Consulting and Technical Services+ (CATS+)
Task Order Request for Proposals (TORFP)

ENTERPRISE BUDGETING SYSTEM (EBS) PROJECT
STAFFING TORFP

CATS+ TORFP # F50B5400003

Department of Information Technology (DoIT)

Issue Date: July 22, 2014

NOTICE TO OFFERORS
SMALL BUSINESS RESERVE PROCUREMENT
# TABLE OF CONTENTS

## KEY INFORMATION SUMMARY SHEET  .......................................................... 4

## SECTION 1 - ADMINISTRATIVE INFORMATION ............................................... 7

1.1 TORFP SUBJECT TO CATS+ MASTER CONTRACT ........................................... 7
1.2 ROLES AND RESPONSIBILITIES ................................................................. 7
1.3 TO AGREEMENT ..................................................................................... 7
1.4 TO PROPOSAL SUBMISSIONS ................................................................. 8
1.5 ORAL PRESENTATIONS/INTERVIEWS ....................................................... 8
1.6 QUESTIONS ......................................................................................... 8
1.7 TO PRE-PROPOSAL CONFERENCE ......................................................... 8
1.8 CONFLICT OF INTEREST ...................................................................... 8
1.9 LIMITATION OF LIABILITY ................................................................. 9
1.10 CHANGE ORDERS ............................................................................. 9
1.11 TRAVEL REIMBURSEMENT ................................................................. 9
1.12 MINORITY BUSINESS ENTERPRISE (MBE) ........................................ 9
1.13 VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE) .............. 10
1.14 NON-DISCLOSURE AGREEMENT ..................................................... 10
1.15 LIVING WAGE ............................................................................... 10
1.16 IRANIAN NON-INVESTMENT .......................................................... 10
1.17 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES ..................... 10
1.18 MERCURY AND PRODUCTS THAT CONTAIN MERCURY ................ 11
1.19 PURCHASING AND RECYCLING ELECTRONIC PRODUCTS ............. 11

## SECTION 2 - SCOPE OF WORK ................................................................. 12

2.1 PURPOSE ............................................................................................. 12
2.2 REQUESTING AGENCY BACKGROUND .............................................. 12
2.3 PROJECT BACKGROUND ..................................................................... 12
2.4 PROFESSIONAL DEVELOPMENT ...................................................... 13
2.5 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES ........ 13
2.6 REQUIREMENTS ............................................................................. 14
2.7 PERFORMANCE AND PERSONNEL .................................................. 17
2.8 DELIVERABLES ............................................................................. 18
2.9 MINIMUM QUALIFICATIONS ........................................................... 20
2.10 TO CONTRACTOR AND PERSONNEL PREFERRED QUALIFICATIONS 21
2.11 RETAINAGE ............................................................................... 21
2.12 WORK ORDER PROCESS .............................................................. 22
2.13 INVOICING ............................................................................... 23
2.14 SOC TYPE II AUDIT ..................................................................... 24

## SECTION 3 - TASK ORDER PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS
........................................................................................................................................ 25

3.1 REQUIRED RESPONSE ..................................................................... 25
3.2 SUBMISSION .................................................................................. 25
3.3 SUMMARY OF ATTACHMENTS ...................................................... 25
3.4 PROPOSAL FORMAT ..................................................................... 26
SECTION 4 - TASK ORDER AWARD PROCESS

4.1 OVERVIEW

4.2 TO PROPOSAL EVALUATION CRITERIA

4.3 SELECTION PROCEDURES

4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

LIST OF ATTACHMENTS

ATTACHMENT 1 PRICE SHEET

ATTACHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS

ATTACHMENT 2 D-1 MDOT CERTIFIED MBE Utilization and Fair Solicitation Affidavit

ATTACHMENT 2 D-2 MBE Participation Schedule

ATTACHMENT 2 D-3 MBE Outreach Efforts Compliance Statement

ATTACHMENT 2 D-4 MBE Subcontractor Project Participation Certification

ATTACHMENT 2 D-5 MBE Prime Contractor Paid/Unpaid MBE Invoice Report

ATTACHMENT 2 D-6 Subcontractor Paid/Unpaid MBE Invoice Report

ATTACHMENT 2 CODE OF MARYLAND REGULATIONS (COMAR)

ATTACHMENT 2 D-7 Minority Contractor Unavailability Certificate

ATTACHMENT 3 TASK ORDER AGREEMENT

ATTACHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

ATTACHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY (INSTRUCTIONS)

ATTACHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONS

ATTACHMENT 7 NOTICE TO PROCEED (SAMPLE)

ATTACHMENT 8 AGENCY RECEIPT OF DELIVERABLE FORM

ATTACHMENT 9 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM

ATTACHMENT 10 NON-DISCLOSURE AGREEMENT (OFFEROR)

ATTACHMENT 11 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

ATTACHMENT 12 TO CONTRACTOR SELF-REPORTING CHECKLIST

ATTACHMENT 13 LIVING WAGE AFFIDAVIT OF AGREEMENT

ATTACHMENT 14 MERCURY AFFIDAVIT

ATTACHMENT 15 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPATION (VSBE) FOR STATE OF MARYLAND

ATTACHMENT 16 CERTIFICATION REGARDING INVESTMENTS IN IRAN

ATTACHMENT 17 SAMPLE WORK ORDER

ATTACHMENT 18 PERFORMANCE EVALUATION FORM

ATTACHMENT 19 CRIMINAL BACKGROUND CHECK AFFIDAVIT
**KEY INFORMATION SUMMARY SHEET**

This CATS+ TORFP is issued to obtain the services necessary to satisfy the requirements defined in Section 2 - Scope of Work. All CATS+ Master Contractors approved to perform work in the Functional Area under which this TORFP is released shall respond to this TORFP with either a Task Order (TO) Proposal to this TORFP or a Master Contractor Feedback form (See Section 3).

<table>
<thead>
<tr>
<th>TORFP Title:</th>
<th>EBS Project Staffing TORFP</th>
</tr>
</thead>
<tbody>
<tr>
<td>TO Project Number (TORFP #):</td>
<td>F50B5400003</td>
</tr>
<tr>
<td>Functional Area:</td>
<td>Functional Area 5 – Software Engineering</td>
</tr>
<tr>
<td>TORFP Issue Date:</td>
<td>07/22/2014</td>
</tr>
<tr>
<td>Questions Due Date and Time:</td>
<td>08/05/2014 at 10:00 AM Local Time</td>
</tr>
<tr>
<td>Closing Date and Time:</td>
<td>08/19/2014 at 4:00 PM Local Time</td>
</tr>
<tr>
<td>TORFP Requesting Agency:</td>
<td>Department of Information Technology (DoIT)</td>
</tr>
<tr>
<td>Send Questions and Proposals to:</td>
<td>Gayle Mealy&lt;br&gt;<a href="mailto:Gayle.mealy@maryland.gov">Gayle.mealy@maryland.gov</a></td>
</tr>
<tr>
<td>TO Procurement Officer:</td>
<td>Gayle Mealy&lt;br&gt;Office Phone Number: 410-260-4074</td>
</tr>
<tr>
<td>TO Manager:</td>
<td>Mark Conrad&lt;br&gt;Office Phone Number: 410-260-7396&lt;br&gt;e-mail address: <a href="mailto:mark.conrad1@maryland.gov">mark.conrad1@maryland.gov</a></td>
</tr>
<tr>
<td>TO Type:</td>
<td>Time and Materials</td>
</tr>
<tr>
<td>Period of Performance:</td>
<td>One (1) year with four (4) one (1) year renewal options.</td>
</tr>
<tr>
<td>MBE Goal:</td>
<td>33 % without sub-goals.</td>
</tr>
<tr>
<td>VSBE Goal:</td>
<td>0%</td>
</tr>
<tr>
<td>Small Business Reserve (SBR):</td>
<td>Yes</td>
</tr>
<tr>
<td>Primary Place of Performance:</td>
<td>45 Calvert Street, Annapolis Maryland 21401</td>
</tr>
<tr>
<td>TO Pre-proposal Conference:</td>
<td>45 Calvert Street, Annapolis, Maryland 21401&lt;br&gt;07/31/2014 at 10:00 AM Local Time&lt;br&gt;See Attachment 6 for directions.</td>
</tr>
</tbody>
</table>
NOTICE TO BIDDERS/OFFERORS
SMALL BUSINESS RESERVE SOLICITATION

This is a Small Business Reserve Solicitation for which award will be limited to certified small business vendors. Only businesses that meet the statutory requirements set forth in State Finance and Procurement Article, §§14-501—14-505, Annotated Code of Maryland, and that are certified by the Department of General Services Small Business Reserve Program are eligible for award of a contract. For the purposes of a Small Business Reserve Solicitation, a small business is a for-profit business, other than a broker, that meets the following criteria:
A. It is independently owned and operated;
B. It is not a subsidiary of another business;
C. It is not dominant in its field of operation; and
D. Either:

(1) With respect to employees:
   (a) Its wholesale operations did not employ more than 50 persons in its most recently completed 3 fiscal years;
   (b) Its retail operations did not employ more than 25 persons in its most recently completed 3 fiscal years;
   (c) Its manufacturing operations did not employ more than 100 persons in its most recently completed 3 fiscal years;
   (d) Its service operations did not employ more than 100 persons in its most recently completed 3 fiscal years;
   (e) Its construction operations did not employ more than 50 persons in its most recently completed 3 fiscal years; and
   (f) The architectural and engineering services of the business did not employ more than 100 persons in its most recently completed 3 fiscal years; or

(2) With respect to gross sales:
   (a) The gross sales of its wholesale operations did not exceed an average of $4,000,000 in its most recently completed 3 fiscal years;
   (b) The gross sales of its retail operations did not exceed an average of $3,000,000 in its most recently completed 3 fiscal years;
   (c) The gross sales of its manufacturing operations did not exceed an average of $2,000,000 in its most recently completed 3 fiscal years;
   (d) The gross sales of its service operations did not exceed an average of $10,000,000 in its most recently completed 3 fiscal years;
   (e) The gross sales of its construction operations did not exceed an average of $7,000,000 in its most recently completed 3 fiscal years; and
   (f) The gross sales of its architectural and engineering operations did not exceed an average of $4,500,000 in its most recently completed 3 fiscal years.
Note: If a business has not existed for 3 years, the employment and gross sales average or averages shall be the average for each year or part of a year during which the business has been in existence. Further information on the certification process is available at eMaryland Marketplace.
SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 TORFP SUBJECT TO CATS+ MASTER CONTRACT

In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

All times specified in this document are local time, defined as Eastern Standard Time or Eastern Daylight Time, whichever is in effect.

1.2 ROLES AND RESPONSIBILITIES

Personnel roles and responsibilities under the TO:

- **TO Procurement Officer** – The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement.

- **TO Manager** - The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement; administrative functions, including issuing written directions; and ensuring compliance with the terms and conditions of the CATS+ Master Contract.

  The TO Manager will assign tasks to the personnel provided under this TORFP and will track and monitor the work being performed through the monthly accounting of hours deliverable for work types; actual work produced will be reconciled with the hours reported.

- **TO Contractor** – The CATS+ Master Contractor awarded the TO Agreement. The TO Contractor shall provide human resources as necessary to perform the services described in this TORFP Scope of Work.

- **TO Contractor Manager** - TO Contractor Manager will serve as primary point of contact with the TO Manager to regularly discuss progress of tasks, upcoming tasking, historical performance, and resolve any issues that may arise pertaining to the TO Contractor Personnel. The TO Contractor Manager will serve as liaison between the TO Manager and the senior TO Contractor management.

  **TO Contractor Personnel** – Any resource provided by the TO Contractor in support of the TO over the course of the TO period of performance.

- **Proposed Personnel** – Any individual named in a Master Contractor’s TO Proposal to perform work under the scope of this TORFP.

- **Offeror** – A Master Contractor submitting a TO Proposal in response to this TORFP.

1.3 TO AGREEMENT

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 2 - Scope of Work. A specific TO Agreement, Attachment 3, will then be
entered into between the State and the selected Master Contractor, which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the TO Financial Proposal.

1.4 TO PROPOSAL SUBMISSIONS

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of submission is determined by the date and time of arrival in the TO Procurement Officer’s e-mail inbox.

1.5 ORAL PRESENTATIONS/INTERVIEWS

All Offerors and proposed staff will be required to make an oral presentation to State representatives in the form of interviews. Significant representations made by an Offeror during the interviews shall be submitted in writing. All such representations will become part of the Offeror’s TO Proposal and are binding if the TO is awarded to the Master Contractor. The TO Procurement Officer will notify Offerors of the time and place of interviews.

1.6 QUESTIONS

All questions must be submitted via email to the TO Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP.

Answers can be considered final and binding only when they have been answered in writing by the State.

1.7 TO PRE-PROPOSAL CONFERENCE

A pre-proposal conference will be held at the time, date and location indicated on the Key Information Summary Sheet. Attendance at the pre-proposal conference is not mandatory, but all Master Contractors are encouraged to attend in order to facilitate better preparation of their proposals.

Seating at the pre-proposal conference will be limited to two (2) attendees per company. Attendees should bring a copy of the TORFP and a business card to help facilitate the sign-in process.

The pre-proposal conference will be summarized in writing. As promptly as is feasible subsequent to the pre-proposal conference, the attendance record and pre-proposal conference summary will be distributed via email to all Master Contractors known to have received a copy of this TORFP.

In order to ensure adequate seating and other accommodations at the pre-proposal conference, please email the TO Procurement Officer indicating your planned attendance no later than three (3) business days prior to the pre-proposal conference. In addition, if there is a need for sign language interpretation and/or other special accommodations due to a disability, please contact the TO Procurement Officer no later than five (5) business days prior to the pre-proposal conference. DoIT will make reasonable efforts to provide such special accommodation.

1.8 CONFLICT OF INTEREST

The TO Contractor shall provide IT technical and/or consulting services for State agencies or component programs with those agencies, and shall do so impartially and without any conflicts of interest. Each Offeror shall complete and include with its TO Proposal a Conflict of Interest Affidavit and Disclosure in the form included as Attachment 4 of this TORFP. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise
to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject an Offeror’s TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, State Government Article, §15-508, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

By submitting a Conflict of Interest Affidavit and Disclosure, the Offeror shall be construed as certifying all personnel and subcontractors are also without a conflict of interest as defined in COMAR 21.05.08.08A.

1.9 LIMITATION OF LIABILITY

The TO Contractor’s liability is limited in accordance with Section 2.7 of the CATS+ Master Contract. TO Contractor’s liability for this TORFP is limited to 2 times the total TO Agreement amount.

1.10 CHANGE ORDERS

If the TO Contractor is required to perform work beyond the scope of Section 2 of this TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order is required. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor’s proposed rates in the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.11 TRAVEL REIMBURSEMENT

Expenses for travel performed in completing tasks for this TORFP shall not be reimbursed.

1.12 MINORITY BUSINESS ENTERPRISE (MBE)

This TORFP has MBE goals and sub-goals as stated in the Key Information Summary Sheet above. Offerors shall complete, sign, and submit all required MBE documentation at the time of TO Proposal submission (See Attachment 2 Minority Business Enterprise Forms and Section 3 Task Order Proposal Format and Submission Requirements). Failure of an Offeror to complete, sign, and submit all required MBE documentation at the time of TO Proposal submission will result in the State’s rejection of the Offeror’s TO Proposal.

1.12.1 MBE PARTICIPATION REPORTS

DoIT will monitor both the TO Contractor’s efforts to achieve the MBE participation goal and compliance with reporting requirements.

A) Monthly reporting of MBE participation is required in accordance with the terms and conditions of the CATS+ Master Contract by the 15th day of each month.

B) The TO Contractor shall provide a completed MBE participation form (Attachment 2, Form B) to the TO Requesting Agency at the same time the invoice copy is sent.

C) The TO Contractor shall ensure that each MBE subcontractor provides a completed Subcontractor Paid/Unpaid MBE Invoice Report (Attachment 2, Form D).
D) Subcontractor reporting shall be sent directly from the subcontractor to DoIT. The TO Contractor shall email all completed forms, copies of invoices and checks paid to the MBE directly to the TO Manager.

1.13 VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE)
This TORFP has a VSBE goal as stated in the Key Information Summary Sheet above, representing the percentage of total fees paid for services under this TO. By submitting a response to this solicitation, the Offeror agrees that this percentage of the total dollar amount of the contract will be performed by verified VSBEs.

1.13.1 VSBE PARTICIPATION REPORTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.14 NON-DISCLOSURE AGREEMENT

1.14.1 NON-DISCLOSURE AGREEMENT (OFFEROR)
A reading room is currently not anticipated for this TORFP, however in the event that the need arises, the following applies:

Certain system documentation may be available for Master Contractors to review at a reading room at DoIT’s address. Master Contractors who review such documentation will be required to sign a Non-Disclosure Agreement (Offeror) in the form of Attachment 10. Please contact the TO Procurement Officer to schedule an appointment.

1.14.2 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)
Certain system documentation may be required by the TO Contractor in order to fulfill the requirements of the TO Agreement. The TO Contractor, employees and agents who review such documents will be required to sign a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 11.

1.15 LIVING WAGE
The TO Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations adopted by the Commissioner of Labor and Industry.

All TO Proposals shall be accompanied by a completed Living Wage Affidavit of Agreement, Attachment 13 of this TORFP.

1.16 IRANIAN NON-INVESTMENT
All TO Proposals shall be accompanied by a completed Certification Regarding Investments in Iran, Attachment 16 of this TORFP.

1.17 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES
DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of
TOs under CATS+. This process typically applies to active TOs for operations and maintenance services valued at $1 million or greater, but all CATS+ TOs are subject to review.

Attachment 12 is a sample of the TO Contractor Self-Reporting Checklist. DoIT will send initial checklists out to applicable/selected TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the form. Subsequently, at six month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.18 **MERCURY AND PRODUCTS THAT CONTAIN MERCURY**

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.19 **PURCHASING AND RECYCLING ELECTRONIC PRODUCTS**

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK
SECTION 2 - SCOPE OF WORK

2.1 PURPOSE

DoIT is issuing this CATS+ TORFP to obtain professional services in the areas of Information Technology Architecture, Quality Assurance, and Computer Software Analysis/Integration for the EBS project, in accordance with the scope of work described in this Section 2.

As part of the TO Proposal, Offerors shall propose exactly three (3) named resources to be available as of the start date specified in the Notice to Proceed (NTP), and shall describe in a Staffing Plan how additional resources shall be acquired to meet DoIT’s needs. All other planned positions shall be described generally in the Staffing Plan, and may not be used as evidence of fulfilling company or personnel minimum qualifications.

DoIT will have the option of adding up to five (5) additional resources to this TO for a maximum total of eight (8) concurrent resources. All resources beyond the initial three (3) will be requested through a Work Order process (See Section 2.12). Specific duties and responsibilities for these additional resources, if requested, will be defined in each work order.

Duties and responsibilities for the initial three (3) named support resources are described in Section 2.6.2. The specific labor categories for all personnel resources are listed in the Price Sheet form, Attachment 1. Default labor category descriptions are located in the CATS + RFP document, online at: http://doit.maryland.gov/contracts/Documents/CATSPlus/CATSPlusRFP.pdf.

DoIT plans to award this Task Order to one (1) Master Contractor who proposes a team of resources and a Staffing Plan that best satisfy the TO requirements.

2.2 REQUESTING AGENCY BACKGROUND

DoIT has responsibility for IT and telecommunication services and support for the agency and statewide application systems. This includes: infrastructure development, acquisition and maintenance; application development and maintenance; issue resolution through a central help desk; and user level systems training in support of the user community.

2.3 PROJECT BACKGROUND

DoIT is in the initial phases of the EBS project, an initiative to modernize the State’s legacy budgeting system. The current effort is to elicit, gather, and analyze requirements for an RFP to acquire a solution for the Department of Budget and Management (DBM). The scope for this initiative is focused on DBM, which has primary responsibility for developing and analyzing the State budget. However, all agencies within the Maryland government are contributors to the budget development process, and are ongoing stewards of their individual budgets.

Many of the budgeting processes in DBM, as well as the State Agencies, have evolved over many years to accommodate the current budgeting system, built on a mainframe platform and unsupported programming technologies. There are also a number of locally installed software systems, spreadsheets, and other self-service tools used to support budgeting in many of the agencies.

The current project team, consisting of a Project Manager and a Business Analyst, has completed the as-is business process documentation and has compiled the supporting requirements for those processes. Over the remaining phases of the current project scope, the project team will be expanded to include the following roles: 1) a Technical Project Manager to lead the effort to detail current and
future system and non-system data interfaces; 2) a Functional Project Manager to lead the effort to develop and elaborate the future-state Functional and Operational Requirements; and 3) a Quality Assurance Manager to produce the Test Plan, Test Cases, and Test Traceability Matrices. In addition, all roles will support the development of the standard DoIT RFP documents and participate in the development of selection criteria, vendor demo scripts and vendor scoring matrices.

To manage the effort of producing a complete set of requirements for EBS, a structured, disciplined framework for requirements gathering, test planning and execution, change management, project management, and quality management has been developed to efficiently and effectively collaborate across stakeholders, management, budget staff, and the DoIT implementation team. This framework, based on the IBM Rational CLM suite, is being used to produce and manage a high quality suite of requirements and related artifacts that will be used for requirements definition, tracking and traceability, project and task management, solutions definition, solutions delivery, deployment, testing, full-cycle change and risk management, and on-going maintenance. In order to maximize the State of Maryland’s investment in this framework, experience with the IBM Rational CLM suite is extremely desirable for all proposed personnel.

2.4 PROFESSIONAL DEVELOPMENT

Any IT services personnel provided under this TORFP shall maintain all required professional certifications for the duration of the TO period of performance.

The TO Contractor shall ensure continuing education opportunities for TO Contractor Personnel.

With DoIT prior approval, the time allocated to these continuing education activities for TO Contractor Personnel deployed to DoIT on a full-time basis may be charged to this task order. Actual course costs, travel, and related expenses are the responsibility of the TO Contractor. Eligible continuing education shall be associated with technologies currently used or anticipated for use by DoIT in the near future.

2.5 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall comply with all applicable laws, regulations, policies, standards, and guidelines affecting information technology and technology projects, which may be created or changed periodically.

The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting security and technology project execution.

The foregoing may include, but are not limited to, the following policies, guidelines and methodologies that can be found at the DoIT site (http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx).

- The State of Maryland System Development Life Cycle (SDLC) methodology
- The State of Maryland Information Technology Security Policy and Standards
- The State of Maryland Information Technology Non-Visual Access Standards
- The TO Contractor shall follow project management methodologies consistent with the Project Management Institute’s Project Management Body of Knowledge Guide.
- TO Contractor assigned personnel shall follow a consistent methodology for all TO activities.
- The State's Information Technology Project Oversight Policies
2.6 REQUIREMENTS

2.6.1 TO CONTRACTOR RESPONSIBILITIES

The TO Contractor shall provide TO Contractor Personnel to perform the requirements as described in Section 2.6.2.

<table>
<thead>
<tr>
<th>ID #</th>
<th>Duties / Responsibilities</th>
<th>Associated Deliverable ID # from Section 2.8.4 below as applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.6.2.1</td>
<td>Lead effort to detail current system and non-system data interfaces.</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.2</td>
<td>Lead effort to detail future system and non-system data interfaces.</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.3</td>
<td>Develop or lead development of Functional Requirements Document, Section 3 – Operational Requirements.</td>
<td>2.8.4.2</td>
</tr>
<tr>
<td>2.6.2.4</td>
<td>Develop or lead development of Reports, Interfaces, Configurations, Enhancements and Workflows (RICE-W) matrices</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.5</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of a technical system solution.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.6</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of an implementation partner.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.7</td>
<td>Lead, participate in, or oversee other activities and duties in support of the project as necessary and as directed by the TO Manager, Program Manager or other senior project staff.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.8</td>
<td>Exercise full use of IBM Rational CLM tools to perform all project functions related to Requirements Analysis, Traceability and Verification, Project Planning and</td>
<td>N/A</td>
</tr>
</tbody>
</table>

2.6.2 TO CONTRACTOR PERSONNEL DUTIES AND RESPONSIBILITIES

At a minimum, TO Contractor Personnel under this TORFP shall perform the following:

**Technical Project Manager**

ID # | Duties / Responsibilities                                                                 | Associated Deliverable ID # from Section 2.8.4 below as applicable |
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2.6.2.1</td>
<td>Lead effort to detail current system and non-system data interfaces.</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.2</td>
<td>Lead effort to detail future system and non-system data interfaces.</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.3</td>
<td>Develop or lead development of Functional Requirements Document, Section 3 – Operational Requirements.</td>
<td>2.8.4.2</td>
</tr>
<tr>
<td>2.6.2.4</td>
<td>Develop or lead development of Reports, Interfaces, Configurations, Enhancements and Workflows (RICE-W) matrices</td>
<td>2.8.4.1</td>
</tr>
<tr>
<td>2.6.2.5</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of a technical system solution.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.6</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of an implementation partner.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.7</td>
<td>Lead, participate in, or oversee other activities and duties in support of the project as necessary and as directed by the TO Manager, Program Manager or other senior project staff.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.8</td>
<td>Exercise full use of IBM Rational CLM tools to perform all project functions related to Requirements Analysis, Traceability and Verification, Project Planning and</td>
<td>N/A</td>
</tr>
<tr>
<td>ID #</td>
<td>Duties / Responsibilities</td>
<td>Associated Deliverable ID # from Section 2.8.4 below as applicable</td>
</tr>
<tr>
<td>---------</td>
<td>-------------------------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------</td>
</tr>
<tr>
<td>2.6.2.9</td>
<td>Coordinate all project and task activities and status with TO Manager, Program Manager or other senior project staff as directed.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.9</td>
<td>Lead effort to elaborate current system and non-system functional requirements.</td>
<td>2.8.4.5</td>
</tr>
<tr>
<td>2.6.2.10</td>
<td>Lead effort to detail future system and non-system functional requirements.</td>
<td>2.8.4.5</td>
</tr>
<tr>
<td>2.6.2.11</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of a functional system solution.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.12</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of an implementation partner.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.13</td>
<td>Develop or lead development of Functional Requirements Document, Section 2 – Functional Requirements.</td>
<td>2.8.4.5</td>
</tr>
<tr>
<td>2.6.2.14</td>
<td>Lead development and maintenance of Requirements Traceability Matrix.</td>
<td>2.8.4.4</td>
</tr>
<tr>
<td>2.6.2.15</td>
<td>Lead, participate in, or oversee other activities and duties in support of the project as necessary and as directed by the TO Manager, Program Manager or other senior project staff.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.16</td>
<td>Exercise full use of IBM Rational CLM tools to perform all project functions related to Requirements Analysis, Traceability and Verification, Project Planning and Reporting, and Testing and Verification as it applies to assigned tasks and responsibilities.</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Functional Project Manager**

**Quality Assurance Manager**
<table>
<thead>
<tr>
<th>ID #</th>
<th>Duties / Responsibilities</th>
<th>Associated Deliverable ID # from Section 2.8.4 below as applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.6.2.9</td>
<td>Lead effort to develop Test Master Plan</td>
<td>2.8.4.6 – 2.8.4.9</td>
</tr>
<tr>
<td>2.6.2.10</td>
<td>Lead effort to develop Test Traceability and Limitations, working in conjunction with Technical and Functional Project Managers and Program Manager.</td>
<td>2.8.4.7</td>
</tr>
<tr>
<td>2.6.2.11</td>
<td>Lead effort to develop Test Plans, working in conjunction with Technical and Functional Project Managers and Program Manager.</td>
<td>2.8.4.8</td>
</tr>
<tr>
<td>2.6.2.12</td>
<td>Lead effort to develop Test Cases, working in conjunction with Technical and Functional Project Managers and Program Manager.</td>
<td>2.8.4.9</td>
</tr>
<tr>
<td>2.6.2.13</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of a functional system solution.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.14</td>
<td>Support the development of all DoIT documents and artifacts required to produce and publish an RFP for the acquisition of an implementation partner.</td>
<td>2.8.4.3</td>
</tr>
<tr>
<td>2.6.2.15</td>
<td>Support development and maintenance of Requirements Traceability Matrix.</td>
<td>2.8.4.4</td>
</tr>
<tr>
<td>2.6.2.16</td>
<td>Lead, participate in, or oversee other activities and duties in support of the project as necessary and as directed by the TO Manager, Program Manager or other senior project staff.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.17</td>
<td>Exercise full use of IBM Rational CLM tools to perform all project functions related to Requirements Analysis, Traceability and Verification, Project Planning and Reporting, and Testing and Verification as it applies to assigned tasks and responsibilities.</td>
<td>N/A</td>
</tr>
<tr>
<td>2.6.2.18</td>
<td>Coordinate all project and task activities and status with TO Manager, Program Manager or other senior project staff as directed.</td>
<td>N/A</td>
</tr>
</tbody>
</table>

In addition to the above listed Roles, DoIT may issue future Work Order(s) against this TO in order to obtain one or more resources to perform work in support of the EBS project not specifically addressed in the above roles. Additional areas of expertise that may be needed may include Project Administration, Data Architecture, Financial Systems Analysis, Personnel Systems Analysis, Technical Writing and Implementation Planning. Personnel may also be required to backfill existing State and contractual resources needed on the project.

**2.6.3 SERVICE LEVEL AGREEMENT (SLA)**

*THIS SECTION IS NOT APPLICABLE TO THIS TORFP.*
2.6.4 BACKUP / DISASTER RECOVERY  
*THIS SECTION IS NOT APPLICABLE TO THIS TORFP.*

2.6.5 REQUIREMENTS FOR HARDWARE, SOFTWARE, AND MATERIALS  
*THIS SECTION IS NOT APPLICABLE TO THIS TORFP.*

2.7 PERFORMANCE AND PERSONNEL

2.7.1 WORK HOURS

- **Business Hours Support:** TO Contractor Personnel shall support core business hours (08:00 AM to 05:00 PM), Monday through Friday except for State holidays, Service Reduction days, and Furlough days observed by DoIT.

- **Non-Business Hours Support:** TO Contractor Personnel may also be required to provide occasional support outside of core business hours, including evenings, overnight, and weekends, to support specific project efforts. Hours would be billed on actual time worked at the rates proposed.

- **State-Mandated Service Reduction Days:** TO Contractor personnel shall be required to participate in the State-mandated Service Reduction Days as well as State Furlough Days. In this event, the TO Contractor will be notified in writing by the TO Manager of these details.

- **Minimum and Maximum Hours:** Full-time TO Contractor Personnel shall work a minimum of 40 hours per week with starting and ending times as approved by the TO Manager. A flexible work schedule may be used with TO Manager approval, including time to support any efforts outside core business hours. TO Contractor Personnel may also be requested to restrict the number of hours TO Contractor Personnel can work within a given period of time that may result in less than an eight hour day or less than a 40 hour work week.

- **Vacation Hours:** Requests for leave shall be submitted to the TO Manager at least two weeks in advance. The TO Manager reserves the right to request a temporary replacement if leave extends longer than one consecutive week. In cases where there is insufficient coverage, a leave request may be denied.

2.7.2 PERFORMANCE EVALUATION

TO Contractor Personnel will be evaluated by the TO Manager on a monthly basis for assignments performed during that period using the established performance evaluation form (PEF) included as Attachment 18.

2.7.3 PERFORMANCE ISSUE MITIGATION

At any time during the TO period of performance, should the performance of any TO Contractor Personnel be unsatisfactory as determined by the TO Manager, DoIT will pursue the following mitigation procedures prior to requesting a replacement employee:

A) The TO Manager shall document performance issues and give written notice to the TO Contractor, clearly describing problems and delineating remediation requirement(s).

B) The TO Contractor shall respond with a written remediation plan within three (3) business days and implement the plan immediately upon written acceptance by the TO Manager.
C) Should performance issues persist, the TO Manager may give written notice directing the immediate removal of person(s) whose performance is at issue, and determine whether a substitution is required.

2.7.4 SUBSTITUTION OF PERSONNEL BEFORE AWARD

The substitution of Proposed Personnel during the evaluation period, prior to award, is prohibited. A substitution of any kind, post TO Proposal due date, but prior to award, is considered to be the equivalent of an alternate proposal, and is prohibited.

2.7.5 SUBSTITUTION OF PERSONNEL AFTER AWARD

TO Contractor Personnel may be substituted after award in accordance with the following procedures:

A) The TO Contractor may not substitute TO Contractor Personnel without the prior approval of the TO Manager.

B) To replace any TO Contractor Personnel, the TO Contractor shall submit resumes of the proposed individual specifying the intended approved labor category. Any proposed substitute personnel shall have qualifications equal to or better than those of the replaced personnel.

C) The TO Manager shall have the option to interview the proposed substitute individual and shall notify the TO Contractor of acceptance or denial of the requested substitution.

2.8 DELIVERABLES

2.8.1 DELIVERABLE SUBMISSION

Unless specified otherwise, written deliverables shall be compatible with Microsoft Office, Microsoft Project and/or Microsoft Visio versions 2007 or later. At the TO Manager’s discretion, the TO Manager may request one hard copy of a written deliverable.

For any written deliverable, the TO Manager may request a draft version of the deliverable, to comply with the minimum deliverable quality criteria listed in Section 2.8.3.

2.8.2 DELIVERABLE ACCEPTANCE

A final deliverable shall satisfy the scope and requirements of this TORFP for that deliverable, including the quality and acceptance criteria for a final deliverable as defined in Section 2.8.4 Deliverable Descriptions/Acceptance Criteria.

The TO Manager shall review a final deliverable to determine compliance with the acceptance criteria as defined for that deliverable. The TO Manager is responsible for coordinating comments and input from various team members and stakeholders. The TO Manager is responsible for providing clear guidance and direction to the TO Contractor in the event of divergent feedback from various team members.

In the event of rejection, the TO Manager will formally communicate in writing any deliverable deficiencies or non-conformities to the TO Contractor, describing insufficient detail what shall be corrected in order for the deliverable to be accepted. The TO Contractor shall correct deficiencies and resubmit the corrected deliverable for acceptance within the agreed-upon time period for correction.
2.8.3 MINIMUM DELIVERABLE QUALITY

The TO Contractor shall subject each deliverable to its internal quality-control process prior to submitting the deliverable to the State.

Each deliverable shall meet the following minimum acceptance criteria:

A) Be presented in a format appropriate for the subject matter and depth of discussion.
B) Be organized in a manner that presents a logical flow of the deliverable’s content.
C) Represent factual information reasonably expected to have been known at the time of submittal.
D) In each section of the deliverable, include only information relevant to that section of the deliverable.
E) Contain content and presentation consistent with industry best practices in terms of deliverable completeness, clarity, and quality.
F) Meet the acceptance criteria applicable to that deliverable, including any State policies, functional or non-functional requirements, or industry standards.
G) Contain no structural errors such as poor grammar, misspellings or incorrect punctuation.

A draft written deliverable may contain limited structural errors such as incorrect punctuation, and shall represent a significant level of completeness toward the associated final written deliverable. The draft written deliverable shall otherwise comply with minimum deliverable quality criteria above.

2.8.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA

The TO Contractor may suggest other subtasks, artifacts, or deliverables to improve the quality and success of the assigned tasks.

All deliverables will be reviewed for acceptability under the criteria described in Section 2.8.3 and will be subject to approval by the TO Manager and/or other State personnel. In the event that any deliverable is rejected by any of these approvers, procedures as described in Section 2.8.2 will be initiated.

<table>
<thead>
<tr>
<th>ID #</th>
<th>Deliverable Description</th>
<th>Due Date / Frequency</th>
</tr>
</thead>
</table>
| 2.8.4.1 | Functional Requirements  
Section 2.1 - Data Requirements | Initial Delivery: NTP + 120  
Final Delivery TBD  
Updates: Status Reports as directed by TO Manager |
| 2.8.4.2 | Functional Requirements  
Section 3 – Operational Requirements | Initial Delivery: NTP + 120  
Final Delivery TBD  
Updates: Status Reports as directed by TO Manager |
| 2.8.4.3 | DoIT Procurement RFP  
Software and System Implementation Services | Initial Delivery: NTP + 120  
Final Delivery: 2/2015  
Updates: Status Reports as directed by TO Manager |
<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
<th>Initial Delivery</th>
<th>Final Delivery</th>
<th>Updates</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.8.4.4</td>
<td>Functional Requirements</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
<tr>
<td>2.8.4.5</td>
<td>Functional Requirements</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
<tr>
<td>2.8.4.6</td>
<td>Test Master Plan</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
<tr>
<td>2.8.4.7</td>
<td>Test Master Plan</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
<tr>
<td>2.8.4.8</td>
<td>Test Master Plan</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
<tr>
<td>2.8.4.9</td>
<td>Test Master Plan</td>
<td>NTP + 120</td>
<td>TBD</td>
<td>Status Reports as directed by TO Manager</td>
</tr>
</tbody>
</table>

### 2.9 MINIMUM QUALIFICATIONS

#### 2.9.1 OFFEROR’S COMPANY MINIMUM QUALIFICATIONS

Only those Offerors that fully meet all minimum qualification criteria shall be eligible for TO Proposal evaluation. An Offeror’s TO Proposal and references will be used to verify minimum qualifications.

Only Master Contractor qualifications may be used to demonstrate meeting company minimum qualifications.

TO Proposals shall demonstrate meeting the following minimum requirements:

1) At least three (3) years of demonstrated experience on an engagement(s) providing support services to U.S. based commercial or government entities in the areas of Functional Project Management, Technical Project Management, and Quality Assurance. The engagement(s) must meet the following criteria:

   i) The Offeror must have provided at least one resource in each of the following roles, or roles comparable to them: Functional Project Manager, Technical Project Manager and Quality Assurance Manager, as demonstrated by their resumes and work history;
ii) Each resource must have been assigned to an engagement(s) in the relevant role for at least one (1) year;

iii) All engagements must have been within the last six (6) years.

2.9.2 OFFEROR’S PERSONNEL MINIMUM QUALIFICATIONS

Only those Offerors supplying key Proposed Personnel that fully meet all minimum qualification criteria shall be eligible for TO Proposal evaluation.

Proposed Personnel must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10 plus the following minimum qualifications. Resumes shall clearly outline starting dates and ending dates for each applicable experience or skill.

Master Contractors may only propose three (3) named personnel in response to this TORFP. All other planned positions shall be described generally in the Staffing Plan, and may not be used as evidence of fulfilling company or personnel minimum qualifications.

Technical Project Manager

- At least five (5) years of experience in at least one of the following skill areas: Data Analysis, System Interface Analysis, or Systems Architecture
- At least five (5) years of experience in Technical Requirements Analysis

Functional Project Manager

- At least five (5) years of experience in at least one of the following skill areas: Business Process Analysis or Gap Analysis
- At least five (5) years of experience in Functional Requirements Analysis

Quality Assurance Manager

- At least one (1) year of experience in Requirements Analysis

2.10 TO CONTRACTOR AND PERSONNEL PREFERRED QUALIFICATIONS

The following qualifications are preferred and will be evaluated as part of the technical proposal.

Technical Project Manager

- Current Project Management Professional (PMP) Certification
- Previous experience working with IBM Rational or similar project lifecycle tools
- Master’s Degree
- Previous experience with Budgeting or Financial systems

Functional Project Manager

- Current PMP Certification
- Previous experience working with IBM Rational or similar project lifecycle tools
- Master’s Degree
- Previous experience with Budgeting or Financial systems
Quality Assurance Manager

- Current PMP Certification
- Previous experience working with IBM Rational or similar project lifecycle tools
- Master’s Degree
- Previous experience with Budgeting or Financial systems

Required and preferred qualifications for personnel to be added via Work Order shall be described in the Work Order.

2.11 RETAINAGE

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.12 WORK ORDER PROCESS

A) Additional services and/or resources will be provided via a Work Order process. A Work Order may be issued for either fixed price or time and materials (T&M) pricing. T&M Work Orders will be issued in accordance with pre-approved Labor Categories with the fully loaded rates proposed in Attachment 1.

B) The TO Manager shall e-mail a Work Order Request (See Attachment 17) to the TO Contractor to provide services or resources that are within the scope of this TORFP. The Work Order Request will include:
   1) Technical requirements and description of the service or resources needed
   2) Performance objectives and/or deliverables, as applicable
   3) Due date and time for submitting a response to the request
   4) Required place(s) where work must be performed

C) The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:
   1) A response that details the TO Contractor’s understanding of the work;
   2) A price to complete the Work Order Request using the format provided in Attachment 17.
   3) A description of proposed resources required to perform the requested tasks, with CATS+ labor categories listed in accordance with Attachment 1.
   4) An explanation of how tasks shall be completed. This description shall include proposed subcontractors and related tasks.
   5) State-furnished information, work site, and/or access to equipment, facilities, or personnel.
   6) The proposed personnel resources, including any subcontractor personnel, to complete the task.

D) For a T&M Work Order, the TO Manager will review the response and will confirm the proposed labor rates are consistent with this TORFP; For a fixed price Work Order, the TO Manager will review the response and will confirm whether the proposed prices are acceptable.
E) The TO Manager may contact the TO Contractor to obtain additional information, clarification or revision to the Work Order, and will provide the Work Order to the TO Procurement Officer for approval. The TO Procurement Officer could issue a change order to the TORFP if appropriate.

F) Proposed personnel on any type of Work Order shall be approved by the TO Manager. The TO Contractor shall furnish resumes of proposed personnel specifying their intended labor category from the CATS+ Labor Categories proposed in the TO Proposal. The TO Manager shall have the option to interview the proposed personnel and shall notify the TO Contractor of acceptance or denial of the personnel.

G) The TO Manager will issue the NTP after the Work Order is approved.

2.13 INVOICING

Invoices shall be submitted monthly. Signed PEF’s shall accompany all invoices submitted for payment. Payment of invoices will be withheld if a signed PEF (Attachment 18) is not submitted.

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract. Proper invoices for payment shall contain the TO Contractor's Federal Tax Identification Number, as well as the information described below, and shall be submitted to the TO Manager for payment approval.

2.13.1 T&M Invoicing

2.13.1.1 TIME SHEET SUBMISSION AND ACCEPTANCE

Within three (3) business days after the last day of the month, the TO Contractor shall submit a monthly timesheet for the preceding month providing data for all resources provided under the TO.

At the direction of the TO Manager, each monthly timesheet shall show:

A) Title: “Time Sheet for Enterprise Budgeting Project”
B) Issuing company name, address, and telephone number
C) For each employee /resource:
   a) Employee / resource name
   b) For each Period ending date, e.g., “Period Ending: mm/yyyy”
      (1) Tasks completed that period and the associated deliverable names and ID#s
      (2) Number of hours worked each day
      (3) Total number of hours worked that Period
      (4) Period variance above or below 40 hours
      (5) Annual number of hours planned under the TO
      (6) Annual number of hours worked to date
      (7) Balance of hours remaining
      (8) Annual variance to date (Sum of periodic variances)
D) Signature and date lines for the TO Manager
E) Time sheets shall be submitted to the TO Manager for approval by signature. TO Manager acceptance of timesheets shall acknowledge the accuracy of the time reported.
2.13.1.2 T&M INVOICE SUBMISSION PROCEDURE

This procedure consists of the following requirements and steps:

A) A proper invoice shall identify “DoIT” as the recipient and contain the following information: date of invoice, TO Agreement number, deliverable description, deliverable number (e.g., “2.7.4.1.”), period of performance covered by the invoice, a total invoice amount, and a TO Contractor point of contact with telephone number.

B) The TO Contractor shall email the original of each invoice and signed PEF, for each deliverable being invoiced to DoIT at doitfiscal.invoiceservice@maryland.gov, with a copy to the TO Manager.

C) Invoices for final payment shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

2.13.2 FIXED PRICE INVOICE SUBMISSION PROCEDURE

This procedure consists of the following requirements and steps:

A) A proper invoice shall identify “DoIT” as the recipient and contain the following information: date of invoice, TO Agreement number, deliverable description, deliverable number (e.g., “2.7.4.1.”), period of performance covered by the invoice, a total invoice amount, and a TO Contractor point of contact with telephone number.

B) The TO Contractor shall email the original of each invoice and signed DPAF (Attachment 18), for each deliverable being invoiced to DoIT at doitfiscal.invoiceservice@maryland.gov, with a copy to the TO Manager.

C) Invoices for final payment shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

2.14 SOC TYPE II AUDIT

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK
SECTION 3 - TASK ORDER PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

3.1 REQUIRED RESPONSE
Each Master Contractor receiving this CATS+ TORFP shall respond no later than the submission due date and time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a proposal; or 2) a completed Master Contractor Feedback Form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via the CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

A TO Proposal shall conform to the requirements of this CATS+ TORFP.

3.2 SUBMISSION
The TO Proposal shall be submitted via two e-mails, each not to exceed 10MB.

The TO Technical Proposal shall be contained in one email, with two attachments. This email shall include:

- Subject line “CATS+ TORFP # F50B5400003 Technical” plus the Master Contractor Name
- One attachment labeled “TORFP F50B5400003 Technical - Attachments” containing all Technical Proposal Attachments (see Section 3.3 below), signed and in PDF format.
- One attachment labeled “TORFP F50B5400003 Technical – Proposal” in Microsoft Word format (2007 or later).

The TO Financial Proposal shall be contained in one email, with one attachment. This email shall include:

- Subject line “CATS+ TORFP # F50B5400003 Financial” plus the Master Contractor Name
- One attachment labeled “TORFP F50B5400003 Financial” containing the Financial Proposal contents, signed and in PDF format.

3.3 SUMMARY OF ATTACHMENTS
No attachment forms shall be altered. Signatures shall be clearly visible.

The following attachments shall be included with the TO Technical Proposal:

- Attachment 2 - MBE forms D-1 and D-2 - Signed PDF
- Attachment 4 – Conflict of Interest Affidavit and Disclosure - Signed PDF
- Attachment 5A 5B- Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form - Signed PDF
- Attachment 13 – Living Wage Affidavit of Agreement - Signed PDF
- Attachment 16 - Certification Regarding Investments in Iran - Signed PDF

The following attachments shall be included with the TO Financial Proposal:

- Attachment 1 Price Sheet – Signed PDF
3.4 PROPOSAL FORMAT

A TO Proposal shall contain the following sections in order:

3.4.1 TO TECHNICAL PROPOSAL

A) Proposed Services

1) Executive Summary: A one-page summary describing the Offeror’s understanding of the TORFP scope of work (Section 2) and proposed solution.

2) Proposed Solution: A more detailed description of the Offeror’s understanding of the TORFP scope of work, proposed methodology and solution. The proposed solution shall be organized to exactly match the requirements outlined in Section 2.

3) Assumptions: A description of any assumptions formed by the Offeror in developing the Technical Proposal. Offerors should avoid assumptions that counter or constitute exceptions to TORFP terms and conditions.

4) Tools the Master Contractor owns and proposes for use to meet any requirements in Section 2.

B) Compliance with Offeror’s Company Minimum Qualifications

Offerors will complete the following table to demonstrate compliance with the Offeror’s Company Minimum Requirements in Section 2.9.1.

<table>
<thead>
<tr>
<th>Reference</th>
<th>Offeror Company Minimum Requirement</th>
<th>Evidence of Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.9.1.1</td>
<td>At least three (3) years of demonstrated experience on an engagement(s) providing support services to U.S. based commercial or government entities in the areas of Functional Project Management, Technical Project Management, and Quality Assurance.</td>
<td>Offeror documents evidence of compliance here.</td>
</tr>
<tr>
<td>2.9.1.2</td>
<td>For the engagement(s) in 2.9.1.1, Offeror must have provided at least one resource in each of the following roles, or roles comparable to them: Functional Project Manager, Technical Project Manager and Quality Assurance Manager, as demonstrated by their resumes and work history.</td>
<td>Offeror documents evidence of compliance here.</td>
</tr>
<tr>
<td>2.9.1.3</td>
<td>For the engagement(s) in 2.9.1.1, each resource must have been assigned to the engagement(s) for at least one (1) year.</td>
<td>Offeror documents evidence of compliance here.</td>
</tr>
</tbody>
</table>
The engagement(s) in 2.9.1.1 must have been within the last six (6) years.

Offeror documents evidence of compliance here.

C) Proposed Personnel and TORFP Staffing

Offerors shall propose exactly three (3) named resources in response to this TORFP.

1) Complete and provide for each Proposed Personnel Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form.

2) Provide evidence Proposed Personnel possess the required skills and certifications in accordance with Section 2.9.2 Offeror’s Personnel Minimum Qualifications.

3) Provide three (3) references per Proposed Personnel containing the information listed in Attachment 5B.

4) Provide a Staffing Management Plan that demonstrates how the Offeror will provide resources in addition to the personnel requested in this TORFP, and how the TO Contractor Personnel shall be managed. Include:
   a) Planned team composition by role (Important! Identify specific names and provide history only for the resources required for evaluation of this TORFP).
   b) Process and proposed lead time for locating and bringing on board resources that meet TO needs
   c) Supporting descriptions for all labor categories proposed in response to this TORFP
   d) Description of approach for quickly substituting qualified personnel after start of TO

5) Provide the names and titles of the Offeror’s management staff who will supervise the TO Contractor Personnel and quality of services rendered under the TO Agreement.

D) MBE, SBE Participation and VSBE Participation

Submit completed MBE documents D-1 and D-2.

Offerors shall be a Small Business Enterprise (SBE) certified entity

E) Subcontractors

Identify all proposed subcontractors, including MBEs, and their roles in the performance of Section 2 - Scope of Work.

F) Overall Offeror team organizational chart

Provide an overall team organizational chart with all team resources available to fulfill the TO scope of work.

G) Master Contractor and Subcontractor Experience and Capabilities

1) Provide up to three examples of engagements or contracts the Master Contractor or subcontractor, if applicable, has completed that were similar to Section 2 - Scope of Work. Include contact information for each client organization complete with the following:
   a) Name of organization.
b) Point of contact name, title, email and telephone number (point of contact shall be accessible and knowledgeable regarding experience)

c) Services provided as they relate to Section 2 - Scope of Work.

d) Start and end dates for each example engagement or contract.

e) Current Master Contractor team personnel who participated on the engagement.

f) If the Master Contractor is no longer providing the services, explain why not.

2) State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any entity of the State of Maryland.

For each identified contract, the Master Contractor shall provide the following (if not already provided in sub paragraph 1 above):

a) Contract or task order name

b) Name of organization.

c) Point of contact name, title, email, and telephone number (point of contact shall be accessible and knowledgeable regarding experience)

d) Start and end dates for each engagement or contract. If the Master Contractor is no longer providing the services, explain why not.

e) Dollar value of the contract.

f) Indicate if the contract was terminated before the original expiration date.

g) Indicate if any renewal options were not exercised.

Note - State of Maryland experience can be included as part of Section 2 above as engagement or contract experience. State of Maryland experience is neither required nor given more weight in proposal evaluations.

H) State Assistance

Provide an estimate of expectation concerning participation by State personnel.

I) Confidentiality

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 10, Subtitle 6, of the State Government Article of the Annotated Code of Maryland. Master Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

3.4.2 TO FINANCIAL PROPOSAL

A) A description of any assumptions on which the Master Contractor’s TO Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the TO Financial Proposal);
B)  Attachment 1– Price Sheet, completed in .PDF format with all proposed labor categories including all rates fully loaded. Master Contractors shall list all proposed resources by approved CATS+ labor categories in the price proposal. Prices shall be valid for 120 days.

C)  To be responsive to this TORFP, the Price Sheet (Attachment 1) shall provide labor rates for all labor categories. Proposed rates are not to exceed the rates defined in the Master Contract for the Master Contract year(s) in effect at the time of the TO Proposal due date.

Note: Failure to specify a CATS+ labor category in the completed Price Sheet for each proposed resource will make the TO proposal non-responsive to this TORFP.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK
SECTION 4 - TASK ORDER AWARD PROCESS

4.1 OVERVIEW

The TO Contractor will be selected from among all eligible Master Contractors within the appropriate Functional Area responding to the CATS+ TORFP. In making the TO Agreement award determination, DoIT will consider all information submitted in accordance with Section 3.

4.2 TO PROPOSAL EVALUATION CRITERIA

The following are technical criteria for evaluating a TO Proposal in descending order of importance. Failure to meet the Section 2.9 minimum qualifications shall render a TO Proposal not reasonably susceptible for award:

A) The overall experience, capability and references for the Master Contractor as described in the Master Contractor’s TO Technical Proposal.

B) The capability of the proposed resources to perform the required tasks and produce the required deliverables in the TORFP Scope of Work – Section 2. Capability will be determined from each proposed individual’s resume, reference checks, and interviews (See Section 1.5 – Oral Presentations/Interviews).

C) The Master Contractor’s overall understanding of the TORFP Scope of Work – Section 2. Level of understanding will be determined by the quality and accuracy of the technical proposal in adherence with Section 3.4.

D) The ability for the Master Contractor to meet staffing expectations relative to supplying additional personnel for this TORFP meeting qualifications in Section 2.9 and 2.10.

4.3 SELECTION PROCEDURES

A) TO Proposals will be assessed throughout the evaluation process for compliance with the minimum qualifications listed in Section 2 of this TORFP, and quality of responses to Section 3.4.1.

B) Interviews will be performed for Proposed Personnel from all TO Proposals deemed technically qualified.

C) For TO Proposals deemed technically qualified, the associated TO Financial Proposal will be opened. All others will be deemed not reasonably susceptible for award and the TO Procurement Officer will notify the Master Contractor it has not been selected to perform the work.

D) Qualified TO Financial Proposal responses will be reviewed and ranked from lowest to highest price proposed.

E) The most advantageous TO Proposal considering both the technical and financial submissions shall be selected for TO award. In making this selection, technical merit has greater weight.

F) All Master Contractors submitting a TO Proposal shall receive written notice from the TO Procurement Officer identifying the awardee.

4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon issuance of a fully executed TO Agreement, a Non-Disclosure Agreement (To Contractor), a Purchase Order, and by
a Notice to Proceed authorized by the TO Procurement Officer. See Attachment 7 - Notice to Proceed (sample).

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK
# LIST OF ATTACHMENTS

<table>
<thead>
<tr>
<th>Attachment Label</th>
<th>Attachment Name</th>
<th>Applicable to this TORFP?</th>
<th>Submit with Proposal?* (Submit, Do Not Submit, N/A)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attachment 1</td>
<td>Price Sheet</td>
<td>Always Applicable</td>
<td>Submit with TO Financial Proposal</td>
</tr>
<tr>
<td>Attachment 2</td>
<td>Minority Business Enterprise Participation (Attachments 1A - 5)</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 3</td>
<td>Task Order Agreement (TO Agreement)</td>
<td>Always Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 4</td>
<td>Conflict of Interest Affidavit and Disclosure</td>
<td>Always Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 5</td>
<td>Labor Classification Personnel Resume Summary</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 6</td>
<td>Pre-Proposal Conference Directions</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 7</td>
<td>Notice to Proceed (Sample)</td>
<td>Always Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 8</td>
<td>Agency Receipt of Deliverable Form</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 9</td>
<td>Agency Deliverable Product Acceptance Form (DPAF)</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 10</td>
<td>Non-Disclosure Agreement (Offeror)</td>
<td>Always Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 11</td>
<td>Non-Disclosure Agreement (TO Contractor)</td>
<td>Always Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 12</td>
<td>TO Contractor Self-Reporting Checklist</td>
<td>Always Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 13</td>
<td>Living Wage Affidavit of Agreement</td>
<td>Always Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 14</td>
<td>Mercury Affidavit</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 15</td>
<td>Veteran Owned Small Business Enterprise Utilization Affidavit</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 16</td>
<td>Certification Regarding Investments in Iran</td>
<td>Always Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 17</td>
<td>Sample Work Order</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 18</td>
<td>Performance Evaluation Form</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 19</td>
<td>Criminal Background Check Affidavit</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
</tbody>
</table>

*if not specified in submission instructions, any attachment submitted with response shall be in PDF format and signed
ATTACHMENT 1 PRICE SHEET

PRICE SHEET (TIME AND MATERIALS) FOR CATS+ TORFP # F50B5400003

The total class hours (Column B) are not to be construed as “guaranteed” hours; the total number of hours is an estimate only for purposes of price sheet evaluation.

A year for this task order shall be calculated as one calendar year from NTP. **Labor Rate Maximums:** The maximum labor rate that may be proposed for any CATS+ Labor Category shall not exceed the maximum for the CATS+ Master Contract year in effect on the TO Proposal due date.

<table>
<thead>
<tr>
<th>Job Title from TORFP</th>
<th>CATS+ Labor Category</th>
<th>Hourly Labor Rate (A)</th>
<th>Total Class Hours (B)</th>
<th>Total Proposed CATS+ TORFP Price (C)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Year 1</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Functional Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td>Technical Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Additional resources that may be added via Work Order</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Administrator</td>
<td>Program Administration Specialist, Project Control Specialist</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Evaluated Price Year 1</strong></td>
<td></td>
<td></td>
<td></td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Year 2 - Optional</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Functional Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td>Technical Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Additional resources that may be added via Work Order</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Administrator</td>
<td>Program Administration Specialist, Project Control Specialist</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Evaluated Price Year 2</strong></td>
<td></td>
<td></td>
<td></td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Year 3 - Optional</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Functional Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td>Technical Project Manager</td>
<td>Project Manager</td>
<td>$2000</td>
<td>$2000</td>
<td>$2000</td>
</tr>
<tr>
<td><strong>Additional resources that may be added via Work Order</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Job Title from TORFP</td>
<td>CATS+ Labor Category</td>
<td>Hourly Labor Rate (A)</td>
<td>Total Class Hours (B)</td>
<td>Total Proposed CATS+ TORFP Price (C)</td>
</tr>
<tr>
<td>------------------------------</td>
<td>-----------------------------------------------------------</td>
<td>-----------------------</td>
<td>-----------------------</td>
<td>--------------------------------------</td>
</tr>
<tr>
<td>Project Administrator</td>
<td>Program Administration Specialist, Project Control Specialist</td>
<td>$</td>
<td>2000</td>
<td>$</td>
</tr>
<tr>
<td>SME – Financial Systems</td>
<td>Subject Matter Expert (Senior)</td>
<td>$</td>
<td>2000</td>
<td>$</td>
</tr>
<tr>
<td>SME – Personnel Systems</td>
<td>Subject Matter Expert (Senior)</td>
<td>$</td>
<td>2000</td>
<td>$</td>
</tr>
<tr>
<td>Data Architect</td>
<td>Architect, Information Technology (Senior)</td>
<td>$</td>
<td>2000</td>
<td>$</td>
</tr>
<tr>
<td>Interface Manager</td>
<td>Architect, Application</td>
<td>$</td>
<td>2000</td>
<td>$</td>
</tr>
</tbody>
</table>

**Year 4 - Optional**

| Functional Project Manager   | Project Manager                                           | $                     | 2000                  | $                                    |
| Technical Project Manager    | Project Manager                                           | $                     | 2000                  | $                                    |
| Quality Assurance Manager    | Quality Assurance Manager                                 | $                     | 2000                  | $                                    |

**Additional resources that may be added via Work Order**

| Project Administrator        | Program Administration Specialist, Project Control Specialist | $                     | 2000                  | $                                    |
| SME – Financial Systems      | Subject Matter Expert (Senior)                            | $                     | 2000                  | $                                    |
| SME – Personnel Systems      | Subject Matter Expert (Senior)                            | $                     | 2000                  | $                                    |
| Interface Manager            | Architect, Application                                    | $                     | 2000                  | $                                    |
| QA Tester                    | Quality Assurance Specialist                              | $                     | 2000                  | $                                    |

**Year 5 - Optional**

| Functional Project Manager   | Project Manager                                           | $                     | 2000                  | $                                    |
| Technical Project Manager    | Project Manager                                           | $                     | 2000                  | $                                    |
| Quality Assurance Manager    | Quality Assurance Manager                                 | $                     | 2000                  | $                                    |

**Additional resources that may be added via Work Order**

| Project Administrator        | Program Administration Specialist, Project Control Specialist | $                     | 2000                  | $                                    |
| SME – Financial Systems      | Subject Matter Expert (Senior)                            | $                     | 2000                  | $                                    |
| SME – Personnel Systems      | Subject Matter Expert (Senior)                            | $                     | 2000                  | $                                    |
| Interface Manager            | Architect, Application                                    | $                     | 2000                  | $                                    |
| QA Tester                    | Quality Assurance Specialist                              | $                     | 2000                  | $                                    |

**Evaluated Price Year 3** $

**Evaluated Price Year 4** $

**Evaluated Price Year 5** $

**Total Evaluated Price (Years 1 – 5)** $
The Hourly Labor Rate is the actual rate the State will pay for services and shall be recorded in dollars and cents. The Hourly Labor Rate cannot exceed the Master Contract Rate but may be lower. Rates shall be fully loaded, all-inclusive, i.e., include all direct and indirect costs and profits for the Master Contractor to perform under the TO Agreement.
ATTACHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS

TO CONTRACTOR MINORITY BUSINESS ENTERPRISE REPORTING REQUIREMENTS

CATS+ TORFP # F50B5400003

These instructions are meant to accompany the customized reporting forms sent to you by the TO Manager. If, after reading these instructions, you have additional questions or need further clarification, please contact the TO Manager immediately.

1) As the TO Contractor, you have entered into a TO Agreement with the State of Maryland. As such, your company/firm is responsible for successful completion of all deliverables under the contract, including your commitment to making a good faith effort to meet the MBE participation goal(s) established for TORFP. Part of that effort, as outlined in the TORFP, includes submission of monthly reports to the State regarding the previous month’s MBE payment activity. Reporting forms D-5 (TO Contractor Paid/Unpaid MBE Invoice Report) and D-6 (Subcontractor Paid/Unpaid MBE Invoice Report) are attached for your use and convenience.

2) The TO Contractor must complete a separate Form D-5 for each MBE subcontractor for each month of the contract and submit one copy to each of the locations indicated at the bottom of the form. The report is due no later than the 15th of the month following the month that is being reported. For example, the report for January’s activity is due no later than the 15th of February. With the approval of the TO Manager, the report may be submitted electronically. Note: Reports are required to be submitted each month, regardless whether there was any MBE payment activity for the reporting month.

3) The TO Contractor is responsible for ensuring that each subcontractor receives a copy of Form D-6 (e-copy of and/or hard copy). The TO Contractor should make sure that the subcontractor receives all the information necessary to complete the form properly, including all of the information located in the upper right corner of the form. It may be wise to customize Form D-6 (upper right corner of the form) for the subcontractor the same as the Form D-5 was customized by the TO Manager for the benefit of the TO Contractor. This will help to minimize any confusion for those who receive and review the reports.

4) It is the responsibility of the TO Contractor to make sure that all subcontractors submit reports no later than the 15th of each month, including reports showing zero MBE payment activity. Actual payment data is verified and entered into the State’s financial management tracking system from the subcontractor’s D-6 report only. Therefore, if the subcontractor(s) do not submit D-6 payment reports, the TO Contractor cannot and will not be given credit for subcontractor payments, regardless of the TO Contractor’s proper submission of Form D-5. The TO Manager will contact the TO Contractor if reports are not received each month from either the prime contractor or any of the identified subcontractors. The TO Contractor must promptly notify the TO Manager if, during the course of the contract, a new MBE subcontractor is utilized. Failure to comply with the MBE contract provisions and reporting requirements may result in sanctions, as provided by COMAR 21.11.03.13.
ATTACHMENT 2 D-1 MDOT CERTIFIED MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT

This form and Form D-2 MUST BE included with the bid or offer for any TORFP with an MBE goal greater than 0%. If the Bidder or Offeror fails to complete and submit this form with the bid or offer as required, the procurement officer shall deem the bid non-responsive or shall determine that the offer is not reasonably susceptible of being selected for award.

In conjunction with the bid or offer submitted in response to Solicitation No. __________________, I affirm the following:

1. ☐ I acknowledge and intend to meet the overall certified Minority Business Enterprise (MBE) participation goal of ____ percent and, if specified in the solicitation, the following subgoals (complete for only those subgoals that apply):
   - ____ percent African American  ____ percent Asian American
   - ____ percent Hispanic American  ____ percent Woman-Owned

   Therefore, I will not be seeking a waiver pursuant to COMAR 21.11.03.11.

   OR

☐ I conclude that I am unable to achieve the MBE participation goal and/or subgoals. I hereby request a waiver, in whole or in part, of the overall goal and/or subgoals. Within 10 business days of receiving notice that our firm is the apparent awardee, I will submit all required waiver documentation in accordance with COMAR 21.11.03.11.

2. I understand that if I am notified that I am the apparent awardee of a TORFP, I must submit the following additional documentation as directed in the TORFP.
   - Outreach Efforts Compliance Statement (D-3)
   - Subcontractor Project Participation Certification (D-4)
   - Any other documentation, including D-7 waiver documentation, if applicable, required by the Procurement Officer to ascertain bidder or offeror responsibility in connection with the certified MBE participation goal.

   I understand that if I fail to return each completed document within the required time, the Procurement Officer may determine that I am not responsible and therefore not eligible for contract award.

3. In the solicitation of subcontract quotations or offers, MBE subcontractors were provided not less than the same information and amount of time to respond as were non-MBE subcontractors.

4. Set forth below are the (i) certified MBES I intend to use and (ii) the percentage of the total contract amount allocated to each MBE for this project and the items of work each MBE will provide under the contract. I hereby affirm that the MBE firms are only providing those items of work for which they are MDOT certified.

I solemnly affirm under the penalties of perjury that the contents of this Affidavit are true to the best of my knowledge, information, and belief.
Bidder/Offeror Name (please print or type)

Name:
Title:
Date:

Signature of Affiant

Name: ____________________________
Title: ____________________________
Date: ____________________________
ATTACHMENT 2 D-2 MBE PARTICIPATION SCHEDULE

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Firm Name, Address, Phone)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Number:</th>
</tr>
</thead>
</table>

List Information For Each Certified MBE Subcontractor On This Project

<table>
<thead>
<tr>
<th>Minority Firm Name</th>
<th>MBE Certification Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>FEIN</td>
<td></td>
</tr>
</tbody>
</table>

Identify the Applicable Certification Category (For Dually Certified Firms, Check Only One Category)

- ☐ African American
- ☐ Asian American
- ☐ Hispanic American
- ☐ Woman-Owned
- ☐ Other

Percentage of Total Contract Value to be provided by this MBE _____%

Description of Work to Be Performed:

<table>
<thead>
<tr>
<th>Minority Firm Name</th>
<th>MBE Certification Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>FEIN</td>
<td></td>
</tr>
</tbody>
</table>

Identify the Applicable Certification Category (For Dually Certified Firms, Check Only One Category)

- ☐ African American
- ☐ Asian American
- ☐ Hispanic American
- ☐ Woman-Owned
- ☐ Other

Percentage of Total Contract Value to be provided by this MBE _____%

Description of Work to Be Performed:

<table>
<thead>
<tr>
<th>Minority Firm Name</th>
<th>MBE Certification Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>FEIN</td>
<td></td>
</tr>
</tbody>
</table>

Identify the Applicable Certification Category (For Dually Certified Firms, Check Only One Category)

- ☐ African American
- ☐ Asian American
- ☐ Hispanic American
- ☐ Woman-Owned
- ☐ Other

Percentage of Total Contract Value to be provided by this MBE _____%

Description of Work to Be Performed:

<table>
<thead>
<tr>
<th>Minority Firm Name</th>
<th>MBE Certification Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>FEIN</td>
<td></td>
</tr>
</tbody>
</table>

Identify the Applicable Certification Category (For Dually Certified Firms, Check Only One Category)

- ☐ African American
- ☐ Asian American
- ☐ Hispanic American
- ☐ Woman-Owned
- ☐ Other

Percentage of Total Contract Value to be provided by this MBE _____%

Description of Work to Be Performed:

Continue on a separate page, if needed.
Summary

Total African-American MBE Participation: ______%
Total Asian American MBE Participation: ______%
Total Hispanic American MBE Participation: ______%
Total Woman-Owned MBE Participation: ______%
Total Other Participation: ______%
Total All MBE Participation: ______%

I solemnly affirm under the penalties of perjury that the contents of this Affidavit are true to the best of my knowledge, information, and belief.

_________________________________  ____________________________________
Bidder/Offeror Name     Signature of Affiant
(please print or type)

Name: __________________________
Title: __________________________
Date: __________________________
ATTACHMENT 2 D-3 MBE OUTREACH EFFORTS COMPLIANCE STATEMENT

Complete and submit this form within 10 working days of notification of apparent award or actual award, whichever is earlier.

In conjunction with the bid or offer submitted in response to Solicitation No. F50B5400003, Bidder/Offeror states the following:

1. Bidder/Offeror identified opportunities to subcontract in these specific work categories.
2. Attached to this form are copies of written solicitations (with bidding instructions) used to solicit MDOT certified MBEs for these subcontract opportunities.
3. Bidder/Offeror made the following attempts to contact personally the solicited MDOT certified MBEs.
4. Select ONE of the following:
   - [ ] This project does not involve bonding requirements.
   - OR
   - [ ] Bidder/Offeror assisted MDOT certified MBEs to fulfill or seek waiver of bonding requirements (describe efforts).
5. Select ONE of the following:
   - [ ] Bidder/Offeror did/did not attend the pre-bid/proposal conference.
   - OR
   - [ ] No pre-bid/proposal conference was held.

_________________________________ By:_____________________________________
Bidder/Offeror Printed Name    Signature

Address:  _____________________________________
_____________________________________

State of Maryland- DoIT
ATTACHMENT 2 D-4 MBE SUBCONTRACTOR PROJECT PARTICIPATION CERTIFICATION

Please complete and submit one form for each MDOT certified MBE listed on Attachment D-1 within 10 working days of notification of apparent award.

__________________________ (prime contractor) has entered into a contract with __________________________ (subcontractor) to provide services in connection with the Solicitation described below.

<table>
<thead>
<tr>
<th>Prime Contractor Address and Phone</th>
<th>Project Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Number</td>
<td>Total Contract Amount $</td>
</tr>
<tr>
<td>Minority Firm Name</td>
<td>MBE Certification Number</td>
</tr>
<tr>
<td>Work To Be Performed</td>
<td></td>
</tr>
<tr>
<td>Percentage of Total Contract</td>
<td></td>
</tr>
</tbody>
</table>

The undersigned Prime Contractor and Subcontractor hereby certify and agree that they have fully complied with the State Minority Business Enterprise law, State Finance and Procurement Article §14-308(a)(2), Annotated Code of Maryland which provides that, except as otherwise provided by law, a contractor may not identify a certified minority business enterprise in a bid or proposal and:

(1) fail to request, receive, or otherwise obtain authorization from the certified minority business enterprise to identify the certified minority business enterprise in its bid or proposal;

(2) fail to notify the certified minority business enterprise before execution of the contract of its inclusion of the bid or proposal;

(3) fail to use the certified minority business enterprise in the performance of the contract; or

(4) pay the certified minority business enterprise solely for the use of its name in the bid or proposal.

Prime Contractor Signature

By: ______________________________
Name, Title
Date

Subcontractor Signature

By: ______________________________
Name, Title
Date
ATTACHMENT 2 D-5 MBE PRIME CONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Maryland Department of Information Technology
Minority Business Enterprise Participation
Prime Contractor Paid/Unpaid MBE Invoice Report

Report #: __________
Reporting Period (Month/Year): __________
Report is due to the MBE Officer by the 10th of the month following the month the services were provided.
Note: Please number reports in sequence

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Prime Contractor:</td>
<td>Contact Person:</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
</tr>
<tr>
<td>City:</td>
<td>State:</td>
</tr>
<tr>
<td>Phone:</td>
<td>FAX:</td>
</tr>
<tr>
<td>Email:</td>
<td></td>
</tr>
<tr>
<td>Subcontractor Name:</td>
<td>Contact Person:</td>
</tr>
<tr>
<td>Phone:</td>
<td>FAX:</td>
</tr>
<tr>
<td>Subcontractor Services Provided:</td>
<td></td>
</tr>
</tbody>
</table>

List all payments made to MBE subcontractor named above during this reporting period:

<table>
<thead>
<tr>
<th>Invoice#</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
</tr>
</tbody>
</table>

Total Dollars Paid: $ __________

List dates and amounts of any outstanding invoices:

<table>
<thead>
<tr>
<th>Invoice #</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
</tr>
</tbody>
</table>

Total Dollars Unpaid: $ __________

**If more than one MBE subcontractor is used for this contract, you must use separate D-5 forms.
**Return one copy (hard or electronic) of this form to the following addresses (electronic copy with signature and date is preferred):

<table>
<thead>
<tr>
<th>(TO MANAGER OF APPLICABLE POC NAME, TITLE)</th>
<th>(AGENCY MBE LIASION OR APPLICABLE POC NAME, TITLE)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(AGENCY NAME)</td>
<td>(AGENCY NAME)</td>
</tr>
<tr>
<td>(ADDRESS, ROOM NUMBER)</td>
<td>(ADDRESS, ROOM NUMBER)</td>
</tr>
<tr>
<td>(CITY, STATE ZIP)</td>
<td>(CITY, STATE ZIP)</td>
</tr>
<tr>
<td>(EMAIL ADDRESS)</td>
<td>(EMAIL ADDRESS)</td>
</tr>
</tbody>
</table>
# ATTACHMENT 2 D-6 SUBCONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Minority Business Enterprise Participation

<table>
<thead>
<tr>
<th>Report#:</th>
<th>Contract #</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Contracting Unit:</td>
</tr>
<tr>
<td></td>
<td>MBE Subcontract Amount:</td>
</tr>
<tr>
<td></td>
<td>Project Begin Date:</td>
</tr>
<tr>
<td></td>
<td>Project End Date:</td>
</tr>
<tr>
<td></td>
<td>Services Provided:</td>
</tr>
</tbody>
</table>

Report is due by the 10th of the month following the month the services were performed.

<table>
<thead>
<tr>
<th>MBE Subcontractor Name:</th>
<th>Contract #</th>
</tr>
</thead>
<tbody>
<tr>
<td>MDOT Certification #:</td>
<td>Contracting Unit:</td>
</tr>
<tr>
<td>Contact Person:</td>
<td>MBE Subcontract Amount:</td>
</tr>
<tr>
<td>Email:</td>
<td>Project Begin Date:</td>
</tr>
<tr>
<td>Address:</td>
<td>Project End Date:</td>
</tr>
<tr>
<td>City:</td>
<td>Services Provided:</td>
</tr>
<tr>
<td>State:</td>
<td></td>
</tr>
<tr>
<td>ZIP:</td>
<td></td>
</tr>
</tbody>
</table>

| Services Provided: | |
|-------------------| |

List all payments received from Prime Contractor during reporting period indicated above.

<table>
<thead>
<tr>
<th>Invoice</th>
<th>Amount</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total Dollars Paid: $_________________________

List dates and amounts of any unpaid invoices over 30 days old.

<table>
<thead>
<tr>
<th>Invoice</th>
<th>Amount</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total Dollars Unpaid:  $_____________________

Prime Contractor:  Contact Person:  

**Return one copy of this form to the following address (electronic copy with signature & date is preferred):**

TO MANAGER OF APPLICABLE POC NAME, TITLE)  (AGENCY MBE LIASION OR APPLICABLE POC NAME, TITLE)  
(AGENCY NAME)  (AGENCY NAME)  
(ADDRESS, ROOM NUMBER)  (ADDRESS, ROOM NUMBER)  
(CITY, STATE ZIP)  (CITY, STATE ZIP)  
(EMAIL ADDRESS)  (EMAIL ADDRESS)

Signature: ____________________________ Date: ____________________________  
(Required)
ATTACHMENT 2 CODE OF MARYLAND REGULATIONS (COMAR)

Title 21, State Procurement Regulations

(regarding a waiver to a Minority Business Enterprise subcontracting goal)

COMAR 21.11.03.11 - Waiver.

A. If, for any reason, the apparent successful bidder or offeror is unable to achieve the contract goal for certified MBE participation, the bidder or offeror may request, in writing, a waiver to include the following:

1) A detailed statement of the efforts made to select portions of the work proposed to be performed by certified MBEs in order to increase the likelihood of achieving the stated goal;

2) A detailed statement of the efforts made to contact and negotiate with certified MBEs including:
   a) The names, addresses, dates, and telephone numbers of certified MBEs contacted, and
   b) A description of the information provided to certified MBEs regarding the plans, specifications, and anticipated time schedule for portions of the work to be performed;

3) As to each certified MBE that placed a subcontract quotation or offer that the apparent successful bidder or offeror considers not to be acceptable, a detailed statement of the reasons for this conclusion;

4) A list of minority subcontractors found to be unavailable. This list should be accompanied by an MBE unavailability certification (MBE Attachment D7) signed by the minority business enterprise, or a statement from the apparent successful bidder or offeror that the minority business refused to give the written certification; and

5) The record of the apparent successful bidder or offeror's compliance with the outreach efforts required under Regulation .09B(2)(b).

A waiver may only be granted upon a reasonable demonstration by that MBE participation could not be obtained or could not be obtained at a reasonable price.

If the waiver request is determined not to meet this standard, the bidder or offeror will be found non-responsive (bid) or not reasonably susceptible for award (proposal) and removed from further consideration.

B. A waiver of a certified MBE contract goal may be granted only upon reasonable demonstration by the bidder or offeror that certified MBE participation was unable to be obtained or was unable to be obtained at a reasonable price and if the agency head or designee determines that the public interest is served by a waiver. In making a determination under this section, the agency head or designee may consider engineering estimates, catalogue prices, general market availability, and availability of certified MBEs in the area in which the work is to be performed, other bids or offers and subcontract bids or offers substantiating significant variances between certified MBE and non-MBE cost of participation, and their impact on the overall cost of the contract to the State and any other relevant factor.
C. An agency head may waive any of the provisions of Regulations .09-.10 for a sole source, expedited, or emergency procurement in which the public interest cannot reasonably accommodate use of those procedures.

D. When a waiver is granted, except waivers under Section C, one copy of the waiver determination and the reasons for the determination shall be kept by the MBE Liaison Officer with another copy forwarded to the Office of Minority Affairs.
**ATTACHMENT 2 MBE D-7 MINORITY CONTRACTOR UNAVAILABILITY CERTIFICATE**

<table>
<thead>
<tr>
<th>Section I (to be completed by PRIME CONTRACTOR)</th>
</tr>
</thead>
</table>
| I hereby certify that the firm of ____________________________________________
  (Name of Prime Contractor) located at _________________________________________
  (Number) (Street) (City) (State) (Zip)
  on ____________ contacted certified minority business enterprise, ___________________________
  (Date) (Name of Minority Business), located at ____________________________,
  (Number) (Street) (City) (State) (Zip)
  seeking to obtain a bid for work/service for project number __________________, project
  name________________________.
  List below the type of work/service requested:

  ____________________________________________________________________________

  Indicate the type of bid sought, __________________________________________________. The minority business
  enterprise identified above is either unavailable for the work/service in relation to project number
  __________________, or is unable to prepare a bid for the following reasons(s):

  ____________________________________________________________________________
  ____________________________________________________________________________

  The statements contained above are, to the best of my knowledge and belief, true and accurate.

  (Name)  (Title)  
  ____________________________________________________________________________
  (Number) (Street) (City) (State) (Zip)  
  (Signature) (Date)  

  Note: Certified minority business enterprise must complete Section II
<table>
<thead>
<tr>
<th><strong>Section II (to be completed by CERTIFIED MINORITY BUSINESS ENTERPRISE)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>I hereby certify that the firm of ____________________________ MBE Cert #</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>(Name of MBE Firm)</td>
</tr>
<tr>
<td>located at ____________________________</td>
</tr>
<tr>
<td>(Number) (Street) (City) (State) (Zip)</td>
</tr>
<tr>
<td>was offered the opportunity to bid on project number ___________, ON ____________ .</td>
</tr>
<tr>
<td>(Date)</td>
</tr>
<tr>
<td>by: ___________________________________</td>
</tr>
<tr>
<td>(Prime Contractor’s Name) (Prime Contractor’s Official’s Name) (Title)</td>
</tr>
</tbody>
</table>

The statements contained in Section I and Section II of this document, to the best of my knowledge and belief, true and accurate.

<table>
<thead>
<tr>
<th>(Name)</th>
<th>(Title)</th>
<th>(Phone)</th>
</tr>
</thead>
</table>

| (Signature) | (Fax Number) |
ATTACHMENT 3 TASK ORDER AGREEMENT
CATS+ TORFP# F50B5400003 OF MASTER CONTRACT #060B2490023

This Task Order Agreement ("TO Agreement") is made this day of Month, 20XX by and between ______________________ (TO Contractor) and the STATE OF MARYLAND, Department of Information Technology (DoIT).

IN CONSIDERATION of the mutual premises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Definitions. In this TO Agreement, the following words have the meanings indicated:
   a) "Agency" means DoIT, as identified in the CATS+ TORFP # F50B5400003.
   b) "CATS+ TORFP" means the Task Order Request for Proposals # F50B5400003, dated MONTH DAY, YEAR, including any addenda.
   c) "Master Contract" means the CATS+ Master Contract between the Maryland Department of Information Technology and TO Contractor dated MONTH DAY, YEAR.
   d) "TO Procurement Officer" means Gayle Mealey. The Agency may change the TO Procurement Officer at any time by written notice to the TO Contractor.
   e) "TO Agreement" means this signed TO Agreement between DoIT and TO Contractor.
   f) "TO Contractor" means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is ___________________________________________.
   g) "TO Manager" means TO Manager of the Agency. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
   h) "TO Technical Proposal" means the TO Contractor’s technical response to the CATS+ TORFP dated date of TO Technical Proposal.
   i) "TO Financial Proposal" means the TO Contractor’s financial response to the CATS+ TORFP dated date of TO Financial Proposal.
   j) "TO Proposal" collectively refers to the TO Technical Proposal and TO Financial Proposal.

2. Scope of Work

2.1 This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.

2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 2 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:
   a) The TO Agreement,
   b) Exhibit A – CATS+ TORFP
   c) Exhibit B – TO Technical Proposal
   d) Exhibit C – TO Financial Proposal

State of Maryland- DoIT
2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this Section. Except as otherwise provided in this TO Agreement, if any change under this Section causes an increase or decrease in the TO Contractor’s cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this Section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this Section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this Section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of 1 year, commencing on the date of Notice to Proceed and terminating on Month Day, Year. At the sole option of the State, this TO Agreement may be extended for four (4) additional, one (1) year periods for a total TO Agreement period ending on Month, Day, Year.

4. Consideration and Payment

4.1 The consideration to be paid the TO Contractor shall be done so in accordance with the CATS+ TORFP and shall not exceed $___________, which includes $___________ for the base year and $___________ for option year #1, $___________ for option year #2, $___________ for option year #3, and $___________ for option year #4. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor’s risk of non-payment.

4.2 Payments to the TO Contractor shall be made as outlined Section 2 of the CATS+ TORFP, but no later than thirty (30) days after the Agency’s receipt of a proper invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.

4.3 Each invoice for services rendered must include the TO Contractor’s Federal Tax Identification Number which is ______________. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.

4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.

THE NEXT PAGE IS THE SIGNATURE PAGE
IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO Contractor Name

By: Type or Print TO Contractor POC     Date

Witness: _______________________

STATE OF MARYLAND, DoIT

By: Gayle Mealy, TO Procurement Officer     Date

Witness: _______________________

Approved for form and legal sufficiency this _____ day of _________________ 20___.

_________________________
Assistant Attorney General
ATTACHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

A) "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B) "Person" has the meaning stated in COMAR 21.01.02.01B(64) and includes a bidder, offeror, contractor, consultant, or subcontractor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C) The bidder or offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D) The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):

E) The bidder or offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date:____________________ By:______________________________________

(Authorized Representative and Affiant)
ATTACHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY
(INSTRUCTIONS)

1) For this TORFP,
   
a) Master Contractors shall comply with all personnel requirements defined under the Master Contract RFP 060B2490023.

b) Master Contractors shall propose the CATS+ Labor Category that best fits each proposed resource. A Master Contractor may only propose against labor categories in the Master Contractor’s CATS+ Master Contract Financial Proposal.

c) A Master Contractor’s entire TO Technical Proposal will be deemed not susceptible for award if any of the following occurs:
   i) Failure to follow these instructions.
   ii) Failure to propose a resource for each job title or labor category identified in the TORFP as a required submission.
   iii) Failure of any proposed resource to meet minimum requirements as listed in this TORFP and in the CATS+ Master Contract.
   iv) Placing content on the Minimum Qualifications Summary that is not also on the Personnel Resume Form. The function of the Minimum Qualifications Summary is to aid the agency to make a minimum qualification determination. Information on the Minimum Qualification Summary must correspond with information on the Personnel Resume form and shall not contain additional content not found on the other form.
   v) A resource proposed in response to this TORFP is not available as of TO award. Substitutions prior to award are considered alternate proposals and will not be allowed.

d) Complete and sign the Minimum Qualifications Summary (Attachment 5A) and the Personnel Resume Form (Attachment 5B) for each resource proposed. Alternate resume formats are not allowed.
   i) The Minimum Qualifications Summary demonstrates the proposed resource meets minimum qualifications for the labor category, as defined in the CATS+ Master Contract RFP Section 2.10, and any additional minimum requirements stated in this TORFP. For each minimum qualification, indicate the location on the Personnel Resume Form (5B) demonstrating meeting this requirement.

Only include the experience relevant to meeting a particular minimum qualification. Every skill must be linked to specific work experience and/or education. The Minimum Qualification Summary shall not contain content that cannot be correlated to the Personnel Resume form.

Every experience listed on the Minimum Qualifications Resume Summary must be explicitly listed with start and stop dates. Where there is a time requirement such as three months’ experience, you must provide the dates from and to showing an amount of time that equals or exceeds the mandatory time requirement; in this case, three months. Note: Overlapping time periods shall only count once against a specific
minimum qualification (i.e., a minimum qualification may not be met by listing two examples occurring during the same time period).

ii) The **Personnel Resume Form** provides resumes in a standard format. Additional information may be attached to each Personnel Resume Summary if it aids a full and complete understanding of the individual proposed.
ATTACHMENT 5A– MINIMUM QUALIFICATIONS SUMMARY  
CATS+ TORFP # F50B5400003

All content on this form must also be on the Personnel Resume Form.  
ONLY include information on this summary that supports meeting a minimum qualification.

<table>
<thead>
<tr>
<th>Proposed Individual’s Name and Company/Sub-Contractor:</th>
<th>List how the proposed individual meets each requirement by including a reference to relevant entries in Form 5B</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LABOR CATEGORY TITLE</strong> – (INSERT CATS+ LABOR CATEGORY NAME)</td>
<td>(Identify school or institution Name; Address; Degree obtained and dates attended.)</td>
</tr>
</tbody>
</table>

**Education:**
Insert the education description from
a. The CATS+ Master Contract RFP from Section 2.10 for the applicable labor category

**Generalized Experience:**
Insert the generalized experience description from the CATS+ RFP
a. The CATS+ Master Contract RFP from Section 2.10 for the applicable labor category
Provide dates in the format of MM/YY to MM/YY

<table>
<thead>
<tr>
<th>FROM</th>
<th>TO</th>
<th>Job Title and Company</th>
</tr>
</thead>
</table>

Match to Form 5B: <insert cross-reference(s) to the full description on Form 5B>

**Specialized Experience:**
Insert the specialized experience description from the CATS+ RFP
a. The CATS+ Master Contract RFP from Section 2.10 for the applicable labor category
Provide dates in the format of MM/YY to MM/YY

<table>
<thead>
<tr>
<th>FROM</th>
<th>TO</th>
<th>Job Title and Company</th>
</tr>
</thead>
</table>

Match to Form 5B: <insert cross-reference to the full description on Form 5B>

**TORFP Additional Requirements**
Minimum qualifications and required certifications as defined in Section 2.9.2 of this TORFP.
Provide dates in the format of MM/YY to MM/YY

The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

**Master Contractor Representative:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>

**Proposed Individual:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>
ATTACHMENT 5B – PERSONNEL RESUME FORM
CATS+ TORFP # F50B5400003

Instructions: Submit one resume form for each resource proposed. Do not submit other resume formats. Fill out each box as instructed. Failure to follow the instructions on the instructions page and in TORFP may result in the TO Proposal being considered not susceptible for award.

| Resource Name: | <insert Master Contractor name> |
| Master Contractor: | <insert Master Contractor name> |
| Sub-Contractor (if applicable): | |
| Proposed CATS+ Labor Category: | <proposed by Master Contractor> |
| Job Title (As listed in TORFP): | <as described in this TORFP> |

**Education / Training (start with most recent degree / certificate)**

<table>
<thead>
<tr>
<th>Institution Name / City / State</th>
<th>Degree / Certification</th>
<th>Year Completed</th>
<th>Field Of Study</th>
</tr>
</thead>
<tbody>
<tr>
<td>&lt;add lines as needed&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Relevant Work Experience***

Describe work experience relevant to the Duties / Responsibilities and Minimum Qualifications described in Section 2 of the TORFP. Start with the most recent experience first; do not include experience not relevant to the scope of this TORFP; use Employment History below for full employment history. Enter dates as MM/YY – MM/YY. Add lines as needed.

<table>
<thead>
<tr>
<th>[Organization]</th>
<th>[Title / Role]</th>
<th>[Period of Employment / Work (MM/YY – MM/YY)]</th>
<th>[Location]</th>
<th>[Contact Person (Optional if current employer)]</th>
<th>[Technologies Used]</th>
<th>Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)</th>
</tr>
</thead>
<tbody>
<tr>
<td>[Organization]</td>
<td>[Title / Role]</td>
<td>[Period of Employment / Work MM/YY – MM/YY]</td>
<td>[Location]</td>
<td>[Contact Person]</td>
<td>[Technologies Used]</td>
<td>Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)</td>
</tr>
</tbody>
</table>

*Fill out each box. Do not enter “see resume” as a response.

**A) References for Proposed Resource (if requested in the TORFP)**

List persons the State may contact as employment references. Add lines as needed.

| Reference Number: | 1 |
| Date From: | <mm/yy> |
| Date To: | <mm/yy> |
| Organization Name: | <insert organization name> |

State of Maryland- DoIT
The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

**Master Contractor Representative:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>

**Proposed Individual:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>

*Instruction: Sign each form.*
ATTACHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONS

From Baltimore Area:

Take I-97 off the Baltimore Beltway heading south to Annapolis.
I-97 will end and turn into Route 50 East.
Take Rowe Blvd. exit toward downtown Annapolis.

From the Eastern Shore or Route 2:

Cross the Severn River Bridge and exit on Rowe Blvd.

From Either Direction:

Follow Rowe Blvd. to the third traffic light.
Stay to the right when the road splits before the Treasury Building.
Turn right onto Calvert St.
45 Calvert Street is the first building immediately on the right.
Room 164 is on the first floor.
Stop and register with the Security Guard; you will be directed to Room 164.

Parking:

The closest garage is next to 45 Calvert St. but must be entered from Clay St. This is the second right turn after turning onto Calvert St. Turn right onto Clay St. immediately after passing 45 Calvert St.
Another garage is available about a half of a block down from 45 Calvert St. on the left, called Gotts’ Garage.
There is also limited metered parking available on Calvert and surrounding streets.
ATTACHMENT 7 NOTICE TO PROCEED (SAMPLE)

Month Day, Year

TO Contractor Name
TO Contractor Mailing Address

Re: CATS+ TO Project Number (TORFP #): F50B5400003

Dear TO Contractor Contact:

This letter is your official Notice to Proceed as of Month Day, Year, for the above-referenced Task Order Agreement. Mr. / Ms. ______________ of ____________ (Agency Name) will serve as the TO Manager and your contact person on this Task Order. He / She can be reached at telephone ______________.

Enclosed is an original, fully executed Task Order Agreement and purchase order.

Sincerely,

TO Procurement Officer
Task Order Procurement Officer
Enclosures (2)
cc: TO Manager
Procurement Liaison Office, Department of Information Technology
Project Oversight Office, Department of Information Technology
ATTACHMENT 8 AGENCY RECEIPT OF DELIVERABLE FORM
THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 9 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM
THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 10 NON-DISCLOSURE AGREEMENT (OFFEROR)

This Non-Disclosure Agreement (the “Agreement”) is made this ___ day of _______ 20__, by and between ___________________________ (hereinafter referred to as "the OFFEROR ") and the State of Maryland (hereinafter referred to as "the State").

OFFEROR warrants and represents that it intends to submit a TO Proposal in response to CATS+ TORFP # F50B5400003 for EBS PROJECT STAFFING TORFP. In order for the OFFEROR to submit a TO Proposal, it will be necessary for the State to provide the OFFEROR with access to certain confidential information including, but not limited, to __________. All such information provided by the State shall be considered Confidential Information regardless of the form, format, or media upon which or in which such information is contained or provided, regardless of whether it is oral, written, electronic, or any other form, and regardless of whether the information is marked as “Confidential Information”. As a condition for its receipt and access to the Confidential Information described above, the OFFEROR agrees as follows:

1. OFFEROR will not copy, disclose, publish, release, transfer, disseminate or use for any purpose in any form any Confidential Information received, except in connection with the preparation of its TO Proposal.

2. Each employee or agent of the OFFEROR who receives or has access to the Confidential Information shall execute a copy of this Agreement and the OFFEROR shall provide originals of such executed Agreements to the State. Each employee or agent of the OFFEROR who signs this Agreement shall be subject to the same terms, conditions, requirements and liabilities set forth herein that are applicable to the OFFEROR.

3. OFFEROR shall return the Confidential Information to the State within five business days of the State’s Notice of recommended award. If the OFFEROR does not submit a Proposal, the OFFEROR shall return the Confidential Information to Gayle Mealy, DoIT on or before the due date for Proposals.

4. OFFEROR acknowledges that the disclosure of the Confidential Information may cause irreparable harm to the State and agrees that the State may obtain an injunction to prevent the disclosure, copying, or other impermissible use of the Confidential Information. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages for the OFFEROR’S failure to comply with the requirements of this Agreement. The OFFEROR consents to personal jurisdiction in the Maryland State Courts.

5. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the OFFEROR or any employee or agent of the OFFEROR to comply with the requirements of this Agreement, OFFEROR and such employees and agents of OFFEROR shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

6. This Agreement shall be governed by the laws of the State of Maryland.

7. OFFEROR acknowledges that pursuant to Section 11-205.1 of the State Finance and Procurement Article of the Annotated Code of Maryland, a person may not willfully make a false or fraudulent statement or representation of a material fact in connection with a procurement contract. Persons making such statements are guilty of a felony and on conviction subject to a fine of not more than $20,000 and/or imprisonment not exceeding 5 years or both. OFFEROR further acknowledges that this Agreement is a statement made in connection with a procurement contract.

8. The individual signing below warrants and represents that they are fully authorized to bind the OFFEROR to the terms and conditions specified in this Agreement. If signed below by an individual employee or agent of the OFFEROR under Section 2 of this Agreement, such individual acknowledges that a failure to comply with the requirements specified in this Agreement may result in personal liability.

OFFEROR: ___________________________ BY: _______________________________
NAME: ___________________________ TITLE: _______________________________
ADDRESS: ___________________________________________________________________

State of Maryland- DoIT 62
ATTACHMENT 11 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEMENT (“Agreement”) is made as of this ___ day of ______________, 20__, by and between the State of Maryland (“the State”), acting by and through its Department of IT (the “Department”), and ____________________ (“TO Contractor”), a corporation with its principal business office located at ____________________ and its principal office in Maryland located at ____________________.

RECITALS

WHEREAS, the TO Contractor has been awarded a Task Order Agreement (the “TO Agreement”) for EBS PROJECT STAFFING TORFP No. F50B5400003 dated ______________, (the “TORFP”) issued under the Consulting and Technical Services procurement issued by the Department, Project Number 060B2490023; and

WHEREAS, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor’s employees and agents (collectively the “TO Contractor’s Personnel”) with access to certain confidential information regarding ________________________________ (the “Confidential Information”).

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

1. Confidential Information means any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement, regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.

2. TO Contractor shall not, without the State’s prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information provided by the State except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor’s Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor’s Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.

3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor’s performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.

4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.

5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor’s Personnel or the TO Contractor’s former Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).
6. TO Contractor shall, at its own expense, return to the Department, all copies of the Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.

7. A breach of this Agreement by the TO Contractor or by the TO Contractor’s Personnel shall constitute a breach of the Master Contract Agreement between the TO Contractor and the State.

8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor’s Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor’s Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor’s Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

9. TO Contractor and each of the TO Contractor’s Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.

10. The parties further agree that:

- This Agreement shall be governed by the laws of the State of Maryland;
- The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;
- The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;
- The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;
- Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and
- The Recitals are not merely prefatory but are an integral part hereof.

TO Contractor/TO Contractor’s Personnel:                     DoIT:

Name:__________________________           Name: _____________________________
Title:___________________________  Title:_______________________________
Date: ___________________________  Date: ______________________________

State of Maryland- DoIT  64
**EXHIBIT A – FOR THE NONDISCLOSURE AGREEMENT (TO CONTRACTOR)**

TO CONTRACTOR’S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE CONFIDENTIAL INFORMATION

<table>
<thead>
<tr>
<th>Printed Name and Address of Employee or Agent</th>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
ATTACHMENT 12 TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ Master Contract. Requirements for TO management can be found in the CATS+ Master Contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the Checklist Due Date below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to contractoversight.doit@maryland.gov with the TO number in the subject line.

<table>
<thead>
<tr>
<th>Master Contractor:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Master Contractor Contact / Phone:</td>
<td></td>
</tr>
<tr>
<td>Procuring State Agency Name:</td>
<td></td>
</tr>
<tr>
<td>TO Title:</td>
<td></td>
</tr>
<tr>
<td>TO Number:</td>
<td></td>
</tr>
<tr>
<td>TO Type (Fixed Price, T&amp;M, or Both):</td>
<td></td>
</tr>
<tr>
<td>Checklist Issue Date:</td>
<td></td>
</tr>
<tr>
<td>Checklist Due Date:</td>
<td></td>
</tr>
</tbody>
</table>

**Section 1 – Task Orders with Invoices Linked to Deliverables**

A) Was the original TORFP (Task Order Request for Proposals) structured to link invoice payments to distinct deliverables with specific acceptance criteria?
   Yes ☐  No ☐ (If no, skip to Section 2.)

B) Do TO invoices match corresponding deliverable prices shown in the accepted Financial Proposal?
   Yes ☐  No ☐ (If no, explain why)

C) Is the deliverable acceptance process being adhered to as defined in the TORFP?
   Yes ☐  No ☐ (If no, explain why)

**Section 2 – Task Orders with Invoices Linked to Time, Labor Rates and Materials**

A) If the TO involves material costs, are material costs passed to the agency without markup by the Master Contractor?
   Yes ☐  No ☐ (If no, explain why)

B) Are labor rates the same or less than the rates proposed in the accepted Financial Proposal?
   Yes ☐  No ☐ (If no, explain why)

C) Is the Master Contractor providing timesheets or other appropriate documentation to support invoices?
   Yes ☐  No ☐ (If no, explain why)

**Section 3 – Substitution of Personnel**

A) Has there been any substitution of personnel?
   Yes ☐  No ☐ (If no, skip to Section 4.)

B) Did the Master Contractor request each personnel substitution in writing?
   Yes ☐  No ☐ (If no, explain why)
C) Does each accepted substitution possess equivalent or better education, experience and qualifications than incumbent personnel?
Yes [ ] No [ ] (If no, explain why)

Was the substitute approved by the agency in writing?
Yes [ ] No [ ] (If no, explain why)

**Section 4 – MBE Participation**

A) What is the MBE goal as a percentage of the TO value? % (If there is no MBE goal, skip to Section 5)

B) Are MBE reports D-5 and D-6 submitted monthly?
Yes [ ] No [ ] (If no, explain why)

C) What is the actual MBE percentage to date? (divide the dollar amount paid to date to the MBE by the total amount paid to date on the TO) %
(Example - $3,000 was paid to date to the MBE subcontractor; $10,000 was paid to date on the TO; the MBE percentage is 30% (3,000 ÷ 10,000 = 0.30))

Is this consistent with the planned MBE percentage at this stage of the project?
Yes [ ] No [ ] (If no, explain why)

Has the Master Contractor expressed difficulty with meeting the MBE goal?
Yes [ ] No [ ]
(If yes, explain the circumstances and any planned corrective actions)

**Section 5 – TO Change Management**

A) Is there a written change management procedure applicable to this TO?
Yes [ ] No [ ] (If no, explain why)

B) Does the change management procedure include the following?

- Yes [ ] No [ ] Sections for change description, justification, and sign-off
- Yes [ ] No [ ] Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements)
- Yes [ ] No [ ] A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team)

C) Have any change orders been executed?
Yes [ ] No [ ]
(If yes, explain expected or actual impact on TO cost, scope, schedule, risk and quality)

D) Is the change management procedure being followed?
Yes [ ] No [ ] (If no, explain why)

SUBMIT AS INSTRUCTED IN TORFP.
ATTACHMENT 13 LIVING WAGE AFFIDAVIT OF AGREEMENT

Contract No. _____________________________________________________________
Name of Contractor _______________________________________________________
Address __________________________________________________________________
City_________________________________ State________ Zip Code_______________

If the Contract is Exempt from the Living Wage Law
The Undersigned, being an authorized representative of the above named Contractor, hereby affirms that the
Contract is exempt from Maryland’s Living Wage Law for the following reasons: (check all that apply)
   __ Bidder/Offeror is a nonprofit organization
   __ Bidder/Offeror is a public service company
   __ Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than $500,000
     __ Bidder/Offeror employs more than 10 employees and the proposed contract value is less than
       $100,000

If the Contract is a Living Wage Contract
A. The Undersigned, being an authorized representative of the above named Contractor, hereby affirms our
   commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of
   Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry with
   regard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are
   subject to living wage at least the living wage rate in effect at the time service is provided for hours
   spent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay the
   required living wage rate to their covered employees who are subject to the living wage for hours spent
   on a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors
   comply with, the rate requirements during the initial term of the contract and all subsequent renewal
   periods, including any increases in the wage rate established by the Commissioner of Labor and
   Industry, automatically upon the effective date of the revised wage rate.
B. _____________________(initial here if applicable) The Bidder/Offeror affirms it has no covered
   employees for the following reasons (check all that apply):
      __ All employee(s) proposed to work on the State contract will spend less than one-half of the
        employee’s time during every work week on the State contract;
      __ All employee(s) proposed to work on the State contract will be 17 years of age or younger during the
        duration of the State contract; or
      __ All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks on
        the State contract.

The Commissioner of Labor and Industry reserves the right to request payroll records and other data that the
Commissioner deems sufficient to confirm these affirmations at any time.

Name of Authorized Representative: ______________________________________________
Signature of Authorized Representative _____________________________________________
Date: _____________ Title: _______________________________________________________
Witness Name (Typed or Printed): ________________________________________________
Witness Signature and Date: _____________________________________________________
ATTACHMENT 14 MERCURY AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 15 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPATION (VSBE) FOR STATE OF MARYLAND

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 16 CERTIFICATION REGARDING INVESTMENTS IN IRAN


List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. “Engaging in investment activities in Iran” means:

- Providing goods or services of at least $20 million in the energy sector of Iran; or
- For financial institutions, extending credit of at least $20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities In Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and to contract renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705:

(i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and

(ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative: ________________________________________________
Signature of Authorized Representative: _____________________________________________
Date: _____________ Title: _______________________________________________________
Witness Name (Typed or Printed): _________________________________________________
Witness Signature and Date: _______________________________________________________

State of Maryland- DoIT
This Work Order is issued under the provisions of a XXX contract. The services authorized are within the scope of services set forth in the Purpose of the Work Order.

### Purpose

**Statement of Work Requirements:**

Deliverables are subject to review and approval by DoIT prior to payment. *(Attach additional sheets if necessary)*

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Cost</th>
<th>Description for Task / Deliverables</th>
<th>Quantity (if applicable)</th>
<th>Labor Hours (Hrs.)</th>
<th>Labor Rate</th>
<th>Estimate Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Include WBS, schedule and response to requirements.*

DoIT shall pay an amount not to exceed $**********

### Contractor

<table>
<thead>
<tr>
<th>(Signature)</th>
<th>Contractor Authorized Representative</th>
<th>(Date)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>POC</th>
<th>(Print Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Telephone No.</td>
<td></td>
</tr>
<tr>
<td>Email:</td>
<td></td>
</tr>
</tbody>
</table>

### Agency Approval

<table>
<thead>
<tr>
<th>(Signature)</th>
<th>TO Manager</th>
<th>(Date)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>TO Manager</th>
<th>(Print Name)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Telephone No.</td>
<td></td>
</tr>
<tr>
<td>Email:</td>
<td></td>
</tr>
</tbody>
</table>
ATTACHMENT 18 PERFORMANCE EVALUATION FORM

TORFP Title: EBS PROJECT STAFFING TORFP

Name of individual being evaluated: <insert name>

(The TO Contractor shall submit one Performance Evaluation Form for each employee as required)

Evaluation Month & Year:

Role (TORFP Section 2.9.2):

Labor Category:

TO Contractor Name:

TO Contractor Contact:

TO Manager:

TO Requesting Agency: DoIT

PROJECT PERSONNEL PERFORMANCE RATING*

The information below shall be completed by the TO Manager or Designee and returned to the TO Contractor

<table>
<thead>
<tr>
<th>Performance Area</th>
<th>Satisfactory</th>
<th>Unsatisfactory</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attendance and Timeliness</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Work Productivity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Work Quality</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Teamwork</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communication</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Customer Service</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Project Personnel must maintain a “Satisfactory” rating for each performance area. The TO Contractor shall take action to address any unsatisfactory rating. At the TO Manager’s discretion, employee performance may be rejected and payment withheld pending employee performance mitigation or employee substitution.

☐ Employee performance overall is accepted. ☐ Employee performance overall is rejected (for reasons indicated below).

REASON(S) FOR UNSATISFACTORY EMPLOYEE PERFORMANCE RATING/S:

OTHER COMMENTS:

Signature of Evaluator

Date

Signature of TO Contractor

Date

State of Maryland- DoIT
ATTACHMENT 19 CRIMINAL BACKGROUND CHECK AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.