Consulting and Technical Services+ (CATS+)
Task Order Request for Proposals (TORFP)

SHA ENTERPRISE IT SYSTEM ADMINISTRATOR

CATS+ TORFP # J02B5400095

State Highway Administration (SHA)

Issue Date: July/23/2015
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KEY INFORMATION SUMMARY SHEET

This CATS+ TORFP is issued to obtain the services necessary to satisfy the requirements defined in Section 2 - Scope of Work. All CATS+ Master Contractors approved to perform work in the Functional Area under which this TORFP is released shall respond to this TORFP with either a Task Order (TO) Proposal to this TORFP or a Master Contractor Feedback form (See Section 3).

<table>
<thead>
<tr>
<th>Solicitation Title:</th>
<th>SHA Enterprise IT System Administrator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solicitation Number (TORFP #):</td>
<td>J02B5400095</td>
</tr>
<tr>
<td>Functional Area:</td>
<td>Functional Area 2 – Web and Internet Systems</td>
</tr>
<tr>
<td>Issue Date:</td>
<td>07/23/2015</td>
</tr>
<tr>
<td>Questions Due Date and Time:</td>
<td>08/12/2015 at 02:00 PM Local Time</td>
</tr>
<tr>
<td>Closing Date and Time:</td>
<td>08/24/2015 at 02:00 PM Local Time</td>
</tr>
<tr>
<td>TO Requesting Agency:</td>
<td>State Highway Administration (SHA), Office of Information Technology (OIT)</td>
</tr>
<tr>
<td>Send Questions and Proposals to:</td>
<td>Brian Howard, <a href="mailto:Bhoward2@mdot.state.md.us">Bhoward2@mdot.state.md.us</a></td>
</tr>
<tr>
<td>TO Procurement Officer:</td>
<td>Brian Howard, Office Phone Number: 410-865-1130, Office Fax Number: 410-865-1388</td>
</tr>
<tr>
<td>TO Manager:</td>
<td>Mark Harrison, Office Phone Number: (410) 545-8652, e-mail address: <a href="mailto:MHarrison3@sha.state.md.us">MHarrison3@sha.state.md.us</a></td>
</tr>
<tr>
<td>TO Type:</td>
<td>Time and materials</td>
</tr>
<tr>
<td>Period of Performance:</td>
<td>Five (5) years</td>
</tr>
<tr>
<td>MBE Goal:</td>
<td>0%</td>
</tr>
<tr>
<td>VSBE Goal:</td>
<td>0%</td>
</tr>
<tr>
<td>Small Business Reserve (SBR):</td>
<td>No</td>
</tr>
<tr>
<td>Primary Place of Performance:</td>
<td>SHA Headquarters, Office of Information Technology, 707 N. Calvert St., Baltimore, MD 21202. NOTE: The State may request resources to attend meetings or perform short term assignments at any location within the State of Maryland.</td>
</tr>
<tr>
<td>TO Pre-proposal Conference:</td>
<td>08/06/2015 at 02:00 PM Local Time, MDOT Headquarters, Harry Hughes Conference Room #3, Ground Floor, 7201 Corporate Center Drive, Hanover, MD 21076. See Attachment 6 for directions.</td>
</tr>
</tbody>
</table>
SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 TORFP SUBJECT TO CATS+ MASTER CONTRACT

In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

All times specified in this document are local time, defined as Eastern Standard Time or Eastern Daylight Time, whichever is in effect.

1.2 ROLES AND RESPONSIBILITIES

Personnel roles and responsibilities under the TO:

A. **TO Procurement Officer** – The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement.

B. **TO Manager** - The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement; administrative functions, including issuing written directions; ensuring compliance with the terms and conditions of the CATS+ Master Contract.

   The TO Manager will assign tasks to the personnel provided under this TORFP and will track and monitor the work being performed through the monthly accounting of hours deliverable for work types; actual work produced will be reconciled with the hours reported.

C. **TO Contractor** – The CATS+ Master Contractor awarded the Task Order. The TO Contractor shall provide human resources as necessary to perform the services described in this TORFP Scope of Work.

D. **TO Contractor Manager** – The TO Contractor Manager will serve as primary point of contact with the TO Manager to regularly discuss progress of tasks, upcoming tasking, historical performance, and resolve any issues that may arise pertaining to the TO Contractor Personnel. The TO Contractor Manager will serve as liaison between the TO Manager and the senior TO Contractor management.

   The TO Contractor will provide invoices as specified under Section 2.13 Invoicing. The TO Contractor is responsible for making payments to the TO Contractor Personnel.

E. **TO Contractor Personnel** – Any official, employee, agent, Subcontractor, or Subcontractor agents of the TO Contractor who is involved with the TO over the course of the TO period of performance.

F. **Key Personnel** – A subset of TO Contractor Personnel whose departure during the performance period, will, in the State’s opinion, have a substantial negative impact on TO performance. Key personnel proposed as part of the TO Proposal shall start as of TO Agreement issuance unless specified otherwise in this TORFP or the Offeror’s TO Technical Proposal. Key Personnel may be identified after TO award.
G. **MDOT Contract Management Office (CMO)** – The CMO is responsible for management of the TO contract after award.

1.3 **TO AGREEMENT**

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 2 - Scope of Work. A specific TO Agreement, Attachment 3, will then be entered into between the State and the selected Master Contractor, which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the TO Financial Proposal.

1.4 **TO PROPOSAL SUBMISSIONS**

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of an e-mail TORFP submission is determined by the date and time of arrival of all required files in the TO Procurement Officer’s e-mail inbox. The TO Proposal is to be submitted via e-mail, not to exceed 8 MB, as two (2) attachments in MS Word format. **Please note that the MDOT email system has a 8MB file limit on email transmissions.** In the case of a paper TO Proposal submission, Offerors shall take such steps necessary to ensure the delivery of the paper submission by the date and time specified in the Key Information Summary Sheet and as further described in Section 3.

Requests for extension of this date or time will not be granted. Except as provided in COMAR 21.05.03.02F, Proposals received by the TO Procurement Officer after the due date will not be considered.

1.5 **ORAL PRESENTATIONS/INTERVIEWS**

All Offerors proposed staff will be required to make an oral presentation to State representatives in the form of interviews. The TO Procurement Officer will notify Master Contractor of the time and place of interviews.

Interviews, which are a type of oral presentation, will be performed in person for all Offerors meeting minimum qualifications. All candidates shall be interviewed in substantially the same manner. Only candidates who are scheduled for and present themselves at the interview on the date(s) provided shall be considered for award. Any one failing to schedule or appear at an interview in the time block provided shall be deemed non-compliant and not considered for award. The interviews shall be scheduled on a first come first serve basis.

1.6 **QUESTIONS**

All questions must be submitted via e-mail to the TO Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP.

Answers can be considered final and binding only when they have been answered in writing by the State.

1.7 **TO PRE-PROPOSAL CONFERENCE**

A pre-proposal conference will be held at the time, date and location indicated on the Key Information Summary Sheet. Attendance at the pre-proposal conference is not mandatory, but all Master Contractors are encouraged to attend in order to facilitate better preparation of their proposals.
Seating at the pre-proposal conference will be limited to two (2) attendees per company. Attendees should bring a copy of the TORFP and a business card to help facilitate the sign-in process.

The pre-proposal conference will be summarized in writing. As promptly as is feasible subsequent to the pre-proposal conference, the attendance record and pre-proposal conference summary will be distributed via e-mail to all Master Contractors known to have received a copy of this TORFP.

In order to assure adequate seating and other accommodations at the pre-proposal conference, please e-mail the TO Procurement Officer indicating your planned attendance no later than three (3) business days prior to the pre-proposal conference. In addition, if there is a need for sign language interpretation and/or other special accommodations due to a disability, please contact the TO Procurement Officer no later than five (5) business days prior to the pre-proposal conference. The TO Requesting Agency will make reasonable efforts to provide such special accommodation.

1.8 CONFLICT OF INTEREST

The TO Contractor shall provide IT technical and/or consulting services for State agencies or component programs with those agencies, and shall do so impartially and without any conflicts of interest. Each Offeror shall complete and include with its TO Proposal a Conflict of Interest Affidavit and Disclosure in the form included as Attachment 4 of this TORFP. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject an Offeror’s TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, Md. Code Ann., General Provisions Article, Title 5, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

By submitting a Conflict of Interest Affidavit and Disclosure, the Offeror shall be construed as certifying all personnel and subcontractors are also without a conflict of interest as defined in COMAR 21.05.08.08A.

1.9 LIMITATION OF LIABILITY

The TO Contractor’s liability is limited in accordance with Section 27 of the CATS+ Master Contract. TO Contractor’s liability for this TORFP is limited to one (1) times the total TO Agreement amount.

1.10 CHANGE ORDERS

If the TO Contractor is required to perform work beyond the scope of Section 2 of this TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order is required. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor’s proposed rates in the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.11 TRAVEL REIMBURSEMENT

Expenses for travel and other costs shall not be reimbursed.
1.12 MINORITY BUSINESS ENTERPRISE (MBE)
This TORFP has a 0% MBE goals and sub-goals as stated in the Key Information Summary Sheet above.

1.13 VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE)
This TORFP has a 0% VSBE goal as stated in the Key Information Summary Sheet above.

1.14 NON-DISCLOSURE AGREEMENT

1.14.1 NON-DISCLOSURE AGREEMENT (OFFEROR)
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.14.2 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)
Certain system documentation may be required by the TO in order to fulfill the requirements of the TO Agreement. The TO Contractor, employees and agents who review such documents will be required to sign a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 11.

1.15 LIVING WAGE
The Master Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations proposed by the Commissioner of Labor and Industry.
All TO Proposals shall be accompanied by a completed Living Wage Affidavit of Agreement, Attachment 13 of this TORFP.

1.16 IRANIAN NON-INVESTMENT
All TO Proposals shall be accompanied by a completed Certification Regarding Investments in Iran, Attachment 16 of this TORFP.

1.17 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES
DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of TOs under CATS+. This process typically applies to active TOs for operations and maintenance services valued at $1 million or greater, but all CATS+ TOs are subject to review.
Attachment 12 is a sample of the TO Contractor Self-Reporting Checklist. DoIT may send initial checklists out to applicable/selected TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the form. Subsequently, at six month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.18 MERCURY AND PRODUCTS THAT CONTAIN MERCURY
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.19 PURCHASING AND RECYCLING ELECTRONIC PRODUCTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.
SECTION 2 - SCOPE OF WORK

2.1 PURPOSE
The Maryland Department of Transportation (MDOT), Office of Procurement is issuing this CATS+ TORFP on behalf of State Highway Administration (SHA) to obtain Enterprise IT System Administrator services in accordance with the scope of work described in this Section 2.

As part of the evaluation of the proposal for this TO, Master Contractors shall propose exactly one (1) key resource and shall describe in a Staffing Plan how additional resources shall be acquired to meet the needs of the TO Requesting Agency. All other planned positions shall be described generally in the Staffing Plan, and may not be used as evidence of fulfilling company or personnel minimum qualifications.

SHA expects one (1) resource to be available as of the start date specified in the Notice To Proceed (NTP). In addition, SHA anticipates the possible acquisition of a second resource during year three (3) of this TO.

All resources beyond the initial one will be requested through a Work Order process (See Section 2.12).

This CATS+ TORFP is issued to acquire the services of the following job role, as defined by individual Work Orders:

A. Enterprise IT System Administrator (one available as of NTP)

SHA intends to award this Task Order to one (1) Master Contractor that proposes resources and a Staffing Plan that can best satisfy the TO requirements.

2.2 REQUESTING AGENCY BACKGROUND
SHA is responsible for all interstates, U.S. and Maryland numbered routes excluding those in Baltimore City and toll facility maintained highways. The State system includes approximately 6,000 centerline miles, (16,064 lane miles) of highways and 2,400 bridges, connecting all regions of the state.

SHA Business Plan is available online at:

2.3 EXISTING SYSTEM DESCRIPTION
SHA OIT provides strategic direction and coordination of information technology resources within SHA. This includes soliciting and prioritizing system development activities; performing technology research and planning; establishing and managing the short-range and long-range plan and budget to support the growth of information technology within SHA; planning, acquiring and implementing large-scale business systems; acquiring, developing and supporting web-based applications and the SHA Web site; acquiring, deploying and maintaining Office Automation, CADD, and GIS hardware and software; planning, installing and supporting the local and wide area networks upon which all SHA systems depend; and providing day-to-day computer operations support. This Office services a customer base of approximately 3000 SHA employees, as well as providing management and direction to MDOT-wide information technology initiatives.
SHA ENTERPRISE IT SYSTEM ADMINISTRATOR

The Systems Development and Maintenance Division (SDMD) of OIT has the responsibility to direct and manage the Web development, systems development and implementation, application support and database maintenance activities for large-scale and small-scale, complex computer systems and web-based applications for the State Highway Administration and, when appropriate, other MDOT modals.

The Application Development Section within SDMD provides the day to day support for maintaining, enhancing and developing large, medium and small-scale client-server or Cloud/Web-based business systems that support the needs of the Division’s customer base. This includes coordinating with the Project Management Section to perform user needs analysis, current systems analysis, quality control, design, development, testing, and implementation of new or enhanced systems to solve business problems, to provide operations automation and to exploit emerging technology in providing improved services to SHA’s customers.

This position will function as an Assistant to the SHA Enterprise Systems Administrator within the Application Development Section, guiding, directing and administering SHA’s enterprise systems, including, but not limited to: Salesforce.com SHA’s cloud computing technology, QlikView, SHA’s Business Intelligence technology and AASHTOware Project suite, SHA’s Engineering Management Systems Technology. This position’s roles and responsibilities in assisting the SHA dedicated resource include the following:

- **Profile Management**, which manages field level security, object permissions, record types, profile permissions, tab visibility, application visibility and assigned users;
- **Change Management**, which includes supporting a secure and stable change process;
- **Release Management**, which includes promoting schema changes between development sandboxes and production;
- **Control Management**, which includes configuration version control management in reporting and auditing.
- **Security Management**, which includes ensuring Data Access Security by way of managing user access to only applications, data objects, records and/or fields that a user needs in the performance of their work.
- **“Sandbox” Management**, This position is also responsible for managing the sandbox/server architecture of the enterprise software tools.
- **New Release Management**, which includes leading testing & deploying new releases/features, informing upcoming new releases and functionality to IT management, Architects and developers.

2.3.1 SHA’s CLOUD COMPUTING ADMINISTRATION

After carefully studying technology trends of the past decade, the SHA has committed to the paradigms of virtualization and SaaS in an effort to gain development flexibility and celerity; improve application availability and scalability; and to reduce its organizational costs and carbon footprint. This desire for improvement has culminated in the SHA investing in Salesforce.com as its “cloud computing” provider. Salesforce provides the SHA with the ability to quickly create functional application prototypes in a robust platform for database applications, which aligns with our Agile development strategy. While Salesforce can be extended using VisualForce/APEX using traditional code-and-test methodologies in the Eclipse integrated development environment (IDE),
one of the strengths of Salesforce is that applications can be quickly built that satisfy a significant portion of project requirements. Applications built in Salesforce also tend to be more “self-service” for the end user than traditional development, thus empowering the end user to administer their own applications and generate their own custom reports, instead of relying on IT services to do this for them. This position is also responsible for managing the SalesForce.com sandbox architecture which currently consists of 21 virtual server cloud environments of varying configurations. An example of this administration function is as follows: Developer Sandboxes are created and assigned to each developer. Developers will have administrator permissions for their development sandbox only. A Developer Pro Sandbox shall be created and shared amongst multiple developers as a QA/Integration sandbox to allow developers to deploy their work on a particular project for initial developer integration and QA testing prior to being deployed to the Full/Staging Sandbox (UAT area). Once a project has been approved for UAT, the SHA Enterprise System Administrator will then deploy the project to the Full/Staging sandbox (UAT sandbox for user testing). Upon approval from the Business Side System Administrator (BSSA), the SHA Enterprise System Administrator will then deploy the project to the production environment. An Admin sandbox will be accessible to allow the SHA Enterprise System Administrators to be able to create, test and evaluate various security and administration functionality and scenarios prior to implementing in the production area. In addition, this position will assist in the evaluation, testing and deployment of new releases or features and reporting planned enhancements and functionality to OIT management, architects and developers.

2.3.2 SHA’s BUSINESS INTELLIGENCE ADMINISTRATION

Over the years, there was an interest in SHA to investigate Business Intelligence (BI) software. This was especially associated with implementing a performance management system. BI is software that gathers, stores, analyzes and provides access to data so it is available to users as a decision-making tool. The SHA saw this as an opportunity to improve data reporting, data integrity/consistency and save time/money and as a result, SHA has implemented QlikView, a Business Intelligence (BI) product manufactured by QlikTech (www.qlikview.com), throughout our agency. SHA is now looking to acquire technical assistance in the administration of this tool and training to the offices that have existing dashboards, provide formal administrative training to internal developers, and expand QlikView to other divisions and departments as needed. In 2012, OIT converted the QlikView applications from the limited Community license to a Small Business Enterprise license. SHA now has a production server where each application has a unique website on which security can be individually controlled. Also, there is a test server with a mirror image of the applications for development purposes. Responsibilities of this position shall include but are not limited to:

- QlikView Server Administration - basic file locations, and reload activities.
- QlikView Security Administration – user validation and association
- Management Console of QlikView, Application/Document/Dashboard Maintenance, user accounts, license administration (Named CALs and DOC CALs), password/license issues

2.3.3 SHA’s ENGINEERING/CONSTRUCTION MANAGEMENT ADMINISTRATION

SHA utilizes AASHTO’S (American Association of State Highway and Transportation Officials) Project System for their Engineering/Construction Management System Portfolio. Project is
licensed by AASHTO, although it was designed and is currently maintained by Info Tech, Inc. located in Gainesville, Florida. AASHTOware Project is a trade name for a series of construction management products. Maryland SHA is currently utilizing three of the available products: PreConstruction (formally known as PES – Proposal and Estimates System and LAS – Letting and Awards System); CAS – Construction Administration System, and DSS – Decision Support System. SHA is also using Estimator, which is a software package to assist the Design Engineers, and Expedite, which assists the Contracts Award Team with inputting bid information. All construction contract phases are addressed with Project from the initial engineer’s estimate, through awards, contractor payments, and finally, creates a database of historical contract data for bid monitoring and vendor analysis.

Communication has been enhanced between SHA and other states, as Project is used nationwide. We look forward to the future where we will utilize innovative contracting methods, such as Internet / Electronic Bidding.

Project Estimator is an interactive, Windows based, stand-alone cost estimation system for highway construction. It utilizes a Windows graphical user interface (GUI) for the preparation of detailed estimates. Estimator supports estimation via cost-based and historical techniques. The Maryland State Highway Administration (SHA) has adopted this software for submission of estimates to this administration.

Responsibilities of this position shall include but are not limited to:

- User Account Administration
- Licensing Administration
- User Group Management

2.3.4 SHA VISUAL STUDIO TEAM FOUNDATION SERVER ADMINISTRATION

As part of its investment in Visual Studio, the SHA also maintains an implementation of Microsoft’s Team Foundation Server (TFS), for the purpose of source code control and version control, as well as providing a defined space for all project-related assets and documentation. SHA utilizes TFS for configuration management and change management. This position will assist in the management and administration of the TFS backup and code management of the SFDC Production and Staging Sandboxes.

2.4 PROFESSIONAL DEVELOPMENT

Any IT services personnel provided under this TORFP shall maintain any required professional certifications for the duration of the resulting TO.

Technology and software products continuously change. The TO Contractor shall ensure continuing education opportunities for the personnel provided. This education shall be associated with the technologies currently utilized by SHA or adopted to be implemented by SHA in the near future. All costs, including, but not limited to, the actual course costs and course attendance time are the responsibility of the TO Contractor. SHA will not cover any costs associated with the professional development of the TO Contractor personnel. The TO Contractor shall submit a Professional Development Plan that identifies both annual training course cost allotments as well as annual training time allotments for each resource proposed.

In addition to the TO Contractor resource professional development training, each TO Contractor resource assigned to work on-site at an SHA facility and or SHA project site, for a period of three
months or longer, regardless of the number of days worked per week, shall be required to take the following four (4) MANDATORY TRAINING COURSES given to all SHA employees and on-site TO Contractors:

- ADA Awareness
- Limited English Proficiency
- Sexual Harassment Awareness
- Workplace and Domestic Violence Awareness

This MANDATORY TRAINING shall be completed prior to the on-site TO Contractor resource’s start date at the SHA facility (and/or project site). Failure to complete this training prior to the resources start date could be grounds for termination.

Each on-site TO Contractor resource shall be required to certify that training was completed. There will be a certificate of completion available at the end of each training course. The on-site TO Contractor resource shall print the certificate and give a copy to the TO Manager as record of completion. The on-site TO Contractor resource shall also forward a copy of the training certificates to the TO Contractor for contract management records.

The TO Contractor cannot bill the hours required for its resources to complete this MANDATORY TRAINING. The hours estimated to complete all four (4) training courses is approximately 8 hours and will be available on-line from SHA’s Internet Web site. There will be no cost for materials or the training course itself.

2.5 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall comply with all applicable laws, regulations, policies, standards, and guidelines affecting information technology and technology projects, which may be created or changed periodically.

The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting security and technology project execution.

The foregoing may include, but are not limited to, the following policies, guidelines and methodologies that can be found at the DoIT site (http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx).

A. The State of Maryland System Development Life Cycle (SDLC) methodology
B. The State of Maryland Information Technology Security Policy and Standards
C. The State of Maryland Information Technology Non-Visual Access Standards
D. The TO Contractor shall follow project management methodologies consistent with the Project Management Institute’s Project Management Body of Knowledge Guide.
E. TO Contractor assigned personnel shall follow a consistent methodology for all TO activities.
F. The State’s Information Technology Project Oversight Policies for any work performed under this TORFP for one or more Major IT Development Projects (MITDPs)

2.6 REQUIREMENTS

At a minimum, the work to be accomplished by the TO Contractor personnel under this TORFP shall include but is not limited to assisting the SHA Enterprise Systems Administrator in guiding, directing and administering SHA’s enterprise systems, including, but not limited to: SalesForce.com, QlikView,
and AASHTOware Project suite in accordance to the essential duties and responsibilities as identified in Section 2.6.7.

2.6.1 TRANSITION-IN REQUIREMENTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.2 TRANSITION-OUT REQUIREMENTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.3 FUNCTIONAL / BUSINESS REQUIREMENTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.4 TECHNICAL REQUIREMENTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.5 NON-FUNCTIONAL, NON-TECHNICAL REQUIREMENTS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.6 TO CONTRACTOR RESPONSIBILITIES
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.7 TO CONTRACTOR PERSONNEL DUTIES AND RESPONSIBILITIES
At a minimum, TO Contractor Personnel under this TORFP shall perform the following:

A) Recurring Daily / Weekly / Monthly Duties

The following table describes the essential duties and responsibilities of this position and is defined as duties that shall be performed to meet the purpose of this position. These duties are listed by importance and/or most frequently performed.

<table>
<thead>
<tr>
<th>ESSENTIAL DUTIES &amp; RESPONSIBILITIES</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salesforce.com Administration</td>
<td>50%</td>
</tr>
</tbody>
</table>

*The following duties are those the selected resource will be involved with from the beginning of the Task Order assignment.*

- Manage User accounts
- Manage Employee Feeds from MDOT HRIS System
- Assign user permissions to applications
- Assign Profiles
- Assign Queues
- Assign Groups
- Assign Permission Sets
- Assign Sandbox Environments
- Refresh Dev and Dev Pro Sandboxes as necessary
- Maintain the SHA Salesforce Calendar of Events
- Active participant in the Quality Assurance (QA) process
- Active participant in User Acceptance Testing (UAT)
m. Participate in SalesForce upgrades as may be needed (Winter, Spring, Summer)

n. Perform weekly Data exports

o. Track SF license usage by RC, Application, and Type (Excel spreadsheet)

The following duties are those the selected resource will be involved with once they gained experience working within SHA’s environment.

a. Assign user permissions to data at the object, record or field levels

b. Create, modify, delete, assign Profiles
c. Create, modify, delete, assign Queues
d. Create, modify, delete, assign Groups
e. Create, modify, delete, assign Permission Sets
f. Create/modify/update views per application
g. Create, modify and schedule reports/dashboards
h. Create email template for applications’ message alerts
i. Use Data Loader to update objects, fields or VFP
j. Monitor and review security access
k. Create, modify, delete, assign, monitor sandbox usage
l. Review and make recommended changes to sandbox strategy
m. Refresh Full sandboxes as necessary
n. Deploy approved changes to the production area
o. Review and modify policies and procedures as may be needed
p. Review deployment documents to determine sufficient detail to perform QA and UAT
q. Serve as primary contact between SHA and SalesForce account manager, and will stay abreast of new developments and opportunities of interest to SHA.
r. Function as SalesForce Change Manger (managing shared objects)
s. Function as SalesForce SHA Application Release Manager
t. Function as the subject matter expert (SME) for Salesforce, to aid in strategic planning and expansion. Will evaluate Salesforce-specific tools and technologies and make recommendations to management including new release management

QlikView Administration

The following duties are those the selected resource will be involved with from the beginning of the Task Order assignment.

a. License Administration (Named CAL or Doc CAL)
b. Manage user licenses, clear license file and delete users
c. Manage Security and Administration features and capabilities.
d. Verifying user credentials and linking to user groups (Admin, Developers and Users)
e. Assign user permissions to applications. Security is also setup in
on the main/top folder level allowing file sharing.

### The following duties are those the selected resource will be involved with once they gained experience working within SHA’s environment.

- a. Maintain QVW/applications in directory structure for both Production and Test servers. Each folder has a main folder with the name of the QVW and sub folders that contains the actually QVW, data files, external files and other data sources.
- b. Manage scripts for loading data and connecting to data sources
- c. Schedule tasks and batch files on a daily, weekly or monthly schedule for QVW.
- d. Create basic layouts and navigations
- e. Create sheets to hold one or more objects
- f. Modify, create or enhance sheets
- g. Create table boxes to include actions, selections, sorting, print functions and exporting functions
- h. Create multi boxes to include actions, expressions, selection, resizing and formatting to fit user’s needs.
- i. Active participant in the Quality Assurance (QA) process
- j. Active participant in User Acceptance Testing (UAT)

#### AASHTOware Administration

**The following duties are those the selected resource will be involved with once they gained experience working within SHA’s environment.**

- a. User administration in AASHTOware Project including creating new roles, setting/modifying permissions within roles, creating new users, linking user accounts to roles, and disabling users
- b. Attend AASHTOware Project User Group (PUG) meetings as needed
- c. Active participant in the Quality Assurance (QA) process
- d. Active participant in User Acceptance Testing (UAT)

#### General Enterprise Business System Administration

**The following duties are those the selected resource will be involved with from the beginning of the Task Order assignment.**

- a. Coordinate testing responsibilities
- b. Reset user passwords within the application.
- c. Maintain log of password resets.
- d. Maintain entries in the Problem Report / Change Request database
- e. Perform QA on TFS and ensure application code stays in sync between TFS, Production and Staging servers.

**The following duties are those the selected resource will be involved with once they gained experience working within SHA’s environment.**

- a. Serve as system advisory & point of contact during requirements
analyze, design, development, maintenance, and support phases for both new or system enhancement projects

b. Serve as POC for Product issues, updates and requests (QlikView & AASHTOware Project)

c. Develop contingency plans for unexpected system outages, etc.

d. Authorize and set up initial user-ids and passwords within the application

e. First level of troubleshooting issues within the application

f. Review and prioritize non-fatal Problem Reports

g. Review and prioritize all new Change Requests

h. Coordinate testing and deployment of software revisions, Service Packs and Updates

### Maintain Data Access Security

The following duties are those the selected resource will be involved with from the beginning of the Task Order assignment.

- Profiles - Profiles provide permissions to Apps, Tabs, Page Layouts, Data (Object, Field etc.)
- Assign/Remove permissions sets
- Groups - Groups should be used for data sharing purposes, which would include sharing data between other groups and/or offices within SHA
- Roles - Roles generally control a user’s record-level access permission through role hierarchy and sharing rules
- Object Queues - Help to manage the distribution of object records

The following duties are those the selected resource will be involved with once they gained experience working within SHA’s environment.

- Object level permissions
- Record level permissions
- Field level permissions

### Application Access Permissions

- Restrict users to only applications that they have authorization to use.
- Utilize the Profile function to accomplish application access

### Administrative Duties

- Provide regular progress reports to organization’s higher management to keep them informed of project status. Perform special projects and other administrative duties as assigned.

### 2.6.8 SERVICE LEVEL AGREEMENT (SLA)

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.
2.6.9 BACKUP / DISASTER RECOVERY
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.6.10 REQUIREMENTS FOR HARDWARE, SOFTWARE, AND MATERIALS
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.7 PERFORMANCE AND PERSONNEL

2.7.1 WORK HOURS

A. Business Hours Support: The TO Contractor’s collective assigned personnel shall support core business hours (7:30 AM to 4:00 PM), Monday through Friday except for State holidays, Service Reduction days, and Furlough days observed by SHA. TO Contractor Personnel may also be required to provide occasional support outside of core business hours, including evenings, overnight, and weekends, to support specific efforts and emergencies to resolve system repair or restoration.

B. Non-Business Hours Support: After hours support may be necessary to respond to IT Security emergency situations. Additionally, services may also involve some evening and/or weekend hours performing planned activities in addition to core business hours. Hours performing system upgrades would be billed on actual time worked at the rates proposed.

C. State-Mandated Service Reduction Days: TO Contractor Personnel shall be required to participate in the State-mandated Service Reduction Days as well as State Furlough Days. In this event, the TO Contractor will be notified in writing by the TO Manager of these details.

D. Minimum and Maximum Hours: Full-time TO Contractor Personnel shall work a minimum of 40 hours per week with starting and ending times as approved by the TO Manager. A flexible work schedule may be used with TO Manager approval, including time to support any efforts outside core business hours. TO Contractor Personnel may also be requested to restrict the number of hours TO Contractor Personnel can work within a given period of time that may result in less than an eight hour day or less than a 40 hour work week.

E. Vacation Hours: Requests for leave shall be submitted to the TO Manager at least two weeks in advance. The TO Manager reserves the right to request a temporary replacement if leave extends longer than one consecutive week. In cases where there is insufficient coverage, a leave request may be denied.

2.7.2 DIRECTED PERSONNEL REPLACEMENT

A. The TO Manager may direct the TO Contractor to replace any TO Contractor Personnel who, in the sole discretion of the TO Manager, are perceived as being unqualified, non-productive, unable to fully perform the job duties, disruptive, or known, or reasonably believed, to have committed a major infraction(s) of law or Department or Agency, Contract, or Task Order requirement.

B. If deemed appropriate in the discretion of the TO Manager, the TO Manager shall give written notice of any personnel performance issues to the TO Contractor, describing the problem and delineating the remediation requirement(s). The TO Contractor shall provide a written Remediation Plan within three (3) days of the date of the notice. If the TO Manager rejects the Remediation Plan, the TO Contractor shall revise and resubmit the plan.
to the TO Manager within five (5) days of the rejection, or in the timeframe set forth by the TO Manager in writing. Once a Remediation Plan has been accepted in writing by the TO Manager, the TO Contractor shall immediately implement the Remediation Plan.

C. Should performance issues persist despite the approved Remediation Plan, the TO Manager will give written notice of the continuing performance issues and either request a new Remediation Plan within a specified time limit or direct the removal and replacement of the TO Contractor Personnel whose performance is at issue. A request for a new Remediation Plan will follow the procedure described in Section 2.7.2B.

D. In circumstances of directed removal, the TO Contractor shall provide a suitable replacement for TO Manager approval within fifteen (15) days of date of the notification of directed removal, or the actual removal, whichever occurs first. However, if the TO Manager determines that the State’s best interests require removal of the TO Contractor Personnel with less than fifteen (15) days’ notice, the TO Manager can direct removal in shorter timeframe, including immediate removal.

E. Normally, a directed personnel replacement will occur only after prior notification of problems with requested remediation, as described above. However, the TO Manager reserves the right to direct immediate personnel replacement without utilizing the remediation procedure described above.

F. Replacement or substitution of TO Contractor Personnel under this section shall be in addition to, and not in lieu of, the State’s remedies under the Task Order or which otherwise may be available at law or in equity.

2.7.3 SUBSTITUTION OF PERSONNEL

2.7.3.1 PRIOR TO AND 30 DAYS AFTER TASK ORDER EXECUTION

Prior to Task Order Execution or within thirty (30) days after Task Order Execution, the Offeror may substitute proposed Key Personnel only under the following circumstances: vacancy occurs due to the sudden termination, resignation, or approved leave of absence due to an Extraordinary Personnel Event, or death of such personnel. To qualify for such substitution, the Offeror must describe to the State's satisfaction the event necessitating substitution and must demonstrate that the originally proposed personnel are actual full-time direct employees with the Offeror (subcontractors, temporary staff or 1099 contractors do not qualify). Proposed substitutions shall be of equal caliber or higher, in the State's sole discretion. Proposed substitutes deemed by the State to be less qualified than the originally proposed individual may be grounds for pre-award disqualification or post-award termination.

An Extraordinary Personnel Event – means Leave under the Family Medical Leave Act; an incapacitating injury or incapacitating illness; or other circumstances that in the sole discretion of the State warrant an extended leave of absence, such as extended jury duty or extended military service.

2.7.3.2 SUBSTITUTION POST 30 DAYS AFTER TASK ORDER EXECUTION

The procedure for substituting personnel after Task Order execution is as follows:
A) The TO Contractor may not substitute personnel without the prior approval of the TO Manager.

B) To replace any personnel, the TO Contractor shall submit resumes of the proposed individual specifying the intended approved labor category. Any proposed substitute personnel shall have qualifications equal to or better than those of the replaced personnel.

C) Proposed substitute individual shall be approved by the TO Manager. The TO Manager shall have the option to interview the proposed substitute personnel and may require that such interviews be in person. After the interview, the TO Manager shall notify the TO Contractor of acceptance or denial of the requested substitution. If no acceptable substitute personnel is proposed within the time frame established by the TO Manager, the TO Agreement may be cancelled.

2.7.4 PREMISES AND OPERATIONAL SECURITY

A) Within forty-five (45) days of NTP, TO Contractor Personnel to be assigned to perform work under the resulting Task Order shall be required to submit background check certification to SHA from recognized Law Enforcement Agencies, including the FBI. TO Contractor shall be responsible for ensuring that TO Contractor Personnel background check certifications are renewed annually, and at the sole expense to the TO Contractor. SHA reserves the right to disqualify any TO Contractor employees or subcontractors whose background checks suggest conduct, involvements, and/or associations that SHA determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. SHA reserves the right to perform additional background checks on TO Contractor Personnel.

B) Further, TO Contractor Personnel may be subject to random security checks during entry and exit of State secured areas. The State reserves the right to require TO Contractor Personnel to be accompanied while on secured premises.

C) TO Contractor Personnel shall, while on State premises, display their State issued identification cards without exception.

D) TO Contractor shall require its employees to follow the State of Maryland and SHA IT Security Policy and Standards throughout the term of the TO Agreement.

E) The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States citizens, prior to commencement of TO Contractor Personnel work under the Task Order.

F) TO Contractor shall remove any TO Contractor Personnel from working on the resulting TO Agreement where the State of Maryland provides evidence to the TO Contractor that said TO Contractor Personnel has not adhered to the security requirements specified herein.

G) Resources proposed to perform services for Maryland Aviation Administration (MAA) must be capable of qualifying for and obtaining a BWI Airport Security badge to include US Customs Seal and Transportation Identifications. Resources proposed to perform services for MDOT Port Administration (MPA) must comply with all MPA security requirements.

H) The cost of complying with all security requirements specified herein are the sole responsibilities and obligations of the TO Contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.
Within forty-five (45) days of Notice to Proceed, TO Contractor shall conduct a criminal background check of resources assigned to this TO and shall be required to submit a Criminal Background Check Affidavit (Attachment 19) to SHA.

2.7.5 WORK SPACE, WORKSTATIONS, NETWORK CONNECTIVITY AND SOFTWARE

The SHA will provide all necessary office space, network connectivity and required workstation hardware/software necessary to complete the requirements of this Task Order.

2.8 DELIVERABLES

2.8.1 DELIVERABLE SUBMISSION

Unless specified otherwise, written deliverables shall be compatible with Microsoft Office, Microsoft Project and/or Microsoft Visio versions 2007 or earlier. At the TO Manager’s discretion, the TO Manager may request one hard copy of a written deliverable.

A standard deliverable review cycle will be elaborated and agreed-upon between the State and the TO Contractor. This review process is entered into when the TO Contractor completes a deliverable.

For any written deliverable, the TO Manager may request a draft version of the deliverable, to comply with the minimum deliverable quality criteria listed in Section 2.8.3. Drafts of each final deliverable, except status reports, are required at least two weeks in advance of when the final deliverables are due (with the exception of deliverables due at the beginning of the project where this lead time is not possible, or where draft delivery date is explicitly specified). Draft versions of a deliverable shall comply with the minimum deliverable quality criteria listed in Section 2.8.3.

2.8.2 DELIVERABLE ACCEPTANCE

A final deliverable shall satisfy the scope and requirements of this TORFP for that deliverable, including the quality and acceptance criteria for a final deliverable as defined in Section 2.8.4 Deliverable Descriptions/Acceptance Criteria.

The TO Manager shall review a final deliverable to determine compliance with the acceptance criteria as defined for that deliverable. The TO Manager is responsible for coordinating comments and input from various team members and stakeholders. The TO Manager is responsible for providing clear guidance and direction to the TO Contractor in the event of divergent feedback from various team members.

In the event of rejection of a deliverable, the TO Manager will formally communicate in writing any deliverable deficiencies or non-conformities to the TO Contractor, describing in those deficiencies what shall be corrected prior to acceptance of the deliverable in sufficient detail for the TO Contractor to address the deficiencies. The TO Contractor shall correct deficiencies and resubmit the corrected deliverable for acceptance within the agreed-upon time period for correction.

2.8.3 MINIMUM DELIVERABLE QUALITY

The TO Contractor shall subject each deliverable to its internal quality-control process prior to submitting the deliverable to the State.

Each deliverable shall meet the following minimum acceptance criteria:

A) Be presented in a format appropriate for the subject matter and depth of discussion.
B) Be organized in a manner that presents a logical flow of the deliverable’s content.

C) Represent factual information reasonably expected to have been known at the time of submittal.

D) In each section of the deliverable, include only information relevant to that section of the deliverable.

E) Contain content and presentation consistent with industry best practices in terms of deliverable completeness, clarity, and quality.

F) Meets the acceptance criteria applicable to that deliverable, including any State policies, functional or non-functional requirements, or industry standards.

G) Contains no structural errors such as poor grammar, misspellings or incorrect punctuation.

A draft written deliverable may contain limited structural errors such as incorrect punctuation, and shall represent a significant level of completeness toward the associated final written deliverable. The draft written deliverable shall otherwise comply with minimum deliverable quality criteria above.

### 2.8.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA

The TO Contractor may suggest other subtasks, artifacts, or deliverables to improve the quality and success of the assigned tasks.

<table>
<thead>
<tr>
<th>ID #</th>
<th>Deliverable Description</th>
<th>Acceptance Criteria</th>
<th>Due Date / Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.8.4.1</td>
<td>Deliverable A – Weekly Status Reports (See Attachment 20 for Template.)</td>
<td>A MS Word document that shall document:</td>
<td>Receipt by close of business Friday following the previous week.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Activities completed</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Activities in progress</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Next week’s planned activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Activities on hold/issues</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Activities requiring overtime</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Action Items</td>
<td></td>
</tr>
<tr>
<td>2.8.4.2</td>
<td>Deliverable B – Monthly Invoices</td>
<td>Contains content defined in 2.18.1 and accurately reflects time worked.</td>
<td>Receipt by the 10th day of each month with specified content.</td>
</tr>
<tr>
<td>2.8.4.3</td>
<td>Deliverable C – Criminal Background Check Affidavit</td>
<td>Proposed candidate passed the criminal background check and Attachment 19 is completed accurately and completely.</td>
<td>Receipt within 45 days of receiving NTP.</td>
</tr>
<tr>
<td>2.8.4.4</td>
<td>Ancillary Application Deliverables</td>
<td>Deliverables reviewed, accurate, complete.</td>
<td>As required.</td>
</tr>
</tbody>
</table>
2.9  MINIMUM QUALIFICATIONS

2.9.1  OFFEROR’S COMPANY MINIMUM QUALIFICATIONS

Only those Master Contractors that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation. The Master Contractor’s proposal and references will be used to verify minimum qualifications.

Only Master Contractor qualifications may be used to demonstrate meeting company minimum qualifications.

The Master Contractor’s proposal shall demonstrate meeting the following minimum requirements:

1. At least two (2) years of demonstrated experience providing SalesForce.com administration support services with SFDC Certified Administrator 201 or higher resources to U.S. based commercial or government entities with at least 1,000 end-users. In addition, the engagement must have lasted at least one (1) year.

2.9.2  OFFEROR’S PERSONNEL MINIMUM QUALIFICATIONS

Only those Master Contractors supplying key proposed personnel that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation.

For the personnel proposed under this TORFP, proposed resources must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10 plus the following minimum qualifications. Resumes shall clearly outline starting dates and ending dates for each applicable experience or skill.

Master Contractors may only propose one (1) key personnel in response to this TORFP. All other planned positions shall be described generally in the Staffing Plan, and may not be used as evidence of fulfilling company or personnel minimum qualifications.

Minimum Qualifications:

a. Three (3) years experience functioning as a SalesForce.com Administrator;

b. Salesforce Certified Administrator ADM 201;

c. Three (3) years experience with sandbox management strategies;

d. Three (3) years experience with SFDC upgrades;

e. One (1) year experience with SFDC Encryption;

f. Two (2) years experience with Configuration Management Software, such as Team Foundation Server; and

g. One (1) years experience with Business Intelligence Software, such as Qlikview.

2.10  TO CONTRACTOR AND PERSONNEL PREFERRED QUALIFICATIONS

The following qualifications are expected and will be evaluated as part of the technical proposal.

a. Salesforce Certified Advanced Administrator (ADM-211);

b. Advanced knowledge in Microsoft Excel with two (2) years working experience;

c. Experience with creating, modifying and assigning permission sets;
d. Experience with creating, modifying and assigning profiles;
ed. Experience with Custom Objects;
f. Two (2) years experience creating SFDC reports and dashboards;
g. Two (2) years experience with workflow automation;
h. One (1) year experience with Salesforce1 Mobile Technology;
i. QlikView Administration experience;
j. One (1) year experience as a QlikView Developer;
k. Basic knowledge in Microsoft Access;
l. Experience with directory structures;
m. Experience with folder level security;
n. Experience with Application testing and requirement verification; and
o. Experience with release and change management.

2.11 **RETAINEAGE**

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

2.12 **WORK ORDER PROCESS**

A) Additional resources will be provided via a Work Order process. A Work Order may be issued for time and materials (T&M) pricing. T&M Work Orders will be issued in accordance with pre-approved Labor Categories with the fully loaded rates proposed in Attachment 1.

B) The TO Manager shall e-mail a Work Order Request (See Attachment 17) to the TO Contractor to provide services or resources that are within the scope of this TORFP. The Work Order Request will include:

1) Technical requirements and description of the service or resources needed;
2) Performance objectives and/or deliverables, as applicable;
3) Due date and time for submitting a response to the request; and
4) Required place(s) where work must be performed.

C) The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:

1) A response that details the TO Contractor’s understanding of the work;
2) A price to complete the Work Order Request using the format provided in Attachment 17;
3) A description of proposed resources required to perform the requested tasks, with CATS+ labor categories listed in accordance with Attachment 1;
4) An explanation of how tasks shall be completed. This description shall include proposed subcontractors and related tasks;
5) State-furnished information, work site, and/or access to equipment, facilities, or personnel; and
6) The proposed personnel resources, including any subcontractor personnel, to complete the task.

D) For a T&M Work Order, the TO Manager will review the response and will confirm the proposed labor rates are consistent with this TORFP.
E) The TO Manager may contact the TO Contractor to obtain additional information, clarification or revision to the Work Order, and will provide the Work Order to the TO Procurement Officer for approval. The TO Procurement Officer could issue a change order to the TO Agreement if appropriate.

F) Proposed personnel on any type of Work Order shall be approved by the TO Manager. The TO Contractor shall furnish resumes of proposed personnel specifying the labor category from the CATS+ Labor Categories proposed in the TO Proposal. The TO Manager shall have the option to interview the proposed personnel and, in the event of an interview or not, shall notify the TO Contractor of acceptance or denial of the personnel.

G) Performance of services under a Work Order shall commence consistent with an NTP issued by the TO Manager for such Work Order.

2.13 INVOICING

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract.

On-call hours and upgrades performed during non-business hours shall be billed based on actual time worked at the approved Task Order labor rate.

The TO Contractor shall submit monthly invoices for SHA approval and payment on or before the 10th day of the month. The invoices shall identify actual hours by each person assigned to the task order during the reporting period. Invoices shall be accompanied by the weekly status reports.

Invoices and all required documentation shall reflect the first day of the month through the last day of the month, only. Any piece of documentation showing hours worked the days before or after any given documented month will be incorrect and the TO Contractor required to resubmit the entire package. Any documentation received after the 10th day of any month will be late. If the 10th of any month falls on a weekend, government holiday, or State of Maryland Service Reduction day, all documentation is due the last government business day prior.

It is the sole responsibility of the TO Contractor to ensure that all required monthly documentation is received by the 10th of each month.

Proper invoices for payment shall be submitted to the TO Manager for payment approval as described below. Invoices shall be submitted monthly.

2.13.1 INVOICE SUBMISSION PROCEDURE

A) Proper invoices for payment shall contain the TO Contractor's Federal Tax Identification Number, “SHA” as the recipient, resource name, labor category, labor rate, hours worked, invoiced amount per resource, total invoice amount, associated TO Agreement number and Title, date of invoice, period of performance covered by the invoice, the SHA issued BPO Number and a TO Contractor point of contact with telephone number.

B) All invoices submitted for payment shall be accompanied by supporting documentation (itemized billing reference for employees, including detail of work, i.e. Status Reports).
a) To be considered a proper T&M invoice (for Task Order requirements and for T&M Work Orders issued under this Task Order) the TO Contractor shall include with the signed invoice company timesheets and weekly status reports as described in 2.13.2. Include for each person covered by the invoice the following, individually listed per person: name, labor category, hours worked, hourly labor rate, invoice amount and a copy of each person’s timesheet and status report for the period.

C) The TO Contractor shall e-mail the original of each invoice and supporting documentation to the TO Requesting Agency at e-mail address: sha-oit-invoices@sha.state.md.us, the Task Order Manager’s name shall be shown on the E-mail Subject Line.

D) Invoices for final payment shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

2.13.2 STATUS REPORT
The TO Contractor shall submit weekly status reports by the close of business Friday following the previous week providing data for all resources provided under the TO.

At a minimum, each status report shall reflect information contained within Attachment 20: Submission of status reports shall be to the TO Manager. Cumulative status reports for the month must accompany the monthly invoice submittal along with the company time sheets for each resource.

2.14 SOC TYPE II AUDIT
A SOC 2 Type II Report is not a requirement for this TO.

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SECTION 3 - TASK ORDER PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

3.1 REQUIRED RESPONSE

Each Master Contractor receiving this CATS+ TORFP shall respond no later than the submission due date and time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a proposal; or 2) a completed Master Contractor Feedback Form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via the CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

A TO Proposal shall conform to the requirements of this CATS+ TORFP.

3.2 SUBMISSION

3.2.1 E-MAIL SUBMISSION

The TO Technical Proposal shall be submitted in one or more separate e-mails from the TO Financial Proposal.

MDOT can only accept e-mails that are less than or equal to 8 MB. If a submission exceeds this size, split the submission into two or more parts and include the appropriate part number in the subject (e.g., part 1 of 2) after the subject line information above.

The TO Technical Proposal shall be contained in one or more unencrypted e-mails, with two attachments. This e-mail shall include:

A. Subject line “CATS+ TORFP # J02B5400095 Technical” plus the Master Contractor Name
B. One attachment labeled “TORFP J02B5400095 Technical - Attachments” containing all Technical Proposal Attachments (see Section 3.3 below), signed and in PDF format.

The TO Financial Proposal shall be contained in one e-mail containing as attachments all submission documents detailed in section 3.4.2, with password protection.

The TO Procurement Officer will contact Offerors for the password to open each file. Each file shall be encrypted with the same password. The TO Procurement Officer will only contact those Offerors with TO Proposals that are reasonably susceptible for award. Offerors that are unable to provide a password that opens the TO Financial Proposal documents will be deemed not susceptible for award. Subsequent submissions of financial content will not be allowed.

A. Subject line “CATS+ TORFP # J02B5400095 Financial” plus the Master Contractor Name
B. One attachment labeled “TORFP J02B5400095 Financial” containing the TO Financial Proposal contents, signed and in PDF format.

3.2.2 PAPER SUBMISSION

SHA strongly desires TO Proposal submissions in e-mail format. Offerors shall contact the TO Procurement Officer if it wishes to deliver a hard copy TO Proposal.
3.3 SUMMARY OF ATTACHMENTS

No attachment forms shall be altered. Signatures shall be clearly visible.

The following signed attachments shall be included with the TO Technical Proposal in PDF format (for e-mail delivery). For paper submissions, submit two (2) copies of each with original signatures.

A. Attachment 4 – Conflict of Interest Affidavit and Disclosure
B. Attachment 5A and 5B- Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form
C. Attachment 13 – Living Wage Affidavit of Agreement
D. Attachment 16 - Certification Regarding Investments in Iran

The following attachments shall be included with the TO Financial Proposal with password protection:

A. Attachment 1 Price Sheet – Signed PDF

3.4 PROPOSAL FORMAT

A TO Proposal shall contain the following sections in order:

3.4.1 TO TECHNICAL PROPOSAL

Important: A TO Technical Proposal shall include NO pricing information.

A) Proposed Services

1) Executive Summary: A high level overview of the Master Contractor’s understanding of the background, purpose, and objectives of the TORFP. The Executive Summary shall summarize the Master Contractor’s resources capabilities and experience to address the requirements outlined in Section 2.

2) Assumptions: A description of any assumptions formed by the Offeror in developing the TO Technical Proposal.

B) Compliance with Offeror’s Company Minimum Qualifications

Offerors will complete the following table to demonstrate compliance with the Offeror’s Company Minimum Requirements in Section 2.9.1.

<table>
<thead>
<tr>
<th>Reference</th>
<th>Offeror Company Minimum Requirement</th>
<th>Evidence of Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.9.1.1</td>
<td>At least two (2) years of demonstrated experience providing Salesforce.com administration support services with SFDC Certified Administrator 201 or higher resources to U.S. based commercial or government entities with at least 1,000 end-users. In addition, the engagement must</td>
<td>Offeror evidence of compliance here.</td>
</tr>
</tbody>
</table>
C) Proposed Personnel and TORFP Staffing

Offeror shall propose exactly one (1) key resource in response to this TORFP.

1) Complete and provide for each proposed resource Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form.

2) Provide evidence proposed personnel possess the required certifications in accordance with Section 2.9.2 Offeror’s Personnel Minimum Qualifications. Also provide a copy of the resources Salesforce Certified Administrator (ADM 201 or higher) certificate.

3) Provide three (3) references per proposed personnel containing the information listed in Attachment 5B.

4) Provide a Staffing Management Plan that demonstrates how the Offeror will provide resources in addition to the personnel requested in this TORFP, and how the TO Contractor Personnel shall be managed. Include:
   a) Planned team composition by role (Important Identify specific names and provide history only for the proposed resource required for evaluation of this TORFP).
   b) Process and proposed lead time for locating and bringing on board resources that meet TO needs.
   c) Supporting descriptions for the labor category(ies) proposed in response to this TORFP.
   d) Description of approach for quickly substituting qualified personnel after start of TO.

5) Provide the names and titles of the Offeror’s management staff who will supervise the personnel and quality of services rendered under this TO Agreement.

D) MBE, SBE Participation and VSBE Participation

NO MBE, SBE, or VSBE forms are required for this TORFP.

E) Subcontractors

Identify all proposed subcontractors, including MBEs, and their roles in the performance of Section 2 - Scope of Work.

F) Overall Offeror team organizational chart

Provide an overall team organizational chart with all team resources available to fulfill the TO scope of work.

G) Master Contractor and Subcontractor Experience and Capabilities

1) Provide up to three examples of engagements or contracts the Master Contractor or subcontractor, if applicable, has completed that were similar to Section 2 - Scope of Work. Include contact information for each client organization complete with the following:
   a) Name of organization.
b) Point of contact name, title, e-mail and telephone number (point of contact shall be accessible and knowledgeable regarding experience)

c) Services provided as they relate to Section 2 - Scope of Work.

d) Start and end dates for each example engagement or contract.

e) Current Master Contractor team personnel who participated on the engagement.

f) If the Master Contractor is no longer providing the services, explain why not.

2) State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any entity of the State of Maryland.

For each identified contract, the Master Contractor shall provide the following (if not already provided in sub paragraph 1 above):

a) Contract or task order name.

b) Name of organization.

c) Point of contact name, title, e-mail, and telephone number (point of contact shall be accessible and knowledgeable regarding experience).

d) Start and end dates for each engagement or contract. If the Master Contractor is no longer providing the services, explain why not.

e) Dollar value of the contract.

f) Indicate if the contract was terminated before the original expiration date.

g) Indicate if any renewal options were not exercised.

Note - State of Maryland experience can be included as part of Section 2 above as engagement or contract experience. State of Maryland experience is neither required nor given more weight in proposal evaluations.

H) State Assistance

Provide an estimate of expectation concerning participation by State personnel.

I) Confidentiality

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 4, of the General Provisions Article of the Annotated Code of Maryland. Master Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

J) Professional Development Plan

Provide plan on how Master Contractor will ensure continued Professional Development as defined in Section 2.4 for on-site TO Contractor proposed personnel identifying budgetary and time allocations supported by the TO Contractor.
3.4.2 TO FINANCIAL PROPOSAL

A) A description of any assumptions on which the Master Contractor’s TO Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the Price Sheet);

B) Attachment 1– Price Sheet, with all proposed labor categories including all rates fully loaded. Master Contractors shall list all key resources by approved CATS+ labor categories in the price proposal.

C) To be responsive to this TORFP, the Price Sheet (Attachment 1) shall provide labor rates for all labor categories anticipated for this TORFP. Proposed rates shall not exceed the rates defined in the Master Contract for the Master Contract year(s) in effect at the time of the TO Proposal due date.

   Note: Failure to specify a CATS+ labor category in the completed Price Sheet for each proposed resource will make the TO proposal non-responsive to this TORFP.

D) Prices shall be valid for 120 days.

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SECTION 4 - TASK ORDER AWARD PROCESS

4.1 OVERVIEW
The TO Contractor will be selected from among all eligible Master Contractors within the appropriate Functional Area responding to the CATS+ TORFP. In making the TO Agreement award determination, the TO Requesting Agency will consider all information submitted in accordance with Section 3.

4.2 TO PROPOSAL EVALUATION CRITERIA
The following are technical criteria for evaluating a TO Proposal in descending order of importance. Failure to meet the minimum qualifications shall render a TO Proposal not reasonably susceptible for award:

A) The capability of the proposed resource to perform the required tasks and produce the required deliverables in the TORFP Scope of Work – Section 2. Capability will be determined from each proposed individual’s resume, reference checks, and oral presentation (See Section 1.5 Oral Presentations/Interviews).

B) The Master Contractor’s overall understanding of the TORFP Scope of Work – Section 2. Level of understanding will be determined by the quality and accuracy of the technical proposal in adherence with Section 3.4.

C) The overall experience, capability and references for the Master Contractor as described in the Master Contractor’s TO Technical Proposal.

D) Professional Development Plan - How the Master Contractor proposes to ensure continued Professional Development as defined in Section 2.4 for on-site TO Contractor proposed personnel.

E) The ability for the Master Contractor to meet staffing expectations relative to supplying additional personnel for this TORFP meeting qualifications in Section 2.9 and 2.10.

4.3 SELECTION PROCEDURES
A) TO Proposals will be assessed throughout the evaluation process for compliance with the minimum qualifications listed in Section 2 of this TORFP, and quality of responses to Section 3.4.1 TO Technical Proposal.

B) Interviews will be performed for proposed personnel from all TO Proposals deemed technically qualified.

C) For TO Proposals deemed technically qualified, the associated TO Financial Proposal will be opened. All others will be deemed not reasonably susceptible for award and the TO Procurement Officer will notify the Master Contractor it has not been selected to perform the work.

D) Qualified TO Financial Proposal responses will be reviewed and ranked from lowest to highest price proposed.

E) The most advantageous TO Proposal considering both the technical and financial submissions shall be selected for TO award. In making this selection, technical and price will be evaluated equally.

F) All Master Contractors submitting a TO Proposal shall receive written notice from the TO Procurement Officer identifying the awardee.
4.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon issuance of a fully executed TO Agreement, a Non-Disclosure Agreement (To Contractor), a Purchase Order, and by a Notice to Proceed authorized by the TO Procurement Officer. See Attachment 7 - Notice to Proceed (sample) and by certificate submission of the four mandatory training classes, see section 2.4.

THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK
# LIST OF ATTACHMENTS

<table>
<thead>
<tr>
<th>Attachment Label</th>
<th>Attachment Name</th>
<th>Applicable to this TORFP?</th>
<th>Submit with Proposal?* (Submit, Do Not Submit, N/A)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attachment 1</td>
<td>Price Sheet</td>
<td>Applicable</td>
<td>Submit with TO Financial Proposal with password protection</td>
</tr>
<tr>
<td>Attachment 2</td>
<td>Minority Business Enterprise Participation (Attachments 1A – 5)</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 3</td>
<td>Task Order Agreement (TO Agreement)</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 4</td>
<td>Conflict of Interest Affidavit and Disclosure</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 5</td>
<td>Labor Classification Personnel Resume Summary</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 6</td>
<td>Pre-Proposal Conference Directions</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 7</td>
<td>Notice to Proceed (Sample)</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 8</td>
<td>Agency Receipt of Deliverable Form</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 9</td>
<td>Agency Deliverable Product Acceptance Form (DPAF)</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 10</td>
<td>Non-Disclosure Agreement (Offeror)</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 11</td>
<td>Non-Disclosure Agreement (TO Contractor)</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 12</td>
<td>TO Contractor Self-Reporting Checklist</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 13</td>
<td>Living Wage Affidavit of Agreement</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 14</td>
<td>Mercury Affidavit</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 15</td>
<td>Veteran Owned Small Business Enterprise Utilization Affidavit</td>
<td>Not Applicable</td>
<td>N/A</td>
</tr>
<tr>
<td>Attachment 16</td>
<td>Certification Regarding Investments in Iran</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
</tr>
<tr>
<td>Attachment 17</td>
<td>Sample Work Order</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 18</td>
<td>Performance Evaluation Form</td>
<td>Not Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
<tr>
<td>Attachment 19</td>
<td>Criminal Background Check Affidavit</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal – Required within 45 days of NTP.</td>
</tr>
<tr>
<td>Attachment 20</td>
<td>Sample Status Report</td>
<td>Applicable</td>
<td>Do Not Submit with Proposal</td>
</tr>
</tbody>
</table>

*if not specified in submission instructions, any attachment submitted with response shall be in PDF format and signed
ATTACHMENT 1 PRICE SHEET
PRICE SHEET (TIME AND MATERIALS) FOR CATS+ TORFP # J02B5400095
THIS PAGE INTENTIONALLY LEFT BLANK
(Attachment 1 – Price Sheet is included as a separate Excel Spreadsheet attachment)
ATTACHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS
The Minority Business Enterprise (MBE) subcontractor participation goal for this solicitation is 0%.
This Task Order Agreement ("TO Agreement") is made ___ of _____. 2015 by and between ______________ (TO Contractor) and the STATE OF MARYLAND, STATE HIGHWAY ADMINISTRATION (SHA).

IN CONSIDERATION of the mutual promises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Definitions. In this TO Agreement, the following words have the meanings indicated:

   a) “Agency” means State Highway Administration, as identified in the CATS+ TORFP # J02B5400095.

   b) “CATS+ TORFP” means the Task Order Request for Proposals # J02B5400095, dated MONTH DAY, YEAR, including any addenda and amendments.

   c) “Master Contract” means the CATS+ Master Contract between the Maryland Department of Information Technology and TO Contractor dated April 22, 2013.

   d) “TO Procurement Officer” means Trisha O’Neal. The Agency may change the TO Procurement Officer at any time by written notice.

   e) “TO Agreement” means this signed TO Agreement between SHA and TO Contractor.

   f) “TO Contractor” means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is ________________________________.

   g) “TO Manager” means Mark Harrison. The Agency may change the TO Manager at any time by written notice to the TO Contractor.

   h) “TO Technical Proposal” means the TO Contractor’s technical response to the CATS+ TORFP dated date of TO Technical Proposal.

   i) “TO Financial Proposal” means the TO Contractor’s financial response to the CATS+ TORFP dated date of TO Financial Proposal.

   j) “TO Proposal” collectively refers to the TO Technical Proposal and TO Financial Proposal.

2. Scope of Work

   2.1 This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.

   2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 2 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:

      a) The TO Agreement,
      b) Exhibit A – CATS+ TORFP
      c) Exhibit B – TO Technical Proposal
      d) Exhibit C – TO Financial Proposal
2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this Section. Except as otherwise provided in this TO Agreement, if any change under this Section causes an increase or decrease in the TO Contractor's cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this Section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this Section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this Section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of five (5) years, commencing on the date the TO Agreement is fully executed and terminating on Month Day, Year.

4. Consideration and Payment

4.1 The consideration to be paid the TO Contractor shall be done so in accordance with the CATS+ TORFP and shall not exceed $___________. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor's risk of non-payment.

4.2 Payments to the TO Contractor shall be made as outlined Section 2 of the CATS+ TORFP, but no later than thirty (30) days after the Agency's receipt of a proper invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.

4.3 Each invoice for services rendered must include the TO Contractor's Federal Tax Identification Number which is ____________. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.

4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.
IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO Contractor Name

By: Type or Print TO Contractor POC Date

Witness: _______________________

STATE OF MARYLAND, SHA

By: Director, Office of Procurement Date

Witness: _______________________

Approved for form and legal sufficiency this _____ day of _________________ 20__.

_____________________________________  
Assistant Attorney General
ATTACHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

A) "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B) "Person" has the meaning stated in COMAR 21.01.02.01B(64) and includes a bidder, offeror, contractor, consultant, or subcontractor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C) The bidder or offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D) The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):

E) The bidder or offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date:____________________ By:______________________________________

(Authorized Representative and Affiant)
ATTACHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY (INSTRUCTIONS)

1) For this TORFP,
   a) Master Contractors shall comply with all personnel requirements defined under the Master Contract RFP 060B2490023.
   b) Master Contractors shall propose the CATS+ Labor Category that best fits each proposed resource. A Master Contractor may only propose against labor categories in the Master Contractor’s CATS+ Master Contract Financial Proposal.
   c) A Master Contractor’s entire TO Technical Proposal will be deemed not susceptible for award if any of the following occurs:
      i) Failure to follow these instructions.
      ii) Failure to propose a resource for each job title or labor category identified in the TORFP as a required submission.
      iii) Failure of any proposed resource to meet minimum requirements as listed in this TORFP and in the CATS+ Master Contract.
      iv) Placing content on the Minimum Qualifications Summary that is not also on the Personnel Resume Form. The function of the Minimum Qualifications Summary is to aid the agency to make a minimum qualification determination. Information on the Minimum Qualification Summary must correspond with information on the Personnel Resume form and shall not contain additional content not found on the other form.
      v) A resource proposed in response to this TORFP is not available as of TO award. Substitutions prior to award are considered alternate proposals and will not be allowed.
   d) Complete and sign the Minimum Qualifications Summary (Attachment 5A) and the Personnel Resume Form (Attachment 5B) for each resource proposed. Alternate resume formats are not allowed.
      i) The Minimum Qualifications Summary demonstrates the proposed resource meets minimum qualifications for the labor category, as defined in the CATS+ Master Contract RFP Section 2.10, and any additional minimum requirements stated in this TORFP. For each minimum qualification, indicate the location on the Personnel Resume Form (5B) demonstrating meeting this requirement.

Only include the experience relevant to meeting a particular minimum qualification. Every skill must be linked to specific work experience and/or education. The Minimum Qualification Summary shall not contain content that cannot be correlated to the Personnel Resume form.

Every experience listed on the Minimum Qualifications Resume Summary must be explicitly listed with start and stop dates. Where there is a time requirement such as three months’ experience, you must provide the dates from and to showing an amount of time that equals or exceeds the mandatory time requirement; in this case, three months. Note: Overlapping time periods shall only count once against a specific
minimum qualification (i.e., a minimum qualification may not be met by listing two examples occurring during the same time period.).

ii) The Personnel Resume Form provides resumes in a standard format. Additional information may be attached to each Personnel Resume Summary if it aids a full and complete understanding of the individual proposed.
ATTACHMENT 5  5A – MINIMUM QUALIFICATIONS SUMMARY

CATS+ TORFP # J02B5400095

All content on this form must also be on the Personnel Resume Form. ONLY include information on this summary that supports meeting a minimum qualification.

<table>
<thead>
<tr>
<th>Proposed Individual’s Name and Company/Sub-Contractor:</th>
<th>List how the proposed individual meets each requirement by including a reference to relevant entries in Form 5B</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>LABOR CATEGORY TITLE – (INSERT CATS+ LABOR CATEGORY NAME)</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Education:</th>
<th>(Identify school or institution Name; Address; Degree obtained and dates attended.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the education description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Generalized Experience:</th>
<th>(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor Category requirements for Generalized Experience.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the generalized experience description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
<td></td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Specialized Experience:</th>
<th>(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor Category requirements for Specialized Experience.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the specialized experience description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
<td></td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TORFP Additional Requirements</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum qualifications and required certifications as defined in Sections 2.9 and 2.10 of this TORFP.</td>
<td></td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
<td></td>
</tr>
</tbody>
</table>

The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

**Master Contractor Representative:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>

**Proposed Individual:**

<table>
<thead>
<tr>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
</table>
ATTACHMENT 5  5B – PERSONNEL RESUME FORM

CATS+ TORFP # J02B5400095

Instructions: Submit one resume form for each resource proposed. Do not submit other resume formats. Fill out each box as instructed. Failure to follow the instructions on the instructions page and in TORFP may result in the TO Proposal being considered not susceptible for award.

Resource Name:

Master Contractor: <insert Master Contractor name>  Sub-Contractor (if applicable):

Proposed CATS+ Labor Category: <proposed by Master Contractor>

Job Title (As listed in TORFP): Enterprise IT System Administrator

Education / Training (start with most recent degree / certificate)

<table>
<thead>
<tr>
<th>Institution Name / City / State</th>
<th>Degree / Certification</th>
<th>Year Completed</th>
<th>Field Of Study</th>
</tr>
</thead>
<tbody>
<tr>
<td>&lt;add lines as needed&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Relevant Work Experience*

Describe work experience relevant to the Duties / Responsibilities and Minimum Qualifications described in Section 2 of the TORFP. Start with the most recent experience first; do not include experience not relevant to the scope of this TORFP; use Employment History below for full employment history. Enter dates as MM/YY – MM/YY. Add lines as needed.

<table>
<thead>
<tr>
<th>[Organization]</th>
<th>Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title / Role</td>
<td></td>
</tr>
<tr>
<td>Period of Employment / Work (MM/YY – MM/YY)</td>
<td></td>
</tr>
<tr>
<td>Location</td>
<td></td>
</tr>
<tr>
<td>Contact Person (Optional if current employer)</td>
<td></td>
</tr>
<tr>
<td>Technologies Used</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>[Organization]</th>
<th>Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title / Role</td>
<td></td>
</tr>
<tr>
<td>Period of Employment / Work MM/YY – MM/YY</td>
<td></td>
</tr>
<tr>
<td>Location</td>
<td></td>
</tr>
<tr>
<td>Contact Person</td>
<td></td>
</tr>
<tr>
<td>Technologies Used</td>
<td></td>
</tr>
</tbody>
</table>

*Fill out each box. Do not enter “see resume” as a response.

A) References for Proposed Resource (if requested in the TORFP)

List persons the State may contact as employment references. Add lines as needed.

<table>
<thead>
<tr>
<th>Reference Number:</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date From:</td>
<td>&lt;mm/yy&gt;</td>
</tr>
<tr>
<td>Date To:</td>
<td>&lt;mm/yy&gt;</td>
</tr>
<tr>
<td>Organization Name</td>
<td>&lt;insert organization name&gt;</td>
</tr>
</tbody>
</table>

State of Maryland- State Highway Administration
<table>
<thead>
<tr>
<th>Contact Name:</th>
<th>&lt;insert contact&gt;</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact Phone:</td>
<td>&lt;insert phone&gt;</td>
</tr>
<tr>
<td>Contact e-mail:</td>
<td>&lt;insert e-mail&gt;</td>
</tr>
<tr>
<td>Details:</td>
<td>&lt;insert details&gt;</td>
</tr>
</tbody>
</table>

The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

**Master Contractor Representative:**

---

Signature  Date

**Proposed Individual:**

---

Signature  Date

*Instruction: Sign each form.*
ATTACHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONS

DIRECTIONS TO MDOT HEADQUARTERS

From the South
From I-97 take MD 100 West to MD 170 North. Take MD 170 North to Stoney Run. Take the ramp that veers to the right. Make a left at the top of the ramp and cross over MD 170. Proceed to the next light this will be the New Ridge Road intersection, turn right Corporate Center Drive begins. MDOT Headquarters is ¾ mile on the right side of the road. Visitor parking is to the left.

From the North
From I-95 or BW Parkway take I-195 to MD 170 South to Stoney Run. Turn left at the light. Make a left at the top of the ramp and cross over MD 170. Proceed to the next light this will be the New Ridge Road intersection, turn right Corporate Center Drive begins. MDOT Headquarters is ¾ mile on the right side of the road. Visitor parking is to the left.

Marc Train Service
Ride the Marc Penn Line Train from both the South and North and exit at the BWI Marc Train Station. When you exit the train follow directions to the crossover (tracks) and you will find an exit door on the second floor leading to a pedestrian bridge. This pedestrian bridge will carry you (1600 ft.) to MDOT

Light Rail Service
Ride the light rail from the North to the BWI Airport Station. There is shuttle service from the BWI Airport to BWI Marc Train Station. Take the crossover (tracks) and on the second floor there is an exit to the Pedestrian Bridge for MDOT. This pedestrian bridge will carry you (1600 ft.) to MDOT

Parking:
Visitor Parking (no permit required) is available directly across the street from the MDOT Headquarters Building.
ATTACHMENT 7 NOTICE TO PROCEED (SAMPLE)

Month Day, Year

TO Contractor Name
TO Contractor Mailing Address

Re: CATS+ Solicitation Number (TORFP #): J02B5400095

Dear TO Contractor Contact:

This letter is your official Notice to Proceed as of Month Day, Year, for the above-referenced Task Order Agreement. Mr. Mark Harrison of the State Highway Administration will serve as the TO Manager and your contact person on this Task Order. He can be reached at telephone (410) 545-8652.

Enclosed is an original, fully executed Task Order Agreement and purchase order.

Sincerely,

<<TO Procurement Officer>>
Task Order Procurement Officer
Enclosures (2)
cc: Mark Harrison, TO Manager
Procurement Liaison Office, Department of Information Technology
Project Oversight Office, Department of Information Technology
ATTACHMENT 8 AGENCY RECEIPT OF DELIVERABLE FORM

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.

ATTACHMENT 9 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.

ATTACHMENT 10 NON-DISCLOSURE AGREEMENT (OFFEROR)

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 11 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEMENT (“Agreement”) is made as of this ___ day of ______________, 20__, by and between the State of Maryland (“the State”), acting by and through its State Highway Administration, SHA, (the “Agency”), and ____________________ (“TO Contractor”), a corporation with its principal business office located at ____________________ and its principal office in Maryland located at ____________________.

RECITALS

WHEREAS, the TO Contractor has been awarded a Task Order Agreement (the “TO Agreement”) for SHA Enterprise IT System Administrator TORFP No. J02B5400095 dated ______________, (the “TORFP”) issued under the Consulting and Technical Services procurement issued by the Agency, Project Number 060B2490023; and

WHEREAS, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor’s employees and agents (collectively the “TO Contractor’s Personnel”) with access to certain confidential information regarding ________________________________ (the “Confidential Information”).

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

1. Regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such, Confidential Information means (1) any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement and (2) any and all personally identifiable information (PII) (including but not limited to personal information as defined in Md. Ann. Code, State Govt. § 10-1301) and protected health information (PHI) that is provided by a person or entity to the TO Contractor in connection with this TO Agreement. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.

2. TO Contractor shall not, without the State’s prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor’s Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor’s Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.

3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor’s performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.

4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.
5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or
disclosure of the Confidential Information by any of the TO Contractor’s Personnel or the TO Contractor’s former
Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other
equitable relief against any such person(s).

6. TO Contractor shall, at its own expense, return to the Agency, all Confidential Information in its care, custody,
control or possession upon request of the Agency or on termination of the TO Agreement.

7. A breach of this Agreement by the TO Contractor or by the TO Contractor’s Personnel shall constitute a breach of
the Master Contract Agreement between the TO Contractor and the State.

8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor’s Personnel to abide by
the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that
monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor
agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the
Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The
State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies,
claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek
damages from the TO Contractor and the TO Contractor’s Personnel for a failure to comply with the requirements
of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by
way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by
the TO Contractor or any of the TO Contractor’s Personnel to comply with the requirements of this Agreement,
the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages,
liabilities, expenses, and/or costs.

9. TO Contractor and each of the TO Contractor’s Personnel who receive or have access to any Confidential
Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor
shall provide originals of such executed Agreements to the State.

10. The parties further agree that:

- This Agreement shall be governed by the laws of the State of Maryland;
- The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by
  operation of law or otherwise, without the prior written consent of the State;
- The State makes no representations or warranties as to the accuracy or completeness of any Confidential
  Information;
- The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability
  of any other provision of this Agreement;
- Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original
  signatures; and
- The Recitals are not merely prefatory but are an integral part hereof.

TO Contractor/TO Contractor’s Personnel: SHA:

Name: ___________________________ Name: ___________________________
Title: ___________________________ Title: ___________________________
Date: ___________________________ Date: ___________________________
**EXHIBIT A – FOR THE NONDISCLOSURE AGREEMENT (TO CONTRACTOR)**

TO CONTRACTOR’S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE CONFIDENTIAL INFORMATION

<table>
<thead>
<tr>
<th>Printed Name and Address of Employee or Agent</th>
<th>Signature</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
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</table>
ATTACHMENT 12 TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ Master Contract. Requirements for TO management can be found in the CATS+ Master Contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the Checklist Due Date below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to contractoversight.doit@maryland.gov with the TO number in the subject line.

<table>
<thead>
<tr>
<th>Master Contractor:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Master Contractor Contact / Phone:</td>
<td></td>
</tr>
<tr>
<td>Procuring State Agency Name:</td>
<td></td>
</tr>
<tr>
<td>TO Title:</td>
<td></td>
</tr>
<tr>
<td>TO Number:</td>
<td></td>
</tr>
<tr>
<td>TO Type (Fixed Price, T&amp;M, or Both):</td>
<td></td>
</tr>
<tr>
<td>Checklist Issue Date:</td>
<td></td>
</tr>
<tr>
<td>Checklist Due Date:</td>
<td></td>
</tr>
</tbody>
</table>

Section 1 – Task Orders with Invoices Linked to Deliverables

A) Was the original TORFP (Task Order Request for Proposals) structured to link invoice payments to distinct deliverables with specific acceptance criteria?
   Yes ☐ No ☐ (If no, skip to Section 2.)

B) Do TO invoices match corresponding deliverable prices shown in the accepted Financial Proposal?
   Yes ☐ No ☐ (If no, explain why)

C) Is the deliverable acceptance process being adhered to as defined in the TORFP?
   Yes ☐ No ☐ (If no, explain why)

Section 2 – Task Orders with Invoices Linked to Time, Labor Rates and Materials

A) If the TO involves material costs, are material costs passed to the agency without markup by the Master Contractor?
   Yes ☐ No ☐ (If no, explain why)

B) Are labor rates the same or less than the rates proposed in the accepted Financial Proposal?
   Yes ☐ No ☐ (If no, explain why)

C) Is the Master Contractor providing timesheets or other appropriate documentation to support invoices?
   Yes ☐ No ☐ (If no, explain why)

Section 3 – Substitution of Personnel

A) Has there been any substitution of personnel?
   Yes ☐ No ☐ (If no, skip to Section 4.)

B) Did the Master Contractor request each personnel substitution in writing?
   Yes ☐ No ☐ (If no, explain why)
C) Does each accepted substitution possess equivalent or better education, experience and qualifications than incumbent personnel?  
Yes ☐ No ☐ (If no, explain why)

Was the substitute approved by the agency in writing?  
Yes ☐ No ☐ (If no, explain why)

### Section 4 – MBE Participation

**A)** What is the MBE goal as a percentage of the TO value?  %  
(If there is no MBE goal, skip to Section 5)

**B)** Are MBE reports 2-4A, 2-4B, and 2-5 submitted monthly?  
Yes ☐ No ☐ (If no, explain why)

**C)** What is the actual MBE percentage to date? (divide the dollar amount paid to date to the MBE by the total amount paid to date on the TO)  %  
(Example - $3,000 was paid to date to the MBE subcontractor; $10,000 was paid to date on the TO; the MBE percentage is $3,000 ÷ $10,000 = 0.30)

Is this consistent with the planned MBE percentage at this stage of the project?  
Yes ☐ No ☐ (If no, explain why)

Has the Master Contractor expressed difficulty with meeting the MBE goal?  
Yes ☐ No ☐  
(If yes, explain the circumstances and any planned corrective actions)

### Section 5 – TO Change Management

**A)** Is there a written change management procedure applicable to this TO?  
Yes ☐ No ☐ (If no, explain why)

**B)** Does the change management procedure include the following?  

<table>
<thead>
<tr>
<th></th>
<th>Yes ☐ No ☐</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sections for change description, justification, and sign-off</td>
<td></td>
</tr>
<tr>
<td>Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements)</td>
<td></td>
</tr>
<tr>
<td>A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team)</td>
<td></td>
</tr>
</tbody>
</table>

**C)** Have any change orders been executed?  
Yes ☐ No ☐  
(If yes, explain expected or actual impact on TO cost, scope, schedule, risk and quality)

**D)** Is the change management procedure being followed?  
Yes ☐ No ☐  
(If no, explain why)

SUBMIT AS INSTRUCTED IN TORFP.
ATTACHMENT 13 LIVING WAGE AFFIDAVIT OF AGREEMENT

Contract No. _____________________________________________________________
Name of Contractor _______________________________________________________
Address __________________________________________________________________
City_________________________________ State________ Zip Code_______________

If the Contract is Exempt from the Living Wage Law
The Undersigned, being an authorized representative of the above named Contractor, hereby affirms that the Contract is exempt from Maryland’s Living Wage Law for the following reasons: (check all that apply)

__ Bidder/Offeror is a nonprofit organization
__ Bidder/Offeror is a public service company
__ Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than $500,000
__ Bidder/Offeror employs more than 10 employees and the proposed contract value is less than $100,000

If the Contract is a Living Wage Contract
A. The Undersigned, being an authorized representative of the above named Contractor, hereby affirms our commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry with regard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are subject to living wage at least the living wage rate in effect at the time service is provided for hours spent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay the required living wage rate to their covered employees who are subject to the living wage for hours spent on a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors comply with, the rate requirements during the initial term of the contract and all subsequent renewal periods, including any increases in the wage rate established by the Commissioner of Labor and Industry, automatically upon the effective date of the revised wage rate.

B. _____________________(initial here if applicable) The Bidder/Offeror affirms it has no covered employees for the following reasons (check all that apply):

__ All employee(s) proposed to work on the State contract will spend less than one-half of the employee’s time during every work week on the State contract;
__ All employee(s) proposed to work on the State contract will be 17 years of age or younger during the duration of the State contract; or
__ All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks on the State contract.

The Commissioner of Labor and Industry reserves the right to request payroll records and other data that the Commissioner deems sufficient to confirm these affirmations at any time.

Name of Authorized Representative: ____________________________________________
Signature of Authorized Representative __________________________________________
Date: _____________ Title: ____________________________________________________
Witness Name (Typed or Printed): _____________________________________________
Witness Signature and Date: ___________________________________________________
ATTACHMENT 14 MERCURY AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.

ATTACHMENT 15 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPATION (VSBE) FOR STATE OF MARYLAND

The VSBE subcontractor participation goal for this solicitation is 0%.
ATTACHMENT 16 CERTIFICATION REGARDING INVESTMENTS IN IRAN


List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. “Engaging in investment activities in Iran” means:

B. Providing goods or services of at least $20 million in the energy sector of Iran; or
C. For financial institutions, extending credit of at least $20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities In Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and to contract renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705:

(i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and

(ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative: ________________________________________________
Signature of Authorized Representative: _____________________________________________
Date: _____________ Title: _______________________________________________________
Witness Name (Typed or Printed): ________________________________________________
Witness Signature and Date: _______________________________________________________

State of Maryland- State Highway Administration 56
ATTACHMENT 17 SAMPLE WORK ORDER

<table>
<thead>
<tr>
<th>WORK ORDER</th>
<th>Work Order #</th>
<th>Contract #</th>
</tr>
</thead>
</table>

This Work Order is issued under the provisions of the Task Order. The services authorized are within the scope of services set forth in the Purpose of the Work Order.

**Purpose**

**Statement of Work Requirements:**

**Deliverable(s), Acceptance Criteria and Due Date(s):**

Deliverables are subject to review and approval by SHA prior to payment. *(Attach additional sheets if necessary)*

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Cost**

<table>
<thead>
<tr>
<th>Description for Task / Deliverables</th>
<th>Quantity (if applicable)</th>
<th>Labor Hours (Hrs.)</th>
<th>Labor Rate</th>
<th>Estimate Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Include WBS, schedule and response to requirements.*

MDOT/SHA shall pay an amount not to exceed $*

**Contractor**

<table>
<thead>
<tr>
<th>Contractor Authorized Representative (Print Name)</th>
<th>Agency Approval</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Signature)</td>
<td>(Date)</td>
</tr>
<tr>
<td>POC</td>
<td>Telephone No.</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TO Manager (Print Name)</th>
<th>Telephone No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Signature)</td>
<td>(Date)</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
</tr>
</tbody>
</table>
ATTACHMENT 18 PERFORMANCE EVALUATION FORM

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 19 CRIMINAL BACKGROUND CHECK AFFIDAVIT

AUTHORIZED REPRESENTATIVE

I HEREBY AFFIRM THAT:

I am the __________(Title)________________ and the duly authorized representative of ___(Master Contractor)_______ and that I possess the legal authority to make this Affidavit on behalf of myself and the business for which I am acting.

I hereby affirm that ___(Master Contractor)_______ has complied with Section 2.4, Security Requirements of the Department of Information Technology’s Consulting Technical Services Master Contract Number 060B2490023 (CATS+), and Section 2.7.4 - Premises and Operational Security of this TORFP.

I hereby affirm that the ___(Master Contractor)_______ has provided State Highway Administration with a summary of the security clearance results for all of the candidates that will be working on Task Order SHA Enterprise IT System Administrator J02B5400095 and all of these candidates have successfully passed all of the background checks required under Section 2.4.3.2 of the CATS + Master Contract. Master Contractors hereby agrees to provide security clearance results for any additional candidates at least seven (7) days prior to the date the candidate commences work on this Task Order.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

___________________________________________
Master Contractor

___________________________________________
Typed Name

___________________________________________
Signature

___________________________________________
Date

Submit within 45 days of NTP
ATTACHMENT 20 SAMPLE STATUS REPORT
SHA Enterprise IT System Administrator Services Task Order

<table>
<thead>
<tr>
<th>Name</th>
<th>Labor Category</th>
<th>Hours Expended for the Week</th>
<th>Cumulative Hours Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

ACTIVITIES COMPLETED:

**Resource 1 Name:**

Project 1 or Task 1: (Hours spent)
- Subtasks of project or task.

Project 2 or Task 2: (Hours spent)
- Subtasks of project or task.

**Resource 2 Name:**

Project 1 or Task 1: (Hours spent)
- Subtasks of project or task.

Project 2 or Task 2: (Hours spent)
- Subtasks of project or task.

ACTIVITIES IN PROGRESS:

**Resource 1 Name:**
- Activity

**Resource 2 Name:**
- Activity

NEXT WEEK'S PLANNED ACTIVITIES:

**Resource 1 Name:**
- Activity

**Resource 2 Name:**
- Activity

ACTIVITIES ON HOLD/ISSUES:

**Resource 1 Name:**
- Activity / Issue

**Resource 2 Name:**
- Activity / Issue
<table>
<thead>
<tr>
<th>Resource</th>
<th>Date</th>
<th>Hours</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
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</tbody>
</table>

**ACTIVITIES REQUIRING OVERTIME AND TIME USED:**

<table>
<thead>
<tr>
<th>Resource</th>
<th>Item</th>
<th>Status</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
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