Consulting and Technical Services Plus (CATS+)
Task Order Request for Proposals (TORFP)

MICROSOFT DYNAMICS SL SOFTWARE
TECHNICAL AND USER SUPPORT

CATS+ TORFP #J01B4400005

MARYLAND DEPARTMENT OF TRANSPORTATION (MDOT)
MARYLAND TRANSPORTATION AUTHORITY (MDTA)

ISSUE DATE: October 3, 2013
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KEY INFORMATION SUMMARY SHEET

This CATS+TORFP J01B4400005 is issued to obtain the services necessary to satisfy the requirements defined in Section 2 - Scope of Work. All CATS+ Master Contractors approved to perform work in the functional area under which this TORFP is released are invited to submit a Task Order (TO) Proposal to this TORFP. Master Contractors choosing not to submit a proposal shall submit a Master Contractor Feedback form. The form is accessible via your CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu. In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

<table>
<thead>
<tr>
<th>TORFP Name:</th>
<th>Microsoft Dynamics Software Technical And User Support</th>
</tr>
</thead>
<tbody>
<tr>
<td>Functional Area:</td>
<td>Functional Area Five - Software Engineering</td>
</tr>
<tr>
<td>Project Number:</td>
<td>J01B4400005</td>
</tr>
<tr>
<td>TORFP Issue Date:</td>
<td>October 3, 2013</td>
</tr>
<tr>
<td>Closing Date and Time:</td>
<td>October 28, 2013 at 2:00 pm EST</td>
</tr>
<tr>
<td>Closing Date and Time for Questions</td>
<td>October 15, 2013 at 2:00 pm EST</td>
</tr>
<tr>
<td>TORFP Issuing Office:</td>
<td>Maryland Department of Transportation (MDOT) on behalf of Maryland Transportation Authority (MDTA) Division of Information Technology (DoIT)</td>
</tr>
<tr>
<td>Questions and Proposals are to be sent to:</td>
<td>Joseph Palechek <a href="mailto:jpalechek@mdot.state.md.us">jpalechek@mdot.state.md.us</a></td>
</tr>
</tbody>
</table>
| TO Procurement Officer: | Joseph Palechek  
Office Phone: 410-865-1129  
Office Fax: 410-865-1388 |
| TO Manager:          | Steven Chen                                            |
| Office Phone Number: | 410-537-5674                                           |
| Office FAX Number:   | 410-537-6750                                           |
| TO Type:             | Time & Materials                                       |
| Period of Performance: | January 1, 2014 – December 31, 2018                  |
| MBE Goal:            | 0%                                                     |
| Small Business Reserve (SBR): | NO                                      |
| Primary Place of Performance: | TO Contractor to provide office space at TO Contractor’s base location. Meetings, interviews, other work that shall be performed on site primarily will be at MDTA base location (Point Breeze complex, 2310 Broening Highway, Baltimore Maryland) in Central Maryland area, but may be at any other MDTA location. A workspace with computer & phone will be available when on-site at MDTA. |
| TO Pre-Proposal Conference: | There will be no pre-proposal meeting for this project |
SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 RESPONSIBILITY FOR TORFP AND TO AGREEMENT

The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement (TOA) scope issues, and for authorizing any changes to the TOA.

The TO Manager has the primary responsibility for the management of the work performed under the TOA; administration functions, including issuing written directions; ensuring compliance with the terms and conditions of the CATS+ Master Contract; and, in conjunction with the selected Master Contractor, achieving on budget/on time/on target (e.g., within scope) completion of the Scope of Work.

1.2 TO AGREEMENT

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 2 - Scope of Work. A specific TOA, Attachment 3, will then be entered into between the State and the selected Master Contractor, which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the price proposal.

1.3 TO PROPOSAL SUBMISSIONS

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of submission is determined by the date and time of arrival in the TO Procurement Officer’s e-mail in-box. The TO Proposal is to be submitted via e-mail as two (2) attachments in MS Word format. The “subject” line in the e-mail submission shall state the TORFP #J01B4400005. The first file will be the TO Proposal technical response to this TORFP and titled, “CATS+ TORFP #J01B4400005 Technical”. The second file will be the financial response to this CATS+ TORFP and titled, “CATS+ TORFP #J01B4400005 Financial”. The following proposal documents shall be submitted with required signatures as .PDF files with signatures clearly visible:

- Attachment 1 – Price Proposal (must be a separate file in separate email)
- Attachment 4 - Conflict of Interest and Disclosure Affidavit
- Attachment 5 – Labor Category Personnel Resume Summary
- Attachment 6 - Non Disclosure Agreement (Offeror)
- Attachment 12 – Living Wage Affidavit of Agreement
- Attachment 13 – Certification Regarding Investments in Iran
- Certifications (If Applicable)

NOTE: There is a file size limitation on inbound emails. Email shall be no more than eight (8) megabytes and cannot contain any executable extensions. Breaking proposals into multiple emails, if multiple emails are clearly marked as such (i.e., 1 of 3, 2 of 3, 3 of 3), is acceptable.

1.4 ORAL PRESENTATIONS/INTERVIEWS

All Master Contractors and proposed staff may be required to make an oral presentation to State representatives. Significant representations made by a Master Contractor during the oral presentation shall be submitted in writing. All such representations will become part of the Master Contractor’s proposal and are binding, if the Contract is awarded. The TO Manager will notify Master Contractor of the time and place of oral presentations. All oral presentations and interviews shall be conducted in person upon request of the TO Manager. The MDTA will not consider conference calls, phone or webinar interviews.

1.5 MINORITY BUSINESS ENTERPRISE (MBE) (IF APPLICABLE)

A Master Contractor that responds to this TORFP shall complete, sign, and submit all required MBE documentation (Attachment 2 - Forms D-1 and D-2) at the time it submits its’ TO Proposal. Failure of the Master
Contractor to complete, sign, and submit all required MBE documentation at the time it submits its’ TO Proposal will result in the State’s rejection of the Master Contractor’s TO Proposal.

Please note that the TORFP issuing agency strongly encourages the Master Contractor to include a Veteran-Owned Small Business (VOSB), and/or Service-Disabled Veteran-Owned Small Business (SDVOSB) within or in addition to the overall MBE goal noted on the Key Information Summary Sheet.

1.6  CONFLICT OF INTEREST

The TO Contractor awarded the TOA shall provide IT consulting services for State agencies or component programs with those agencies, and shall do so impartially and without any conflicts of interest. Each Master Contractor shall complete and include a Conflict of Interest Affidavit in the form included as Attachment 4 this TORFP with its TO Proposal. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject a Master Contractor’s TO Proposal under COMAR 21.06.02.03B.

Master Contractors shall be aware that the State Ethics Law, State Government Article, §15-508, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

1.7  NON-DISCLOSURE AGREEMENT

In addition, certain documentation may be required by the TO Contractor awarded the TOA in order to fulfill the requirements of the TOA. The TO Contractor, employees and agents who review such documents will be required to sign, including but not limited to, a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 7.

1.8  LIMITATION OF LIABILITY CEILING

Pursuant to Section 27 (C) of the CATS+ Master Contract, the limitation of liability per claim under this TORFP shall not exceed the total TOA amount.

1.9  CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES

DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of CATS+ task orders (TO). This process shall typically apply to active TOs for operations, maintenance, and support valued at $1 million or greater, but all CATS+ TOs are subject to review.

Attachment 8 is the TO Contractor Self-Reporting Checklist. DoIT will send initial checklists out to applicable TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the checklist. Subsequently, at six month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.10  IRANIAN NON-INVESTMENT

A proposal submitted by an Offeror shall be accompanied by a completed Certification Regarding Investments in Iran. A copy of this Certification is included as Attachment 13 of this TORFP.

1.11  LIVING WAGE

The Master Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations proposed by the Commissioner of Labor and Industry. Affidavit of Agreement submitted as part of the Master Contract Agreement in accordance with the CATS+ Master Contract.

A proposal submitted by an Offeror shall be accompanied by a completed Living Wage Affidavit of Agreement. See Attachment 12 for a copy of the Living Wage Affidavit Agreement.
1.12 CHANGE ORDERS
If the TO Contractor is required to perform work beyond the scope of Section 2 of this TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order will be initiated. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor’s proposed rates in the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.13 TRAVEL REIMBURSEMENT
Expenses for travel performed in completing tasks for this TORFP shall be reimbursed in accordance with the CATS+ Master Contract.

1.14 QUESTIONS
All questions shall be submitted via email to the To Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP. Answers can be considered final and binding only when they have been answered in writing by the State.
SECTION 2 – SCOPE OF WORK

2.1 PURPOSE

MDOT, Office of Procurement is issuing this CATS+ on behalf of the Maryland Transportation Authority’s Division of Information Technology (MDTA DoIT), to obtain technical, user and project support for its Microsoft Dynamics SL (Dynamics) financial system. This will be a single award project to a master contractor.

The TO Contractor shall propose the number of resources and labor categories to meet the needs described in this TORFP, not to exceed 4,500 hours annually. The TO Contractor shall develop, enhance, maintain and support this mission critical financial application.

The TO Contractor shall also support the integration of other client/server and web-based systems with Dynamics, as needed.

2.2 REQUESTING AGENCY INFORMATION

The Maryland Transportation Authority is responsible for constructing, managing, operating and improving the State’s toll facilities, as well as financing new revenue-producing transportation projects for MDOT. The Authority’s governing board has established the position of Executive Secretary to act as the chief executive officer of MDTA, administering the day-to-day business of the agency and its 1,800 employees, including a 600-unit police force.

MDTA is a non-budgeted agency that relies solely on revenues generated from its transportation facilities. Disposition of these revenues is governed by a Trust Agreement between MDTA and its bondholders.

MDTA enhances the State's financial ability to expand its transportation system with state-of-the-art toll facilities that link the major transportation arteries of the East Coast, as well as throughout the state of Maryland. Tolls are the most precise mechanism to fund transportation facilities. They directly link costs with revenues and user benefits with user fees. Toll financing provides dedicated revenues to ensure adequate operation and maintenance of toll facilities.

MDTA’s projects and services are funded through tolls paid by the customers who use the agency’s facilities, other user revenues and the proceeds from toll revenue bonds issued by MDTA. The State enjoys a unique benefit by having all of Maryland’s toll facilities operated by one agency. Toll revenues are pooled to cover financing, construction, operating, maintenance and law-enforcement costs, thus providing the strongest possible security for financing transportation-improvement projects. In addition to its own toll facilities, MDTA provides conduit financing for revenue producing transportation capital projects such as parking garages and the new rental car facility at BWI Thurgood Marshall Airport. (Please see MDTA's website at http://www.MDTA.state.md.us).

MDTA’s Finance Division plays an important role in financing transportation investments in the State of Maryland. Finance is responsible both for the overall financial management of MDTA’s operations as well as MDTA’s services as a financing conduit for other Maryland transportation agencies.

These include not only the direct investments of MDTA but also conduit financings carried out on behalf of other entities (i.e., the Maryland Aviation Administration, Maryland Port Administration, and parking facilities supporting Washington Metropolitan Area Transit Authority investments).

The primary functions performed in Finance include:

- Accounting services, including activities related to the processing and management of accounts payable and accounts receivable as well as payroll accounting
- Treasury activities, including investment management, cash management, and bank reconciliation functions
- Development and management of the Operating Budget
- Preparation of MDTA’s financial reports
- Processing, reconciliation, and audit of cash and electronic toll collections
- Debt issuance and management
- Accountability for infrastructure assets
- Project cost accounting for capital projects, including all costs to plan, design, acquire right-of-way, and construct infrastructure.
2.3 MANAGEMENT ROLES AND RESPONSIBILITIES

**TO Procurement Officer** - The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement including Change Orders.

**TO Manager** - The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement; administration functions, including issuing written directions; ensuring compliance with the terms and conditions of the CATS+ Master Contract; process Change Orders and, in conjunction with the selected Master Contractor, achieving on budget/on time/on target (e.g., within scope) completion of the Scope of Work.

**TO Contractor** - TO Contractor’s role and responsibility are to assist to maintain, upgrade and enhance MDTA financial management system, Microsoft Dynamics SL and to provide user support and training on Dynamics' features and functions. TO Contractor shall assign a POC as liaison between State and TO Contractor to handle TO Contractor staff issues (e.g. replacement or performance review) and the administration matters (e.g. invoice...)

**MDOT Contract Management Office** – The CMO is responsible for management of the contract after award.

2.4 SYSTEM BACKGROUND AND DESCRIPTION

2.4.1 TECHNICAL ENVIRONMENT

The MDTA’s technical environment includes a Microsoft network running on HP blade servers supporting primarily Windows-based server operating systems (Windows 2003/2008 Servers) within a VMWare virtual environment.

The MDTA’s desktop computers are primarily Windows XP Professional with the following standard software packages:

- Adobe Acrobat Reader 8.0
- Google Earth Enterprise Client 6.1
- Internet Explorer 8.0
- Microsoft Office Outlook 2003 (with Microsoft Exchange Server 2003 backend)
- Microsoft Office Professional 2003

MDTA currently uses Microsoft SQL Server 2008 in support of the following applications:

- Microsoft Dynamics SL Financial Management System & Business Portal
- Microsoft SQL Server Reporting Services
- Decision Support Technology Bassets eDepreciation Enterprise Software with General Ledger Interface, Version 2012.07.03

MDTA anticipates that during the course of this TORFP, the following new technologies may be implemented:

- Microsoft Dynamics SL 2011
- Microsoft Dynamics SL 2011 modules:
  - Project Controller
  - Project Allocator
  - Bank Reconciliation
  - Cash Manager
  - Purchasing
- Conversion of FRx reports to Management Reporter
- IBM Maximo 7/8
- Implementation/expansion of web based reporting and data entry
- Thin Client Devices connecting to a Virtual Desktop (VDI) to replace existing desktop computers
- Windows 7 Professional (desktop operating system)
- Microsoft Office & SharePoint 2010
- Migrate from MS Exchange to Google Gmail / Google Docs

2.4.2 SYSTEM BACKGROUND

MDTA has relied on a contract to maintain, upgrade and enhance its financial management software, Microsoft Dynamics SL, and to provide user support and training on Dynamics’ features and functions. In the past, this support primarily has been general technical support for Dynamics and user training and assistance.

Additional functionality has been added over time to Dynamics. Presently, MDTA’s Dynamics is running under version 7.0 and contains the following:

- Accounts Payable
- Accounts Receivable
- Application Server
- Business Portal
- Crystal Reports
- Customization Manager
- FRx Professional
- FRx Report Server
- General Ledger
- MS SQL Server 2008 Standard Runtime
- MS SQL Server 2008 Reporting Services
- Multi-Company
- Object Model
- Purchasing
- System Manager
- Visual Basic for Applications

MDTA is currently using the Business Ready Licensing Advanced Management licensing model.

Additional third-party Commercial off the Shelf (COTS) software has also been added to Dynamics:

- NexVue Development Corporation’s Key Change utility
- Sandler*Kahne Software’s eBanking Suite (AP-EFT & Positive Pay) for Microsoft Dynamics SL
- MaxQ Technologies, Inc’s MaxQ for check cutting
- IronWare Technologies Hard Close

MDTA has grown in recent years and its financial responsibilities have increased. With those additional responsibilities, the need for efficient and effective financial processes and technical tools has increased. The Dynamics system currently consists of 22 application databases with 20 total companies.

At the present time, multiple tasks have been undertaken to enhance the capabilities of Dynamics to provide electronic capabilities and support these functions including database consolidation and the development of multiple system interfaces including:

- Payroll imports
- Toll Revenue imports
- Sungard Investment imports
- Bassets eDepreciation imports

In addition to supporting systems administration, maintenance and break fix of Dynamics, growth, accountability and earned value has fueled the need for an additional level of support that requires the utilization of key project management methodologies to deliver, test, deploy and support Dynamics full life cycle application development.

MDTA is committed to adhering to phase centric life cycle project management processes and comply with Maryland System Development Lifecycle (SDLC) as appropriate that result in better quality application development, customized reports, systems maintenance and systems infrastructure upgrades that require testing and integration with the existing MDTA environment.
2.5 PROFESSIONAL DEVELOPMENT

Technology and software products continuously change. The TO Contractor shall ensure continuing education opportunities for the personnel provided. The time allocated to these continuing education activities for staff deployed to MDTA may not be charged to this task order. Actual course costs are also the responsibility of the TO Contractor.

2.6 REQUIREMENTS

2.6.1 TO CONTRACTOR PERSONNEL DUTIES AND RESPONSIBILITIES

TO Contractor Personnel shall be expected, at a minimum, to perform the following tasks, focusing on a commitment to deliver quality end products at key milestones in the systems maintenance and or application development process below.

A. TO Contractor Personnel shall administer and configure Microsoft Dynamics SL Software; Microsoft Dynamics Business Portal software; Microsoft FRx report writer software including FRx Web and Report Server; Business Objects Crystal Reports, Management Reporter and SQL Server Reporting Services (SSRS)

B. TO Contractor Personnel shall track user permissions and rights within Microsoft Dynamics SL software based on work objectives and position authorization

C. TO Contractor Personnel shall diagnose and successfully resolve Dynamics system errors; software malfunctions; or anomalies according to industry standard best practices

D. TO Contractor Personnel shall document all system modifications or changes that may be performed by the TO Contractor with sufficient detail and methodology to meet industry best practice standards

E. TO Contractor Personnel shall perform as the Dynamics Subject Matter Expert (SME) in all tasks required to integrate/interface Microsoft Dynamics SL software with other MDTA, external agency, or new applications

F. TO Contractor Personnel shall provide the TO Manager with a written monthly status report, no later than the seventh business day of each month for each task assigned to the TO Contractor that the TO Manager determines

G. TO Contractor Personnel shall acknowledge any request for assistance in writing to the Requestor and the TO Manager within two business hours of the time the request was made

H. TO Contractor Personnel shall, when requested by the TO Manager, provide the TO Manager with a written estimate of the number of hours to complete a task (See Section 2.6.4 for Work Order Process)

I. TO Contractor Personnel shall maintain daily phone or email contact with the TO Manager to apprise of status of any task

J. TO Contractor Personnel shall train end users at a time on any customization or enhancement the TO Contractor shall make to the software’s features and functions

K. TO Contractor Personnel shall integrate third-party software with Dynamics

L. TO Contractor Personnel shall design and develop all business, technical and test documentation required for each project phase and ensure organization, consistency and traceability across all documents in compliance with Maryland SDLC

M. TO Contractor Personnel shall provide effort and cost level estimate, plan, and or schedule with milestones and target dates for project deliverables and walkthrough and signoff for all document deliverables

N. TO Contractor Personnel shall provide interactive management interfaces, reports and or communication focusing on milestones and target dates, which will be the key to controlling development and testing efforts and cost.
O. TO Contractor Personnel shall analyze and review customer requirements, conditions and risks assessments and develop sound cost effective strategies and solutions that meet their needs

P. TO Contractor Personnel shall develop and test each application enhancement, augmentation, project change request and/or maintenance current Maximo ticket and track to closure in parallel all defects and resubmits that arise during development and/or validation

Q. TO Contractor Personnel shall provide release packaging and scheduling with current release notes and master installation notes to include walkthrough upon requests and manage software version control.

R. TO Contractor Personnel shall perform other tasks as assigned by the TO Manager, including but not limited to upgrade and customization work, new fixed asset and project comptroller modules, redesign of chart of accounts, and automation of credit cards, etc.

S. TO Contractor Personnel and the TO Manager shall conduct in-person or via monthly telephone progress meetings (on the third Wednesday of each month, at a mutually agreeable time)

T. TO Contractor Personnel’s status report and monthly invoice backup data sheet shall be used to communicate this information in writing via email to the TO Manager.

U. TO Contractor Personnel shall be responsible for compiling and submitting to the TO Manager via email a status report in MS Excel format, (template to be provided) for the prior work week.

2.6.2 WORK ENVIRONMENT

A. The TO Contractor shall be responsible for providing the personnel required in this TORFP on a continual basis for all assigned tasks, within the timeframe required as specified by the TO Manager.

B. The TO Contractor Personnel shall be expected to perform most duties remotely from the TO Contractor’s worksite. Optionally, the TO Contractor Personnel may be required to work on-site on a daily basis if/when space is available and the need to do so is expressed by the TO Manager.

C. The TO Contractor shall be responsible for providing all computer equipment for personnel proposed in the Technical Proposal.

D. The TO Contractor shall provide all necessary equipment for the performance of this work. No State equipment is provided. If State equipment such as a computer is available on-site it will be provided but there is no guarantee.

E. The TO Contractor and TO Contractor Personnel shall be required to remote into MDTA using established MDTA security standards as described below in this section; all TO Contractor employees who remote in to MDTA will be given the remote access policy and shall comply as described below in this section.

F. When it is appropriate, MDTA will establish and maintain VPN connection with the TO Contractor, from which remote access for the TO Contractor in to MDTA to work will be accomplished.

G. On as needed basis, MDTA will provide the TO Contractor Personnel with an RSA Token that will be used to connect to the Agency’s LAN/WAN in order to access files and applications from the TO Contractor’s location. The TO Contractor will have access (when applicable) to the Agency’s test, development and production environments.

H. The TO Contractor shall be responsible for:
   - Providing adequate internet access from the TO Contractor’s site in order to remote into the agency LAN/WAN
   - Maintaining the equipment at the TO Contractor’s site to include the latest antivirus software updates and antivirus definitions, firewall updates and settings, and operating system patches and security updates

I. The TO Contractor Personnel shall be expected to perform duties remotely from the TO Contractor’s worksite, as well as on-site at the Agency site at 2310 and 2400 Broening Highway, Baltimore, MD or at other MDTA facilities, to meet with MDTA staff as needed in order to complete the tasks that
they've been assigned. Tasks that require the TO Contractor to work at an MDTA facility will be coordinated with the TO Manager.

J. Assignments will be given and reviewed by the TO Manager.

K. The position does involve travel between the TO Contractor’s office and MDTA. TO Contractor Personnel shall have valid driver’s license and their own transportation. Travel and related expenses will not be reimbursed under this Contract.

2.6.3 WORK HOURS

The TO Contractor Personnel shall be available to work an eight hour day, on site or off site, during normal MDTA business hours (7:30 AM to 5:30 PM) except for State holidays (including but not limited to Service Reduction Days or mandatory State Furlough Days).

Services may also involve some evening and/or weekend hours performing planned system upgrades, in addition to the core business hours. Any time worked performing after hour’s work shall be billed based on the actual time worked at the Task Order approved labor rates.

In the event of a reduction in State revenues and a subsequent reduction in allocated budget, the Master Contractor personnel will be required to participate in the State mandated Service Reduction Days as well as State Furlough Days. In this event, the TO Contractor will be notified in writing by the TO Contract Manager of these details. In addition to the Service Reduction Days and Furlough Days, the Master Contractor may also be requested to restrict the number of hours the Master Contractor personnel can work within a given period of time that may result in less than an eight hour day or less than a 40 hour work week.

Should assigned TO Contractor Personnel be unavailable for work due to any reason (illness, vacation, etc.) the TO Contractor shall provide substitute personnel with comparable experience and qualifications who are capable of performing the assigned tasks at the same level of performance, in accordance with the substitution of personnel requirements in the Master contract, and as referenced in Section 2.6.8 Substitution of Personnel of this document.

After hours telephone support, with the ability to remote into MDTA’s Dynamics system in conformance with MDTA security practices and policies is desired.

2.6.4 WORK ORDER PROCESS

The TO Manager will determine on an as needed basis which TO Contractor assignments will require an approved Work Order. The Work Order process is only applicable on tasks as designated by the TO Manager. The processes for the Work Order request are as follows:

1. The TO Manager shall e-mail a Work Order request to the TO Contractor to provide services. The request may include:
   • technical requirements and description of the services needed;
   • performance objectives and/or deliverables, as may be applicable;
   • due date and time for submitting a response to the request;
   • performance testing period; and
   • Other specific information as requested from the TO Contractor.

2. The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:
   • A response that details the TO Contractor’s understanding of the requirement/work;
   • A description of the proposed work plan in narrative format including time schedules, and if required a Work Breakdown Structure (WBS) chart. This description shall include a schedule of resources including proposed subcontractors and related tasks, including an explanation of how tasks will be completed.
• Identification of those activities or phases that can be completed independently or simultaneously versus those that shall be completed before another activity or phase can commence.

• The personnel resources, including those of subcontractors, and estimated hours to complete the task.

3. The TO Manager will review the response and will either approve the work or contact the TO Contractor to obtain additional information, clarification or revision to the work. If satisfied, the TO Manager will then email the TO Contractor with approval to proceed.

2.6.5 SERVICE LEVEL AGREEMENT

<table>
<thead>
<tr>
<th>Service Levels</th>
<th>Email/Phone Response</th>
<th>On-Site Response</th>
<th>Response Availability</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALL</td>
<td>TO Contractor shall respond to service requests placed within two business hours during normal business dates.</td>
<td>Determine by TO Manager</td>
<td>Support will be based on MDTA hours which are Monday-Friday 7:30 AM to 5:30 PM except for State holidays and service reduction days.</td>
<td>There is only one response time associated with this TORFP</td>
</tr>
</tbody>
</table>

2.6.6 PERFORMANCE EVALUATION

TO Contractor will be evaluated by the TO Manager or designated supervisor on an annual basis for each assignment performed during that period. TO Manager will meet TO Contractor to review contract and evaluate TO Contractor performance. The established performance evaluation and standards are included as Attachment 11. Performance issues identified by the agency are subject to the mitigation process described in Section 2.6.7 below.

2.6.7 PERFORMANCE PROBLEM MITIGATION

In the event the agency is not satisfied with the performance of TO Contractor Personnel, the mitigation process is as follows:

1. The TO Manager will notify the TO Contractor and MDOT Contract Management Office in writing describing the problem and delineating remediation requirements;

2. The TO Contractor shall have three (3) business days to respond with a written Remediation Plan;

3. The Remediation Plan shall be implemented immediately upon acceptance by the TO Manager;

4. Shall performance issues persist, the TO Manager will notify the MDOT CMO who is responsible for management of contract after award; and

5. MDOT CMO will give written notice to the TO Contractor to request immediate removal, or substitution of the individual whose performance is at issue.

2.6.8 SUBSTITUTION OF PERSONNEL

The substitution of personnel shall comply with Section 2.9.6 of the CATS+ Master Contract.

2.6.9 BACKUP / DISASTER RECOVERY

To ensure the safety of MDTA documents, TO Contractor Personnel are required to save and store all project information, files and data on the designated MDTA shared drive and folder, such as but not limited to Project Plans, Work Breakdown Structures, monthly status reports, weekly status reports, meeting...
minutes, requirements, documentation, and all other written documents relating to any assigned project or work.

2.6.10 HARDWARE, SOFTWARE, AND MATERIALS

Hardware and software shall not be purchased under this TO. Any hardware or software needed to meet the TO requirements and used at the agency will be acquired by the agency under other contracts.

The Agency will provide the TO Contractor with an RSA Token that will be used to connect to the agency’s LAN/WAN in order to access files and applications from the TO Contractor’s location. The TO Contractor will have access (when applicable) to the agency’s Microsoft Dynamics SL related Servers. The TO Contractor shall be responsible for acquiring compatible hardware and software to use the RSA token while working offsite.

2.6.11 SECURITY AND CONFIDENTIALITY

The TO Contractor shall adhere to and ensure compliance with the State of Maryland and the Maryland Transportation Authority’s Information Technology Security Policies and Standards. These policies may be revised from time to time and the TO Contractor shall comply with all such revisions. A copy of the most recent document can be found on the Maryland Department of Budget and Management’s web page at www.dbm.maryland.gov under Technology.

The TO Contractor Personnel shall be required to sign the MDOT Security Advisory, MDTA Non-disclosure agreement, and abide by MDTA Internet and e-mail Use Policy. Additionally, if the TO Contractor requires third party connectivity to the MDOT Network, the TO Contractor shall be required to sign the MDOT Terms and Conditions for Third Party Remote Access.

Information and information technology systems are essential assets of the State of Maryland. They are vital to the citizens of the State. Information assets are critical to the services that agencies provide to citizens, businesses, educational institutions, as well as, to local and federal government entities and to other State agencies. All information created with State resources for State operations is the property of the State of Maryland. All agencies, employees, and TO Contractors of the State are responsible for protecting information from unauthorized access, modification, disclosure and destruction.

All employees, TO Contractors, and TO Contractor personnel are responsible for:

- Being aware of their responsibilities for protecting IT assets of the State
- Exercising due diligence in carrying out the IT Security Policy
- Being accountable for their actions relating to their use of all IT Systems
- Using IT resources only for intended purposes as defined by policies, laws and regulations of the State.

2.6.12 PREMISES AND OPERATIONAL SECURITY

Prior to commencement of work, TO Contractor employees and subcontractors to be assigned to perform work under the resulting Contract shall be required to submit background check certification to MDTA from recognized Law Enforcement Agencies, including the FBI. (See Attachment 10: Criminal Background Check Affidavit). The Criminal Background Check Affidavit will be requested upon intent to award.

TO Contractor shall be responsible for ensuring that its employees’ and subcontractors’ background check certifications are renewed annually, and at the sole expense to the TO Contractor.

MDTA reserves the right to disqualify any TO Contractor employees or subcontractors whose background checks suggest conduct, involvements, and/or associations that MDTA determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. MDTA reserves the right to perform additional background checks on TO Contractor and subcontractor employees.
Further, TO Contractor employees may be subject to random security checks during entry and leaving State secured areas. The State reserves the right to require TO Contractor employees to be accompanied while in secured premises.

TO Contractor shall require its employees to follow the State of Maryland and Maryland Transportation Information Technology Security Policy and Standards throughout the term of the Contract.

The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States Citizens, prior to commencement of work under the resulting Contract.

TO Contractor shall remove any employee from working on the resulting Contract where the State of Maryland provides evidence to the Contractor that said employee has not adhered to the security requirements specified herein.

The cost of complying with all security requirements specified herein are the sole responsibilities and obligations of the TO Contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.

The TO Manager will approve in writing any Offeror personnel assigned to work on this project before the performance of work.

### 2.7 DELIVERABLES

Deliverable and acceptance criteria are as follows:

<table>
<thead>
<tr>
<th>Deliverable ID</th>
<th>Deliverable</th>
<th>Frequency</th>
<th>Acceptance Criteria</th>
</tr>
</thead>
</table>
| 2.7.1          | Monthly Written Progress/Status Report           | Seventh business day of each month, no later than by Noon | Report shall be sent in MS Word via email to the TO Manager by the seventh business day of each month, no later than by Noon, and shall contain, at a minimum, the following information:  
  - TO Requesting Agency name, TO Agreement number, functional area name and number, reporting period and “Progress and Status Report” to be included in the e-mail subject line.  
  - Work accomplished during the period of the report.  
  - Deliverable progress, as a percentage of completion.  
  - Problem areas, including scope creep or deviation from the work plan.  
  - Planned activities for the next reporting period.  
  - Gantt chart updated from the original to show actual progress; as applicable, explanations for variances and plan for completion on schedule.  
  - An accounting report for the current reporting period and a cumulative summary of the totals for both the current and previous reporting periods. The accounting report shall include amounts invoiced-to-date and paid-to-date and amount invoiced in this reporting period. |
| 2.7.2          | Weekly Written Status Report                     | Monday, 12:00pm (Noon) of each week    | Weekly Written Status Report (in the MS Excel format) shall summarizes the following:  
  - Helpdesk ticket number  
  - Date Helpdesk Ticket was opened  
  - Customer Name  
  - Helpdesk Ticket Description  
  - Technician Assigned |
<table>
<thead>
<tr>
<th>Deliverable ID</th>
<th>Deliverable</th>
<th>Frequency</th>
<th>Acceptance Criteria</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.7.3</td>
<td>System Documentation</td>
<td>Two calendar weeks of the completion of any changes, improvements, enhancements and customization</td>
<td>As a matter of normal work process the TO Contractor and staff shall be required to produce and deliver to the TO Manager detailed documentation of any changes, improvements, enhancements, and customization to Dynamics that may be performed or managed by the TO Contractor. Such documentation shall be in Microsoft Word format and include all information necessary to meet industry standard best practices for systems documentation. This documentation shall be delivered to the TO Manager, in the prescribed format, within two calendar weeks of the completion of any changes, improvements, enhancements and customization.</td>
</tr>
<tr>
<td>2.7.4</td>
<td>System Development Lifecycle Documentation</td>
<td>As needed</td>
<td>The TO Contractor may be responsible for SDLC deliverables in compliance with Maryland SDLC (See Section 2.8 for link for content of each deliverable) as applicable per scope of task being requested. The TO Manager will specify the documents required for each task and define the format, content, and applicable requirements/standards to meet the acceptance criteria for deliverable.</td>
</tr>
<tr>
<td>2.7.5</td>
<td>Training</td>
<td>As needed</td>
<td>Training covers application module changes or introduction of new application modules. Training is conducted on needed bases.</td>
</tr>
</tbody>
</table>

### 2.8 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall be required to comply with all applicable laws, regulations, policies, standards and guidelines affecting information technology projects, which may be created or changed periodically. The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting project execution. The following policies, guidelines and methodologies can be found at [http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx](http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx) under “Policies and Guidance.” These may include, but are not limited to:

- The State’s System Development Life Cycle (SDLC) methodology
- The State Information Technology Security Policy and Standards
- The State of Maryland Enterprise Architecture.

### 2.9 TO CONTRACTOR MINIMUM QUALIFICATIONS

The following minimum qualifications are mandatory:

- The TO Contractor and/or its subcontractor shall be a Microsoft Certified Partner with the Gold Enterprise Resource Planning Competency.
- The TO Contractor and/or its subcontractor shall have at least two dedicated, full-time employees who are current Microsoft Certified Professionals (MCPs) (Must submit certificates with Attachment 5’s).

The TO Contractor and/or its subcontractor team assigned with at least one CPA is preferred.

### 2.10 TO CONTRACTOR PERSONNEL MINIMUM QUALIFICATIONS

The following minimum qualifications are mandatory:
Each TO Contractor and/or its subcontractor staff assigned to MDTA shall have the following education:

- Bachelor's degree from an accredited college or university in Computer Information Technology, Management Information Systems, Computer Science or Business Administration And Management;

Each TO Contractor and/or its subcontractor staff assigned to MDTA and are technically involved with Dynamics SL support must have at least one of the followings:

- At least three (3) years of experience as an accounting systems administrator for Microsoft Dynamics SL software. A minimum of one (1) proposed personnel shall meet this qualification.
- At least three (3) years of experience generating reports with Microsoft FRx report writer software including FRx Web and Report Server. A minimum of one (1) proposed personnel shall meet this qualification.
- At least three (3) years of experience integrating Dynamics with Microsoft Business Portal. A minimum of one (1) proposed personnel shall meet this qualification.
- At least three (3) years of experience generating reports with Business Objects Crystal Reports. A minimum of one (1) proposed personnel shall meet this qualification.
- At least three (3) years of experience creating SQL statements and running scripts from Microsoft SQL Query Analyzer. A minimum of one (1) proposed personnel shall meet this qualification.

2.11 TO CONTRACTOR EXPERTISE REQUIRED

The following expertises are required for TO Contractor and/or its subcontractor:

- Capable of furnishing all necessary services required to successfully complete all tasks, projects and work requirements and produce high quality deliverables as described herein.
- Possesses such expertise in-house or has fostered strategic alliances with other TO Contractors for providing such services. Example: tailor MS Dynamics SL or other accounting application system to fit business needs.
- Has effective problem solving and root cause analysis skills
- Experience with clients that manage large infrastructure
- Experience in identifying user permissions and rights within Microsoft Dynamics SL software based on work objectives and position authorization
- Experience with administration and configuration of Microsoft Dynamics SL and Business Portal modules
- Knowledge of and experience with third-party add-on software designed to integrate with Dynamics
- Experience with integrating Microsoft Dynamics SL software with other applications
- Knowledge of the principles and practices of designing, developing, implementing, maintaining and controlling database management systems for multipurpose, multi-tasking computers
- Knowledge of database management systems, software and tools
- Knowledge of third generation and other generally accepted computer programming languages
- Knowledge of operating system and data communications software
- Knowledge of the functions and capabilities of multipurpose, multi-tasking computer systems and data communications networks
- Knowledge of implementing, controlling and evaluating database management systems
- Expertise in database consolidation
- Knowledge of documenting new and revised database management systems procedures and standards
• Knowledge of using diagnostic and performance tools and other software products to maintain established standards for database management systems
• Knowledge of applying inductive and deductive reasoning to reach logical solutions to database problems
• Experience with a transportation entity with project cost accounting as an element of the accounting system
• Ability to communicate effectively, verbally and in writing, and to establish and maintain effective working relationships with systems users, vendors, computer operations personnel, programmer analysts and technical support specialists.
• Ability to train users on Dynamics features and functions and to enhance the user experience with Dynamics solutions to business problems.

2.12 INVOICE SUBMISSION

The TO Contractor shall submit invoices for payment on a monthly basis by the 15th day of each month for all work completed in the previous calendar month. Supporting invoice backup and status report shall be submitted along with invoice for payment.

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract. Proper invoices for payment shall contain the TO Contractor's Federal Employer Identification Number (FEIN), as well as the information described below, and shall be submitted to the TO Manager for payment approval.

2.12.1 INVOICE FREQUENCY

Invoices shall be submitted monthly on or before the 15th day of the month. Invoices will reflect costs for hours worked indicated in the accompanying weekly status reports (See Section 2.7. reports, above). Upon verification and acceptance of the invoices by the TO Manager, payment will be made to the TO Contractor. Payment of invoices will be withheld if any required documentation is not submitted.

a) Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract. Invoices for payment shall contain the TO Contractor's Federal Tax Identification Number, as well as the information described below, and shall be submitted to the TO Manager for payment approval.

2.12.2 INVOICE SUBMISSION PROCEDURE

This procedure consists of the following requirements and steps:

 A W-9 form shall be completed before or with the submission of the first invoice.
 The invoice shall identify Maryland Transportation Authority as the TO Requesting Agency; contain a deliverable description, associated TO Agreement number, date of invoice, period of performance covered by the invoice, Contractor FEIN, and a TO Contractor point of contact with telephone number.
 The invoice shall have attached sufficient detail to identify daily hours spent by individual person, on each individual task or project, such that aggregate reports over time may be maintained.
 The TO Contractor shall send an original of each invoice and supporting documentation (itemized billing reference for employees and any subcontractor and detail of work hours) submitted for payment to the Maryland Transportation Authority at the following e-mail addresses:

  schen@MDTA.state.md.us
  dstewart@MDTA.state.md.us

 Invoices for final payment shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.
2.12.3 MBE PARTICIPATION REPORTS (If Applicable)

Monthly reporting of MBE participation is required in accordance with the terms and conditions of the CATS+ Master Contract by the 10th day of each month. The TO Contractor shall provide a completed MBE Participation form to MDTA at the same time the invoice copy is sent. The TO Contractor shall ensure that each MBE Subcontractor provides a completed MBE Participation Form. Subcontractor reporting shall be sent directly from the subcontractor to MDTA. MDTA will monitor both the TO Contractor’s efforts to achieve the MBE participation goal and compliance with reporting requirements. The TO Contractor shall email all completed forms, copies of invoices and checks paid to the MBE directly to the TO Manager.
SECTION 3 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

3.1 REQUIRED RESPONSE
Each Master Contractor receiving this CATS+ TORFP shall respond within the submission time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a proposal; or 2) a completed Master Contractor Feedback form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via your CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

3.2 FORMAT
If a Master Contractor elects to submit a TO Proposal, the Master Contractor shall do so in conformance with the requirements of this CATS+ TORFP. The TO Proposal shall provide the following:

3.2.1 THE TECHNICAL PORTION OF THE TO PROPOSAL SHALL INCLUDE:

A) Proposed Services
   1) Requirements: A detailed discussion of the Master Contractor’s understanding of the work and the Master Contractor’s capabilities, approach and solution to address the requirements outlined in Section 2.
   2) Assumptions: A description of any assumptions formed by the Master Contractor in developing the Technical Proposal.
   3) Acceptance Criteria: A statement acknowledging the Master Contractor’s understanding of the acceptance criteria.
   4) To be considered responsive, the proposal shall address all issues addressed in this TORFP.
   5) To be considered responsive, the proposal response shall be organized and presented in the same order as this TORFP, acknowledging or responding to every section of this TORFP, in the same numbered sequence.

B) Proposed Personnel
   1) Identify and provide Attachment 5 for all proposed personnel by labor category name. The attachment shall feature prominently the proposed personnel’s skills and experience as they relate to the Master Contractor’s proposed solution and Section 2 – Scope of Work.
   2) Document that all proposed personnel meet the minimum required qualifications and possess the required certifications (submit certificates with Attachment 5).
   3) To be considered responsive, the proposed personnel work experience start and end dates shall include month and year. (MM/YYYY – MM/YYYY)
   4) Provide the names and titles of all key management personnel who will be involved with supervising the services rendered under this TOA.

C) MBE Participation
   If applicable submit completed MBE documents Attachment 2 - Forms D-1 and D-2.

D) Subcontractors
   Identify all proposed subcontractors, including MBEs, and their full roles in the performance of this TORFP Scope of Work.

E) Master Contractor and Subcontractor Experience and Capabilities
   Provide up to three examples of projects or contracts the Master Contractor has completed that were similar to Section 2 - Scope of Work. Each example shall include contact information for the client organization complete with the following:
   a) Name of organization.
   b) Point of contact name, title, telephone number, and e-mail address.
c) The services provided, scope of the contract and performance objectives satisfied as they relate to the scope of this TORFP

d) Names of the proposed personnel providing these services

e) Start and end dates for each example project or contract. If the Master Contractor is no longer providing the services, explain why not. (MM/YYYY-MM/YYYY)

2) State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any government entity of the State of Maryland. For each identified contract, the Master Contractor shall provide:

a) Name of organization.

b) The State employee contact person (name, title, telephone number and e-mail address).

c) A brief description of the services/goods provided,

d) The dollar value of the contract,

e) Start and end dates of the contract. If the Master Contractor is no longer providing the services, explain why not. (MM/YYYY-MM/YYYY)

f) Whether the contract was terminated prior to the specified original contract termination date,

g) Whether any available renewal option was not exercised,

This information will be considered as part of the experience and past performance evaluation criteria in the TORFP.

Note: State of Maryland experience can be included as part of Section 3 above as project or contract experience. State of Maryland experience is neither required nor gives more weight in proposal evaluations.

F) State Assistance

Provide an estimate of expectation concerning participation by State personnel.

G) Confidentiality

A Master Contractor shall give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, shall not be disclosed by the State under the Public Information Act, Title 10, Subtitle 6, of the State Government Article of the Annotated Code of Maryland. Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

3.2.2 THE FINANCIAL RESPONSE OF THE TO PROPOSAL SHALL INCLUDE:

A) A description of any assumptions on which the Master Contractor’s Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the price proposal).

B) Completed Financial Proposal - Attachment 1 with all rates fully loaded.

C) The Master Contractor shall indicate on Attachment 1 the name of each resource proposed, the appropriate Labor Category being proposed for each resource, and the Fixed Hourly Labor Category Rate. Proposed rates are fully loaded and not to exceed the rates defined in the Master Contract. Proposed rates shall be fully loaded hourly rates including travel, etc. There will be no travel reimbursement.
SECTION 4 - PROCEDURE FOR AWARDING A TO AGREEMENT

4.1 EVALUATION CRITERIA

The TO Contractor will be selected from among all eligible Master Contractors within the appropriate functional area responding to the CATS+ TORFP. In making the TOA award determination, MDTA will consider all information submitted in accordance with Section 3.

4.2 TECHNICAL CRITERIA

The following are technical criteria for evaluating a TO Proposal in descending order of importance:
- Experience of the TO Contractor’s proposed personnel performing the duties and responsibilities required in Section 2.6.
- The TO Contractor’s understanding of the work to be accomplished
- TO Contractor experience providing business process and/or solution advice, user support and project coordination and/or management.
- TO Contractor customer (current and former) satisfaction based on MDTA interview
- TO Contractor’s ability to meet MDTA’s training requirements for staff

4.3 SELECTION PROCEDURES

4.3.1 TO Proposals will be assessed throughout the evaluation process for compliance with the minimum personnel qualifications in Section 2.9 and quality of responses to Section 3.2.1 of the TORFP. Master Contractor proposals that fail to meet the minimum qualifications will be deemed not reasonably susceptible for award, i.e., disqualified and their proposals eliminated from further consideration.

4.3.2 TO Proposals deemed technically qualified will have their financial proposal considered. All others will receive e-mail notice from the TO Procurement Officer of not being selected to perform the work.

4.3.3 The State will require interviews with all qualified personnel proposed by each of the qualified Master Contractors.
- Contingent on the total number of proposals received, the State will begin conducting interviews only on proposals that are deemed to have met the minimum qualifications and sufficiently responded to all deliverables outline in the specification. Interviews will be conducted on resources that are proposed based on their functions in the contracting team.
- The number of days for interviews will be dependent upon the number of proposals received.
- Master Contractors will be notified by email of specific dates and contact information for scheduling.
- Master Contractors shall ensure that proposed personnel will be available for the interview in order for their technical proposals to be considered for award.

4.3.4 Qualified TO Proposal financial responses will be reviewed and ranked from lowest to highest price proposed.

4.3.5 The most advantageous TO Proposal offer considering technical and financial submission shall be selected for the work assignment.

4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon issuance of a fully executed TO Agreement, a Non-Disclosure Agreement (TO Contractor), a Purchase Order, a Notice to Proceed authorized by the TO Manager and Criminal Background Check Affidavit(s).
## ATTACHMENT 1 - PRICE PROPOSAL

PRICE PROPOSAL FOR CATS+ TORFP #J01B4400005

### LABOR CATEGORIES

*Master Contractor to determine the Labor Category and number of Resources. Master Contractor may add additional lines for resources, but the total hours cannot exceed 4,500 hours per Contract Year*

<table>
<thead>
<tr>
<th>Labor Categories</th>
<th>A</th>
<th>B</th>
<th>C</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fully Hourly Labor Rate</td>
<td><strong>Total Class Hours Annually Shall not exceed 4,500 hours per Contract Year</strong></td>
<td><strong>Total Proposed CATS+ TORFP Price</strong></td>
<td></td>
</tr>
</tbody>
</table>

**TO TERM 1:** January 1, 2014 – April 21, 2014 (Year 1 Master Contract rates apply here)

<table>
<thead>
<tr>
<th>Resource Name</th>
<th>Insert Labor Category</th>
<th>$</th>
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<tbody>
<tr>
<td>Resource Name</td>
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<tr>
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<td>$</td>
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<tr>
<td><strong>Total Hours</strong></td>
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<td></td>
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</table>

**Total Cost Term #1**

**TO TERM 2:** April 22, 2014 – April 21, 2015 (Year 2 Master Contract rates apply here)

<table>
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<th>Insert Labor Category</th>
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<td>Insert Labor Category</td>
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<td>$</td>
</tr>
<tr>
<td><strong>Total Hours</strong></td>
<td><strong>4500</strong></td>
<td></td>
<td></td>
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</table>

**Total Cost Term #2**

**TO TERM 3:** April 22, 2015 – April 21, 2016 (Year 3 Master Contract rates apply here)

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<th>$</th>
<th>$</th>
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<tbody>
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<td>Resource Name</td>
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**Total Cost Term #3**

**TO TERM 4:** April 22, 2016 – April 21, 2017 (Year 4 Master Contract rates apply here)

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<tr>
<td>Resource Name</td>
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<tr>
<td><strong>Total Hours</strong></td>
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<td><strong>4500</strong></td>
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</tbody>
</table>

**Total Cost Term #4**

TO TERM 5: April 22, 2017 – April 21, 2018 (Year 5 Master Contract rates apply here)

<table>
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<tr>
<th>Resource Name</th>
<th>Insert Labor Category</th>
<th>$</th>
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<tr>
<td><strong>Total Hours</strong></td>
<td></td>
<td><strong>4500</strong></td>
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</tbody>
</table>

**Total Cost Term #5**

TO TERM 6: April 22, 2018 – December 31, 2018 (Year 6 Master Contract rates apply here)

<table>
<thead>
<tr>
<th>Resource Name</th>
<th>Insert Labor Category</th>
<th>$</th>
<th>$</th>
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<tbody>
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<tr>
<td><strong>Total Hours</strong></td>
<td></td>
<td><strong>3187.5</strong></td>
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**Total Evaluated Price** $

Authorized Individual Name

Company Name

Title

Company Tax ID #

The Hourly Labor Rate is the actual rate the State will pay for services and shall be recorded in dollars and cents and are valid for 120 days. The Hourly Labor Rate cannot exceed the Master Contract Rate, but may be lower, and shall include all direct and indirect costs and profit for the Master Contractor to perform under the TOA. Hourly Labor Rate shall be assumed to be fully loaded rates which shall include any travel expenses, etc. The total hours listed above are to be considered as estimated only and not to be construed as a guaranteed billable hours. Actual hours will be compensated at the total number of hours performed.

Submit with the Financial Response
This affidavit must be included with the bid/proposal. If the bidder/offeror fails to accurately complete and submit this affidavit as required, the bid shall be deemed not responsive or the proposal not susceptible of being selected for award.

In connection with the bid/proposal submitted in response to Solicitation No. , I affirm the following:

1. **MBE Participation (PLEASE CHECK ONLY ONE)**

   - □ I have met the overall certified Minority Business Enterprise (MBE) participation goal of percent (%) and the following subgoals, if applicable:
     - percent (%) for African American-owned MBE firms
     - percent (%) for Hispanic American-owned MBE firms
     - percent (%) for Asian American-owned MBE firms
     - percent (%) for Women-owned MBE firms
   
   I agree that these percentages of the total dollar amount of the Contract, for the MBE goal and subgoals (if any), will be performed by certified MBE firms as set forth in the MBE Participation Schedule - Part 2 of the MDOT MBE Form D-2 (State-Funded Contracts).

   - OR

   - □ I conclude that I am unable to achieve the MBE participation goal and/or subgoals. I hereby request a waiver, in whole or in part, of the overall goal and/or subgoals. Within 10 business days of receiving notice that our firm is the apparent awardee or as requested by the Procurement Officer, I will submit a written waiver request and all required documentation in accordance with COMAR 21.11.03.11. For a partial waiver request, I agree that certified MBE firms will be used to accomplish the percentages of the total dollar amount of the Contract, for the MBE goal and subgoals (if any), as set forth in the MBE Participation Schedule - Part 2 of the MDOT MBE Form D-2 (State-Funded Contracts).

2. **Additional MBE Documentation**

   I understand that if I am notified that I am the apparent awardee or as requested by the Procurement Officer, I must submit the following documentation within 10 business days of receiving such notice:
   (a) Outreach Efforts Compliance Statement (MDOT MBE Form D-3 - State-Funded Contracts);
   (b) Subcontractor Project Participation Statement (MDOT MBE Form D-2 - State-Funded Contracts);
   (c) MBE Waiver Request documentation per COMAR 21.11.03.11 (if waiver was requested); and
   (d) Any other documentation required by the Procurement Officer to ascertain bidder’s responsibility/offoror’s susceptibility of being selected for award in connection with the certified MBE participation goal and subgoals, if any.

   I acknowledge that if I fail to return each completed document (in 2 (a) through (d)) within the required time, the Procurement Officer may determine that I am not responsible and therefore not eligible for contract award or that the proposal is not susceptible of being selected for award.
3. **Information Provided to MBE firms**

In the solicitation of subcontract quotations or offers, MBE firms were provided not less than the same information and amount of time to respond as were non-MBE firms.

4. **Products and Services Provided by MBE firms**

I hereby affirm that the MBEs are only providing those products and services for which they are MDOT certified.

I solemnly affirm under the penalties of perjury that the information in this affidavit is true to the best of my knowledge, information and belief.

_________________________   ________________________
Company Name     Signature of Representative

_________________________   ________________________
Address      Printed Name and Title

_________________________   ________________________
City, State and Zip Code    Date
ATTACHMENT 2 – MDOT MBE FORM D-2
STATE-FUNDED CONTRACTS
MBE PARTICIPATION SCHEDULE

PART 1 – INSTRUCTIONS FOR MBE PARTICIPATION SCHEDULE

PARTS 2 AND 3 MUST BE INCLUDED WITH THE BID/PROPOSAL. IF THE BIDDER/OFFEROR FAILS TO ACCURATELY COMPLETE AND SUBMIT PART 2 WITH THE BID/PROPOSAL AS REQUIRED, THE BID SHALL BE DEEMED NOT RESPONSIVE OR THE PROPOSAL SHALL BE DEEMED NOT SUSCEPTIBLE OF BEING SELECTED FOR AWARD.

PAGE 1 OF 3

*** STOP ***

FORM INSTRUCTIONS
PLEASE READ BEFORE COMPLETING THIS FORM

1. Please refer to the Maryland Department of Transportation (MDOT) MBE Directory at www.mdot.state.md.us to determine if a firm is certified for the appropriate North American Industry Classification System (“NAICS”) Code and the product/services description (specific product that a firm is certified to provide or specific areas of work that a firm is certified to perform). For more general information about NAICS, please visit www.naics.com. Only those specific products and/or services for which a firm is certified in the MDOT Directory can be used for purposes of achieving the MBE participation goals.

2. In order to be counted for purposes of achieving the MBE participation goals, the firm must be certified for that specific NAICS (“MBE” for State-funded projects designation after NAICS Code). WARNING: If the firm’s NAICS Code is in graduated status, such services/products will not be counted for purposes of achieving the MBE participation goals. Graduated status is clearly identified in the MDOT Directory (such graduated codes are designated with the word graduated after the appropriate NAICS Code).

3. Examining the NAICS Code is the first step in determining whether an MBE firm is certified and eligible to receive MBE participation credit for the specific products/services to be supplied or performed under the contract. The second step is to determine whether a firm’s Products/Services Description in the MBE Directory includes the products to be supplied and/or services to be performed that are being used to achieve the MBE participation goals.

4. If you have any questions as to whether a firm is certified to perform the specific services or provide specific products, please contact MDOT’s Office of Minority Business Enterprise at 1-800-544-6056 or via email at mbe@mdot.state.md.us.

5. The Contractor’s subcontractors are considered second-tier subcontractors. Third-tier contracting used to meet an MBE goal is to be considered the exception and not the rule. The following two conditions must be met before MDOT, its Modal Administrations and the Maryland Transportation Authority may approve a third-tier contracting agreement: (a) the bidder/offeror must request in writing approval of each third-tier contract arrangement, and (b) the request must contain specifics as to why a third-tier contracting arrangement should be approved. These documents must be submitted with the bid/proposal in Part 2 of this MBE Participation Schedule.
6. For each MBE firm that is being used as a supplier/wholesaler/regular dealer/broker/manufacturer, please follow these instructions for calculating the amount of the subcontract for purposes of achieving the MBE participation goals:

A. Is the firm certified as a broker of the products/supplies? If the answer is YES, please continue to Item C. If the answer is NO, please continue to Item B.

B. Is the firm certified as a supplier, wholesaler, regular dealer, or manufacturer of such products/supplies? If the answer is YES, continue to Item D. If the answer is NO, continue to Item C only if the MBE firm is certified to perform trucking/hauling services under NAICS Codes 484110, 484121, 484122, 484210, 484220 and 484230. If the answer is NO and the firm is not certified under these NAICS Codes, then no MBE participation credit will be given for the supply of these products.

C. For purposes of achieving the MBE participation goal, you may count only the amount of any reasonable fee that the MBE firm will receive for the provision of such products/supplies - not the total subcontract amount or the value (or a percentage thereof) of such products and/or supplies. For Column 3 of the MBE Participation Schedule, please divide the amount of any reasonable fee that the MBE firm will receive for the provision of such products/services by the total Contract value and insert the percentage in Line 3.1.

D. Is the firm certified as a manufacturer (refer to the firm’s NAICS Code and specific description of products/services) of the products/supplies to be provided? If the answer is NO, please continue to Item E. If the answer is YES, for purposes of achieving the MBE participation goal, you may count the total amount of the subcontract. For Column 3 of the MBE Participation Schedule, please divide the total amount of the subcontract by the total Contract value and insert the percentage in Line 3.1.

E. Is the firm certified as a supplier, wholesaler and/or regular dealer? If the answer is YES and the MBE firm is furnishing and installing the materials and is certified to perform these services, please divide the total subcontract amount (including full value of supplies) by the total Contract value and insert the percentage in Line 3.1. If the answer is YES and the MBE firm is only being used as a supplier, wholesaler and/or regular dealer or is not certified to install the supplies/materials, for purposes of achieving the MBE participation goal, you may only count sixty percent (60%) of the value of the subcontract for these supplies/products (60% Rule). To apply the 60% Rule, first divide the amount of the subcontract for these supplies/products only (not installation) by the total Contract value. Then, multiply the result by sixty percent (60%) and insert the percentage in Line 3.2.
7. For each MBE firm that is not being used as a supplier/wholesaler/regular dealer/broker/manufacturer, to calculate the amount of the subcontract for purposes of achieving the MBE participation goals, divide the total amount of the subcontract by the total Contract value and insert the percentage in Line 3.1.

Example: $2,500 (Total Subcontract Amount) \div $10,000 (Total Contract Value) \times 100 = 25$

8. WARNING: The percentage of MBE participation, computed using the percentage amounts in Column 3 for all of the MBE firms listed in Part 2, MUST at least equal the MBE participation goal and subgoals (if applicable) as set forth in MDOT MBE Form A – State-Funded Contracts for this solicitation. If a bidder/offeror is unable to achieve the MBE participation goal and/or any subgoals (if applicable), then the bidder/offeror must request a waiver in Form A or the bid will be deemed not responsive, or the proposal not susceptible of being selected for award. You may wish to use the Goal/Subgoal Worksheet shown below to assist you in calculating the percentages and confirming that you have met the applicable MBE participation goal and subgoals (if any).

<table>
<thead>
<tr>
<th>GOAL/SUBGOAL WORKSHEET</th>
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<tbody>
<tr>
<td>Total African American Firm Participation (Add percentages listed for African American-Owned Firms in Column 3 of MBE Participation Schedule)</td>
</tr>
<tr>
<td>Total Hispanic American Firm Participation (Add percentages listed for Hispanic American-Owned Firms in Column 3 of MBE Participation Schedule)</td>
</tr>
<tr>
<td>Total Asian American Firm Participation (Add percentages listed for Asian American-Owned Firms in Column 3 of MBE Participation Schedule)</td>
</tr>
<tr>
<td>Total Women-Owned Firm Participation (Add percentages listed for Women-Owned Firms in Column 3 of MBE Participation Schedule)</td>
</tr>
<tr>
<td>Total for all other MBE Firms (Add percentages for firms listed as Other MBE Classification in Column 3 of the MBE Participation Schedule)</td>
</tr>
<tr>
<td>Total MBE Firm Participation (Add percentages listed for all MBE Firms in Column 3 of MBE Participation Schedule)</td>
</tr>
</tbody>
</table>

The percentage amount in Box F should be equal to the sum of the percentage amounts in Boxes A through E.
PART 2 – MBE PARTICIPATION SCHEDULE

Parts 2 and 3 must be included with the bid/proposal. If the bidder/offeror fails to accurately complete and submit Part 2 with the bid/proposal as required, the bid shall be deemed not responsive or the proposal shall be deemed not susceptible of being selected for award.

List information for each certified MBE subcontractor you agree to use to achieve the MBE participation goal and subgoals, if any.

<table>
<thead>
<tr>
<th>Prime Contractor</th>
<th>Project Description</th>
<th>Solicitation Number</th>
</tr>
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<tr>
<th>COLUMN 1</th>
<th>COLUMN 2</th>
<th>COLUMN 3</th>
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<tbody>
<tr>
<td>NAME OF MBE SUBCONTRACTOR AND TIER</td>
<td>CERTIFICATION NO. AND MBE CLASSIFICATION</td>
<td>FOR PURPOSES OF ACHIEVING THE MBE PARTICIPATION GOAL AND SUBGOALS, refer to sections 6 and 7 in Part 1 - Instructions. State the percentage amount of the products/services in Line 3.1, except for those products or services where the MBE firm is being used as a wholesaler, supplier, or regular dealer. For items of work where the MBE firm is being used as a supplier, wholesaler and/or regular dealer, complete Line 3.2 using the 60% Rule.</td>
</tr>
<tr>
<td>Certification Number:</td>
<td></td>
<td>3.1. TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR (STATE THIS PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE EXCLUDING PRODUCTS/SERVICES FROM SUPPLIERS, WHOLESALERS OR REGULAR DEALERS):</td>
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<tr>
<td>(If dually certified, check only one box.)</td>
<td></td>
<td>% (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any)</td>
</tr>
<tr>
<td>□ African American-Owned</td>
<td></td>
<td>3.2. TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR FOR ITEMS OF WORK WHERE THE MBE FIRM IS BEING USED AS A SUPPLIER, WHOLESALER AND/OR REGULAR DEALER) (STATE THE PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE AND THEN APPLY THE 60% RULE PER SECTION 6(E) IN PART 1 - INSTRUCTIONS):</td>
</tr>
<tr>
<td>□ Hispanic American-Owned</td>
<td></td>
<td>% Total percentage of Supplies/Products</td>
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<tr>
<td>□ Asian American-Owned</td>
<td></td>
<td>x 60% (60% Rule)</td>
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<tr>
<td>□ Women-Owned</td>
<td></td>
<td>% (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any)</td>
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<tr>
<td>□ Other MBE Classification</td>
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Please check if MBE firm is a third-tier contractor (if applicable). Please submit written documents in accordance with Section 5 of Part 1 - Instructions.

Please check if Continuation Sheets are attached.
LIST INFORMATION FOR EACH CERTIFIED MBE SUBCONTRACTOR YOU_agree_to_use_to_achieve_the_MBE_participation_goal_and_subgoals,_if_any.

<table>
<thead>
<tr>
<th>Prime Contractor</th>
<th>Project Description</th>
<th>SOLICITATION NUMBER</th>
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**COLUMN 1**

**COLUMN 2**

**COLUMN 3**

Unless the bidder/offeror requested a waiver in MDOT MBE Form D-1 – State Funded Contracts for this solicitation, the cumulative MBE participation for all MBE firms listed herein must equal at least the MBE participation goal and subgoals set forth in Form D-1.

- **NAME OF MBE SUBCONTRACTOR AND TIER**
  - Certification Number:
    - (If dually certified, check only one box.)
    - [ ] African American-Owned
    - [ ] Hispanic American-Owned
    - [ ] Asian American-Owned
    - [ ] Women-Owned
    - [ ] Other MBE Classification

- **CERTIFICATION NO. AND MBE CLASSIFICATION**

- **FOR PURPOSES OF ACHIEVING THE MBE PARTICIPATION GOAL AND SUBGOALS, refer to Sections 6 and 7 in Part 1 - Instructions. State the percentage amount of the products/services in Line 3.1, except for those products or services where the MBE firm is being used as a wholesaler, supplier, or regular dealer. For items of work where the MBE firm is being used as a supplier, wholesaler and/or regular dealer, complete Line 3.2 using the 60% Rule.**

- **3.1 TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR (STATE THIS PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE-EXCLUDING PRODUCTS/SERVICES FROM SUPPLIERS, WHOLESALERS OR REGULAR DEALERS).**
  - [ ] % (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any)

- **3.2 TOTAL PERCENTAGE TO BE PAID TO THE SUBCONTRACTOR FOR ITEMS OF WORK WHERE THE MBE FIRM IS BEING USED AS A SUPPLIER, WHOLESALER AND/OR REGULAR DEALER) (STATE THE PERCENTAGE AS A PERCENTAGE OF THE TOTAL CONTRACT VALUE AND THEN APPLY THE 60% RULE PER SECTION 6(E) IN PART 1 - INSTRUCTIONS).**
  - [ ] % Total percentage of Supplies/Products
  - x [ ] 60% (60% Rule)
  - [ ] % (Percentage for purposes of calculating achievement of MBE Participation goal and subgoals, if any)

- [ ] Please check if Continuation Sheets are attached.
ATTACHMENT 2 – MDOT MBE FORM D-2
STATE-FUNDED CONTRACTS
MBE PARTICIPATION SCHEDULE

PART 3 – CERTIFICATION FOR MBE PARTICIPATION SCHEDULE

PARTS 2 AND 3 MUST BE INCLUDED WITH THE BID/PROPOSAL
AS DIRECTED IN THE INVITATION TO BID/ REQUEST FOR PROPOSALS.

I hereby affirm that I have reviewed the Products and Services Description (specific product that a firm is certified to provide or areas of work that a firm is certified to perform) set forth in the MDOT MBE Directory for each of the MBE firms listed in Part 2 of this MBE Form D-2 for purposes of achieving the MBE participation goals and subgoals that were identified in the MBE Form A that I submitted with this solicitation, and that the MBE firms listed are only performing those products/services/areas of work for which they are certified. I also hereby affirm that I have read and understand the form instructions set forth in Part 1 of this MBE Form D-2.

The undersigned Prime Contractor hereby certifies and agrees that they have fully complied with the State Minority Business Enterprise law, State Finance and Procurement Article §14-308(a)(2), Annotated Code of Maryland which provides that, except as otherwise provided by law, a contractor may not identify a certified minority business enterprise in a bid or proposal and:

(1) fail to request, receive, or otherwise obtain authorization from the certified minority business enterprise to identify the certified minority business enterprise in its bid or proposal;

(2) fail to notify the certified minority business enterprise before execution of the contract of its inclusion of the bid or proposal;

(3) fail to use the certified minority business enterprise in the performance of the contract; or

(4) pay the certified minority business enterprise solely for the use of its name in the bid or proposal.

I solemnly affirm under the penalties of perjury that the contents of Parts 2 and 3 of MDOT MBE Form D-2 are true to the best of my knowledge, information and belief.

____________________________________________________________________
Company Name                       Signature of Representative

____________________________________________________________________
Address                          Printed Name and Title

____________________________________________________________________
City, State and Zip Code                   Date
In conjunction with the offer/proposal submitted in response to Solicitation No.___________, I state the following:

1. Bidder/Offeror took the following efforts to identify subcontracting opportunities in these specific work categories:

2. Attached to this form are copies of written solicitations (with bidding/proposal instructions) used to solicit certified MBE firms for these subcontract opportunities.

3. Bidder/Offeror made the following attempts to personally contact the solicited MBE firms:

4. Please Check One:

□ This project does not involve bonding requirements.
□ Bidder/Offeror assisted MBE firms to fulfill or seek waiver of bonding requirements. (DESCRIBE EFFORTS)

5. Please Check One:

□ Bidder/Offeror did attend the pre-bid/pre-proposal meeting/conference.
□ No pre-bid/pre-proposal meeting/conference was held.
□ Bidder/Offeror did not attend the pre-bid/pre-proposal meeting/conference.

_________________________   ________________________
Company Name     Signature of Representative

_________________________   ________________________
Address      Printed Name and Title

_________________________   ________________________
City, State and Zip Code    Date
ATTACHMENT 2 – MDOT MBE FORM D-4
STATE-FUNDED CONTRACTS
MBE SUBCONTRACTOR PROJECT PARTICIPATION AFFIDAVIT

IF THE BIDDER/OFFEROR FAILS TO RETURN THIS AFFIDAVIT WITHIN THE REQUIRED TIME, THE PROCUREMENT OFFICER MAY DETERMINE THAT THE BIDDER/OFFEROR IS NOT RESPONSIBLE AND THEREFORE NOT ELIGIBLE FOR CONTRACT AWARD OR THAT THE PROPOSAL IS NOT SUSCEPTIBLE OF BEING SELECTED FOR AWARD. SUBMIT ONE FORM FOR EACH CERTIFIED MBE FIRM LISTED IN THE MBE PARTICIPATION SCHEDULE. BIDDERS/OFFERORS ARE HIGHLY ENCOURAGED TO SUBMIT FORM D PRIOR TO THE TEN (10) DAY DEADLINE.

Provided that _________________________________________________ (Prime Contractor’s Name) is awarded the State contract in conjunction with Solicitation No. ______________________, such Prime Contractor will enter into a subcontract with ______________________ (Subcontractor’s Name) committing to participation by the MBE firm ___________________ (MBE Name) with MDOT Certification Number _______________ (if subcontractor previously listed is also the MBE firm, please restate name and provide MBE Certification Number) which will receive at least $___________ or ___% (Total Subcontract Amount/ Percentage) for performing the following products/services for the Contract:

<table>
<thead>
<tr>
<th>NAICS CODE</th>
<th>WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE)</th>
<th>DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES</th>
</tr>
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I solemnly affirm under the penalties of perjury that the information provided in this MBE Subcontractor Project Participation Affidavit is true to the best of my knowledge, information and belief. I acknowledge that, for purposes of determining the accuracy of the information provided herein, the Procurement Officer may request additional information, including, without limitation, copies of the subcontract agreements and quotes.

PRIME CONTRACTOR
Signature of Representative: __________________________
Printed Name and Title: ___________________________________
Firm’s Name: ____________________________________________
Federal Identification Number: ____________________________
Address: _______________________________________________
Telephone: __________________________
Date: __________________________

SUBCONTRACTOR (SECOND-TIER)
Signature of Representative: __________________________
Printed Name and Title: ___________________________________
Firm’s Name: ____________________________________________
Federal Identification Number: ____________________________
Address: _______________________________________________
Telephone: __________________________
Date: __________________________

SUBCONTRACTOR (THIRD-TIER)
Signature of Representative: __________________________
Printed Name and Title: ___________________________________
Firm’s Name: ____________________________________________
Federal Identification Number: ____________________________
Address: _______________________________________________
Telephone: __________________________
Date: __________________________

IF MBE FIRM IS A THIRD-TIER SUBCONTRACTOR, THIS FORM MUST ALSO BE EXECUTED BY THE SECOND-TIER SUBCONTRACTOR THAT HAS THE SUBCONTRACT AGREEMENT WITH THE MBE FIRM.
ATTACHMENT 3 - TASK ORDER AGREEMENT

CATS+ TORFP #J01B4400005 OF MASTER CONTRACT # 060B2490023

This Task Order Agreement ("TO Agreement") is made this day of Month, 20__ by and between MASTER CONTRACTOR and the STATE OF MARYLAND, MDTA.

IN CONSIDERATION of the mutual premises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Definitions. In this TO Agreement, the following words have the meanings indicated:
   a. “Agency” means the MDTA, as identified in the CATS+ TORFP #J01B4400005.
   b. “CATS+ TORFP” means the Task Order Request for Proposals #J01B4400005, dated MONTH DAY, YEAR, including any addenda.
   c. “Master Contract” means the CATS+ Master Contract between the Maryland Department of Information Technology and MASTER CONTRACTOR dated ______.
   d. “TO Procurement Officer” means Joy Abrams. The Agency may change the TO Procurement Officer at any time by written notice to the TO Contractor.
   e. “TO Agreement” means this signed TO Agreement between the MDTA and MASTER CONTRACTOR.
   f. “TO Contractor” means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is ___________________.
   g. “TO Manager” means Steven Chen of the Agency. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
   h. “TO Proposal - Technical” means the TO Contractor’s technical response to the CATS+ TORFP dated date of TO Proposal – Technical.
   i. “TO Proposal – Financial” means the TO Contractor’s financial response to the CATS+ TORFP dated date of TO Proposal - FINANCIAL.

2. Scope of Work

2.1 This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.

2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 2 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:

   a. The TO Agreement,
   b. Exhibit A – CATS+ TORFP
   c. Exhibit B – TO Proposal-Technical
   d. Exhibit C – TO Proposal-Financial
2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this section. Except as otherwise provided in this TO Agreement, if any change under this section causes an increase or decrease in the TO Contractor’s cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance.

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of [___], commencing on the date of Notice to Proceed and terminating on [MONTH] [DAY], [YEAR].

4. Consideration and Payment

4.1 The consideration to be paid the TO Contractor shall be done so in accordance with the CATS+ TORFP and shall not exceed $___________________ of the task order. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor’s risk of non-payment.

4.2 Payments to the TO Contractor shall be made as outlined Section 2 of the CATS+ TORFP, but no later than thirty (30) days after the Agency’s receipt of an invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.

4.3 Each invoice for services rendered must include the TO Contractor’s Federal Tax Identification Number which is [______]. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.

4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.
IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO CONTRACTOR NAME

By: __________________________
Witness: ______________________

STATE OF MARYLAND, MARYLAND TRANSPORTATION AUTHORITY

By: __________________________
Witness: ______________________
ATTACHMENT 4 - CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

A. "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B. "Person" has the meaning stated in COMAR 21.01.02.01(64) and includes a bidder, Offeror, Contractor, consultant, or subcontractor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C. The bidder or Offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D. The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):

E. The bidder or Offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or Offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or Offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date: ____________________ By: ______________________________________

(Authorized Representative and Affiant)
ATTACHMENT 5 - LABOR CATEGORY PERSONNEL RESUME SUMMARY

INSTRUCTIONS:

1. Master Contractors must comply with all personnel requirements under the Master Contract RFP 060B2490023.

2. Only labor categories proposed in the Master Contractors Technical proposal may be proposed under the CATS+ TORFP process.

3. For each person proposed in any of the labor categories, complete one Labor Category Personnel Resume Summary to document how the proposed person meets each of the minimum requirements.

4. For example: If you propose John Smith who is your subcontractor and you believe he meets the requirements of the Group Facilitator, you will complete the top section of the form by entering John Smith’s name and the subcontractor’s company name. You will then complete the right side of the Group Facilitator form documenting how the individual meets each of the requirements. Where there is a time requirement such as 3 months experience, you must provide the dates from and to showing an amount of time that equals or exceeds mandatory time requirement.

5. Each form also includes examples of duties to perform. The proposed person must be able to fulfill those duties.

6. For each subject matter expert, the State will identify the particular area of expertise and the Master Contractor shall provide proof the individual has qualifications within that area of expertise.

7. Additional information may be attached to each Labor Category Personnel Resume Summary that may assist a full and complete understanding of the individual being proposed.
<table>
<thead>
<tr>
<th>Proposed Individual’s Name/Company:</th>
<th>How does the proposed individual meet each requirement?</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LABOR CATEGORY TITLE</strong> – (MUST INSERT LABOR CATEGORY NAME)</td>
<td></td>
</tr>
<tr>
<td>Education: (Insert the education description from the CATS+ RFP from section 2.10 for the applicable labor category.)</td>
<td></td>
</tr>
<tr>
<td><strong>Start &amp; end dates shall be listed in (MM/YY)-(MM/YY) format.</strong></td>
<td></td>
</tr>
<tr>
<td>Experience: (Insert the experience description from the CATS+ RFP from section 2.10 for the applicable labor category.)</td>
<td></td>
</tr>
<tr>
<td><strong>Start &amp; end dates shall be listed in (MM/YY)-(MM/YY) format.</strong></td>
<td></td>
</tr>
<tr>
<td>Duties: (Insert the duties description from the CATS+ RFP from section 2.10 for the applicable labor category.)</td>
<td></td>
</tr>
<tr>
<td><strong>Start &amp; end dates shall be listed in (MM/YY)-(MM/YY) format.</strong></td>
<td></td>
</tr>
</tbody>
</table>

The information provided on this form for this labor class is true and correct to the best of my knowledge:

**Contractor’s Contract Administrator:**

Signature ___________________________ Date ____________

**Proposed Individual:**

Signature ___________________________ Date ____________

**SUBMIT WITH TO RESPONSE**
**SIGNATURE REQUIRED AT THE TIME OF THE INTERVIEW**
ATTACHMENT 6
NON-DISCLOSURE AGREEMENT (OFFEROR)

This Non-Disclosure Agreement (the “Agreement”) is made this ___ day of ________ 20___, by and between ___________________________ (hereinafter referred to as "the OFFEROR") and the State of Maryland (hereinafter referred to as "the State").

OFFEROR warrants and represents that it intends to submit a TO Proposal in response to CATS+ TORFP #J01B4400005 for Microsoft Dynamics Support. In order for the OFFEROR to submit a TO Proposal, it will be necessary for the State to provide the OFFEROR with access to certain confidential information including, but not limited to, this project. All such information provided by the State shall be considered Confidential Information regardless of the form, format, or media upon which or in which such information is contained or provided, regardless of whether it is oral, written, electronic, or any other form, and regardless of whether the information is marked as “Confidential Information”. As a condition for its receipt and access to the Confidential Information described above, the OFFEROR agrees as follows:

OFFEROR will not copy, disclose, publish, release, transfer, disseminate or use for any purpose in any form any Confidential Information received under Section 1.7, except in connection with the preparation of its TO Proposal.

Each employee or agent of the OFFEROR who receives or has access to the Confidential Information shall execute a copy of this Agreement and the OFFEROR shall provide originals of such executed Agreements to the State. Each employee or agent of the OFFEROR who signs this Agreement shall be subject to the same terms, conditions, requirements and liabilities set forth herein that are applicable to the OFFEROR.

OFFEROR shall return the Confidential Information to the State within five business days of the State’s Notice of recommended award. If the OFFEROR does not submit a Proposal, the OFFEROR shall return the Confidential Information to TO Procurement Officer, Maryland Transportation Authority on or before the due date for Proposals.

OFFEROR acknowledges that the disclosure of the Confidential Information may cause irreparable harm to the State and agrees that the State may obtain an injunction to prevent the disclosure, copying, or other impermissible use of the Confidential Information. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages for the OFFEROR’S failure to comply with the requirements of this Agreement. The OFFEROR consents to personal jurisdiction in the Maryland State Courts.

In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the OFFEROR or any employee or agent of the OFFEROR to comply with the requirements of this Agreement, OFFEROR and such employees and agents of OFFEROR shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

This Agreement shall be governed by the laws of the State of Maryland.

OFFEROR acknowledges that pursuant to Section 11-205.1 of the State Finance and Procurement Article of the Annotated Code of Maryland, a person may not willfully make a false or fraudulent statement or representation of a material fact in connection with a procurement contract. Persons making such statements are guilty of a felony and on conviction subject to a fine of not more than $20,000 and/or imprisonment not exceeding 5 years or both. OFFEROR further acknowledges that this Agreement is a statement made in connection with a procurement contract.

The individual signing below warrants and represents that they are fully authorized to bind the OFFEROR to the terms and conditions specified in this Agreement. If signed below by an individual employee or agent of the OFFEROR under Section 2 of this Agreement, such individual acknowledges that a failure to comply with the requirements specified in this Agreement may result in personal liability.

OFFEROR: ___________________________ BY: _________________________________
NAME: __________________________________ TITLE: _________________________________
ADDRESS: _________________________________________________________________________

SUBMIT AS REQUIRED IN SECTION 1.7 OF THE TORFP
ATTACHMENT 7

NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEMENT ("Agreement") is made as of this ___ day of ______________, 20__, by and between the State of Maryland ("the State"), acting by and through its MDTA (the “Department”), and ____________________ ("TO Contractor"), a corporation with its principal business office located at _________________________________ and its principal office in Maryland located at _________________________________.

RECITALS

WHEREAS, the TO Contractor has been awarded a Task Order Agreement (the “TO Agreement”) for MICROSOFT DYNAMICS SL SOFTWARE TECHNICAL AND USER SUPPORT TORFP No. J01B4400005 dated ____________, (the “TORFP”) issued under the Consulting and Technical Services Plus procurement issued by the Department, Project Number 066B2490023; and

WHEREAS, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor’s employees and agents (collectively the “TO Contractor’s Personnel”) with access to certain confidential information regarding electronic data stored on MDTA servers & desktops, document hardcopies, and information provided verbally via in person meetings, discussions, or telephone conversation (the “Confidential Information”).

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

1. Confidential Information means any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement, regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.

2. TO Contractor shall not, without the State’s prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information provided by the State except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor’s Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor’s Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.

3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor’s performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.

4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.

5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor’s Personnel or the TO Contractor’s former Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).
6. TO Contractor shall, at its own expense, return to the Department, all copies of the Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.

7. A breach of this Agreement by the TO Contractor or by the TO Contractor’s Personnel shall constitute a breach of the TO Agreement between the TO Contractor and the State.

8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor’s Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor’s Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor’s Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

9. TO Contractor and each of the TO Contractor’s Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.

10. The parties further agree that:

   a. This Agreement shall be governed by the laws of the State of Maryland;

   b. The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;

   c. The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;

   d. The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;

   e. Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and

   f. The Recitals are not merely prefatory but are an integral part hereof.

Contractor/Contractor’s Personnel: MDOT/MDTA:

Name: __________________________  Name: _____________________________

Title: ___________________________  Title: _______________________________

Date: ___________________________  Date: ______________________________

SUBMIT AS REQUIRED IN SECTION 1.7 OF THE TORFP
ATTACHMENT 8 – TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ master contract. Requirements for TO management can be found in the CATS+ master contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the Checklist Due Date below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to contractoversight@doit.state.md.us with the TO number in the subject line.

Master Contractor:  
Master Contractor Contact / Phone:  
Procuring State Agency Name:  
TO Title:  
TO Number:  
TO Type (Fixed Price, T&M, or Both):  
Checklist Issue Date:  
Checklist Due Date:  

<table>
<thead>
<tr>
<th>Section 1 – Task Orders with Invoices Linked to Deliverables</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) Was the original TORFP (Task Order Request for Proposals) structured to link invoice payments to distinct deliverables with specific acceptance criteria?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ (If no, skip to Section 2.)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Section 2 – Task Orders with Invoices Linked to Time, Labor Rates and Materials</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) If the TO involves material costs, are material costs passed to the agency without markup by the Master Contractor?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ (If no, explain why)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Section 3 – Substitution of Personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) Has there been any substitution of personnel?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ (If no, skip to Section 4.)</td>
</tr>
</tbody>
</table>

C) Does each accepted substitution possess equivalent or better education, experience and qualifications than incumbent personnel? |
<p>| Yes ☐ No ☐ (If no, explain why) |</p>
<table>
<thead>
<tr>
<th>Section 4 – MBE Participation</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) What is the MBE goal as a percentage of the TO value? <em>(If there is no MBE goal, skip to Section 5)</em></td>
</tr>
<tr>
<td>%</td>
</tr>
<tr>
<td>B) Are MBE reports D-5 and D-6 submitted monthly?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If no, explain why)</em></td>
</tr>
<tr>
<td>C) What is the actual MBE percentage to date? <em>(divide the dollar amount paid to date to the MBE by the total amount paid to date on the TO)</em></td>
</tr>
<tr>
<td>% <em>(Example - $3,000 was paid to date to the MBE sub-contractor; $10,000 was paid to date on the TO; the MBE percentage is 30% (3,000 ÷ 10,000 = 0.30))</em></td>
</tr>
<tr>
<td>D) Is this consistent with the planned MBE percentage at this stage of the project?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If no, explain why)</em></td>
</tr>
<tr>
<td>E) Has the Master Contractor expressed difficulty with meeting the MBE goal?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If yes, explain the circumstances and any planned corrective actions)</em></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Section 5 – TO Change Management</th>
</tr>
</thead>
<tbody>
<tr>
<td>A) Is there a written change management procedure applicable to this TO?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If no, explain why)</em></td>
</tr>
<tr>
<td>B) Does the change management procedure include the following?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ Sections for change description, justification, and sign-off</td>
</tr>
<tr>
<td>Yes ☐ No ☐ Sections for impact on cost, scope, schedule, risk and quality <em>(i.e., the impact of change on satisfying TO requirements)</em></td>
</tr>
<tr>
<td>Yes ☐ No ☐ A formal group charged with reviewing/approving/declining changes <em>(e.g., change control board, steering committee, or management team)</em></td>
</tr>
<tr>
<td>C) Have any change orders been executed?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If yes, explain expected or actual impact on TO cost, scope, schedule, risk and quality)</em></td>
</tr>
<tr>
<td>D) Is the change management procedure being followed?</td>
</tr>
<tr>
<td>Yes ☐ No ☐ <em>(If no, explain why)</em></td>
</tr>
</tbody>
</table>
Toll Facility Locations

Intercounty Connector (ICC)/MD 200

The Intercounty Connector (ICC)/MD 200, Maryland’s first all-electronic toll road, opened on February 23, 2011, between I-370 and Georgia Avenue (MD 97). Tolls on the ICC are paid at highway speeds using E-ZPass and vary by time of day and day of the week, to help maintain relatively free-flowing traffic conditions. The remainder of the roadway from Georgia Avenue (MD 97) to I-95 is expected to open late 2011 or early 2010.

John F. Kennedy Memorial Highway (I-95)

The John F. Kennedy Memorial Highway is a 50-mile section of I-95 from the northern Baltimore City line to the Delaware state line. Tolls are collected only in the northbound direction at the 12-lane toll plaza, located one mile north of the Millard Tydings Memorial Bridge over the Susquehanna River.

Thomas J. Hatem Memorial Bridge (US 40)

The oldest of the Authority’s facilities, this four-lane bridge opened in August 1940. It spans the Susquehanna River on US 40 between Havre de Grace and Perryville in northeast Maryland.

Fort McHenry Tunnel (I-95)

The world’s widest, underwater-vehicular tunnel, the Fort McHenry Tunnel opened to traffic in November 1985. It connects the Locust Point and Canton areas of Baltimore, crossing under the Patapsco River just south of historic Fort McHenry.
### Baltimore Harbor Tunnel (I-895)

The 1.4-mile, four-lane tunnel handled its first vehicles in November 1957 and is part of a 20-mile system of approach roadways and ramps. Designated I-895, the facility connects major north/south highways and many arterial routes in Baltimore City's industrial sections.

### Francis Scott Key Bridge (I-695)

This outer crossing of the Baltimore harbor opened in March 1977 as the final link in I-695 (the Baltimore Beltway). Including the bridge and connecting roadways, the project is 10.9 miles in length. Other structures along the roadway include a dual-span drawbridge over Curtis Creek and an elevated viaduct that carries motorists through the Sparrow's Point area.

### William Preston Lane Jr. Memorial (Bay) Bridge (US 50/301)

Often called the Bay Bridge, this 4.3-mile facility crosses the Chesapeake Bay as US 50/301. The bridge's dual spans provide a direct connection between recreational and ocean regions located on Maryland's Eastern Shore and the metropolitan areas of Baltimore, Annapolis and Washington, D.C.

### Governor Harry W. Nice Memorial Bridge (US 301)

Opened in December 1940, this bridge is located on US 301 and extends 1.7 miles across the Potomac River from Newburg, MD, to Dahlgren, VA.
AUTHORIZED REPRESENTATIVE

I HEREBY AFFIRM THAT:

I am the _________(Title)________________ and the duly authorized representative of ___(Master Contractor)_______ and that I possess the legal authority to make this Affidavit on behalf of myself and the business for which I am acting.

A. I hereby affirm that ____(Master Contractor)________ has complied with Section 2.4, Security Requirements of the Department of Information Technology’s Consulting Technical Services Master Contract Number 060B2490023 (CATS+) hereto as Exhibit A

B. I hereby affirm that the ____(Master Contractor)________ has provided _______(Agency)________________ with a summary of the security clearance results for all of the candidates that will be working on Task Order ___(Title and Number)_____________ and all of these candidates have successfully passed all of the background checks as required under Section 2.4.3.2 of the CATS+ Master Contract. Master Contractors hereby agrees to provide security clearance results for any additional candidates at least seven (7) days prior to the date the candidate commences work on this Task Order.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

__________________________
Master Contractor

__________________________
Typed Name

__________________________
Signature

__________________________
Date
Instructions:

Below is a listing of the performance objectives for Name of TO Contractor / Subcontractor who performs work under TO J01B44000005. This is a group evaluation as TO Contractor and subcontractor work per MDTA support and project requests only. Group performance on each objective is rated and additional comments are provided.

Performance Review Rating System –

1- TO Contractor performance does not meet expectations for this objective.
2- TO Contractor performance sometimes meets expectations for this objective but not consistently and/or completely. Performance must improve.
3- TO Contractor performance consistently meets expectations for this objective.
4- TO Contractor performance exceeds expectations for this objective.
5- TO Contractor performance far exceeds expectations for this objective.

<table>
<thead>
<tr>
<th>Objectives for Name of contractor/subcontractor</th>
<th>Rating (1-5)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technically knowledgeable to comprehend MDTA Dynamics system and perform analysis on issue and project requests and perform supports</td>
<td></td>
</tr>
<tr>
<td>Task assigned are completed on or before the due date.</td>
<td></td>
</tr>
<tr>
<td>Work performed and delivered to the client meets or exceeds expectation.</td>
<td></td>
</tr>
<tr>
<td>Overall satisfaction with contractor performance</td>
<td></td>
</tr>
<tr>
<td>Additional Comments:</td>
<td></td>
</tr>
</tbody>
</table>
ATTACHMENT 14 – LIVING WAGE AFFIDAVIT OF AGREEMENT

Contract No. ______________________________________________________________
Name of Contractor _________________________________________________________
Address __________________________________________________________________
City _________________________________ State ________ Zip Code _______________

If the Contract is Exempt from the Living Wage Law

The Undersigned, being an authorized representative of the above named Contractor, hereby affirms that the Contract is exempt from Maryland’s Living Wage Law for the following reasons: (check all that apply)

__ Bidder/Offeror is a nonprofit organization  
__ Bidder/Offeror is a public service company  
__ Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than $500,000  
__ Bidder/Offeror employs more than 10 employees and the proposed contract value is less than $100,000

If the Contract is a Living Wage Contract

A. The Undersigned, being an authorized representative of the above named Contractor, hereby affirms our commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry with regard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are subject to living wage at least the living wage rate in effect at the time service is provided for hours spent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay the required living wage rate to their covered employees who are subject to the living wage for hours spent on a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors comply with, the rate requirements during the initial term of the contract and all subsequent renewal periods, including any increases in the wage rate established by the Commissioner of Labor and Industry, automatically upon the effective date of the revised wage rate.

B. _____________________ (initial here if applicable) The Bidder/Offeror affirms it has no covered employees for the following reasons: (check all that apply)

__ All employee(s) proposed to work on the State contract will spend less than one-half of the employee’s time during every work week on the State contract;  
__ All employee(s) proposed to work on the State contract will be 17 years of age or younger during the duration of the State contract; or  
__ All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks on the State contract.

The Commissioner of Labor and Industry reserves the right to request payroll records and other data that the Commissioner deems sufficient to confirm these affirmations at any time.

Name of Authorized Representative: _____________________________________________________
Signature of Authorized Representative: __________________________________________________
Date: _____________ Title: ____________________________________________________________
Witness Name (Typed or Printed): _______________________________________________________
Witness Signature & Date: ______________________________________________________________
ATTACHMENT 15 - CERTIFICATION REGARDING INVESTMENTS IN IRAN


List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. “Engaging in investment activities in Iran” means:

- Providing goods or services of at least $20 million in the energy sector of Iran; or
- For financial institutions, extending credit of at least $20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities In Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and to contract renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705:

(i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and

(ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative: ____________________________________________________
Signature of Authorized Representative: _________________________________________________
Date: ___________ Title: ________________________________________________________________
Witness Name (Typed or Printed): ______________________________________________________
Witness Signature and Date: ____________________________________________________________
EXHIBIT A

TO CONTRACTOR’S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE
CONFIDENTIAL INFORMATION

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<th>Printed Name and Address of Employee or Agent</th>
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