractor shall provide a completed MBE Participation form to MDTA at the same time the invoice copy is sent. The TO Contractor shall ensure that each MBE Subcontractor provides a completed MBE Participation Form. Subcontractor reporting shall be sent directly from the subcontractor to MDTA. MDTA will monitor both the TO Contractor's efforts to achieve the MBE participation goal and compliance with reporting requirements. The TO Contractor shall email all completed forms, copies of invoices and checks paid to the MBE directly to the TO Manager.

2.16 PREMISES AND OPERATIONAL SECURITY

- Within sixty (60) days of Notice to Proceed, TO Contractor employees and subcontractors to be assigned to perform work under the resulting TO Agreement shall be required to submit background check certification to MDOT from recognized Law Enforcement Agencies, including the FBI. see attachment 6. TO Contractor shall be responsible for ensuring that its employees' and subcontractors' background check certifications are renewed annually, and at the sole expense to the TO Contractor. MDOT reserves the right to disqualify any TO Contractor employees or subcontractors whose background checks suggest conduct, involvements, and/or associations that MDOT determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. MDOT reserves the right to perform additional background checks on TO Contractor and subcontractor employees.
- Further, TO Contractor employees and subcontractors may be subject to random security checks during entry and leaving State secured areas. The State reserves the right to require TO Contractor employees and subcontractors to be accompanied while in secured premises.
- TO Contractor employees shall, while on State premises, display their State issued identification cards without exception.
- TO Contractor shall require its employees and subcontractors to follow the State of Maryland and Maryland Transportation Information Technology Security Policy and Standards throughout the term of the TO Agreement.
- The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States Citizens, prior to commencement of work under the resulting TO Agreement.
- TO Contractor shall remove any employee and subcontractors from working on the resulting TO Agreement where the State of Maryland provides evidence to the TO Contractor that said employee or subcontracting employee has not adhered to the security requirements specified herein.
- Resources proposed to perform services for Maryland Aviation Administration shall be capable of qualifying for and obtaining a BWI Airport Security badge to include US Customs Seal and Transportation Identifications. Resources proposed to perform services for MDOT Port Administration (MPA) shall comply with all MPA security requirements.
- The cost of complying with all security requirements specified herein are the sole responsibilities and obligations of the contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.

2.17 DELIVERABLES

2.17.1 DELIVERABLES SUBMISSION

For every deliverable, the TO Contractor shall request that the TO Manager confirm receipt of that deliverable by sending an Agency Receipt of Deliverable form (Attachment 14) with the deliverable. The TO Manager will acknowledge receipt of the deliverable via email using the provided form.

For every deliverable, the TO Contractor shall submit by email an Agency Deliverable Product Acceptance Form (DPAF), provided as Attachment 15, to the TO Manager in MS Word (2007 or greater).

Unless specified otherwise, written deliverables shall be compatible with Microsoft Office, Microsoft Project and/or Microsoft Visio versions 2007 or later. At the TO Manager's discretion, the TO Manager may request one hard copy of a written deliverable.

A standard deliverable review cycle will be elaborated and agreed-upon between the State and the TO Contractor. This review process is entered into when the TO Contractor completes a deliverable.

For any written deliverable, the TO Manager may request a draft version of the deliverable, to comply with the minimum deliverable quality criteria listed in Section 2.17.3. Drafts of each final deliverable, except status reports, are required at least two weeks in advance of when the final deliverables are due (with the exception of deliverables due at the beginning of the project where this lead time is not possible, or where draft delivery date is explicitly specified). Draft versions of a deliverable shall comply with the minimum deliverable quality criteria listed in Section 2.17.3.

2.17.2 DELIVERABLE ACCEPTANCE

A final deliverable shall satisfy the scope and requirements of this TORFP for that deliverable, including the quality and acceptance criteria for a final deliverable as defined in Section 2.17.4 Deliverable Descriptions/Acceptance Criteria.

The TO Manager shall review a final deliverable to determine compliance with the acceptance criteria as defined for that deliverable. The TO Manager is responsible for coordinating comments and input from various team members and stakeholders. The TO Manager is responsible for providing clear guidance and direction to the TO Contractor in the event of divergent feedback from various team members.

The TO Manager will issue to the TO Contractor a notice of acceptance or rejection of the deliverable in the DPAF (Attachment 15). Following the return of the DPAF indicating "Accepted" and signed by the TO Manager, the TO Contractor shall submit an invoice in accordance with the procedures in Section 2.13.1. The invoice must be accompanied by a copy of the executed DPAF or payment may be withheld.

In the event of rejection, the TO Manager will formally communicate in writing any deliverable deficiencies or non-conformities to the TO Contractor, describing in those deficiencies that shall be corrected prior to acceptance of the deliverable in sufficient detail for the TO Contractor to address the deficiencies. The TO Contractor shall correct deficiencies and resubmit the corrected deliverable for acceptance within the agreed-upon time period for correction.

Subsequent reviews for a deliverable containing deficiencies will be limited to the original deficiencies and the portions of the deliverable that were dependent on the deficiencies.

2.17.3 MINIMUM DELIVERABLE QUALITY

The TO Contractor shall subject each deliverable to its internal quality-control process prior to submitting the deliverable to the State.

Each deliverable shall meet the following minimum acceptance criteria:

- Be presented in a format appropriate for the subject matter and depth of discussion.
- Be organized in a manner that presents a logical flow of the deliverable's content.
- Represent factual information reasonably expected to have been known at the time of submittal.
- In each section of the deliverable, include only information relevant to that section of the deliverable.
- Contain content and presentation consistent with industry best practices in terms of deliverable completeness, clarity, and quality.

- Meets the acceptance criteria applicable to that deliverable, including any State policies, functional or non-functional requirements, or industry standards.
- Contains no structural errors such as poor grammar, misspellings or incorrect punctuation.

A draft written deliverable may contain limited structural errors such as incorrect punctuation, and shall represent a significant level of completeness toward the associated final written deliverable. The draft written deliverable shall otherwise comply with the minimum deliverable quality criteria above.

I.D. #	Deliverable Description	Acceptance Criteria	Due Date / Frequency
2.17.4.1	Weekly Status/Time Reporting	The TO Contractor personnel will be required to submit a weekly time sheet of hours worked which will be signed by the TO Manager. All prior weekly time sheets will be submitted with the monthly invoice.	Submit weekly by close of business on Friday
2.17.4.2	Monthly Status/Time Reporting	 The TO Contractor personnel will provide to the TO Manager a monthly status/activity report consisting of: Date submitted TO title and number Agency name and contact information (TO Manager) TO Contractor name and contact information Tasks completed during the month Hours per task and total hours Status of any associated deliverables Outstanding issues and resolution status Tasks planned for subsequent period Any additional details or statistics as requested by the TO Manager The TO Contractor will submit these reports as part of the invoice backup. 	Submit monthly by close of business on last day of month
2.17.4.3	Other deliverables as assigned by TO Manager	Create and/or update other work products and deliverables as assigned by TO Manager	As assigned by TO Manager

2.17.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA

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SECTION 3 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

3.1 REQUIRED RESPONSE

Each Master Contractor receiving this CATS+ TORFP must respond within the submission time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a proposal; or 2) a completed Master Contractor Feedback form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via your CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

A TO Proposal shall conform to the requirements of this CATS+ TORFP.

3.2 FORMAT

If a Master Contractor elects to submit a TO Proposal, the Master Contractor shall do so in conformance with the requirements of this CATS+ TORFP, if not points shall be deducted. The TO Proposal shall provide the following in order:

3.2.1 TO TECHNICAL PROPOSAL

- A. Proposed Services
 - Requirements: A detailed discussion of the Master Contractor's understanding of the work and the Master Contractor's capabilities, approach and solution to address the requirements outlined in Section 2.
- B. Assumptions: A description of any assumptions formed by the Master Contractor in developing the Technical Proposal.Compliance with Offeror Minimum Qualifications

Offerors will complete the following table to demonstrate compliance with the Offerors Company Minimum Requirements in Section 2.7.

Reference	Offeror Company Minimum	Evidence of Compliance
	Requirement	
2.7.1	Offeror shall demonstrate at least five years' experience providing personnel for any one of the following: IT Service Desk, Desktop/Field Support, IT Systems Support and IT Web Services support.	Offeror documents evidence of compliance here.
2.7.1	Offeror shall demonstrate at least five years' experience in providing operations and maintenance support to a commercial or government entity with at least 500 users and operating from more than one location.	Offeror documents evidence of compliance here.
2.7.1	Offeror shall demonstrate at least five years' experience in providing IT resources that are proficient in supporting the Microsoft Windows family of operating systems, including Windows XP and Windows 7 versions. The Offeror must demonstrate prior experience supporting at a minimum Windows XP	Offeror documents evidence of compliance here.

- C. Proposed Personnel and Staffing Plan
 - Provide an Attachment 5 Labor Category Personnel Resume Summary for each of the four proposed personnel. The Attachment 5 – Labor Category Personnel Resume Summary should show prominently the proposed person's skills and experience as they relate to the Master Contractor's proposed solution and Section 2 – Scope of Work.
 - a. Include the following for each engagement:
 - i. Name
 - ii. Company / Organization
 - iii. Job Title
 - iv. Start and end dates (MM/YY format)
 - v. Location (Optional)
 - vi. Work Description
 - b. Any other experience
 - c. Education / training starting with the latest degree / certification
 - 2. Identify and provide Attachment 5 Labor Category Personnel Resume Summary for **exactly four** proposed personnel by labor category. The summaries shall include the dates from and to (in MM/YY format) which must equal or exceed each identified mandatory time requirement. The summaries must also include at least three personnel references. It shall also demonstrate prominently the minimum required qualifications as specified in Section 2.7.
 - 3. Provide the names and titles of the Master Contractor's management staff who will supervise the personnel and quality of services rendered under this TO Agreement.
 - 4. Provide a Staffing Plan that contains the following:
 - a. Supporting descriptions for all labor categories in response to this TORFP
 - b. Process of locating and bringing on board resources that meet the needs of Section 2 Scope of Work.
 - c. Description of approach for quickly substituting qualified personnel after start of Task Order
- D. MBE, SBE, and VSBE Participation

Submit completed MBE documents Attachment 2 - Forms D-1 and D-2.

The Master Contractor shall be a Small Business Enterprise (SBE) certified entity.

E. Subcontractors

Identify all proposed subcontractors, including MBEs, and their full roles in the performance of this Section 2 - Scope of Work.

- F. Master Contractor and Subcontractor Experience and Capabilities
 - Provide three (3) examples of TO Contractor and subcontractor work assignments that were similar in scope to the one defined in this TORFP. Each of the three examples, must include a reference complete with the following:
 - a. Name of organization.
 - b. Name, title, email and telephone number of point-of-contact for the reference. (point of contact shall be accessible and knowledgeable regarding experience)
 - c. Type and duration of contract(s) supporting the reference.
 - d. The term of the contract, (Include: MM/YY MM/YY Example 6/11 8/12),
 - e. The services provided, scope of the contract, and performance objectives satisfied as they relate to Section 2, Scope of Work.

- f. Whether the proposed personnel are still providing these services and, if not, an explanation of why services are no longer provided to the client organization.
- State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any government entity of the State of Maryland. For each identified contract, the Master Contractor shall provide the following:
 - a. The State contracting entity.
 - b. A brief description of the services/goods provided.
 - c. The dollar value of the contract.
 - d. The term of the contract, (Include: MM/YY MM/YY Example 6/11 8/12).
 - e. Whether the contract was terminated prior to the specified original expiration date.
 - f. Whether any available renewal option was not exercised.
 - g. The State employee contact person (name, title, telephone number and email address).
- 3. State of Maryland experience can be included as part of Section 2 above as engagement or contract experience. State of Maryland experience is neither required nor given more weight in proposal evaluations.
- G. State Assistance

Provide an estimate of expectation concerning participation by State personnel.

H. Confidentiality

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 10, Subtitle 6, of the State Government Article of the Annotated Code of Maryland. Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

3.2.2 TO FINANCIAL PROPOSAL

- A. A description of any assumptions on which the Master Contractor's Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the price proposal).
- B. Completed Attachment 1 Price Proposal including:

The Master Contractor shall indicate on Attachment 1 the appropriate CATS+ Labor Category being proposed, and the Hourly Labor Category Rate.

- C. Proposed rates are not to exceed the rates defined in the Master Contract. Rates are to be fully loaded and all pricing is valid for 120 days.
- D. To be responsive to this TORFP, the Price Proposal (Attachment 1) shall provide labor rates for all labor categories. Proposed rates are not to exceed the rates defined in the Master Contract for the Master Contract year(s) in effect at the time of the TO Proposal due date.

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SECTION 4 – TASK ORDER AWARD PROCESS

4.1 OVERVIEW

The TO Contractor will be selected from among all eligible Master Contractors within the appropriate functional area responding to the CATS+ TORFP. In making the TO Agreement award determination, MDTA will consider all information submitted in accordance with Section 3.

4.2 TECHNICAL PROPOSAL EVALUATION CRITERIA

The following are technical criteria for evaluating a TO Proposal in descending order of importance:

- The Master Contractor's proposed solution and understanding of the TORFP Scope of Work based on the required response in Section 3.2.1.A.
- Proposed personnel experience, and at least three personnel references, as identified in Section 3.2.1.C.
- Staffing Plan describing the Master Contractor's and subcontractor's ability to meet the staffing needs for this Task Order as described in the Scope of Work, and as identified in Section 3.2.1.C.4.
- Master Contractor and subcontractor experience required in Section 3.2.1.F.

4.3 SELECTION PROCEDURES

- A. TO Proposals will be assessed throughout the evaluation process for compliance with the minimum company qualifications and minimum personnel qualifications in Section 2.7 and quality of responses to Section 3.2.1 of the TORFP. Master Contractor proposals that fail to meet the minimum qualifications will be deemed not reasonably susceptible for award, i.e., disqualified and their proposals eliminated from further consideration.
- B. TO Proposals deemed technically qualified will have their TO Financial proposal considered. All others will receive e-mail notice from the TO Procurement Officer of not being selected to perform the work.
- C. Interviews will be held for personnel proposed under TO Proposals deemed technically qualified.
- D. Qualified TO Financial Proposals will be reviewed and ranked from lowest to highest price proposed.
- E. The most advantageous TO Proposal offer considering both technical and financial submission shall be selected for the work assignment. In making this selection, technical merit has greater weight than price.

4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon issuance of a fully executed TO Agreement, a Non-Disclosure Agreement (TO Contractor), Criminal Background Check Affidavit, a Purchase Order, and by a Notice to Proceed authorized by the TO Manager.

The TO Contractor shall be expected to provide four qualified resources on Day 1 of this TO, as described in Section 2.1. MDTA will issue work orders for onboarding five additional resources upon TO award.

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ATTACHMENT 1 - PRICE PROPOSAL PRICE PROPOSAL FOR CATS+ TORFP #J01B4400002

All Pricing Valid for 120 Days

Resources #1-4 shall be available for NTP. Additional resources shall be obtained after TO award through the work order process. <u>Only nine</u> (9) resources may be construed as a guarantee of work through this TO.

- IT Service Desk and Desktop/Field Support (six (6) are planned, four(4) are to be available for NTP)
- IT Systems Support (two (2) total currently planned)
- IT Web Services Support (one (1) total currently planned)

For evaluation purposes, allocate exactly the number of hours specified for planned additional resources in each TO year. Planned additional resources must be assigned a CATS+ Labor Category but the Master Contractor is not required to specify which labor category until the time of the work order. Therefore, Master Contractors should include as part of planned additional resources any CATS+ Labor Category that might reasonably be utilized to fulfill the scope of this TORFP.

	Α	В	С
Labor Categories	Fully Loaded Hourly Labor Rate	Total Class Hours Annually	Total Proposed CATS+ TORFP Price
Year 1		*All hours adjusted based on State Holidays and two weeks of leave per resource.	
Initial Four (4) Resou	rces Available for NTP		
Resource #1: IT Service Desk and			
Desktop/Field Support 1 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #2: IT Service Desk and			
Desktop/Field Support 2 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #3: IT Service Desk and			
Desktop/Field Support 3 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #4: IT Service Desk and			
Desktop/Field Support 4 (Insert CATS +			
Labor Category)	\$	1960	\$
	Year 1 Subtotal	7840 Hours	\$
PLANNED ADDITIONAL RESOURCES			Ψ
Support, Two (2) IT Systems Support, One (1			
9800 hours among CATS+ labor categories.)	j	
(Insert CATS+ Labor Category)			
	\$	insert hours	\$
(Insert CATS+ Labor Category)			
	\$	insert hours	\$
(Insert CATS+ Labor Category)			
	\$	insert hours	\$
(Insert CATS+ Labor Category)			
	\$	insert hours	\$
(Insert CATS+ Labor Category)			
	\$	insert hours	\$
Total Year 1 Addition	nal Resources Subtotal		
		9800 Hours	\$

			1
Total Year 1 Evaluated Price (Initial F	Resources + Additional	Resources):	
			\$
Year 2			
	urces Available for NTP		
Resource #1: IT Service Desk and			
Desktop/Field Support 1 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #2: IT Service Desk and	Ψ	1700	Ψ
Desktop/Field Support 2 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #3: IT Service Desk and			+
Desktop/Field Support 3 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #4: IT Service Desk and			
Desktop/Field Support 4 (Insert CATS +			
Labor Category)	\$	1960	\$
	<u> </u>		
	Year 2 Subtotal	7840 Hours	\$
PLANNED ADDITIONAL RESOURCE	ES Two (2) IT Service Des	sk and Desktop/Field	
Support, Two (2) IT Systems Support, One			
	CATS+ labor categories.		
(Insert CATS+ Labor Category)	\$	insert hours	\$
(Insert CATS+ Labor Category)	\$	insert hours	\$
(Insert CATS+ Labor Category)	\$	insert hours	\$
(Insert CATS+ Labor Category)	\$	insert hours	\$
(Insert CATS+ Labor Category)	\$	insert hours	\$
Total Year 2 Addition	onal Resources Subtotal		
		9800 Hours	\$
Total Year 2 Evaluated Price (Initial F	Resources + Additional	Resources):	
			\$
Year 3			
Initial Four (4) Reso			
Resource #1: IT Service Desk and			
Desktop/Field Support 1 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #2: IT Service Desk and	*		·
Desktop/Field Support 2 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #3: IT Service Desk and	,		
Desktop/Field Support 3 (Insert CATS +			
Labor Category)	\$	1960	\$
Resource #4: IT Service Desk and	·		*
Desktop/Field Support 4 (Insert CATS +			
Labor Category)	\$	1960	\$
	- I	1	1

Year 3 Subtotal 7840 Hours \$ PLANNED ADDITIONAL RESOURCES Two (2) IT Service Desk and Desktop/Field support, Two (2) IT Systems Support, One (1) IT Web Services Support. Allocate exactly 9800 hours among CATS+ labor categories. insert hours \$ (Insert CATS+ Labor Category) \$ insert hours \$ Total Year 3 Additional Resources Subtotal 9800 Hours \$ Para 4 \$ \$ Total Year 3 Evaluated Price (Initial Resources + Additional Resources): \$ \$ Year 4 \$ \$ \$ Resource #1: IT Service Desk and \$ \$ \$ \$ Pach Category) \$ <td< th=""><th></th><th></th><th></th><th> .</th></td<>				.
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Authorized Individual Name

Company Name

Title

Company Tax ID #

The Hourly Labor Rate is the actual rate the State will pay for services and must be recorded in dollars and cents. The Hourly Labor Rate cannot exceed the Master Contract Rate, but may be lower. Hourly Labor Rate shall be assumed to be fully loaded rates which shall include any travel expenses, etc. The total hours listed above are to be considered as estimated only and not to be construed as a guaranteed billable hours. Actual hours will be compensated at the total number of hours performed. This form shall not be altered.

SUBMIT WITH THE TO FINANCIAL PROPOSAL

ATTACHMENT 2 – MINORITY BUSINESS ENTERPRISE FORMS

TO CONTRACTOR MINORITY BUSINESS ENTERPRISE REPORTING REQUIREMENTS

CATS+ TORFP #J01B4400002

These instructions are meant to accompany the customized reporting forms sent to you by the TO Manager. If, after reading these instructions, you have additional questions or need further clarification, please contact the TO Manager immediately.

- As the TO Contractor, you have entered into a TO Agreement with the State of Maryland. As such, your company/firm is responsible for successful completion of all deliverables under the contract, including your commitment to making a good faith effort to meet the MBE participation goal(s) established for TORFP. Part of that effort, as outlined in the TORFP, includes submission of monthly reports to the State regarding the previous month's MBE payment activity. Reporting forms D-5 (TO Contractor Paid/Unpaid MBE Invoice Report) and D-6 (Subcontractor Paid/Unpaid MBE Invoice Report) are attached for your use and convenience.
- 2. The TO Contractor must complete a separate Form D-5 for each MBE subcontractor for each month of the contract and submit one copy to each of the locations indicated at the bottom of the form. The report is due no later than the 15th of the month following the month that is being reported. For example, the report for January's activity is due no later than the 15th of February. With the approval of the TO Manager, the report may be submitted electronically. Note: Reports are required to be submitted each month, regardless of whether there was any MBE payment activity for the reporting month.
- 3. The TO Contractor is responsible for ensuring that each subcontractor receives a copy (e-copy of and/or hard copy) of Form D-6. The TO Contractor should make sure that the subcontractor receives all the information necessary to complete the form properly, i.e., all of the information located in the upper right corner of the form. It may be wise to customize Form D-6 (upper right corner of the form) for the subcontractor the same as the Form D-5 was customized by the TO Manager for the benefit of the TO Contractor. This will help to minimize any confusion for those who receive and review the reports.
- 4. It is the responsibility of the TO Contractor to make sure that all subcontractors submit reports no later than the 15th of each month, regardless of whether there was any MBE payment activity for the reporting month. Actual payment data is verified and entered into the State's financial management tracking system from the subcontractor's D-6 report only. Therefore, if the subcontractor(s) do not submit their D-6 payment reports, the TO Contractor cannot and will not be given credit for subcontractor payments, regardless of the TO Contractor's proper submission of Form D-5. The TO Manager will contact the TO Contractor if reports are not received each month from either the prime contractor or any of the identified subcontractors. The TO Contractor must promptly notify the TO Manager if, during the course of the contract, a new MBE subcontractor is utilized. Failure to comply with the MBE contract provisions and reporting requirements may result in sanctions, as provided by COMAR 21.11.03.13.

ATTACHMENT 2 - MDOT MBE FORM D-1 STATE-FUNDED CONTRACTS CERTIFIED MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT PAGE 1 OF 2

This affidavit must be included with the bid/proposal. If the Bidder/Offeror fails to accurately complete and submit this affidavit as required, the bid shall be deemed not responsive or the proposal not susceptible of being selected for award.

In connection with the bid/proposal submitted in response to Solicitation No.

1. MBE Participation (PLEASE CHECK ONLY ONE)

I have met the overall certified Minority Business Enterprise (MBE) participation

goal of	percent	t (%) and the following subgoals, if applicable:
pero	cent (%) for	African American-owned MBE firms
pero	cent (%) for	Hispanic American-owned MBE firms
pero	cent (%) for	Asian American-owned MBE firms
pero	cent (%) for	Women-owned MBE firms

I agree that these percentages of the total dollar amount of the Contract, for the MBE goal and subgoals (if any), will be performed by certified MBE firms as set forth in the MBE Participation Schedule - Part 2 of the MDOT MBE Form D-2 (State-Funded Contracts).

<u>OR</u>

□ I conclude that I am unable to achieve the MBE participation goal and/or subgoals. I hereby request a waiver, in whole or in part, of the overall goal and/or subgoals. Within 10 business days of receiving notice that our firm is the apparent awardee or as requested by the Procurement Officer, I will submit a written waiver request and all required documentation in accordance with COMAR 21.11.03.11. For a partial waiver request, I agree that certified MBE firms will be used to accomplish the percentages of the total dollar amount of the Contract, for the MBE goal and subgoals (if any), as set forth in the MBE Participation Schedule - Part 2 of the MDOT MBE Form D-2 (State-Funded Contracts).

2. Additional MBE Documentation

I understand that if I am notified that I am the apparent awardee or as requested by the Procurement Officer, I must submit the following documentation within ten (10) business days of receiving such notice:

(a) Outreach Efforts Compliance Statement (MDOT MBE Form D-3 - State-Funded Contracts);

(b) Subcontractor Project Participation Statement (MDOT MBE Form D-2 - State-Funded Contracts);

(c) MBE Waiver Request documentation per COMAR 21.11.03.11 (if waiver was requested); and

(d) Any other documentation required by the Procurement Officer to ascertain bidder's responsibility/ Offerors susceptibility of being selected for award in connection with the certified MBE participation goal and subgoals, if any.

I acknowledge that if I fail to return each completed document (in 2 (a) through (d)) within the required time, the Procurement Officer may determine that I am not responsible and therefore not eligible for contract award or that the proposal is not susceptible of being selected for award.

STATE-FUNDED CONTRACTS CERTIFIED MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT PAGE 2 OF 2

ATTACHMENT 2 - MDOT MBE FORM D-1

3. Information Provided to MBE firms

In the solicitation of subcontract quotations or offers, MBE firms were provided not less than the same information and amount of time to respond as were non-MBE firms.

4. Products and Services Provided by MBE firms

I hereby affirm that the MBEs are only providing those products and services for which they are MDOT certified.

I solemnly affirm under the penalties of perjury that the information in this affidavit is true to the best of my knowledge, information and belief.

Company Name

Signature of Representative

Address

Printed Name and Title

City, State and Zip Code

Date

PART 1 – INSTRUCTIONS FOR MBE PARTICIPATION SCHEDULE

PARTS 2 AND 3 MUST BE INCLUDED WITH THE BID/PROPOSAL. IF THE BIDDER/OFFEROR FAILS TO ACCURATELY COMPLETE AND SUBMIT PART 2 WITH THE BID/PROPOSAL AS REQUIRED, THE BID SHALL BE DEEMED NOT RESPONSIVE OR THE PROPOSAL SHALL BE DEEMED NOT SUSCEPTIBLE OF BEING SELECTED FOR AWARD. PAGE 1 OF 3

*** STOP *** FORM INSTRUCTIONS PLEASE READ BEFORE COMPLETING THIS FORM

- 1. Please refer to the Maryland Department of Transportation (MDOT) MBE Directory at <u>www.mdot.state.md.us</u> to determine if a firm is certified for the appropriate North American Industry Classification System ("NAICS") Code <u>and</u> the product/services description (specific product that a firm is certified to provide or specific areas of work that a firm is certified to perform). For more general information about NAICS, please visit <u>www.naics.com</u>. Only those specific products and/or services for which a firm is certified in the MDOT Directory can be used for purposes of achieving the MBE participation goals.
- In order to be counted for purposes of achieving the MBE participation goals, the firm must be certified for that specific NAICS ("MBE" for State-funded projects designation after NAICS Code).
 WARNING: If the firm's NAICS Code is in <u>graduated status</u>, such services/products <u>will not be</u> <u>counted</u> for purposes of achieving the MBE participation goals. Graduated status is clearly identified in the MDOT Directory (such graduated codes are designated with the word graduated after the appropriate NAICS Code).
- 3. Examining the NAICS Code is the <u>first step</u> in determining whether an MBE firm is certified and eligible to receive MBE participation credit for the specific products/services to be supplied or performed under the contract. The <u>second step</u> is to determine whether a firm's Products/Services Description in the MBE Directory includes the products to be supplied and/or services to be performed that are being used to achieve the MBE participation goals.
- 4. If you have any questions as to whether a firm is certified to perform the specific services or provide specific products, please contact MDOT's Office of Minority Business Enterprise at 1-800-544-6056 or via email at mbe@mdot.state.md.us.
- 5. The Contractor's subcontractors are considered second-tier subcontractors. Third-tier contracting used to meet an MBE goal is to be considered the exception and not the rule. The following two conditions must be met before MDOT, its Modal Administrations and the Maryland Transportation Authority may approve a third-tier contracting agreement: (a) the bidder/offeror must request in writing approval of each third-tier contract arrangement, and (b) the request must contain specifics as to why a third-tier contracting arrangement should be approved. These documents must be submitted with the bid/proposal in Part 2 of this MBE Participation Schedule.

PART 1 – INSTRUCTIONS FOR MBE PARTICIPATION SCHEDULE PAGE 2 OF 3

- 6. For each MBE firm that is being used as a supplier/wholesaler/regular dealer/broker/manufacturer, please follow these instructions for calculating the <u>amount of the subcontract for purposes of achieving the MBE participation goals:</u>
 - A. Is the firm certified as a broker of the products/supplies? If the answer is YES, please continue to Item C. If the answer is NO, please continue to Item B.
 - B. Is the firm certified as a supplier, wholesaler, regular dealer, or manufacturer of such products/supplies? If the answer is YES, continue to Item D. If the answer is NO, continue to Item C <u>only</u> if the MBE firm is certified to perform trucking/hauling services under NAICS Codes 484110, 484121, 484122, 484210, 484220 and 484230. If the answer is NO and the firm is not certified under these NAICS Codes, then <u>no</u> MBE participation credit will be given for the supply of these products.
 - C. For purposes of achieving the MBE participation goal, you may count <u>only</u> the amount of any reasonable fee that the MBE firm will receive for the provision of such products/supplies <u>not</u> the total subcontract amount or the value (or a percentage thereof) of such products and/or supplies. For Column 3 of the MBE Participation Schedule, please divide the amount of any reasonable fee that the MBE firm will receive for the provision of such products/services by the total Contract value and insert the percentage in Line 3.1.
 - D. Is the firm certified as a manufacturer (refer to the firm's NAICS Code and specific description of products/services) of the products/supplies to be provided? If the answer is NO, please continue to Item E. If the answer is YES, for purposes of achieving the MBE participation goal, you may count the total amount of the subcontract. For Column 3 of the MBE Participation Schedule, please divide the total amount of the subcontract by the total Contract value and insert the percentage in Line 3.1.
 - E. Is the firm certified as a supplier, wholesaler and/or regular dealer? If the answer is YES and the MBE firm is furnishing and installing the materials <u>and</u> is certified to perform these services, please divide the total subcontract amount (including full value of supplies) by the total Contract value and insert the percentage in Line 3.1. If the answer is YES and the MBE firm is only being used as a supplier, wholesaler and/or regular dealer or is not certified to install the supplies/materials, for purposes of achieving the MBE participation goal, you may only count sixty percent (60%) of the value of the subcontract for these supplies/products (60% Rule). To apply the 60% Rule, first divide the amount of the subcontract for these supplies/products only (not installation) by the total Contract value. Then, multiply the result by sixty percent (60%) and insert the percentage in Line 3.2.

PART 1 – INSTRUCTIONS FOR MBE PARTICIPATION SCHEDULE PAGE 3 OF 3

7. For each MBE firm that <u>is not</u> being used as a supplier/wholesaler/regular dealer/broker/manufacturer, to calculate the <u>amount of the subcontract for purposes of achieving the MBE participation goals</u>, divide the total amount of the subcontract by the total Contract value and insert the percentage in Line 3.1.

Example: \$2,500 (Total Subcontract Amount) ÷ \$10,000 (Total Contract Value) x 100 = 25%

8. WARNING: The percentage of MBE participation, computed using the percentage amounts in Column 3 for all of the MBE firms listed in Part 2, MUST at least equal the MBE participation goal <u>and</u> subgoals (if applicable) as set forth in MDOT MBE Form A – State-Funded Contracts for this solicitation. If a bidder/offeror is unable to achieve the MBE participation goal and/or any subgoals (if applicable), then the bidder/offeror must request a waiver in Form A or the bid will be deemed not responsive, or the proposal not susceptible of being selected for award. You may wish to use the Goal/Subgoal Worksheet shown below to assist you in calculating the percentages and confirming that you have met the applicable MBE participation goal and subgoals (if any).

GOAL/SUBGOAL WORKSHEET		
Total African American Firm Participation (Add percentages listed for African American-Owned Firms in Column 3 of MBE Participation Schedule)	(A)	%
Total Hispanic American Firm Participation (Add percentages listed for Hispanic American-Owned Firms in Column 3 of MBE Participation Schedule)	(B)	%
Total Asian American Firm Participation (Add percentages listed for Asian American-Owned Firms in Column 3 of MBE Participation Schedule)	(C)	%
Total Women-Owned Firm Participation (Add percentages listed for Women-Owned Firms in Column 3 of MBE Participation Schedule)	(D)	%
Total for all other MBE Firms (Add percentages for firms listed as Other MBE Classification in Column 3 of the MBE Participation Schedule)	(E)	%
Total MBE Firm Participation (Add percentages listed for all MBE Firms in Column 3 of MBE Participation Schedule)	(F)	%
The percentage amount in Box F should be equal to the sum of the percentage amounts in Boxes A through E.		

PART 2 – MBE PARTICIPATION SCHEDULE

PARTS 2 AND 3 MUST BE INCLUDED WITH THE BID/PROPOSAL. IF THE BIDDER/OFFEROR FAILS TO ACCURATELY COMPLETE AND SUBMIT PART 2 WITH THE BID/PROPOSAL AS REQUIRED, THE BID SHALL BE DEEMED NOT RESPONSIVE OR THE PROPOSAL SHALL BE DEEMED NOT SUSCEPTIBLE OF BEING SELECTED FOR AWARD.

PAGE __OF ____

Prime Contractor	Project Description	Solicitation Number

LIST INFORMATION FOR EACH CERTIFIED MBE SUBCONTRACTOR YOU AGREE TO USE TO ACHIEVE THE MBE PARTICIPATION GOAL AND SUBGOALS, IF ANY.

COLUMN 1	COLUMN 2	COLUMN 3 Unless the bidder/offeror requested a waiver in MDOT MBE Form D-1 – State Funded Contracts for this solicitation, the cumulative MBE participation for all MBE firms listed herein must equal at least the MBE participation goal <u>and</u> subgoals set forth in Form D-1.
NAME OF MBE SUBCONTRACTOR AND TIER	CERTIFICATION NO. AND MBE CLASSIFICATION	FOR PURPOSES OF ACHIEVING THE MBE PARTICIPATION GOAL AND SUBGOALS, refer to sections 6 and 7 in Part 1 - Instructions. State the percentage amount of the products/services in Line 3.1, except for those products or services where the MBE firm is being used as a wholesaler, supplier, or regular dealer. For items of work where the MBE firm is being used as a supplier, wholesaler and/or regular dealer, complete Line 3.2 using the 60% Rule.
Certification Number: Image: Please check if MBE firm is a third-tier contractor (if applicable). Please submit written documents in accordance with Section 5 of Part 1 - Instructions Image: Please submit written documents in accordance with Section 5 of Part 1 - Instructions	Certification Number:	3.1. TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR (STATE THIS PERCENTAGE AS A PERCENTAGE OF THE TOTAL
	CONTRACT VALUE- EXCLUDING PRODUCTS/SERVICES FROM SUPPLIERS, WHOLESALERS OR REGULAR DEALERS). % (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any) 3.2 TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR FOR ITEMS OF WORK WHERE THE MBE FIRM IS BEING USED AS A SUPPLIER, WHOLESALER AND/OR REGULAR DEALER) (STATE THE PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE AND THEN APPLY THE 60% RULE PER SECTION 6(E) IN PART 1 - INSTRUCTIONS). % Total percentage of Supplies/Products x 60% (60% Rule) % (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any)	

Please check if Continuation Sheets are attached.

ATTACHMENT 2 - MDOT MBE FORM D-2 STATE-FUNDED CONTRACTS MBE PARTICIPATION SCHEDULE CONTINUATION SHEET

PAGE __ OF ____

Prime Contractor	Project Description	Solicitation Number	

LIST INFORMATION FOR EACH CERTIFIED MBE SUBCONTRACTOR YOU AGREE TO USE TO ACHIEVE THE MBE PARTICIPATION GOAL AND SUBGOALS, IF ANY.

COLUMN 1	COLUMN 2	COLUMN 3 Unless the bidder/offeror requested a waiver in MDOT MBE Form D-1 – State Funded Contracts for this solicitation, the cumulative MBE participation for all MBE firms listed herein must equal at least the MBE participation goal <u>and</u> subgoals set forth in Form D-1.
NAME OF MBE SUBCONTRACTOR AND TIER	CERTIFICATION NO. AND MBE CLASSIFICATION	FOR PURPOSES OF ACHIEVING THE MBE PARTICIPATION GOAL AND SUBGOALS, refer to Sections 6 and 7 in Part 1 - Instructions. State the percentage amount of the products/services in Line 3.1, except for those products or services where the MBE firm is being used as a wholesaler, supplier, or regular dealer. For items of work where the MBE firm is being used as a supplier, wholesaler and/or regular dealer, complete Line 3.2 using the 60% Rule.
	Certification Number:	3.1. TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR (STATE THIS PERCENTAGE AS A
 Please check if MBE firm is a third-tier contractor (if applicable). Please submit written documents in accordance with Section 5 of Part 1 - Instructions 	(If dually certified, check only one box.) African American-Owned Hispanic American-Owned Asian American-Owned Women-Owned Other MBE Classification	SUBCONTRACTOR (STATE THIS PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE- EXCLUDING PRODUCTS/SERVICES FROM SUPPLIERS, WHOLESALERS OR REGULAR DEALERS). % (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any) 3.2 TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR FOR ITEMS OF WORK WHERE THE MBE FIRM IS BEING USED AS A SUPPLIER, WHOLESALER AND/OR REGULAR DEALER) (STATE THE PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE AND THEN APPLY THE 60% RULE PER SECTION 6(E) IN PART 1 - INSTRUCTIONS). % Total percentage of Supplies/Products x 60% (60% Rule) % (Percentage for purposes of calculating
		achievement of MBE Participation goal and subgoals, if any)

Please check if Continuation Sheets are attached.

CATS+ TORFP MDTA IT Systems Operations, Maintenance, and Support J01B4400002

ATTACHMENT 2 - MDOT MBE FORM D-2 STATE-FUNDED CONTRACTS **MBE PARTICIPATION SCHEDULE**

PART 3 – CERTIFICATION FOR MBE PARTICIPATION SCHEDULE

PARTS 2 AND 3 MUST BE INCLUDED WITH THE BID/PROPOSAL AS DIRECTED IN THE INVITATION TO BID/ REQUEST FOR PROPOSALS.

I hereby affirm that I have reviewed the Products and Services Description (specific product that a firm is certified to provide or areas of work that a firm is certified to perform) set forth in the MDOT MBE Directory for each of the MBE firms listed in Part 2 of this MBE Form D-2 for purposes of achieving the MBE participation goals and subgoals that were identified in the MBE Form A that I submitted with this solicitation, and that the MBE firms listed are only performing those products/services/areas of work for which they are certified. I also hereby affirm that I have read and understand the form instructions set forth in Part 1 of this MBE Form D-2.

The undersigned Prime Contractor hereby certifies and agrees that they have fully complied with the State Minority Business Enterprise law, State Finance and Procurement Article §14-308(a)(2), Annotated Code of Maryland which provides that, except as otherwise provided by law, a contractor may not identify a certified minority business enterprise in a bid or proposal and:

- (1) fail to request, receive, or otherwise obtain authorization from the certified minority business enterprise to identify the certified minority business enterprise in its bid or proposal;
- (2)fail to notify the certified minority business enterprise before execution of the contract of its inclusion of the bid or proposal;
- (3) fail to use the certified minority business enterprise in the performance of the contract; or
- (4) pay the certified minority business enterprise solely for the use of its name in the bid or proposal.

I solemnly affirm under the penalties of perjury that the contents of Parts 2 and 3 of MDOT MBE Form D-2 are true to the best of my knowledge, information and belief.

Company Name

City, State and Zip Code

Address

Printed Name and Title

Signature of Representative

36

Date

CATS+ TORFP MDTA IT Systems Operations, Maintenance, and Support J01B4400002

ATTACHMENT 2 - MDOT MBE FORM D-3 STATE-FUNDED CONTRACTS OUTREACH EFFORTS COMPLIANCE STATEMENT

In conjunction with the offer/proposal submitted in response to Solicitation No._____, I state the following:

1. Bidder/Offeror took the following efforts to identify subcontracting opportunities in these specific work categories:

2. Attached to this form are copies of written solicitations (with bidding/proposal instructions) used to solicit certified MBE firms for these subcontract opportunities.

3. Bidder/Offeror made the following attempts to personally contact the solicited MBE firms:

4. Please Check One:

- \Box This project does not involve bonding requirements.
- □ Bidder/Offeror assisted MBE firms to fulfill or seek waiver of bonding requirements. (DESCRIBE EFFORTS)

5. Please Check One:

- □ Bidder/Offeror did attend the pre-bid/pre-proposal meeting/conference.
- □ No pre-bid/pre-proposal meeting/conference was held.
- □ Bidder/Offeror did not attend the pre-bid/pre-proposal meeting/conference.

Company Name

Address

Signature of Representative

Printed Name and Title

City, State and Zip Code

Date

ATTACHMENT 2 - MDOT MBE FORM D-4 STATE-FUNDED CONTRACTS MBE SUBCONTRACTOR PROJECT PARTICIPATION AFFIDAVIT

IF THE BIDDER/OFFEROR FAILS TO RETURN THIS AFFIDAVIT WITHIN THE REQUIRED TIME, THE PROCUREMENT OFFICER MAY DETERMINE THAT THE BIDDER/OFFEROR IS NOT RESPONSIBLE AND THEREFORE NOT ELIGIBLE FOR CONTRACT AWARD OR THAT THE PROPOSAL IS NOT SUSCEPTIBLE OF BEING SELECTED FOR AWARD. SUBMIT ONE FORM FOR EACH CERTIFIED MBE FIRM LISTED IN THE MBE PARTICIPATION SCHEDULE. BIDDERS/OFFERORS ARE HIGHLY ENCOURAGED TO SUBMIT FORM D PRIOR TO THE TEN (10) DAY DEADLINE.

Provided that _______ (Prime Contractor's Name) is awarded the State contract in conjunction with Solicitation No. ______, such Prime Contractor will enter into a subcontract with _______ (Subcontractor's Name) committing to participation by the MBE firm ______ (MBE Name) with MDOT Certification Number _______ (if subcontractor previously listed is also the MBE firm, please restate name and provide MBE Certification Number) which will receive at least \$______ or ___% (Total Subcontract Amount/ Percentage) for performing the following products/services for the Contract:

NAICS CODE	WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE)	DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES

I solemnly affirm under the penalties of perjury that the information provided in this MBE Subcontractor Project Participation Affidavit is true to the best of my knowledge, information and belief. I acknowledge that, for purposes of determining the accuracy of the information provided herein, the Procurement Officer may request additional information, including, without limitation, copies of the subcontract agreements and quotes.

	SUBCONTRACTOR (SECOND- TIER)	SUBCONTRACTOR (THIRD-TIER)
PRIME CONTRACTOR Signature of Representative:	Signature of Representative:	Signature of Representative:
Printed Name and Title:	Printed Name and Title:	Printed Name and Title:
Firm's Name:	Firm's Name:	Firm's Name:
Federal Identification Number:	Federal Identification Number:	Federal Identification Number:
Address:	Address:	Address:
Telephone:	Telephone:	Telephone:
Date:	Date:	Date:

IF MBE FIRM IS A THIRD-TIER SUBCONTRACTOR, THIS FORM MUST ALSO BE EXECUTED BY THE SECOND-TIER SUBCONTRACTOR THAT HAS THE SUBCONTRACT AGREEMENT WITH THE MBE FIRM.

Attachment D-5

Maryland Department of Information Technology Minority Business Enterprise Participation Prime Contractor Paid/Unpaid MBE Invoice Report

Report #: Contract #:						
·		Cont	Contracting Unit:			
Reporting Period (Month/Year):		Cont	Contract Amount:			
		MBE	E Subcontract Amt:			
Report is due to the MBE Officer by the 10 th	of the month	Proje	ect Begin Date:	· · · · · · · · · · · · · · · · · · ·		
following the month the services were provid	led.	Proje	ect End Date:			
		Serv	ices Provided:			
Note: Please number reports in sequence						
Prime Contractor:			Contact Person:			
Address:						
Address:						
City:			State:	ZIP:		
				2		
Phone:	FAX:		Email:			
Subcontractor Name:			Contact Person:			
Phone:	FAX:					
Phone:	FAX:					
Subcontractor Services Provided:						
List all payments made to MBE subco	ontractor	List	dates and amounts of any out	standing invoices:		
named above		2150	autos ana announts or any out			
			Invoice #	Amount		
during this reporting period:	4	1.				
<u>Invoice#</u> <u>Amor</u>	<u>uni</u>					
1.		2.				
2.						
		3.				
3.		4.				
4.						
4. Total Dollars Paid: \$		Total Dollars Unpaid: \$				
		•				

**If more than one MBE subcontractor is used for this contract, you must use separate D-5 forms.

******Return one copy (hard or electronic) of this form to the following addresses (electronic copy with signature and date is preferred):

(TO MANAGER OF APPLICABLE POC NAME,	(TO PROCUREMENT OFFICER OR
TITLE)	APPLICABLE POC NAME, TITLE)
(AGENCY NAME)	(AGENCY NAME)
(ADDRESS, ROOM NUMBER)	(ADDRESS, ROOM NUMBER)
(CITY, STATE ZIP)	(CITY, STATE ZIP)
(EMAIL ADDRESS)	(EMAIL ADDRESS)

ATTACHMENT D-6 Minority Business Enterprise Participation Subcontractor Paid/Unpaid MBE Invoice Report

Report#:	Contract #				
1	Contracting				
Reporting Period (Month/Year):		MBE Subcontract Amount:			
	Project Beg				
Report is due by the 10 th of the month following the month	Project End				
the services were performed.	Services Pre	ovided:			
MBE Subcontractor Name:					
MDOT Certification #:					
Contact Person:	Eı	mail:			
Address:					
City: Baltimore	State	2:	ZIP:		
Phone:	FAX:				
Subcontractor Services Provided:					
List all payments received from Prime Contractor during		nd amounts of any un	paid invoices over 30		
reporting period indicated above.	days old.				
Invoice Amt Date		<u>roice Amt</u>	Date		
1.	1.				
2.	2.				
3.	3.				
Total Dollars Paid: \$	Total Dollar	rs Unpaid: \$			
Prime Contractor:		Contact Person	1:		

**Return one copy of this form to the following address (electronic copy with signature & date is preferred):

(TO MANAGER OF APPLICABLE POC NAME,	(TO PROCUREMENT OFFICER OR
TITLE)	APPLICABLE POC NAME, TITLE)
(AGENCY NAME)	(AGENCY NAME)
(ADDRESS, ROOM NUMBER)	(ADDRESS, ROOM NUMBER)
(CITY, STATE ZIP)	(CITY, STATE ZIP)
(EMAIL ADDRESS)	(EMAIL ADDRESS)

Signature:______Date:_____

ATTACHMENT 2 - MDOT MBE/DBE FORM E GOOD FAITH EFFORTS GUIDANCE AND DOCUMENTATION

Part 1 – Guidance for Demonstrating Good Faith Efforts to Meet MBE/DBE Participation Goals

In order to show that it has made good faith efforts to meet the Minority Business Enterprise (MBE)/Disadvantaged Business Enterprise (DBE) participation goal (including any MBE subgoals) on a contract, the bidder/offeror must either (1) meet the MBE/DBE Goal(s) and document its commitments for participation of MBE/DBE Firms, or (2) when it does not meet the MBE/DBE Goal(s), document its Good Faith Efforts to meet the goal(s).

I. Definitions

MBE/DBE Goal(s) – "MBE/DBE Goal(s)" refers to the MBE participation goal and MBE participation subgoal(s) on a Statefunded procurement and the DBE participation goal on a federally-funded procurement.

Good Faith Efforts – The "Good Faith Efforts" requirement means that when requesting a waiver, the bidder/offeror must demonstrate that it took all necessary and reasonable steps to achieve the MBE/DBE Goal(s), which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient MBE/DBE participation, even if those steps were not fully successful. Whether a bidder/offeror that requests a waiver made adequate good faith efforts will be determined by considering the quality, quantity, and intensity of the different kinds of efforts that the bidder/offeror has made. The efforts employed by the bidder/offeror should be those that one could reasonably expect a bidder/offeror to take if the bidder/offeror were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere *pro forma* efforts are not good faith efforts to meet the DBE contract requirements. The determination concerning the sufficiency of the bidder's/offeror's good faith efforts is a judgment call; meeting quantitative formulas is not required.

Identified Firms – "Identified Firms" means a list of the DBEs identified by the procuring agency during the goal setting process and listed in the federally-funded procurement as available to perform the Identified Items of Work. It also may include additional DBEs identified by the bidder/offeror as available to perform the Identified Items of Work, such as DBEs certified or granted an expansion of services after the procurement was issued. If the procurement does not include a list of Identified Firms or is a State-funded procurement, this term refers to all of the MBE Firms (if State-funded) or DBE Firms (if federally-funded) the bidder/offeror identified as available to perform the Identified Items of Work and should include all appropriately certified firms that are reasonably identifiable.

Identified Items of Work – "Identified Items of Work" means the bid items identified by the procuring agency during the goal setting process and listed in the procurement as possible items of work for performance by MBE/DBE Firms. It also may include additional portions of items of work the bidder/offeror identified for performance by MBE/DBE Firms to increase the likelihood that the MBE/DBE Goal(s) will be achieved. If the procurement does not include a list of Identified Items of Work, this term refers to all of the items of work the bidder/offeror identified as possible items of work for performance by MBE/DBE Firms and should include all reasonably identifiable work opportunities.

MBE/DBE Firms – For State-funded contracts, "MBE/DBE Firms" refers to certified **MBE** Firms. Certified MBE Firms can participate in the State's MBE Program. For federally-funded contracts, "MBE/DBE Firms" refers to certified **DBE** Firms. Certified DBE Firms can participate in the federal DBE Program.

II. Types of Actions MDOT will Consider

The bidder/offeror is responsible for making relevant portions of the work available to MBE/DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available MBE/DBE subcontractors and suppliers, so as to facilitate MBE/DBE participation. The following is a list of types of actions MDOT will consider as part of the bidder's/offeror's Good Faith Efforts when the bidder/offeror fails to meet the MBE/DBE Goal(s). This list is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. Identify Bid Items as Work for MBE/DBE Firms

1. Identified Items of Work in Procurements

(a) Certain procurements will include a list of bid items identified during the goal setting process as possible work for performance by MBE/DBE Firms. If the procurement provides a list of Identified Items of Work, the bidder/offeror shall make all reasonable efforts to solicit quotes from MBE Firms or DBE Firms, whichever is appropriate, to perform that work.

(b) Bidders/Offerors may, and are encouraged to, select additional items of work to be performed by MBE/DBE Firms to increase the likelihood that the MBEDBE Goal(s) will be achieved.

2. Identified Items of Work by Bidders/Offerors

(a) When the procurement does not include a list of Identified Items of Work, bidders/offerors should reasonably identify sufficient items of work to be performed by MBE/DBE Firms.

(b) Where appropriate, bidders/offerors should break out contract work items into economically feasible units to facilitate MBE/DBE participation, rather than perform these work items with their own forces. The ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder/offeror of the responsibility to make Good Faith Efforts.

B. Identify MBE Firms or DBE Firms to Solicit

1. DBE Firms Identified in Procurements

(a) Certain procurements will include a list of the DBE Firms identified during the goal setting process as available to perform the items of work. If the procurement provides a list of Identified DBE Firms, the bidder/offeror shall make all reasonable efforts to solicit those DBE firms.

(b) Bidders/offerors may, and are encouraged to, search the MBE/DBE Directory to identify additional DBEs who may be available to perform the items of work, such as DBEs certified or granted an expansion of services after the solicitation was issued.

2. MBE/DBE Firms Identified by Bidders/Offerors

(a) When the procurement does not include a list of Identified MBE/DBE Firms, bidders/offerors should reasonably identify the MBE Firms or DBE Firms, whichever is appropriate, that are available to perform the Identified Items of Work.

(b) Any MBE/DBE Firms identified as available by the bidder/offeror should be certified in the appropriate program (MBE for State-funded procurements or DBE for federally-funded procurements)

(c) Any MBE/DBE Firms identified as available by the bidder/offeror should be certified to perform the Identified Items of Work.

C. Solicit MBE/DBEs

1. Solicit all Identified Firms for all Identified Items of Work by providing written notice. The bidder/offeror should:

(a) provide the written solicitation at least 10 days prior to bid opening to allow sufficient time for the MBE/DBE Firms to respond;

(b) send the written solicitation by first-class mail, facsimile, or email using contact information in the MBE/DBE Directory, unless the bidder/offeror has a valid basis for using different contact information; and

(c) provide adequate information about the plans, specifications, anticipated time schedule for portions of the work to be performed by the MBE/DBE, and other requirements of the contract to assist MBE/DBE Firms in responding. (This information may be provided by including hard copies in the written solicitation or by <u>electronic means</u> as described in C.3 below.)

2. "<u>All</u>" Identified Firms includes the DBEs listed in the procurement and any MBE/DBE Firms you identify as potentially available to perform the Identified Items of Work, but it does not include MBE/DBE Firms who are no longer certified to perform the work as of the date the bidder/offeror provides written solicitations.

3. "<u>Electronic Means</u>" includes, for example, information provided *via* a website or file transfer protocol (FTP) site containing the plans, specifications, and other requirements of the contract. If an interested MBE/DBE cannot access the information provided by electronic means, the bidder/offeror must make the information available in a manner that is accessible by the interested MBE/DBE.

4. Follow up on initial written solicitations by contacting DBEs to determine if they are interested. The follow up contact may be made:

(a) by telephone using the contact information in the MBE/DBE Directory, unless the bidder/offeror has a valid basis for using different contact information; or

(b) in writing via a method that differs from the method used for the initial written solicitation.

5. In addition to the written solicitation set forth in C.1 and the follow up required in C.4, use all other reasonable and available means to solicit the interest of MBE/DBE Firms certified to perform the work of the contract. Examples of other means include:

(a) attending any pre-bid meetings at which MBE/DBE Firms could be informed of contracting and subcontracting opportunities;

(b) if recommended by the procurement, advertising with or effectively using the services of at least two minority focused entities or media, including trade associations, minority/women community organizations, minority/women contractors' groups, and local, state, and federal minority/women business assistance offices listed on the MDOT Office of Minority Business Enterprise website; and

(c) effectively using the services of other organizations, as allowed on a case-by-case basis and authorized in the procurement, to provide assistance in the recruitment and placement of MBE/DBE Firms.

D. Negotiate With Interested MBE/DBE Firms

Bidders/Offerors must negotiate in good faith with interested MBE/DBE Firms.

- 1. Evidence of negotiation includes, without limitation, the following:
- (a) the names, addresses, and telephone numbers of MBE/DBE Firms that were considered;

(b) a description of the information provided regarding the plans and specifications for the work selected for subcontracting and the means used to provide that information; and

(c) evidence as to why additional agreements could not be reached for MBE/DBE Firms to perform the work.

2. A bidder/offeror using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration.

3. The fact that there may be some additional costs involved in finding and using MBE/DBE Firms is not in itself sufficient reason for a bidder's/offeror's failure to meet the contract DBE goal, as long as such costs are reasonable. Factors to take into consideration when determining whether a MBE/DBE Firm's quote is excessive or unreasonable include, without limitation, the following:

(a) the dollar difference between the MBE/DBE subcontractor's quote and the average of the other subcontractors' quotes received by the bidder/offeror;

(b) the percentage difference between the MBE/DBE subcontractor's quote and the average of the other subcontractors' quotes received by the bidder/offeror;

(c) the percentage that the DBE subcontractor's quote represents of the overall contract amount;

(d) the number of MBE/DBE firms that the bidder/offeror solicited for that portion of the work;

(e) whether the work described in the MBE/DBE and Non-MBE/DBE subcontractor quotes (or portions thereof) submitted for review is the same or comparable; and

(f) the number of quotes received by the bidder/offeror for that portion of the work.

4. The above factors are not intended to be mandatory, exclusive, or exhaustive, and other evidence of an excessive or unreasonable price may be relevant.

5. The bidder/offeror may not use its price for self-performing work as a basis for rejecting a MBE/DBE Firm's quote as excessive or unreasonable.

6. The "average of the other subcontractors' quotes received by the" bidder/offeror refers to the average of the quotes received from all subcontractors, except that there should be quotes from at least three subcontractors, and there must be at least one quote from a MBE/DBE and one quote from a Non-MBE/DBE.

7. A bidder/offeror shall not reject a MBE/DBE Firm as unqualified without sound reasons based on a thorough investigation of the firm's capabilities. For each certified MBE/DBE that is rejected as unqualified or that placed a subcontract quotation or offer that the bidder/offeror concludes is not acceptable, the bidder/offeror must provide a written detailed statement listing the reasons for this conclusion. The bidder/offeror also must document the steps taken to verify the capabilities of the MBE/DBE and Non-MBE/DBE Firms quoting similar work.

(a) The factors to take into consideration when assessing the capabilities of a MBE/DBE Firm, include, but are not limited to the following: financial capability, physical capacity to perform, available personnel and equipment, existing workload, experience performing the type of work, conduct and performance in previous contracts, and ability to meet reasonable contract requirements.

(b) The MBE/DBE Firm's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the efforts to meet the project goal.

E. Assisting Interested MBE/DBE Firms

When appropriate under the circumstances, the decision-maker will consider whether the bidder/offeror:

1. made reasonable efforts to assist interested MBE/DBE Firms in obtaining the bonding, lines of credit, or insurance required by MDOT or the bidder/offeror; and

2. made reasonable efforts to assist interested MBE/DBE Firms in obtaining necessary equipment, supplies, materials, or related assistance or services.

III. Other Considerations

In making a determination of Good Faith Efforts the decision-maker may consider engineering estimates, catalogue prices, general market availability and availability of certified MBE/DBE Firms in the area in which the work is to be performed, other bids or offers and subcontract bids or offers substantiating significant variances between certified MBE/DBE and Non-MBE/DBE costs of participation, and their impact on the overall cost of the contract to the State and any other relevant factors.

The decision-maker may take into account whether a bidder/offeror decided to self-perform subcontract work with its own forces, especially where the self-performed work is Identified Items of Work in the procurement. The decision-maker also may take into account the performance of other bidders/offerors in meeting the contract. For example, when the apparent successful bidder/offeror fails to meet the contract goal, but others meet it, this reasonably raises the question of whether, with additional reasonable efforts, the apparent successful bidder/offeror could have met the goal. If the apparent successful bidder/offeror fails to meet the goal, but meets or exceeds the average MBE/DBE participation obtained by other bidders/offerors, this, when viewed in conjunction with other factors, could be evidence of the apparent successful bidder/offeror having made Good Faith Efforts.

IV. Documenting Good Faith Efforts

At a minimum, a bidder/offeror seeking a waiver of the MBE/DBE Goal(s) or a portion thereof must provide written documentation of its Good Faith Efforts, in accordance with COMAR 21.11.03.11, within 10 business days after receiving notice that it is the apparent awardee. The written documentation shall include the following:

A. Items of Work (Complete Good Faith Efforts Documentation Form E, Part 2)

A detailed statement of the efforts made to select portions of the work proposed to be performed by certified MBE/DBE Firms in order to increase the likelihood of achieving the stated MBE/DBE Goal(s).

B. Outreach/Solicitation/Negotiation

1. The record of the bidder's/offeror's compliance with the outreach efforts prescribed by COMAR 21.11.03.09C (2)(a) through (e) and 49 C.F.R. Part 26, Appendix A. (Complete Outreach Efforts Compliance Statement)

2. A detailed statement of the efforts made to contact and negotiate with MBE/DBE Firms including:

(a) the names, addresses, and telephone numbers of the MBE/DBE Firms who were contacted, with the dates and manner of contacts (letter, fax, email, telephone, etc.) (Complete Good Faith Efforts Form E, Part 3, and submit letters, fax cover sheets, emails, etc. documenting solicitations); and

(b) a description of the information provided to MBE/DBE Firms regarding the plans, specifications, and anticipated time schedule for portions of the work to be performed and the means used to provide that information.

C. Rejected MBE/DBE Firms (Complete Good Faith Efforts Form E, Part 4)

1. For each MBE/DBE Firm that the bidder/offeror concludes is not acceptable or qualified, a detailed statement of the reasons for the bidder's/offeror's conclusion, including the steps taken to verify the capabilities of the MBE/DBE and Non-MBE/DBE Firms quoting similar work.

2. For each certified MBE/DBE Firm that the bidder/offeror concludes has provided an excessive or unreasonable price, a detailed statement of the reasons for the bidder's/offeror's conclusion, including the quotes received from all MBE/DBE and Non-MBE/DBE firms bidding on the same or comparable work. (Include copies of all quotes received.)

3. A list of MBE/DBE Firms contacted but found to be unavailable. This list should be accompanied by a Minority Contractor Unavailability Certificate signed by the MBE/DBE contractor or a statement from the bidder/offeror that the MBE/DBE contractor refused to sign the Minority Contractor Unavailability Certificate.

D. Other Documentation

1. Submit any other documentation requested by the Procurement Officer to ascertain the bidder's/offeror's Good Faith Efforts.

2. Submit any other documentation the bidder/offeror believes will help the Procurement Officer ascertain its Good Faith Efforts.

ATTACHMENT 2 - MDOT MBE/DBE FORM E GOOD FAITH EFFORTS GUIDANCE AND DOCUMENTATION

Part 2 – Certification Regarding Goof Faith Efforts and Documentation

PAGE __OF ____

Prime Contractor	Project Description	Solicitation Number

PARTS 3, 4, AND 5 MUST BE INCLUDED WITH THIS CERTIFICATE ALONG WITH ALL DOCUMENTS SUPPORTING YOUR WAIVER REQUEST.

I hereby request a waiver of (1) the Minority Business Enterprise (MBE) participation goal and/or subgoal(s), (2) the Disadvantaged Business Enterprise (DBE) participation goal, or (3) a portion of the pertinent MBE/DBE participation goal and/or MBE subgoal(s) for this procurement.¹ I affirm that I have reviewed the Good Faith Efforts Guidance MBE/DBE Form E. I further affirm under penalties of perjury that the contents of Parts 3, 4, and 5 of MDOT MBE/DBE Form E are true to the best of my knowledge, information and belief.

Company Name	Signature of Representative
Address	Printed Name and Title
City, State and Zip Code	Date

¹ MBE participation goals and subgoals apply to State-funded procurements. DBE participation goals apply to federally-funded procurements. Federally-funded contracts do not have subgoals.

MDOT MBE/DBE FORM E GOOD FAITH EFFORTS GUIDANCE AND DOCUMENTATION

Part 3 – Identified Items of Work Bidder/Offeror Made Available to MBE/dBE Firms

PAGE __ OF ____

Prime Contractor	Project Description	Solicitation Number					

Identify those items of work that the bidder/offeror made available to MBE/DBE Firms. This includes, where appropriate, those items the bidder/offeror identified and determined to subdivide into economically feasible units to facilitate the MBE/DBE participation. For each item listed, show the anticipated percentage of the total contract amount. It is the bidder's/offeror's responsibility to demonstrate that sufficient work to meet the goal was made available to MBE/DBE Firms, and the total percentage of the items of work identified for MBE/DBE participation equals or exceeds the percentage MBE/DBE goal set for the procurement. Note: If the procurement includes a list of bid items identified during the goal setting process as possible items of work for performance by MBE/DBE Firms, the bidder/offeror should make all of those items of work available to MBE/DBE Firms, those additional items should also be included below.

Identified Items of Work	Was this work listed in the procurement?		Does bidder/offeror normally self- perform this work?		Was this work made available to MBE/DB Firms? If no, explain why?	
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No
	□ Yes	🗆 No	□ Yes	□ No	□ Yes	□ No

Please check if Additional Sheets are attached.

MDOT MBE/DBE FORM E GOOD FAITH EFFORTS GUIDANCE AND DOCUMENTATION

Part 4 – Identified MBE/DBE Firms and Record of Solicitations

PAGE __ OF ____

Prime Contractor	Project Description	Solicitation Number				

Identify the MBE/DBE Firms solicited to provide quotes for the Identified Items of Work made available for MBE/DBE participation. Include the name of the MBE/DBE Firm solicited, items of work for which bids/quotes were solicited, date and manner of initial and follow-up solicitations, whether the MBE/DBE provided a quote, and whether the MBE/DBE is being used to meet the MBE/DBE participation goal. MBE/DBE Firms used to meet the participation goal must be included on the MBE/DBE Participation Schedule, Form B. Note: If the procurement includes a list of the MBE/DBE Firms identified during the goal setting process as potentially available to perform the items of work, the bidder/offeror should solicit all of those MBE/DBE Firms or explain why a specific MBE/DBE was not solicited. If the bidder/offeror identifies additional MBE/DBE Firms who may be available to perform Identified Items of Work, those additional MBE/DBE Firms should also be included below. Copies of all written solicitations and documentation of follow-up calls to MBE/DBE Firms must be attached to this form. If the bidder/offeror used a Non-MBE/DBE or is self-performing the identified items of work, Part 4 must be completed.

Name of Identified MBE/DBE Firm & MBE Classification	Describe Item of Work Solicited	Initial Solicitation Date & Method	Follow-up Solicitation Date & Method	Details for Follow-up Calls	Quote Rec'd	Quote Used	Reason Quote Rejected
Firm Name: MBE Classification (Check only if requesting waiver of MBE subgoal.) African American- Owned Hispanic American- Owned Asian American- Owned Women-Owned Other MBE Classification		Date: Date: Facsimile Email	Date: Date: Mail Facsimile Email	Time of Call: Spoke With: □ Left Message	□ Yes □ No	□ Yes □ No	□ Used Other MBE/DBE □ Used Non- MBE/DBE □ Self- performing
Firm Name: MBE Classification (Check only if requesting waiver of MBE subgoal.) African American- Owned Hispanic American- Owned Asian American- Owned Women-Owned Other MBE Classification		Date: Date: Facsimile Email	Date: Phone Mail Facsimile Email	Time of Call: Spoke With: □ Left Message	□ Yes □ No	□ Yes □ No	□ Used Other MBE/DBE □ Used Non- MBE/DBE □ Self- performing

Please check if Additional Sheets are attached.

MDOT MBE/DBE FORM E GOOD FAITH EFFORTS GUIDANCE AND DOCUMENTATION

Part 5 – Additional Information Regarding Rejected MBE/DBE Quotes

PAGE __ OF ____

Prime Contractor	Project Description	Solicitation Number

This form must be completed if Part 3 indicates that a MBE/DBE quote was rejected because the bidder/offeror is using a Non-MBE/DBE or is self-performing the Identified Items of Work. Provide the Identified Items Work, indicate whether the work will be self-performed or performed by a Non-MBE/DBE, and if applicable, state the name of the Non-MBE/DBE. Also include the names of all MBE/DBE and Non-MBE/DBE Firms that provided a quote and the amount of each quote.

Describe Identified Items of Work Not Being Performed by MBE/DBE (Include spec/section number from bid)	Self-performing or Using Non- MBE/DBE (Provide name)	Amount of Non- MBE/DBE Quote	Name of Other Firms who Provided Quotes & Whether MBE/DBE or Non-MBE/DBE	Amount Quoted	Indicate Reason Why MBE/DBE Quote Rejected & Briefly Explain				
	 Self-performing Using Non- MBE/DBE 	\$	□ MBE/DBE □ Non-MBE/DBE	\$	 Price Capabilities Other 				
	 Self-performing Using Non- MBE/DBE 	\$	□ MBE/DBE □ Non- MBE/DBE	\$	 Price Capabilities Other 				
	Self-performing Using Non- MBE/DBE	\$	□ MBE/DBE □ Non- MBE/DBE	\$	 □ Price □ Capabilities □ Other 				
	Self-performing Using Non- MBE/DBE	\$	□ MBE/DBE □ Non- MBE/DBE	\$	 Price Capabilities Other 				
	 Self-performing Using Non- MBE/DBE 	\$	□ MBE/DBE □ Non- MBE/DBE	\$	 Price Capabilities Other 				
	Self-performing Using Non- MBE/DBE	\$	□ MBE/DBE □ Non- MBE/DBE	\$	 Price Capabilities Other 				

Please check if Additional Sheets are attached.

ATTACHMENT 3 - Task Order Agreement

CATS+ TORFP #J01B4400002 OF MASTER CONTRACT #060B2490023

This Task Order Agreement ("TO Agreement") is made this day of Month, 20____ by and between MASTER CONTRACTOR and the STATE OF MARYLAND, Maryland Transportation Authority.

IN CONSIDERATION of the mutual premises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

- 1. Definitions. In this TO Agreement, the following words have the meanings indicated:
 - a. "Agency" means the Maryland Transportation Authority, as identified in the CATS+ TORFP #J01B4400002
 - b. "CATS+ TORFP" means the Task Order Request for Proposals #J01B4400002, dated MONTH DAY, 20, including any addenda.
 - c. "Master Contract" means the CATS+ Master Contract between the Maryland Department of Information Technology and MASTER CONTRACTOR dated _____.
 - d. "TO Procurement Officer" means Bryan Walker. The Agency may change the TO Procurement Officer at any time by written notice to the TO Contractor.
 - e. "TO Agreement" means this signed TO Agreement between the Maryland Transportation Authority and MASTER CONTRACTOR.
 - f. "TO Contractor" means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is _____.
 - g. "TO Manager" means **TO Manager** of the Agency. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
 - h. "TO Technical Proposal" means the TO Contractor's technical response to the CATS+ TORFP dated date of TO Technical Proposal.
 - i. "TO Financial Proposal" means the TO Contractor's financial response to the CATS+ TORFP dated date of TO Financial Proposal.
 - j. "TO Proposal" collectively refers to the TO Technical Proposal and TO Financial Proposal.
- 2. Scope of Work
- 2.1. This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.
- 2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 2 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:
 - a. The TO Agreement,
 - b. Exhibit A CATS+ TORFP
 - c. Exhibit B TO Technical Proposal
 - d. Exhibit C TO Financial Proposal

- 2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this section. Except as otherwise provided in this TO Agreement, if any change under this section causes an increase or decrease in the TO Contractor's cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.
- 3. Time for Performance.

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of five (5) years from Notice to Proceed, commencing on the date of Notice to Proceed and terminating on MONTH DAY, YEAR.

- 4. Consideration and Payment
- 4.1 The consideration to be paid the TO Contractor shall be done so in accordance with the CATS+ TORFP and shall not exceed \$______. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor's risk of non-payment.
- 4.2 Payments to the TO Contractor shall be made as outlined Section 2 of the CATS+ TORFP, but no later than thirty (30) days after the Agency's receipt of an invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.
- 4.3 Each invoice for services rendered must include the TO Contractor's Federal Tax Identification Number which is ______. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.
- 4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.

IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO CONTRACTOR NAME

By: Type or Print TO Contractor POC

Date

Witness:

STATE OF MARYLAND, Maryland Transportation Authority

By: Name, MDTA

Date

Witness:

ATTACHMENT 4 – Conflict Of Interest Affidavit And Disclosure

A. "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B. "Person" has the meaning stated in COMAR 21.01.02.01B (64) and includes a bidder, Offeror, Contractor, consultant, or subconstructor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C. The bidder or Offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D. The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail-attach additional sheets if necessary):

E. The bidder or Offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or Offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or Offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date: _____ By: _____ (Authorized Representative and Affiant)

SUBMIT AS A .PDF FILE WITH TO TECHNICAL PROPOSAL

ATTACHMENT 5 – Labor Category Personnel Resume Summary

INSTRUCTIONS:

- 1. Master Contractors must comply with all personnel requirements under the Master Contract RFP 060B2490023.
- 2. Only labor categories proposed in the Master Contractors Technical proposal may be proposed under the CATS+ TORFP process.
- 3. For each person proposed in any of the labor categories, complete one Labor Category Personnel Resume Summary to document how the proposed person meets each of the minimum requirements. The summary is required with the proposal.

For example: If you propose John Smith who is your subcontractor and you believe he meets the requirements of the Group Facilitator, you will complete the top section of the form by entering John Smith's name and the subcontractor's company name. You will then complete the right side of the Group Facilitator form documenting how the individual meets each of the requirements. Where there is a time requirement such as 3 months experience, you must provide the dates from and to showing an amount of time that equals or exceeds mandatory time requirement.

- 4. Each form also includes examples of duties to perform. The proposed person must be able to fulfill those duties.
- 5. For each subject matter expert, the State will identify the particular area of expertise and the Master Contractor shall provide proof the individual has qualifications within that area of expertise.
- 6. Additional information may be attached to each Labor Category Personnel Resume Summary that may assist a full and complete understanding of the individual being proposed.

ATTACHMENT 5 Labor Category Personnel Resume Summary (Continued)

Proposed Individual's Name/Company:	How does the proposed individual meet each requirement?
LABOR CATEGORY TITLE – (INSER'	T CATS+ LABOR CATEGORY NAME)
 Education: Insert the education description from: a. The CATS+ RFP from Section 2.10 for the applicable labor category b. The minimum qualifications and required certifications in Section 2.7 of this TORFP (Start and end dates shall be listed in MM/YY – MM/YY format) 	
 Experience: Insert the experience description from: a. The CATS+ RFP from Section 2.10 for the applicable labor category b. The minimum qualifications and required certifications in Section 2.7 of this TORFP (Start and end dates shall be listed in MM/YY – MM/YY format) 	
Duties: (Insert the duties description from the CATS+ RFP from Section 2.10 for the applicable labor category.)	

The information provided on this form for this labor class is true and correct to the best of my knowledge:

TO Contractor's Contract Administrator:

Signature

Date

Proposed Individual:

Signature

Date

SUBMIT WITH TO TECHNICAL PROPOSAL; SIGNATURE REQUIRED AT THE TIME OF THE INTERVIEW

ATTACHMENT 6 - CRIMINAL BACKGROUND CHECK AFFIDAVIT

AUTHORIZED REPRESENTATIVE

I HEREBY AFFIRM THAT:

I am the <u>(Title)</u> and the duly authorized representative of <u>(Contractor)</u> and that I possess the legal authority to make this Affidavit on behalf of myself and the business for which I am acting.

- A. I hereby affirm that _____
- B. <u>(Contractor)</u> has complied with Section 2.16, Premises and Operational Security requirements of Contract Number J01B4400002.
- B. I hereby affirm that the <u>(Master Contractor)</u> has provided <u>(Agency)</u> with a summary of the security clearance results for each of the candidates that will be working on Task Order <u>(Title and Number)</u> and all of these candidates have successfully passed all of the background checks required under Section 2.4.3.2 of the CATS+ Master Contract. Master Contractor affirms it will provide the successful State background check as soon as possible after intent to award, but within sixty (60) calendar days. Master Contractor further affirms it will provide the successful Federal background check as soon as possible, but within One Hundred and Twenty (120) calendar days after Notice To Proceed for each candidate. Master Contractors hereby agrees to provide security clearance results for any additional candidates at least seven (7) days prior to the date the candidate commences work on this Task Order.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Master Contractor

Typed Name

Signature

Date

ATTACHMENT 7 – NON-DISCLOSURE AGREEMENT (OFFEROR)

This Non-Disclosure Agreement (the "Agreement") is made this ____ day of ______ 20___, by and between

(hereinafter referred to as "the OFFEROR") and the State of Maryland (hereinafter referred to as "the

State").

OFFEROR warrants and represents that it intends to submit a TO Proposal in response to CATS+ TORFP #J01B4400002 for MDTA IT Systems Operations, Maintenance and Support. In order for the OFFEROR to submit a TO Proposal, it will be necessary for the State to provide the OFFEROR with access to certain confidential information including, but not limited, to this project. All such information provided by the State shall be considered Confidential Information regardless of the form, format, or media upon which or in which such information is contained or provided, regardless of whether it is oral, written, electronic, or any other form, and regardless of whether the information is marked as "Confidential Information". As a condition for its receipt and access to the Confidential Information referenced above, OFFEROR agrees as follows:

- 1. OFFEROR will not copy, disclose, publish, release, transfer, disseminate or use for any purpose in any form any Confidential Information received, except in connection with the preparation of it's TO Proposal.
- 2. Each employee or agent of the OFFEROR who receives or has access to the Confidential Information shall execute a copy of this Agreement and the OFFEROR shall provide originals of such executed Agreements to the State. Each employee or agent of the OFFEROR who signs this Agreement shall be subject to the same terms, conditions, requirements and liabilities set forth herein that are applicable to the OFFEROR.
- 3. OFFEROR shall return the Confidential Information to the State within five business days of the State's Notice of recommended award. If the OFFEROR does not submit a Proposal, the OFFEROR shall return the Confidential Information to TO Procurement Officer, Maryland Transportation Authority on or before the due date for Proposals.
- 4. OFFEROR acknowledges that the disclosure of the Confidential Information may cause irreparable harm to the State and agrees that the State may obtain an injunction to prevent the disclosure, copying, or other impermissible use of the Confidential Information. The State's rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages for the OFFEROR'S failure to comply with the requirements of this Agreement. The OFFEROR consents to personal jurisdiction in the Maryland State Courts.
- 5. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys' fees and disbursements) that are attributable, in whole or in part to any failure by the OFFEROR or any employee or agent of the OFFEROR to comply with the requirements of this Agreement, OFFEROR and such employees and agents of OFFEROR shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.
- 6. This Agreement shall be governed by the laws of the State of Maryland.
- 7. OFFEROR acknowledges that pursuant to Section 11-205.1 of the State Finance and Procurement Article of the Annotated Code of Maryland, a person may not willfully make a false or fraudulent statement or representation of a material fact in connection with a procurement contract. Persons making such statements are guilty of a felony and on conviction subject to a fine of not more than \$20,000 and/or imprisonment not exceeding 5 years or both. OFFEROR further acknowledges that this Agreement is a statement made in connection with a procurement contract.
- 8. The individual signing below warrants and represents that they are fully authorized to bind the OFFEROR to the terms and conditions specified in this Agreement. If signed below by an individual employee or agent of the OFFEROR under Section 2 of this Agreement, such individual acknowledges that a failure to comply with the requirements specified in this Agreement may result in personal liability.

OFFEROR:	BY:
NAME:	TITLE:
ADDRESS:	

SUBMIT AS REQUIRED IN THE TORFP

ATTACHMENT 8 - NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEMENT ("Agreement") is made as of this day of	, 20, by and
between the State of Maryland ("the State"), acting by and through its Maryland Transportation Authority (the "	Department"), and
("TO Contractor"), a corporation with its principal business office located at	
and its principal office in Maryland located at	•

RECITALS

WHEREAS, the TO Contractor has been awarded a Task Order Agreement (the "TO Agreement") for MDTA IT Systems Operations, Maintenance and Support TORFP No. J01B4400002 dated ______, (the "TORFP) issued under the Consulting and Technical Services Plus procurement issued by the Department, Project Number 060B2490023; and

WHEREAS, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor's employees and agents (collectively the "TO Contractor's Personnel") with access to certain confidential information regarding this procurement (the "Confidential Information").

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

- 1. Confidential Information means any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement, regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.
- 2. TO Contractor shall not, without the State's prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information provided by the State except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor's Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor's Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.
- 3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor's performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.
- 4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.
- 5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor's Personnel or the TO Contractor's former Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).
- 6. TO Contractor shall, at its own expense, return to the Department, all copies of the Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.

- 7. A breach of this Agreement by the TO Contractor or by the TO Contractor's Personnel shall constitute a breach of the TO Agreement between the TO Contractor and the State.
- 8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor's Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State's rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor's Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys' fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor's Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, liabilities, expenses, and/or costs.
- 9. TO Contractor and each of the TO Contractor's Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.
- 10. The parties further agree that:
 - a. This Agreement shall be governed by the laws of the State of Maryland;
 - b. The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;
 - c. The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;
 - d. The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;
 - e. Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and
 - f. The Recitals are not merely prefatory but are an integral part hereof.

Contractor/Contractor's Personnel:	Maryland Transportation Authority:
Name:	Name:
Title:	Title:
Date:	Date:

SUBMIT AS REQUIRED IN THE TORFP

EXHIBIT A

TO CONTRACTOR'S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE CONFIDENTIAL INFORMATION

Printed Name and Address of Employee or Agent	Signature	Date

ATTACHMENT 9 – TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ master contract. Requirements for TO management can be found in the CATS+ master contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the **Checklist Due Date** below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to <u>contractoversight@doit.state.md.us</u> with the TO number in the subject line.

subject time.				
Master Contractor:				
Master Contractor Contact / Phone:				
Procuring State Agency Name:				
TO Title: TO Number:				
TO Type (Fixed Price, T&M, or Both):				
Checklist Issue Date:				
Checklist Due Date:				
Section 1 – Task Order	s with Invoices Linked to Deliverables			
A) Was the original TORFP (Task Order Requ deliverables with specific acceptance criteria? Yes No (If no, skip to Section 2.)	est for Proposals) structured to link invoice payments to distinct			
B) Do TO invoices match corresponding delive	erable prices shown in the accepted Financial Proposal?			
Yes No (If no, explain why)	· · ·			
C) Is the deliverable acceptance process being	adhered to as defined in the TORFP?			
Yes No (If no, explain why)				
Section 2 – Task Orders with Invoices Linked to Time, Labor Rates and Materials				
A) If the TO involves material costs, are material costs passed to the agency without markup by the Master Contractor?				
Yes No (If no, explain why)				
B) Are labor rates the same or less than the rates proposed in the accepted Financial Proposal?				
Yes No (If no, explain why)				
C) Is the Master Contractor providing timeshee	ets or other appropriate documentation to support invoices?			
Yes No (If no, explain why)				
Section 3 –	Substitution of Personnel			
A) Has there been any substitution of personne	1?			
Yes No (If no, skip to Section 4.)				
B) Did the Master Contractor request each pers	sonnel substitution in writing?			
Yes No (If no, explain why)				
C) Does each accepted substitution possess equincumbent personnel?	vivalent or better education, experience and qualifications than			
Yes No (If no, explain why)				

 D) Was the substitute approved by the agency in writing? Yes No (If no, explain why) 				
Section 4 – MBE Participation				
 A) What is the MBE goal as a percentage of the TO value? (If there is no MBE goal, skip to Section 5) % 				
B) Are MBE reports D-5 and D-6 submitted monthly?				
Yes No (If no, explain why)				
 C) What is the actual MBE percentage to date? (divide the dollar amount paid to date to the MBE by the total amount paid to date on the TO) % 				
(Example - \$3,000 was paid to date to the MBE subcontractor; \$10,000 was paid to date on the TO; the MBE percentage is 30% (3,000 ÷ 10,000 = 0.30))				
 D) Is this consistent with the planned MBE percentage at this stage of the project? Yes No (If no, explain why) 				
 E) Has the Master Contractor expressed difficulty with meeting the MBE goal? Yes No 				
(If yes, explain the circumstances and any planned corrective actions)				
Section 5 – TO Change Management				
A) Is there a written change management procedure applicable to this TO?				
Yes No (If no, explain why)				
B) Does the change management procedure include the following?				
Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements) Yes No A formal group charged with reviewing / approving / declining changes (e.g., change				
control board, steering committee, or management team)				
C) Have any change orders been executed? Yes No				
(If yes, explain expected or actual impact on TO cost, scope, schedule, risk and quality)				
D) Is the change management procedure being followed? Yes No (If no, explain why)				

ATTACHMENT 10 - LIVING WAGE AFFIDAVIT OF AGREEMENT

Contract No.		
Name of Contractor		
Address		
City	State	Zip Code

If the Contract is Exempt from the Living Wage Law

The Undersigned, being an authorized representative of the above named Contractor, hereby affirms that the Contract is exempt from Maryland's Living Wage Law for the following reasons: (check all that apply)

- ___Bidder/Offeror is a nonprofit organization
- Bidder/Offeror is a public service company
- Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than \$500,000
- Bidder/Offeror employs more than 10 employees and the proposed contract value is less than \$100,000

If the Contract is a Living Wage Contract

A. The Undersigned, being an authorized representative of the above named Contractor, hereby affirms our commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry with regard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are subject to living wage at least the living wage rate in effect at the time service is provided for hours spent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay the required living wage rate to their covered employees who are subject to the living wage for hours spent on a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors comply with, the rate requirements during the initial term of the contract and all subsequent renewal periods, including any increases in the wage rate established by the Commissioner of Labor and Industry, automatically upon the effective date of the revised wage rate.

B. _____ (initial here if applicable) The Bidder/Offeror affirms it has no covered employees for the following reasons: (check all that apply)

____All employee(s) proposed to work on the State contract will spend less than one-half of the employee's time during every work week on the State contract;

____All employee(s) proposed to work on the State contract will be 17 years of age or younger during the duration of the State contract; or

____All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks on the State contract.

The Commissioner of Labor and Industry reserves the right to request payroll records and other data that the Commissioner deems sufficient to confirm these affirmations at any time.

ATTACHMENT 11 – PERFORMANCE EVALUATION

DEPENDABILITY		Fa Exce		Exceeds		Meets	Below	Fa Bel		Raw Score
Lateness, Punctuality			i			3	2	1	-	+
Compliance with TO Manager's Requirements for Pre- Approval of Leave						3	2			+
			Total Raw Score							=
Total Raw Score	10					6 - 5	4 - 3		2	
Rating for Dependability	Far Exceeds	I	Excee	eds		Meets	Below		Far Below	
INITIATIVE		Fa Exce		Exce	eds	Meets	Below	Fa Bel		Raw Score
Contribution		5		4		3	2	1		+
Advancement in the field		5		4		3	2	2 1		+
			Т	otal R	aw Score				=	
Total Raw Score	10 – 9		8 - 7			6 - 5	4 - 3	3	2	
Rating for Initiative	Rating for InitiativeFar Exceeds		Excee	ds		Meets	Below		Far Below	
INTERPERSONAL RELATIONSHIPS		Fa Exce		Exce	eds	Meets	Below	Fa Bel		Raw Score
Customer Service		5		4		3	2	1		+
Communication		5	i	4		3	2	1		+
Cooperation						3	2	1		+
Tact						3	2	1		+
Adaptability to Change		5		4		3	2 1			+
			Total Raw Score					[=	
Total Raw Score	21 - 20	19 - 1		17		16 - 13	12 -	8		7 - 5
Rating for Interpersonal Relationships	Far Exceeds	F	Excee	ceeds		Meets	Belo	W	Fa	ar Below
WORK HABITS		Far Exceeds		Exce	eds	Meets	Below	Fa Bel		Raw Score
Meeting Target & Timetables		5		4		3	2 1			+
Communication with TO Manager			5			3	2 1			+
Use of Time		5		4		3	2	1		+
Organization of Work Environment		5	5		3		2 1			+
			Total Ra		l Raw	v Score				=
Total Raw Score	20 - 1	8	1	7 - 14		13 - 10	9	9 - 6		5 - 4
Rating for Work Habits Far Exce		eeds Exceed		xceeds	ceeds Meets		Below		F	ar Below

JOB KNOWLEDGE			Far Exceeds	Exce	eds	Meets	Below	Fa Bel	ar low	Raw Score
Policies, Procedures, Practices		5	4		3	2	1	1	+	
Organizational Skills			5	4		3	2	1	l	+
Equipment / Technology			5	4		3	2]	L	+
Terminology			5	4		3	2]	L	+
						Total Ra	aw Score			=
Total Raw Score		20 - 18	17 -	14		13 - 10	9 - 6	5		5 - 4
Rating for Job Knowledge	F	ar Exceeds	Exceeds Meets		Belov	W	F	ar Below		
JOB QUALITY	-		Far Exceeds	Exce	eds	Meets	Below	Fa Bel	ar ow	Raw Score
Timely Completion of A	ssignm	ents	5	4		3	2]	l	+
Problem Solving			5	4		3	2	1		+
Accuracy			5	4		3	2]	l	+
Work Process / Product /	Servic	es	5	4		3	2]	l	+
Working Under Pressure			5 4			3	2 1		l	+
						Total Ra	aw Score			=
Total Raw Score	25	- 23	22 - 18	3	1	17 - 13 12 - 8				7 - 5
Rating for Job Quality	Far E	Exceeds	Exceeds Meets		Meets	Below	7	Fa	ar Below	
JOB QUANTITY			Far Exceeds	Exce	eds	Meets	Below	Fa Bel	ar low	Raw Score
Volume of Work		5	4		3	2]	[+	
						Total Raw Score				=
Total Raw Score		5		4		3	2			1

RATING FACTORS	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards	Point Value
GENERAL FACTORS						
Dependability	5	4	3	2	1	
Initiative	5	4	3	2	1	
Interpersonal Relationships	5	4	3	2	1	
Work Habits	5	4	3	2	1	
					Total A =	
JOB SPECIFIC FACTORS						
Job Knowledge	5	4	3	2	1	
Job Quality	5	4	3	2	1	
Job Quantity	5	4	3	2	1	
					Total B =	

OVERALL RATING	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards
Total A + Total B =	35 - 33	32 - 26	25 - 19	18 - 12	11 - 7

		Evaluation							
DEPENDABILITY	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards				
Lateness, Punctuality	No lateness, always punctual		Consistently punctual, an occasional lateness with no impact upon operations	Inconsistent in punctuality, <u>or</u> lateness's have impact upon operations	Frequently not punctual, <u>or</u> lateness's have adverse impact upon operations				
Compliance with TO Manager's Requirements for Pre-Approval of Leave	Always complies with TO Manager's requirements for pre-approval of leave		Usually complies with TO Manager's requirements	Inconsistent in compliance with requirements; minor violations of requirements	Frequently does not comply with requirements; several minor violations <u>or</u> a major infraction of requirements				

	Evaluation						
INITIATIVE	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards		
Contribution	Always participates in problem solving and/or making operational improvements; contributes constructive ideas and suggestions that have major impact	Consistently parti- cipates in problem solving and/or making operational improvements; con- tributes constructive ideas and suggestions that are implemented	Frequently participates in problem solving and/or making operational improvements; contributes ideas and suggestions	Occasionally participates in problem solving and/or making operational improvements; rarely contributes ideas and suggestions	Rarely participates in problem solving and/or making operational improvements; never contributes ideas and suggestions		
Advancement in the Field	Has applied concepts learned in training to improve operations of the organization/unit	Anticipates new technology or processes and plans training to improve knowledge and skills	Pursues training to maintain current certifications in technology or processes	Does not pursue training <u>or</u> learning new technology or processes but accepts training if assigned	Declines offers for training <u>or</u> to learn new technology or processes		

INTERPERSONAL RELATIONSHIPS			Evaluation		
	Far Exceeds	Exceeds	Meets	Below	Far Below
	Standards	Standards	Standards	Standards	Standards
Customer Service	Consistently goes	Frequently goes	Always courteous	Marginally	Occasionally
	beyond the	beyond the	& congenial with	courteous; provides	discourteous;
	requirements to	requirements to	external & internal	requested assistance	occasionally does not
	ensure that	ensure that customer	customers;	and information to	provide assistance &

	customer needs are met; onsis- tently anticipates service needs of customers; consistently provides additional infor- mation or aid without request	needs are met; frequently anticipates service needs of customers; frequently provides additional information or aid without request	provides requested assistance & information to others in a prompt & courteous manner	others in a less than prompt or courteous manner	information to others in a prompt or courteous manner
Communication	Facilitates clear and effective communication among involved parties; accurately interprets & transmits communications	Communicates clearly & concisely with a high degree of accuracy	Communicates openly; participates in team discussions	Rarely communicates openly; rarely participates in team discussion	Communicates ineffectively & unclearly
Cooperation			Actively cooperates with others to achieve goals of the organization; readily accepts direction from sup- ervisors; supports team leader; deve- lops and maintains cooperative work- ing relationships with team and with others inside and outside the work unit	Reluctantly cooper- ates with others to achieve goals of the organization; reluc- tantly accepts direc- tion from supervi- sors; minimally supports team leader; rarely develops and maintains co-opera- tive working rela- tionships with team <u>or</u> with others inside and outside the work unit	Uncooperative with others to achieve goals of the organization; resistant to direction from supervisors; rarely supports team leader; seldom develops and maintains co-operative working relationships with team <u>or</u> with others inside and outside the work unit
Tact			Consistently polite, respectful of others; considers the viewpoints of others; has a positive effect on people	Marginally polite and respectful; reluctantly considers the viewpoint of others	Rude and disrespectful; infrequently considers viewpoint of others; has a negative effect on people
Adaptability To Change	Presents positive out- look on changes and adjustments to work assignments or procedures; always includes suggestions or solutions as part of constructive criticism; motivation and productivity unaffected by unanticipated changes	Readily accepts change and adjustments to work assignments or procedures; usually makes suggestions or solutions as part of constructive criticism; motivation and productivity minimally affected by unanticipated changes	Accepts changes and adjustments to work assignments or procedures; criticizes constructively; cooperative in dealing with unanticipated changes	Does not easily accept changes and adjustments to work assignments or procedures; criticism not always constructive; not generally cooperative in dealing with unanticipated changes	Resistant to changes and adjustments to work; criticisms are not warranted; uncooperative in dealing with unanticipated changes

			Evaluation		
WORK HABITS	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards
Meeting Targets & Timetables	Performs at levels better than targets; early with timetables and deadlines	Always meets targets, timetables and deadlines; always prompt and prepared for meetings and other scheduled events	Consistently meets targets, timetables and deadlines; consistently prompt and prepared for meetings and other scheduled events	Inconsistent in meeting targets, timetables <u>or</u> deadlines; inconsistent in promptness <u>or</u> preparation for meetings <u>or</u> other scheduled events	Frequently does not meet targets, timetables, <u>or</u> deadlines; frequently lacks promptness <u>or</u> preparation for meetings <u>or</u> other scheduled events
Communication with TO Manager	Anticipates developments or delays making appropriate adjustments; works independently with little or no supervision	Always keeps TO Manager informed of key developments; responds quickly and appropriately to unanticipated delays or developments; works independently with minimal supervision	Consistently keeps TO Manager informed of key developments and/or delays; responds to routine developments appropriately; works with general supervision	Inconsistent in keeping TO Manager informed of delays <u>or</u> developments; some routine developments require supervisory guidance; requires close supervision	Frequently does not keep TO Manager informed of developments <u>or</u> delays; routine developments often require supervisory guidance; requires constant supervision
Use of Time	Completes all regular assigned work plus additional assignments; plans productive activities in advance to fill any idle time	Usually completes additional assigned work and completes all regularly assigned duties; finds productive activities to fill any idle time	Completes all assigned work in time allocated; use of idle time does not interfere with work of others	Inconsistent in completing assigned work in time allocated; seldom completes additional tasks	Frequently does not perform regularly assigned work in time allocated; use of idle time negatively impacts work
Organization of Work Environment	Always maintains clean, organized work environment; always practices, maintains and promotes safe work habits; always properly maintains and cares for equipment		Consistently maintains clean, organized work environment; consistently practices and maintains safe work habits; consistently maintains and cares for equipment properly	Inconsistent in maintaining clean, organized work environment; inconsistent in practicing <u>or</u> maintaining safe work habits; inconsistent in properly maintaining <u>or</u> caring for equipment	Frequently does not maintain clean, organized work environment; frequently does not practice safe work habits; frequently does not properly maintain <u>or</u> care for equipment

IOD			Evaluation		
JOB KNOWLEDGE	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards
Policies/ Procedures/ Practices	Appropriately uses and interprets correct policies, procedures, and practices and frequently makes recommendations to improve them	Appropriately uses and interprets correct policies, procedures, and practices and occasionally makes recommendations to improve them	Appropriately uses correct policies, procedures, and practices	Inconsistently uses correct policies, procedures, and practices	Rarely uses correct policies, procedures, and practices
Organizational Skills	Systematically and innovatively manages activities, information and resources and makes recommendations for improvement	Systematically manages activities, information and resources and makes some recommendations for improvement	Proficiently manages activities, information and resources	Ineffectively manages some activities, information and resources	Rarely manages activities, information and resources
Equipment/ Technology	Develops and uses innovative applications of equipment/technology	Familiar with and appropriately uses equipment/technol- ogy	Basic familiarity with equipment/technol- ogy	Some understanding of the administration's or unit's equipment/ technology	Little or no understanding of the administration's or unit's equipment/tech- nology
Terminology	Appropriately uses and clearly explains terminology of the administration and unit; keeps abreast of new concepts and terminology	Familiar with and appropriately uses terminology of the administration and unit	Basic familiarity with terminology of the administration and unit	Some understanding of the administration's or unit's terminology	Little or no understanding of the administration's or unit's terminology

JOB	Evaluation							
QUALITY	Far Exceeds Standards	Exceeds Standards	Meets Standards	Below Standards	Far Below Standards			
Completion of Assignments	Works independently with broad direction and little or no follow up; self-motivated to complete assignments	Independently completes assignments with minimal direction and follow up	Independently completes assignments with routine supervision	Occasionally unable to complete assignments independently; requires frequent supervision and follow up	Requires direct supervision while performing all aspects of routine assignments			
Problem Solving	Anticipates potential problems and acts accordingly; makes an effort to prevent recurring problems	Recognizes and analyzes complex problems and takes appropriate action or recommends effective, creative solutions	Recognizes and analyzes routine problems and takes appropriate action	Occasionally recognizes problems; experiences some difficulty with analysis; requires some assistance to develop workable solutions	Rarely recognizes problems; experiences extreme difficulty with analysis; recommends ineffective solutions or unable to recommend solutions			
Accuracy	Work performed at the highest level of accuracy; errors extremely rare, always minor	Work performed at a high level of accuracy; errors usually minor in nature	Work performed at an acceptable level of accuracy	Work performed occasionally at an unacceptable level of accuracy; frequent errors	Work performed with frequent and recurrent errors in routine assignments			
Work Process/ Product/Services	Develops highest quality work product or demonstrates highest quality of services	Thoroughly researches, analyzes, and prepares high quality work product or provides high quality services	Thoroughly researches and efficiently prepares product at acceptable standards or provides services at acceptable standards	Has difficulty with work process/product/ services; occasionally unable to meet an acceptable standard of quality	Rarely meets acceptable standards of quality			
Working Under Pressure	Efficiently and effectively performs all assignments regardless of distractions or pressure situations	Frequently handles difficult pressure situations and distractions without affecting performance; reprioritizes workload as needed	Appropriately handles routine pressure situations and distractions of the job while maintaining normal workload	Low tolerance to some pressure situations or distractions which hinder job performance	Rarely able to work under pressure situations or handle distractions			

ATTACHMENT 12 - CERTIFICATION REGARDING INVESTMENTS IN IRAN

Authority: State Finance & Procurement, §§17-701 – 17-707, Annotated Code of Maryland [Chapter 447, Laws of 2012].

List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. "Engaging in investment activities in Iran" means:

Providing goods or services of at least \$20 million in the energy sector of Iran; or

For financial institutions, extending credit of at least \$20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities In Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and TO Agreement renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705: (i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and (ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative:					
Signature of Authorize	ed Representative:				
Date:					
Witness Name (Typed	l or Printed):				
Witness Signature and Date:					

ATTACHMENT 13 – SMALL BUSINESS CONTRACT AFFIDAVIT

******** PROVIDING FALSE INFORMATION ********

Anyone providing false information to the State of Maryland in connection with obtaining or attempting to obtain a contract under Small Business Reserve or Preference procurement may be subject to the following:

- 1. A determination by a Procurement Officer that a bidder/offeror is not responsible;
- 2. A determination that a contract entered into is void or voidable under § 11-204 of the State Finance and Procurement Article of the Annotated Code of Maryland;
- 3. Suspension and debarment under Title 16 of the State Finance and Procurement Article;
- 4. Criminal prosecution for procurement fraud (§ 11-205.1 of the State Finance and Procurement Article), perjury, or other crimes; and
- 5. Other actions permitted by law.

******** FAILURE TO MEET MINIMUM OUALIFICATIONS *********

Any Bidder or potential bidder failing to meet the qualifications of a "small business" specified in § 14-501(c) of the State Finance and Procurement Article will be ineligible to participate in a procurement designated for a Small Business Reserve under § 14-504 or Small Business Preference under § 14-206 - 207. Any person or company bidding on Small Business Reserve or Preference procurement and not qualifying as a small business under § 14-501(c) will have its bid or offer rejected on the ground that the bidder is not responsible.

I AFFIRM THAT:

To the best of my knowledge, information, and belief, as of the date of submission of this Bid/Proposal, (name of firm) meets the qualifications for certification as a Small Business in Maryland. I further affirm that, if for any reason during the term of the contract (name of firm) no longer meets the qualifications for certification as a Small Business in Maryland; I will notify the Procurement Officer within 30 days. I agree that a failure to so notify the Procurement Officer of this change in circumstances may result in this contract being terminated for default.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

SMALL BUSINESS QUALIFICATION NUMBER:

Date of Most Recent Qualification:

DATE: _____

<u>NOTICE TO BIDDERS</u> SMALL BUSINESS RESERVE PROCUREMENT

This is a Small Business Reserve Procurement for which award will be limited to Certified Small Business vendors. Only businesses that meet the statutory requirements set forth in State Finance and Procurement Article, § 14-501 - 14-505, Annotated Code of Maryland, and who are registered with the Department of General Services Small Business Reserve Program are eligible for award of a contract.

For the purposes of a Small Business Reserve Procurement, a small business is a business, other than a broker, that meets the following criteria:

- The business is independently owned and operated;
- The business is not a subsidiary of another business;
- The business is not dominant in its field of operation;
- The **wholesale** operations of the business did not employ more than 50 persons, and the gross sales of the business did not exceed an average of \$4,000,000 in its more recently completed 3 fiscal years;*
- The **retail** operations of the business did not employ more than 25 persons, and the gross sales of the business did not exceed an average of \$3,000,000 in its most recently completed 3 fiscal years;*
- The **manufacturing** operations of the business did not employ more than 100 persons, and the gross sales of the business did not exceed an average of \$2,000,000 in its most recently completed 3 fiscal years;*
- The **service** operations of the business did not employ more than 100 persons, and the gross sales of the business did not exceed an average of \$10,000,000 in its more recently completed 3 fiscal years;* and
- The **construction** operations of the business did not employ more than 50 persons, and the gross sales of the business did not exceed an average of \$7,000,000 in its most recently completed 3 fiscal years.*
- The **architectural and engineering** operations of the business did not employ more than 100 persons, and the gross sales of the business did not exceed an average of \$4,500,000 in its most recently completed 3 fiscal years*.

* If a business has not existed for three years, the gross sales average is computed for the period of the business's existence. For newly formed businesses the determination will be based upon employment levels and projected gross sales.

Further information on the certification process is available at <u>www.dgs.state.md.us</u> and click on the Small Business Reserve hyperlink.

ATTACHMENT 14 – AGENCY RECEIPT OF DELIVERABLE FORM

I acknowledge receipt of the following: TORFP Title: TORFP Title		
TO Project Number (TORFP #): ADPICS PO		
Title of Deliverable:		
TORFP Reference Section #		
Deliverable Reference ID #		
Name of TO Manager: TO Manager		
TO Manager Signature	Date Signed	
Name of TO Contractor's Project Manager:		
TO Contractor's Project Manager Signature	Date Signed	

ATTACHMENT 15 – AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM

Agency Name: TO Requesting Agency TORFP Title: TORFP Project Name TO Manager: TO Manager and Phone Number

To:

This deliverable:



Is accepted as delivered.

Is rejected for the reason(s) indicated below.

REASON(S) FOR REJECTING DELIVERABLE:

OTHER COMMENTS:

TO Manager Signature

Date Signed

ATTACHMENT 16 – SAMPLE WORK ORDER

WORK ORDER		Work Order #		Contract #		
This Work Order is issued under the provisions of a XXX contract. The services authorized are within the scope of services set forth in the <i>Purpose</i> of the work order.						
Purpose						
Statement of Work						
<u>Requirements:</u>						
Deliverable(s), Acceptance Criteria and Due Date(s):						
Deriverable(s), Acceptance efficita and Due Date(s).						
Deliverables are subject to review and approval by AGENCY prior to payment. (Attach additional sheets if necessary)						
Start Date		End Date				
Cost						
Description for Task	Quantity (if applicable)	Labor Hours (Hrs.)	Labor Rate	Estimate Total		
1.			\$	\$		
2.			\$	\$		
*Include WBS, schedule a		AGENCY shall pay an amount not to \$ exceed				
		execcu				
Contractor	Agency App	Agency Approval				
(Signature) Contractor Authorized Representative (Date)		(Signature)	(Signature) TO Manager (Date)			
POC	(Print Name)	TO Manage	· · · · · · · · · · · · · · · · · · ·	Print Name)		
Telephone No.		Telephone No				
Email:		Email:				