Consulting and Technical Services+ (CATS+)
Task Order Request for Proposals (TORFP)

ITCD STAFFING

CATS+ TORFP # Q00B740048

Department of Public Safety and Correctional Services (DPSCS)

Issue Date: November 15, 2016
KEY INFORMATION SUMMARY SHEET

This CATS+ TORFP is issued to obtain the services necessary to satisfy the requirements defined in Section 3 - Scope of Work. All CATS+ Master Contractors approved to perform work in the Functional Area under which this TORFP is released shall respond to this TORFP with either a Task Order (TO) Proposal to this TORFP or a Master Contractor Feedback form (See Section 4).

<table>
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<th>Solicitation Title:</th>
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<tr>
<td>Solicitation Number (TORFP #):</td>
<td>Q00B740048</td>
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<tr>
<td>Functional Area:</td>
<td>Functional Area V – Software Engineering</td>
</tr>
<tr>
<td>Issue Date:</td>
<td>11/15/2016</td>
</tr>
<tr>
<td>Questions Due Date and Time:</td>
<td>11/29/2016 at 12:00 PM Local Time</td>
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<tr>
<td>Closing Date and Time:</td>
<td>12/06/2016 at 02:00 PM Local Time</td>
</tr>
<tr>
<td>TO Requesting Agency:</td>
<td>Department of Public Safety and Correctional Services (DPSCS) OSEC - Procurement 300 E. Joppa Road, Suite 1000 Towson, MD 21286</td>
</tr>
<tr>
<td>Send Proposals to:</td>
<td>Arthur E. Petersen, Jr. <a href="mailto:arthur.petersen@maryland.gov">arthur.petersen@maryland.gov</a></td>
</tr>
<tr>
<td>Send Questions to (e-mail only)</td>
<td><a href="mailto:arthur.petersen@maryland.gov">arthur.petersen@maryland.gov</a></td>
</tr>
<tr>
<td>TO Procurement Officer:</td>
<td>Arthur E. Petersen, Jr. Office Phone Number: 410-339-5929 Office Fax Number: 410-339-4240</td>
</tr>
<tr>
<td>TO Manager:</td>
<td>C. Kevin Combs, CIO Office Phone Number: 410-585-3102 Office Fax Number: 410-585-3871 e-mail address: <a href="mailto:kevin.combs@maryland.gov">kevin.combs@maryland.gov</a></td>
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<tr>
<td>TO Type:</td>
<td>Time and Materials / Work Order Based</td>
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<tr>
<td>Period of Performance:</td>
<td>Approximately four years and four months, to terminate June 30, 2021</td>
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<td>No</td>
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<tr>
<td>Primary Place of Performance:</td>
<td>Department of Public Safety and Correctional Services, Information Technology and Communications Division 6776 Reisterstown Road., Suite 209</td>
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<tr>
<td>TO Pre-proposal Conference:</td>
<td>November 22, 2016, 10:00 AM</td>
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<td>---------------------------</td>
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<tr>
<td></td>
<td>Department of Public Safety and Correctional Services Information Technology and Communications Division 6776 Reisterstown Road., Conference Room 200 Baltimore, MD. 21215</td>
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<td>See attachment 6 for directions</td>
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Baltimore, MD. 21215
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SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 TORFP SUBJECT TO CATS+ MASTER CONTRACT

In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

All times specified in this document are local time, defined as Eastern Standard Time or Eastern Daylight Time, whichever is in effect.

1.2 ROLES AND RESPONSIBILITIES

Personnel roles and responsibilities under the TO:

A. **TO Procurement Officer** – The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement.

B. **TO Manager** - The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement, administrative functions, including issuing written directions, and for ensuring compliance with the terms and conditions of the CATS+ Master Contract. The TO Manager may designate one or more persons to act as his representative in connection with the foregoing activities.

The TO Manager will assign tasks to the personnel provided under this TORFP and will track and monitor the work being performed through the monthly accounting of hours deliverable for work types; actual work produced will be reconciled with the hours reported.

C. **TO Contractor** – The TO Contractor is the CATS+ Master Contractor awarded this TO. The TO Contractor shall provide human resources as necessary to perform the services described in this TORFP Scope of Work.

D. **TO Contractor Manager** – The TO Contractor Manager will serve as primary point of contact with the TO Manager to regularly discuss progress of tasks, upcoming tasking, historical performance, and resolution of any issues that may arise pertaining to the TO Contractor Personnel. The TO Contractor Manager will serve as liaison between the TO Manager and the senior TO Contractor management.

E. **TO Contractor Personnel** – Any official, employee, agent, Subcontractor, or Subcontractor agents of the TO Contractor who is involved with the TO over the course of the TO period of performance.

F. **Key Personnel** – A subset of TO Contractor Personnel whose departure during the performance period, will, in the State’s opinion, have a substantial negative impact on TO performance. Key personnel proposed as part of the TO Proposal shall start as of TO Agreement issuance unless specified otherwise in this TORFP or the Offeror’s TO Technical Proposal. Key Personnel may be identified after TO award.
1.3 TO AGREEMENT

Based upon an evaluation of TO Proposal responses, up to two (2) Master Contractors will be selected to conduct the work defined in Section 3 - Scope of Work. A specific TO Agreement, Attachment 3, will then be entered into between the State and the selected Master Contractor(s), which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the TO Financial Proposal.

1.4 TO PROPOSAL SUBMISSIONS

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of an e-mail TORFP submission is determined by the date and time of arrival of all required files in the TO Procurement Officer’s e-mail inbox. In the case of a paper TO Proposal submission, Offerors shall take such steps necessary to ensure the delivery of the paper submission by the date and time specified in the Key Information Summary Sheet and as further described in Section 4.

Requests for extension of this date or time will not be granted. Except as provided in COMAR 21.05.03.02F, Proposals received by the TO Procurement Officer after the due date will not be considered.

1.5 ORAL PRESENTATIONS/INTERVIEWS

All Offerors and proposed TO Contractor Personnel will be required to make an oral presentation to State representatives in the form of oral presentations and interviews. Significant representations made by a Master Contractor during the oral presentation shall be submitted in writing. All such representations will become part of the Master Contractor’s proposal and are binding, if the TO is awarded to the Master Contractor. The TO Procurement Officer will notify Master Contractor of the time and place of oral presentations and interviews.

Interviews, which are a type of oral presentation, will be performed in person for all Offerors meeting minimum qualifications. All candidates shall be interviewed in substantially the same manner.

In the event that more than ten (10) qualified proposals are received, the TO Procurement Officer may elect to follow a down-select process as more fully described in Section 5.3. At the Procurement Officer’s discretion, internet, e.g., Skype, GoToMeeting, WebEx, may be utilized in lieu of in-person.

1.6 QUESTIONS

All questions must be submitted via e-mail to the TO Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP. Answers can be considered final and binding only when they have been answered in writing by the State.

1.7 TO PRE-PROPOSAL CONFERENCE

A pre-proposal conference will be held at the time, date and location indicated on the Key Information Summary Sheet. Attendance at the pre-proposal conference is not mandatory, but all Master Contractors are encouraged to attend in order to facilitate better preparation of their proposals.

Seating at the pre-proposal conference will be limited to two (2) attendees per company. Attendees should bring a copy of the TORFP and a business card to help facilitate the sign-in process.
The pre-proposal conference will be summarized in writing. As promptly as is feasible subsequent to the pre-proposal conference, the attendance record and pre-proposal conference summary will be distributed via e-mail to all Master Contractors known to have received a copy of this TORFP.

In order to assure adequate seating and other accommodations at the pre-proposal conference, please e-mail the TO Procurement Officer indicating your planned attendance no later than three (3) business days prior to the pre-proposal conference. In addition, if there is a need for sign language interpretation and/or other special accommodations due to a disability, please contact the TO Procurement Officer no later than five (5) business days prior to the pre-proposal conference. The TO Requesting Agency will make reasonable efforts to provide such special accommodation.

1.8 CONFLICT OF INTEREST

The TO Contractor shall provide IT technical and/or consulting services for State agencies or component programs with those agencies, and shall do so impartially and without any conflicts of interest. Each Offeror shall complete and include with its TO Proposal a Conflict of Interest Affidavit and Disclosure in the form included as Attachment 4 of this TORFP. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject an Offeror’s TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, Md. Code Ann., General Provisions Article, Title 5, might limit the selected Master Contractor’s ability to participate in future related procurements, depending upon specific circumstances.

By submitting a Conflict of Interest Affidavit and Disclosure, the Offeror shall be construed as certifying all personnel and subcontractors are also without a conflict of interest as defined in COMAR 21.05.08.08A.

1.9 LIMITATION OF LIABILITY

The TO Contractor’s liability is limited in accordance with Section 27 of the CATS+ Master Contract. TO Contractor’s liability under Section 27(c) of the CATS+ Master Contract for this TORFP is limited the total TO Agreement amount.

1.10 CHANGE ORDERS

If the TO Contractor is required to perform work beyond the scope of Section 3 of this TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order is required. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor’s proposed rates in the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.11 TRAVEL REIMBURSEMENT

Expenses for travel performed in completing tasks for this TORFP shall be reimbursed in accordance with the CATS+ Master Contract.

1.12 MINORITY BUSINESS ENTERPRISE (MBE)

This TORFP has MBE goals and sub-goals as stated in the Key Information Summary Sheet above.
A Master Contractor that responds to this TORFP shall complete, sign, and submit all required MBE documentation at the time of TO Proposal submission (See Attachment 2 Minority Business Enterprise Forms and Section 4 TO Proposal Format and Submission Requirements). **Failure of the Master Contractor to complete, sign, and submit all required MBE documentation at the time of TO Proposal submission will result in the State’s rejection of the Master Contractor’s TO Proposal.**

In 2014, Maryland adopted new regulations as part of its Minority Business Enterprise (MBE) program concerning MBE primes. Those new regulations, which became effective June 9, 2014 and are being applied to this task order, provide that when a certified MBE firm participates as a prime contractor on a contract, an agency may count the distinct, clearly defined portion of the work of the contract that the certified MBE firm performs with its own forces toward fulfilling up to fifty-percent (50%) of the MBE participation goal (overall) and up to one hundred percent (100%) of not more than one of the MBE participation subgoals, if any, established for the contract. Please see the attached MBE forms and instructions.

### 1.12.1 MBE PARTICIPATION REPORTS

The Department will monitor both the TO Contractor’s efforts to achieve the MBE participation goal and compliance with reporting requirements.

A) Monthly reporting of MBE participation is required in accordance with the terms and conditions of the CATS+ Master Contract by the 15th day of each month.

B) The TO Contractor shall provide a completed MBE Prime Contractor Paid/Unpaid MBE Invoice Report (Attachment 2-4A) and, if applicable, MBE Prime Contractor Report (Attachment 2-4B) to the TO Requesting Agency at the same time the invoice copy is sent.

C) The TO Contractor shall ensure that each MBE subcontractor provides a completed Subcontractor Paid/Unpaid MBE Invoice Report (Attachment 2-5).

D) Subcontractor reporting shall be sent directly from the subcontractor to the TO Requesting Agency. The TO Contractor shall e-mail all completed forms, copies of invoices and checks paid to the MBE directly to the TO Manager.

### 1.13 VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE)

This TORFP has a VSBE goal as stated in the Key Information Summary Sheet above, representing the percentage of total fees paid for services under this Task Order.

### 1.14 NON-DISCLOSURE AGREEMENT

#### 1.14.1 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

Certain system documentation may be required by the TO in order to fulfill the requirements of the TO Agreement. The TO Contractor and TO Contractor Personnel who review such documents will be required to sign a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 10.

### 1.15 LIVING WAGE

The Master Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations proposed by the Commissioner of Labor and Industry.
All TO Proposals shall be accompanied by a completed Living Wage Affidavit of Agreement, Attachment 12 of this TORFP.

1.16 **IRANIAN NON-INVESTMENT**
All TO Proposals shall be accompanied by a completed Certification Regarding Investments in Iran, Attachment 15 of this TORFP.

1.17 **CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES**
DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of TOs under CATS+. This process typically applies to active TOs for operations and maintenance services valued at $1 million or greater, but all CATS+ TOs are subject to review.

Attachment 11 is a sample of the TO Contractor Self-Reporting Checklist. DoIT may send initial checklists out to applicable/selected TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the form. Subsequently, at six month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.18 **MERCURY AND PRODUCTS THAT CONTAIN MERCURY**
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.19 **PURCHASING AND RECYCLING ELECTRONIC PRODUCTS**
THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.20 **DEFINITIONS**

<p>| Department of Public Safety and Correctional Services (DPSCS) Information Technology and Communications Division (ITCD) or the Department | The unit of the Executive Branch of Maryland State government issuing the TORFP |
| Access | An ability or means to read, write, modify, or communicate data/information or otherwise use any information system resource |
| Business Day | Monday through Friday (excluding State holidays) |
| Data Breach | The unauthorized acquisition, use, modification or disclosure of Sensitive Data |
| Handle | (As relates to data) Collect, store, transmit, have access to data |
| Information System | A discrete set of information resources organized for the collection, processing, maintenance, use, sharing, dissemination, or disposition of information |</p>
<table>
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<th>Term</th>
<th>Definition</th>
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<tr>
<td>Information Technology (IT)</td>
<td>All electronic information-processing hardware and software, including: (a) maintenance; (b) telecommunications; and (c) associated consulting services</td>
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<td>Local Time</td>
<td>Time in the Eastern Time zone as observed by the State of Maryland. Unless otherwise specified, all stated times shall be Local Time, even if not expressly designated as such</td>
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<tr>
<td>Normal State Business Hours</td>
<td>Normal State business hours are 8:00 a.m. – 5:00 p.m. Monday through Friday except State Holidays, which can be found at: <a href="http://www.dbm.maryland.gov">www.dbm.maryland.gov</a> – keyword: State Holidays</td>
</tr>
<tr>
<td>Notice to Proceed (NTP)</td>
<td>A written notice from the TO Procurement Officer that work on the Task Order, project or Work Order shall begin on a specified date. Additional NTPs may be issued by either the TO Procurement Officer or the TO Manager regarding the start date for any service included within this solicitation with a delayed or non-specified implementation date.</td>
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<tr>
<td>NTP Date</td>
<td>The date specified in an NTP for work on the Task Order, project or Work Order to begin</td>
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<td>Offeror</td>
<td>A Master Contractor that submits a proposal in response to this TORFP</td>
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<td>Personally Identifiable Information (PII)</td>
<td>Any information about an individual maintained by the State, including (1) any information that can be used to distinguish or trace an individual's identity, such as name, social security number, date and place of birth, mother's maiden name, or biometric records; and (2) any other information that is linked or linkable to an individual, such as medical, educational, financial, and employment information</td>
</tr>
<tr>
<td>Protected Health Information (PHI)</td>
<td>Information that relates to the past, present, or future physical or mental health or condition of an individual; the provision of health care to an individual; or the past, present, or future payment for the provision of health care to an individual; and (i) that identifies the individual; or (ii) with respect to which there is a reasonable basis to believe the information can be used to identify the individual.</td>
</tr>
<tr>
<td>Security Incident</td>
<td>A violation or imminent threat of violation of computer security policies, Security Measures, acceptable use policies, or standard security practices. “Imminent threat of violation” is a situation in which the organization has a factual basis for believing that a specific incident is about to occur.</td>
</tr>
<tr>
<td>Security or Security Measures</td>
<td>The technology, policy and procedures that a) protect and b) control access to networks, systems, and data</td>
</tr>
<tr>
<td><strong>Sensitive Data</strong></td>
<td>Means PII; PHI; information about an individual that (1) can be used to distinguish or trace an individual’s identity, such as name, social security number, date and place of birth, mother’s maiden name, or biometric records; (2) is linked or linkable to an individual, such as medical, educational, financial, and employment information; or other proprietary or confidential data as defined by the State, including but not limited to “personal information” under Md. Code Ann., Commercial Law § 14-3501(d) and Md. Code Ann., State Gov’t § 10-1301(c).</td>
</tr>
<tr>
<td><strong>Service Level Agreement (SLA)</strong></td>
<td>Measurable levels governing TO Contractor performance and establishing associated liquidated damages for failure to meet those performance standards</td>
</tr>
<tr>
<td><strong>SLA Activation Date</strong></td>
<td>The date on which SLA charges commence under this Task Order, which may include, but not be limited to, the date of (a) completion of Transition In, (b) a delivery, or (c) releases of work.</td>
</tr>
<tr>
<td><strong>State</strong></td>
<td>The State of Maryland</td>
</tr>
<tr>
<td><strong>Subcontractor</strong></td>
<td>An agent, service provider, supplier, or vendor selected by the TO Contractor to provide subcontracted services or products under the direction of the TO Contractor or other Subcontractors, and including any direct or indirect Subcontractors of a Subcontractor. Subcontractors are subject to the same terms and conditions as the TO Contractor.</td>
</tr>
<tr>
<td><strong>System Availability</strong></td>
<td>The period of time the system will work as required including non-operational periods associated with reliability, maintenance, and logistics.</td>
</tr>
<tr>
<td><strong>System Source Materials</strong></td>
<td>Those materials necessary to wholly reproduce and fully operate the most current version of the system in a manner equivalent to the original system including, but not limited to:</td>
</tr>
<tr>
<td></td>
<td>a) The executable instructions in their high level, human readable form and a version that is in turn interpreted, parsed and or compiled to be executed as part of the computing system (&quot;source code&quot;). This includes source code created by the Contractor or Subcontractor(s) and source code that is leveraged or extended by the Contractor for use in the project.</td>
</tr>
<tr>
<td></td>
<td>b) All associated rules, reports, forms, templates, scripts, data dictionaries and database functionality.</td>
</tr>
<tr>
<td></td>
<td>c) All associated configuration file details needed to duplicate the run time environment as deployed in the current deployed version of the system.</td>
</tr>
<tr>
<td><strong>Task Order (TO)</strong></td>
<td>The scope of work described in this TORFP</td>
</tr>
<tr>
<td>---------------------</td>
<td>------------------------------------------</td>
</tr>
<tr>
<td><strong>Task Order Agreement</strong></td>
<td>The contract awarded to the successful Offeror pursuant to this Task Order Request for Proposals, the form of which is attached to this TORFP as Attachment 3</td>
</tr>
<tr>
<td><strong>TO Proposal</strong></td>
<td>As appropriate, either or both an Offeror’s Technical or Financial Proposal to this TORFP</td>
</tr>
<tr>
<td><strong>TO Request for Proposals (TORFP)</strong></td>
<td>This Task Order Request for Proposal, including any amendments / addenda thereto</td>
</tr>
<tr>
<td><strong>Technical Safeguards</strong></td>
<td>The technology and the policy and procedures for its use that protect Sensitive Data and control access to it</td>
</tr>
<tr>
<td><strong>Total Evaluated Price</strong></td>
<td>The Offeror’s total proposed price for products/services proposed in response to this solicitation, included in the TO Price Sheet, and used in the financial evaluation of TO Proposals</td>
</tr>
<tr>
<td><strong>Upgrade</strong></td>
<td>A new release of any COTS component of the system containing major new features, functionality and/or performance improvements. An Upgrade would conventionally be indicated where the version number is changed by incrementing the numeric digits to the left of the decimal point, e.g., versions 1.0, 2.0, 3.0, and 4.0 would each typically be Upgrades to prior versions.</td>
</tr>
<tr>
<td><strong>Work Order</strong></td>
<td>A subset of work authorized by the TO Manager performed under the general scope of this TORFP, which is defined in advance of fulfillment, and which may not require a change order. Except as otherwise provided, any reference to the TO</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------</td>
<td>-----------------------------------------------------------------</td>
</tr>
<tr>
<td>Working Day(s)</td>
<td>Same as “Business Day”</td>
</tr>
</tbody>
</table>

shall be deemed to include reference to a Work Order.
SECTION 2 - COMPANY AND PERSONNEL QUALIFICATIONS

2.1 MINIMUM QUALIFICATIONS

2.1.1 OFFEROR’S COMPANY MINIMUM QUALIFICATIONS

Only those Master Contractors that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation. The Master Contractor’s proposal and references will be used to verify minimum qualifications.

The Master Contractor’s proposal shall demonstrate meeting the following minimum requirements:

2.1.2 Master Contractor shall have at least three (3) past engagements providing IT services for organizations with five (5) concurrent resources, within the past five (5) years.

2.1.3 OFFEROR’S PERSONNEL MINIMUM QUALIFICATIONS

TO Contractors shall propose up to three (3) key personnel in response to this TORFP that meet minimum qualifications for each job function, and shall describe, in a Staffing Plan, how the staffing requirements will be fulfilled.

For the key personnel proposed under this TORFP, the TO Contractor’s proposed resources shall meet all minimum qualifications for each resource proposed, as identified in Section 3.6 of this TORFP. Key Personnel proposed in response to this TORFP shall be available to start as of award date. ITCD has final approval of all TO Contractor resources on all projects.

Only those Master Contractors supplying proposed Key Personnel that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation.

The Key Personnel proposed under this TORFP must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10. Resumes shall clearly outline starting dates and ending dates for each applicable experience or skill.

2.1.1 OFFEROR’S COMPANY PREFERRED QUALIFICATIONS

An Offeror may be evaluated higher for the Company Capability (5.2.B) evaluation factor, if it meets or exceeds the preferred qualifications, listed below.

1. Master Contractor has at least 25 full-time employees;
2. Master Contractor has been providing IT resources for at least five (5) years; and
3. Master Contractor has provide IT resources to any law enforcement agency.
SECTION 3 - SCOPE OF WORK

3.1 PURPOSE

The Department is issuing this CATS+ TORFP to obtain professional resource services in accordance with the scope of work described in this Section 3 from up to two (2) TO Contractors.

As part of the evaluation of the TO Proposal for this TO, Master Contractors shall propose exactly three (3) Key Personnel and shall describe in a Staffing Plan how additional resources shall be acquired to meet the needs of the TO Requesting Agency. All other planned positions shall be described generally in the Staffing Plan, and may not be used as evidence of fulfilling company or personnel minimum qualifications.

The Department expects the proposed Key Personnel to be available as of the start date specified in the Notice to Proceed (NTP).

The Department anticipates issuing a Work Order immediately upon Task Order award for three (3) resources following the Work Order Process in Section 3.9. The Department will have the option of adding up to 27 additional resources to this Task Order for a maximum total of 30 resources across all Task Orders issued in response to this TORFP. All resources beyond the initial three will be requested through a Work Order process (See Section 3.9).

The three job roles required as of NTP, and which shall be included as part of the TO Proposal, are:

- IT Programmer Analyst Lead (one available as of NTP)
- Senior Business Analyst (one available as of NTP; Offeror to select CATS+ labor category)
- Senior Systems Engineer (one available as of NTP)

In addition to the three roles above, this CATS+ TORFP is issued to acquire the services of the following job roles, as defined by individual Work Orders:

- Database Specialist (one available as of NTP)
- Senior Network Engineer (one available as of NTP)
- Senior Project Manager (one available as of NTP)
- Senior Radio Engineer (one available as of NTP)
- Senior Reporting Architect (one available as of NTP)
- Senior System Analyst (one available as of NTP)

The Staffing Plan must specifically address how the following important job roles will be filled under this Task Order, with background, success, and strategy for providing these roles.

- Mainframe Tech CICS Programmer
- Mainframe Tech Systems Programmer
- Mainframe Tech Z/OS Programmer
The Department intends to award this Task Order to up to two (2) Master Contractors that propose a team of resources and a Staffing Plan that can best satisfy the TO requirements.

3.2 REQUESTING AGENCY BACKGROUND

The Department has a multitude of smaller business units that perform a variety of functions associated with a comprehensive correctional system. The Department also interacts with various local, State, and federal agencies. The ITCD is responsible for all aspects of Information Technology (IT) and Communications within the Department. This includes deploying, maintaining, and administering all computer, network, and communication functions. ITCD is also responsible for establishing connectivity to several ITCD maintained criminal justice databases for outside agencies (State, County, and federal). All connectivity is handled via closed circuits or virtual private network (VPN) tunnels via the Internet. In all cases, criminal data transfer and communications is encrypted.

3.3 PROJECT BACKGROUND

The Department is shifting how it conducts its business, including major initiatives that will likely be approached using an agile methodology. The TO Contractor will provide resources that assist in the planning, development, and implementation of portions of each of the aforementioned projects. These resources will make significant contributions to the advancement of each project, and other initiatives for which the Department requires IT support during the term of the TO Agreement.

3.4 PROFESSIONAL DEVELOPMENT

Any TO Personnel provided under this TORFP shall maintain any required professional certifications for the duration of the resulting TO.

3.5 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall comply and remain abreast of with all applicable laws, regulations, policies, standards, and guidelines affecting information technology and technology projects, which may be created or changed periodically.

The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting security and technology project execution.

The foregoing may include, but are not limited to, the following policies, guidelines and methodologies that can be found at the DoIT site (http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx).

A. The State of Maryland System Development Life Cycle (SDLC) methodology
B. The State of Maryland Information Technology Security Policy and Standards
C. The State of Maryland Information Technology Non-Visual Access Standards
D. The TO Contractor shall follow project management methodologies consistent with the Project Management Institute’s Project Management Body of Knowledge Guide.
E. TO Contractor assigned personnel shall follow a consistent methodology for all TO activities.
F. The State’s Information Technology Project Oversight Policies for any work performed under this TORFP for one or more Major IT Development Projects (MITDPs)
3.6 REQUIREMENTS

3.6.1 Work Order Issuance and Award

When a need is identified by the State for a technical resource, a Work Order Request containing a summary of the requirements will be sent to all TO Contractors. This request will include a description of the engagement, required skillset, required experience, expected duration, and any other information deemed pertinent for the specific task. See Section 3.9 for Work Order process.

Each TO Contractor will be given the opportunity to fill the position; the State will issue a Work Order to the TO Contractor furnishing the selected resource.

3.6.2 TO Contractor Personnel shall perform activities as identified within a Work Order, and as directed by ITCD.

3.6.3 Roles and Skills

The Department has a variety of legacy and new systems that require disparate skillsets. TO Contractors must demonstrate an ability to quickly locate resources for the varied technologies when the Department’s need is identified. To the extent practicable, the Department will provide advance notice to allow time to locate resources, should they not be immediately available.

The following general job roles identify the Department’s general need, and expected skills for those roles. Master Contractors shall map these roles to CATS+ labor categories on the Price Sheet (Attachment 1). Note: There can be only one labor rate per CATS+ labor category, even if multiple job roles map to the same CATS+ labor category.

3.6.3.1 Database Specialist

The Department desires individuals that possess a minimum of three (3) years of experience with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- SQL Server 2000 and higher or Oracle using SQL with ASP.Net,
- SQL / Oracle,
- SOAP,
- Web Services,
- SOA,
- UML,
- Oracle 10g, 11g, and 12c
- PL/SQL
- DB2

3.6.3.2 IT Programmer Analyst Lead

The Department desires individuals that possess a minimum of three (3) years of experience developing applications with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- ASP.Net,
- VB.Net,
- CSS,
• VB Script,
• JavaScript,
• HTML,
• SQL, and
• XML/XSL,
• IBM MQ Series (Web Sphere MQ),
• WID(Web sphere Integration Developer), WBI MB(Web Sphere Business Integration Message Broker), WBI Adapters, RAD(Rational Application Developer) and WAS(Web Sphere Application Server) on various platforms like Windows, Linux and UNIX
• Web Sphere MQ workflow, Remedy Application Suite (version 7.0 and higher)
• Oracle Business Intelligence – 10.0 and higher.

3.6.3.3 Senior Business Analyst
The Department desires individuals that possess a minimum of four (4) years of experience with at least one of the following in a large scale environment of 5,000 users or more. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

• Experience with the development, implementation, and maintenance of large-scale software development projects
• Experience with creating and maintaining business analysis and requirement documentation, including wireframe/screen/UI designs
• Experience with software testing and/or defect tracking and testing tools
• Experience with relational databases (RDBMS), including but not limited to: Oracle 10G, SQL Server 2000, MySQL, MS Access, QuickBooks 2011, 2013
• Experience in documenting complex business and functional requirements for software development
• The ability to serve as a Subject Matter Expert (SME) for documented solutions during all phases of SDLC
• Familiarity with the Microsoft Suite, including but not limited to: Excel, PowerPoint, Project, SharePoint, Visio, Word
• The ability to provide advice and consultation to other BA’s on more difficult and complex assignments
• Experience in isolating, replicating, reporting, and verifying defects and defect fixes
• Active participation in IT design reviews, to ensure compatibility and interoperability of computing systems
• The ability to review and analyze the effectiveness and efficiency of existing systems, and develop strategies for improving, or further leveraging, those systems
• Experience in performing cost-benefit analyses of proposed systems
• The ability to lead special projects, as assigned by IT management
• The ability to provide advice and recommendations on emerging IT trends
• Experience with a variety of web browsers, including but not limited to: Internet Explorer 9.0, Internet Explorer 10.0, Google Chrome
3.6.3.4 Senior Network Engineer

The Department desires individuals that possess a minimum of three (3) years of experience with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- Engineering Cisco Routers and Switches, including design and implementation in a large-scale environment of 10,000 users or more
- Checkpoint Firewall design and implementation in a large-scale environment of 10,000 users or more
- TCP/IP design and implementation in a large-scale environment of 10,000 users or more

3.6.3.5 Senior Project Manager

The Department desires individuals that possess a minimum of five (5) years of experience with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- Solid project management and leadership skills, and experience in delivering projects on time, within budget, and with high customer satisfaction
- Experience managing within PMI (Project Management Institute) methods, and applying standard methodologies to achieve project results
- Expertise and proven ability in risk management and mitigation
- Bachelor’s Degree from accredited college/university in related field
- 5+ years’ experience as a Project Contract Manager in an IT organization
- Working knowledge of any SQL-based query language
- Strong knowledge of system testing and software assurance best practices and methodologies
- Ability to exercise independent judgment and take action on it
- Excellent analytical, mathematical, and creative problem-solving skills
- Excellent understanding of the organization’s goals and objectives
- Excellent listening, interpersonal, written, and oral communication skills
- Ability to be logical and efficient, with keen attention to detail
- Highly self-motivated and directed
- The ability to effectively prioritize and execute tasks when under pressure
- Strong customer service orientation
- Experience working in a team-oriented, collaborative environment
- Extensive practical knowledge in importing data for use in report software, spreadsheets, graphs and flow charts

3.6.3.6 Senior Radio Engineer

The Department desires individuals that possess a minimum of five (5) years of engineering, design and implementation/programming experience with at least one of the following in a large scale environment of 5,000 users or more. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- FCC and licensing protocols
• Motorola 700 Mhz radios and systems not older than 5 years old
• Both Low and Hi Band radios and systems
• Tower, Console, repeaters for the above

3.6.3.7 Senior Reporting Architect
The Department desires individuals that possess a minimum of five (5) years of experience with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

• ASP.Net
• VB.Net
• CSS,
• VB Script,
• JavaScript,
• HTML,
• SQL, and
• XML/XSL,
• IBM MQ Series (Web Sphere MQ),
• WID(Web Sphere Integration Developer), WBI MB(Web Sphere Business Integration Message Broker), WBI Adapters, RAD(Rational Application Developer) and
• WAS(Web Sphere Application Server) on various platforms like Windows, Linux and UNIX
• Web Sphere MQ workflow, Remedy Application Suite (version 7.0 and higher)
• Oracle Business Intelligence – 10.0 and higher.
• SAML, NIST, NIEM programming and compliance, Java / J2EE, Proficiency in JAVA, SWING, J2EE, EJB, JSP, XML, UNIX Shell Scripting

3.6.3.8 Senior Systems Analyst
The Department desires individuals that possess a minimum of five (5) years of experience with at least one of the following. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

• Technical expertise regarding data models, database design development, data mining and segmentation techniques
• Extensive knowledge of SDLC methodologies like Agile (Scrum, RUP), Waterfall Incremental and, Rapid Application Development (RAD).
• Experience with relational databases (RDBMS), including but not limited to: Oracle 10G, SQL Server 2000, MySQL, MS Access, QuickBooks 2011 , 2013
• Extensive experience in gathering Functional user requirements, creating Use Cases and creating functional Requirement Document(FRD) as per user requirements in addition to creating Business Requirements Document (BRD).
• Experience in conducting Joint Application Development (JAD) and white board sessions with Business Users and Tech Lead to obtain domain-level information of project by Requirement Management Methodology.
- Expertise in working closely with the UI Team, to develop Wire Frames for the desired “look and feel”. Quality assurance center assisting experience in creating test scripts and Unit Testing; experienced in Test Driven Development (TDD) cycle.
- Familiarity with Web technologies including, but not limited to: ASP, JavaScript, HTML, XML and FrontPage, VB.Net , ASP.Net , C#, XML
- Familiarity with the Microsoft Suite, including but not limited to: Excel, PowerPoint, Project, SharePoint, Visio, Word
- Experience with Operation Research Techniques including, but not limited to: SWOT analysis, Impact , Risk analysis , GAAP analysis

3.6.3.1 Senior Systems Engineer

The Department desires individuals that possess a minimum of three (3) years of engineering, design, and implementation experience with at least one of the following in a large scale environment of 10,000 users or more. The following skillsets are required, at a minimum, to support The Department, and may be specified in a Work Order.

- IBM VMWare in a Blade Server Environment, AIX, Citrix (Server Farm Environment), Mobile Iron
- Orion Solar winds, ISA, WINS, WSUS, Symantec Anti-Virus, NetOp,
- VMware VCP Certified, Z/OS version 1.9+
- Oracle Business Intelligence Servers, IBM Blade Servers, UNIX Server, Dell Servers (various models).

3.6.3.2 Mainframe Tech CICS Programmer

Please describe your background, success, and strategy for providing resources that possess a minimum of five (5) years of experience with at least one of the following, in a large scale environment with 10,000 users or more.

- System programming, installation, configuration, customization, and maintenance of IBM CICS TS online system, utilizing the software tools: SMP/E, TSO/E, JES2, TCP/IP and ASG TMON system monitoring for performance.
- Knowledge of CICS internals and concepts.
- Experience using RDO, CPSM, and CICS Facilities (CEMT, CEDF, CECI, etc.)
- Knowledge of IBM DB2, IMS, WebSphere MQ software products as they pertain to CICS.
- System programming, installation, configuration, customization and maintenance of CICS-related third-party software products (AbendAid, Xpediter, TMON/CICS, etc.)
- Software installation, configuration, and maintenance of DB2 and IMS database management systems.
- Database backup and recovery support for DB2 and IMS databases and VSAM files.
- Installing, customizing, and maintaining other third-party software products.
• Developing and supporting system exits and utility programs, if needed.
• Systems programming, installation, configuration, customization and maintenance of CICS, DB2 and IMS and the supporting programs, utilizing SMP/E, TSO/E, and JES2.

3.6.3.3 Mainframe Tech Systems Programmer

Please describe your background, success, and strategy for providing resources that possess a minimum of five (5) years of experience with at least one of the following, in a large scale environment with 10,000 users or more.

• MVS Systems programming experience and most recent experience must have occurred within the past year
• Systems programming, installation, configuration, customization and maintenance of z/OS and the supporting programs, utilizing SMP/E, TSO/E, and JES2. This includes disaster recovery
• Systems programming of z/OS and z/Series hardware definitions, using HCD in an LPAR environment.
• Implementing and supporting DFSMS/DFHSM storage management system.
• z/OS dump reading and analysis.
• Diagnosing performance problems in WebSphere MQ for z/OS and then tuning subsystem.
• Diagnosing performance problems with the Virtual Tape System (VTS) and then tuning the system.
• Install, configure, and maintain the WebSphere MQ messaging software.
• Install, customize, and maintain third-party software products, the Storage Management Subsystem (SMS) software and the CA-TLMS tape management software.
• Install, maintain and use the CA-Top Secret security software and the TMON monitoring tool for WebSphere MQ.

3.6.3.4 Mainframe Tech z/OS Programmer

Please describe your background, success, and strategy for providing resources that possess a minimum of five (5) years of experience with at least one of the following, in a large scale environment with 10,000 users or more.

• System programming, installation, configuration, customization and maintenance of z/OS and the supporting programs, including UNIX System Services (USS), Global Resource Serialization (GRS), utilizing the software tools SMP/E, TSO/E, JES2, TMON/MVS, TCP/IP and ACF/VTAM.
• Experience with JCL and IBM Utilities (IDCAMS, etc.)
• System programming of z/OS and z/Series hardware definitions, using Hardware Configuration Definition (HCD) in a Logical Partition (LPAR) environment, including IOCDS/IODFS configuration and implementation.
• General knowledge of DB2, IMS, and CICS as they pertain to z/OS.
• Ability to assist in the performance of periodic and regular disaster recovery and fail-over tests to ensure adequacy of plan. Recommend changes to plan based on results.
• Diagnosing z/OS performance problems and tuning that operating system.
• Knowledge and experience reading and analyzing z/OS dumps.
• Knowledge and experience running and reading VTAM trace dumps.
• System programming, installation, configuration, customization and maintenance of miscellaneous third-party software products.
• Install and use SAS/MXG software and IBM’s Workload Manager to perform capacity planning and performance tuning.
• Install, maintain, and use the TMON monitoring tools for MVS, DB2, and IMS.
• Ensure adequate system backups are performed and recovery strategy developed.
• Develop and support system exits and utility programs, if needed.
• Systems programming, installation, configuration, customization and maintenance of z/OS and the supporting programs, utilizing SMP/E, TSO/E, and JES2.
• Systems programming of z/OS and z/Series hardware definitions, using HCD in an LPAR environment.
• Diagnosing z/OS performance problems and tuning that operating system.

3.6.4 TO CONTRACTOR RESPONSIBILITIES
The TO Contractor shall be responsible for providing staffing resources as identified in a Work Order. As described in 3.7.2, ITCD reserves the right to request an alternate resource if an individual’s skillset proves insufficient to the tasks.

3.6.5 TO CONTRACTOR PERSONNEL DUTIES AND RESPONSIBILITIES
Resources will deal with issues pertaining to: distributed n-tier architecture migration; quality assurance, design, review and testing practices, models and procedures; remote access and authentication methodologies for the distributed client base; audit and review processes for security access and account control; web infrastructure allowing for intranet and internet eGovernment development and project support; training curriculum and methodologies for providing training to the workforce; voice, video and radio integration; project management strategies; and intelligence information management strategies, practices and procedures. The resources assigned to these projects will support mission-critical systems, and are to be available on-call 24 hours a day, seven days a week.

3.7 PERFORMANCE AND PERSONNEL

3.7.1 WORK HOURS
A. Business Hours Support: The TO Contractor’s collective assigned Personnel shall support core business hours (8:00 AM to 5:00 PM), Monday through Friday except for State holidays, Service Reduction days, and Furlough days observed by The Department. TO Contractor Personnel may also be required to provide occasional support outside of core business hours, including evenings, overnight, and weekends, to support specific efforts and emergencies to resolve system repair or restoration.

B. Non-Business Hours Support: After hours support may be necessary to respond to IT Security emergency situations. Additionally, services may also involve some evening and/or weekend hours performing planned activities in addition to core business hours. Hours performing system upgrades would be billed on actual time worked at the rates proposed. Based on a 40 hour work week, hours spent performing system upgrades or unexpected support outside core
business hours shall be logged as compensation time, which needs to be used within the current or next pay period. There will be no overtime hours allotted.

C. **State-Mandated Service Reduction Days:** TO Contractor Personnel shall be required to participate in the State-mandated Service Reduction Days as well as State Furlough Days. In this event, the TO Contractor will be notified in writing by the TO Manager of these details.

D. **Minimum and Maximum Hours:** Full-time TO Contractor Personnel shall work 40 hours per week with starting and ending times as approved by the TO Manager. A flexible work schedule may be used with the TO Manager’s approval, including time to support any efforts outside core business hours. TO Contractor Personnel may also be requested to restrict the number of hours TO Contractor Personnel can work within a given period of time that may result in less than an eight hour day or less than a 40 hour work week.

E. **Vacation Hours:** Requests for leave shall be submitted to the TO Manager at least two weeks in advance. The TO Manager reserves the right to request a temporary replacement if leave extends longer than one consecutive week. In cases where there is insufficient coverage, a leave request may be denied.

3.7.2 **DIRECTED PERSONNEL REPLACEMENT**

A. The TO Manager may direct the TO Contractor to replace any TO Contractor Personnel who, in the sole discretion of the TO Manager, are perceived as being unqualified, non-productive, unable to fully perform the job duties, disruptive, or known, or reasonably believed, to have committed a major infraction(s) of law or Department, Contract, or Task Order requirement.

B. If deemed appropriate in the discretion of the TO Manager, the TO Manager shall give written notice of any TO Contractor Personnel performance issues to the TO Contractor, describing the problem and delineating the remediation requirement(s). The TO Contractor shall provide a written Remediation Plan within three (3) days of the date of the notice. If the TO Manager rejects the Remediation Plan, the TO Contractor shall revise and resubmit the plan to the TO Manager within five (5) days of the rejection, or in the timeframe set forth by the TO Manager in writing. Once a Remediation Plan has been accepted in writing by the TO Manager, the TO Contractor shall immediately implement the Remediation Plan.

C. Should performance issues persist despite the approved Remediation Plan, the TO Manager will give written notice of the continuing performance issues and either request a new Remediation Plan within a specified time limit or direct the removal and replacement of the TO Contractor Personnel whose performance is at issue. A request for a new Remediation Plan will follow the procedure described in Section 3.7.2B.

D. In circumstances of directed removal, the TO Contractor shall provide a suitable replacement for TO Manager approval within fifteen (15) days of the date of the notification of directed removal, or the actual removal, whichever occurs first, or such earlier time as directed by the TO Manager in the event of a removal on less than fifteen days’ notice.

E. Normally, a directed personnel replacement will occur only after prior notification of problems with requested remediation, as described above. However, the TO Manager reserves the right to direct immediate personnel replacement without utilizing the remediation procedure described above.
F. Replacement or substitution of TO Contractor Personnel under this section shall be in addition to, and not in lieu of, the State’s remedies under the Task Order or which otherwise may be available at law or in equity.

3.7.3 SUBSTITUTION OF PERSONNEL

3.7.3.1 PRIOR TO AND 30 DAYS AFTER TASK ORDER EXECUTION

Prior to Task Order Execution or within thirty (30) days after Task Order Execution, the Offeror may substitute proposed Key Personnel only under the following circumstances: vacancy occurs due to the sudden termination, resignation, or approved leave of absence due to an Extraordinary Personnel Event, or death of such personnel. To qualify for such substitution, the Offeror must describe to the State's satisfaction the event necessitating substitution and must demonstrate that the originally proposed personnel are actual full-time direct employees with the Offeror (subcontractors, temporary staff or 1099 contractors do not qualify). Proposed substitutions shall be of equal caliber or higher, in the State's sole discretion. Proposed substitutes deemed by the State to be less qualified than the originally proposed individual may be grounds for pre-award disqualification or post-award termination.

An Extraordinary Personnel Event – means Leave under the Family Medical Leave Act; an incapacitating injury or incapacitating illness; or other circumstances that in the sole discretion of the State warrant an extended leave of absence, such as extended jury duty or extended military service.

3.7.3.2 SUBSTITUTION POST 30 DAYS AFTER TASK ORDER EXECUTION

The procedure for substituting personnel after Task Order execution is as follows:

A) The TO Contractor may not substitute personnel without the prior approval of the TO Manager.

B) To replace any personnel, the TO Contractor shall submit resumes of the proposed individual specifying the intended approved labor category. Any proposed substitute personnel shall have qualifications equal to or better than those of the replaced personnel.

C) Proposed substitute individual shall be approved by the TO Manager. The TO Manager shall have the option to interview the proposed substitute personnel and may require that such interviews be in person. After the interview, the TO Manager shall notify the TO Contractor of acceptance or denial of the requested substitution. If no acceptable substitute personnel is proposed within the time frame established by the TO Manager, the TO Agreement may be cancelled.

3.7.4 PREMISES AND OPERATIONAL SECURITY

A) Prior to commencement of work, TO Contractor Personnel to be assigned to perform work under the resulting Task Order shall be required to submit background check certification to the Department from recognized Law Enforcement Agencies, including the FBI. TO Contractor shall be responsible for ensuring that TO Contractor Personnel background check certifications are renewed annually, and at the sole expense to the TO Contractor. The Department reserves the right to disqualify any TO Contractor Personnel whose background checks suggest conduct,
involvements, and/or associations that the Department determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. The Department reserves the right to perform additional background checks on TO Contractor Personnel.

B) Further, TO Contractor Personnel may be subject to random security checks during entry and exit of State secured areas. The State reserves the right to require TO Contractor Personnel to be accompanied while on secured premises.

C) TO Contractor Personnel shall, while on State premises, display their State issued identification cards without exception.

D) TO Contractor Personnel shall follow the State of Maryland IT Security Policy and Standards throughout the term of the TO Agreement.

E) The State reserves the right to request that the TO Contractor submit proof of employment authorization for non-United States citizens, prior to commencement of TO Contractor Personnel work under the Task Order.

F) TO Contractor shall remove any TO Contractor Personnel from working on the resulting TO Agreement where the State of Maryland determines that said TO Contractor Personnel has not adhered to the security requirements specified herein.

G) The cost of complying with all security requirements specified herein are the sole responsibility and obligation of the TO Contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.

All TO Contractor staff members shall undergo, and pass, a fingerprint background check. Fingerprint background checks will be administered at the Department’s offices located at 6776 Reisterstown Road, Baltimore Maryland, 21215.

3.7.5 WORK SPACE, WORKSTATIONS, NETWORK CONNECTIVITY AND SOFTWARE
The TO REQUESTING AGENCY will provide all necessary office space, network connectivity and required workstation hardware/software necessary to complete the requirements of this Task Order.

3.8 DELIVERABLES
The Department may identify deliverables that must be produced by TO Contractor Personnel during the course of performing work under this TO Agreement.

3.8.1 DELIVERABLE SUBMISSION
For every deliverable, the TO Contractor shall request that the TO Manager confirm receipt of that deliverable by sending an e-mail identifying the deliverable name and date of receipt.

Unless specified otherwise, written deliverables shall be compatible with Microsoft Office, Microsoft Project and/or Microsoft Visio versions 2007 or later. At the TO Manager’s discretion, the TO Manager may request one hard copy of a written deliverable.

A standard deliverable review cycle will be elaborated and agreed-upon between the State and the TO Contractor. This review process is entered into when the TO Contractor completes a deliverable.

For any written deliverable, the TO Manager may request a draft version of the deliverable, to comply with the minimum deliverable quality criteria listed in Section 3.8.3. Drafts of each final deliverable,
except status reports, are required at least two weeks in advance of when the final deliverables are due (with the exception of deliverables due at the beginning of the project where this lead time is not possible, or where draft delivery date is explicitly specified). Draft versions of a deliverable shall comply with the minimum deliverable quality criteria listed in Section 3.8.3.

### 3.8.2 DELIVERABLE ACCEPTANCE

A final deliverable shall satisfy the scope and requirements of this TORFP for that deliverable, including the quality and acceptance criteria for a final deliverable as defined in Section 3.8.4 Deliverable Descriptions/Acceptance Criteria.

The TO Manager shall review a final deliverable to determine compliance with the acceptance criteria as defined for that deliverable. The TO Manager is responsible for coordinating comments and input from various team members and stakeholders. The TO Manager is responsible for providing clear guidance and direction to the TO Contractor in the event of divergent feedback from various team members.

The TO Manager will issue to the TO Contractor a notice of acceptance or rejection of the deliverable in the DPAF (Attachment 8). Following the return of the DPAF indicating “Accepted” and signed by the TO Manager, the TO Contractor shall submit a proper invoice in accordance with the procedures in Section 3.10 Invoicing.

In the event of rejection of a deliverable, the TO Manager will formally communicate in writing any deliverable deficiencies or non-conformities to the TO Contractor, describing in those deficiencies what shall be corrected prior to acceptance of the deliverable in sufficient detail for the TO Contractor to address the deficiencies. The TO Contractor shall correct deficiencies and resubmit the corrected deliverable for acceptance within the agreed-upon time period for correction.

### 3.8.3 MINIMUM DELIVERABLE QUALITY

The TO Contractor shall subject each deliverable to its internal quality-control process prior to submitting the deliverable to the State.

Each deliverable shall meet the following minimum acceptance criteria:

A) Be presented in a format appropriate for the subject matter and depth of discussion.

B) Be organized in a manner that presents a logical flow of the deliverable’s content.

C) Represent factual information reasonably expected to have been known at the time of submittal.

D) In each section of the deliverable, include only information relevant to that section of the deliverable.

E) Contain content and presentation consistent with industry best practices in terms of deliverable completeness, clarity, and quality.

F) Meets the acceptance criteria applicable to that deliverable, including any State policies, functional or non-functional requirements, or industry standards.

G) Contains no structural errors such as poor grammar, misspellings or incorrect punctuation.
A draft written deliverable may contain limited structural errors such as incorrect punctuation, and shall represent a significant level of completeness toward the associated final written deliverable. The draft written deliverable shall otherwise comply with minimum deliverable quality criteria above.

### 3.8.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA

The TO Contractor may suggest other subtasks, artifacts, or deliverables to improve the quality and success of the assigned tasks.

<table>
<thead>
<tr>
<th>ID #</th>
<th>Deliverable Description</th>
<th>Acceptance Criteria</th>
<th>Due Date / Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>TO Contractor shall furnish a status report for each furnished resource indicating the See Section 1.12.1.</td>
<td>Submit in MS Word format to the TO Manager, containing a list of all activities performed, all activities planned for the next 2 week cycle, risks, and issues, and project status</td>
<td>Biweekly</td>
</tr>
<tr>
<td></td>
<td>As identified by the Department</td>
<td></td>
<td></td>
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</tbody>
</table>

### 3.9 WORK ORDER PROCESS

Work Orders shall be issued under this TORFP to the TO Contractor on an as-needed basis for full time resources under this contract.

A) The TO Manager shall e-mail a Work Order Request (See Attachment 16) to all TO Contractors to provide services or resources that are within the scope of this TORFP. The Work Order Request will include:

1) Technical requirements and description of the service or resources needed
2) Performance objectives and/or deliverables, as applicable
3) Due date and time for submitting a response to the request
4) Required place(s) where work must be performed

B) The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:

1) A response that details the TO Contractor’s understanding of the work;
2) A price to complete the Work Order Request using the format provided in Attachment 16;
3) A description of proposed resources required to perform the requested tasks, with CATS+ labor categories listed in accordance with Attachment 1;
4) An explanation of how tasks shall be completed. This description shall include proposed subcontractors and related tasks;
5) State-furnished information, work site, and/or access to equipment, facilities, or personnel; and
6) The proposed personnel resources, including any subcontractor personnel, to complete the task.

C) The TO Manager may contact the TO Contractor to obtain additional information, clarification or revision to the Work Order, and will provide the Work Order to the TO Procurement Officer for a determination of compliance with the TO and a determination whether a change order is appropriate. Written TO Procurement Officer Approval is required before Work Order execution by the State.

D) Proposed personnel on any type of Work Order shall be approved by the TO Manager. The TO Contractor shall furnish resumes of proposed personnel specifying the labor category from the CATS+ Labor Categories proposed in the TO Proposal. The TO Manager shall have the option to interview the proposed personnel and, in the event of an interview or not, shall notify the TO Contractor of acceptance or denial of the personnel.

E) Performance of services under a Work Order shall commence consistent with an NTP issued by the TO Manager for such Work Order.

3.10 INVOICING

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract.

Proper invoices for payment shall be submitted to the TO Manager for payment approval as described below. Invoices shall be submitted monthly.

3.10.1 INVOICE SUBMISSION PROCEDURE

A) Proper invoices for payment shall contain the TO Contractor's Federal Tax Identification Number, “DPSCS” as the recipient, date of invoice, TO Agreement number, invoiced item description, invoiced item number (e.g., “2.7.4.1.”), period of performance covered by the invoice, a total invoice amount, and a TO Contractor point of contact with telephone number.

B) All invoices submitted for payment shall be accompanied by signed notice(s) of acceptance as described below. Payment of invoices will be withheld if the appropriate signed acceptance form documentation is not submitted.

1) To be considered a proper T&M invoice (for Task Order requirements and for T&M Work Orders issued under this Task Order) the TO Contractor shall include with the signed invoice a signed timesheet as described in 3.10.3. Include for each person covered by the invoice the following, individually listed per person: name, hours worked, hourly labor rate, invoice amount and a copy of each person’s timesheet for the period signed by the TO Manager.

C) The TO Contractor shall e-mail the original of each invoice and signed notice(s) of acceptance to the TO Requesting Agency at e-mail address: accounts payable.osec@maryland.gov with a copy to the TO Manager.

D) Invoices for final payment shall be clearly marked as “FINAL” and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.
3.10.2 For the purposes of this Task Order an amount will not be deemed due and payable if:

A) The amount invoiced is inconsistent with the Task Order Agreement.

B) The proper invoice has not been received by the party or office specified in the Task Order Agreement.

C) The invoice or performance under the contract is in dispute or the TO Contractor has failed to otherwise comply with the provisions of the Task Order Agreement.

D) The item or services have not been accepted.

E) The quantity of items delivered is less than the quantity ordered.

F) The items or services do not meet the quality requirements of the Task Order.

G) If the Contract provides for progress payments, the proper invoice for the progress payment has not been submitted pursuant to the schedule contained in the agreement.

H) If the Contract provides for withholding a retainage and the invoice is for the retainage, all stipulated conditions for release of the retainage have not been met.

I) The Contractor has not submitted satisfactory documentation or other evidence reasonably required by the TO Procurement Officer or by the contract concerning performance under the Task Order Agreement and compliance with its provisions.

3.10.3 TIME SHEET SUBMISSION AND ACCEPTANCE

Time sheets shall be submitted to the TO Manager prior to invoicing. The TO Manager shall sign the timesheet to indicate authorization to invoice.

3.11 INSURANCE

Offeror shall confirm that, as of the date of its proposal, the insurance policies incorporated into its Master Contract are still current and effective at the required levels (See Master Contract Section 2.7). The Offeror shall also confirm that any insurance policies intended to satisfy the requirements of this TORFP are issued by a company that is licensed to do business in the State of Maryland. The recommended awardee must provide a certificate(s) of insurance with the prescribed coverages, limits and requirements set forth in this Section 3.13 “Insurance” within five (5) Business Days from notice of recommended award. During the period of performance for multi-year contracts the TO Contractor shall update certificates of insurance annually, or as otherwise directed by the TO Manager.

3.11.1 CYBER SECURITY / DATA BREACH INSURANCE

In addition to the insurance specified in the Master Contract Section 2.7, TO Contractor shall maintain Cyber Security / Data Breach Insurance in the amount of ten million dollars ($10,000,000) per occurrence. The coverage must be valid at all locations where work is performed or data or other information concerning the State’s claimants and/or employers is processed or stored.

3.12 SECURITY REQUIREMENTS

Note to Offerors: If you follow a more stringent standard(s) than those specified in this TORFP, map the standard you follow to NIST to show how you comply with those requirements.

3.12.1 Additional security requirements may be established in a Task Order and/or a Work
3.12.2 Information Technology

3.12.2.1 The TO Contractor agrees that it and TO Contractor Personnel shall (i) abide by all applicable federal, State and local laws, rules and regulations concerning Security of Information Systems and Information Technology security and (ii) comply with and adhere to the State IT Security Policy and Standards as each may be amended or revised from time to time. Updated and revised versions of the State IT Policy and Standards are available online at: www.doit.maryland.gov – keyword: Security Policy.

3.12.3 The State shall, at its discretion, have the right to review and assess the TO Contractor’s compliance with the security requirements and standards defined in the TO Agreement.

3.12.4 TO Contractor Personnel

3.12.4.1 Prior to commencement of work, TO Contractor Personnel to be assigned to perform work under the resulting TO Agreement shall be required to submit background check certification to the Department from recognized Law Enforcement Agencies, including the FBI. TO Contractor shall be responsible for ensuring that its employees’ and subcontractors’ background check certifications are renewed annually, and at the sole expense to the TO Contractor. Department reserves the right to disqualify any TO Contractor Personnel whose background checks suggest conduct, involvements, and/or associations that Department determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. The Department reserves the right to perform additional background checks on TO Contractor Personnel.

3.12.4.2 Further, TO Contractor employees may be subject to random security checks during entry and exit of State secured areas. The State reserves the right to require TO Contractor employees to be accompanied while in secured premises.

3.12.4.3 TO Contractor employees shall, while on State premises, display their State issued identification cards without exception.

3.12.4.4 TO Contractor shall require its employees to follow the State of Maryland and Department IT Security Policy and Standards throughout the term of the Contract.

3.12.4.5 The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States Citizens, prior to commencement of work under the resulting Contract.

3.12.4.6 TO Contractor shall remove any employee from working on the resulting Contract where the State of Maryland provides evidence to the TO Contractor that said employee has not adhered to the security requirements specified herein.

3.12.4.7 The cost of complying with all security requirements specified herein are the sole responsibilities and obligations of the TO Contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.
3.12.4.8 The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States Citizens, prior to commencement of work under the TO Agreement.

3.12.5 On-site Security Requirement(s)

3.12.5.1 For the conditions noted below, TO Contractor Personnel may be barred from entrance or leaving any site until such time that the State’s conditions and queries are satisfied.

A. TO Contractor Personnel may be subject to random security checks when entering and leaving State secured areas. The State reserves the right to require TO Contractor Personnel to be accompanied while in secured premises.

B. Some State sites, especially those premises of the Department of Public Safety and Correctional Services, require each person entering the premises to document and inventory items (such as tools and equipment) being brought onto the site, and to submit to a physical search of his or her person. Therefore, the TO Contractor Personnel shall always have available an inventory list of tools being brought onto a site and be prepared to present the inventory list to the State staff or an officer upon arrival for review, as well as present the tools or equipment for inspection. Before leaving the site, the TO Contractor Personnel will again present the inventory list and the tools or equipment for inspection. Upon both entering the site and leaving the site, State staff or a correctional or police officer may search TO Contractor Personnel.

3.12.5.2 Any TO Contractor Personnel who enters the premises of a facility under the jurisdiction of the Department may be searched, fingerprinted (for the purpose of a criminal history background check), photographed and required to wear an identification card issued by the Department.

3.12.5.3 Further, TO Contractor Personnel shall not violate Md. Code Ann., Criminal Law Art. Section 9-410 through 9-417 and such other security policies of the agency that controls the facility to which the TO Contractor Personnel seeks access. The failure of any of the TO Contractor Personnel to comply with any provision of the TO Agreement is sufficient grounds for the State to immediately terminate the TO for default.

3.12.5.4 Access to Security Logs and Reports

The TO Contractor shall provide reports to the State in a mutually agreeable format. Reports shall include latency statistics, user access, user access IP address, user access history and security logs for all State files related to this TO Agreement.
SECTION 4 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

4.1 REQUIRED RESPONSE
Each Master Contractor receiving this CATS+ TORFP shall respond no later than the submission due date and time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a TO Proposal; or 2) a completed Master Contractor Feedback Form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via the CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

A TO Proposal shall conform to the requirements of this CATS+ TORFP.

4.2 SUBMISSION

4.2.1 E-MAIL SUBMISSION
DPSCS strongly prefers TO Proposal submissions be made via e-mail. For TO Proposals submitted via email, the TO Technical Proposal shall be submitted in one or more unencrypted e-mails separate from the TO Financial Proposal. This e-mail shall include

A. Subject line “CATS+ TORFP # Q00B740048 Technical” plus the Master Contractor Name
B. One attachment labeled “TORFP Q00B740048 Technical - Attachments” containing all Technical Proposal Attachments (see Section 4.3 below), signed and in PDF format.
C. One attachment labeled “TORFP Q00B740048 Technical – Proposal” in Microsoft Word format (2007 or later).
D. DPSCS can only accept e-mails that are less than or equal to 25 MB. If a submission exceeds this size, split the submission into two or more parts and include the appropriate part number in the subject (e.g., part 1 of 2) after the subject line information.

The TO Financial Proposal shall be contained in one e-mail containing as attachments all submission documents detailed in section 4.4.2, with password protection.

The Department will contact Offerors for the password to open each file. Each file shall be encrypted with the same password. The TO Procurement Officer will only contact those Offerors with TO Proposals that are reasonably susceptible for award. Offerors that are unable to provide a password that opens the TO Financial Proposal documents will be deemed not susceptible for award. Subsequent submissions of financial content will not be allowed. This e-mail shall include:

A. Subject line “CATS+ TORFP # Q00B740048 Financial” plus the Master Contractor Name
B. One attachment labeled “TORFP Q00B740048 Financial” containing the TO Financial Proposal contents, signed and in PDF format.

4.2.2 PAPER SUBMISSION
The Department strongly desires TO Proposal submissions in e-mail format. An Offeror wishing to deliver a hard copy (paper) TO Proposal shall contact the TO Procurement Officer for instructions.
4.3 SUMMARY OF ATTACHMENTS

No attachment forms shall be altered. Signatures shall be clearly visible.

The following signed attachments shall be included with the TO Technical Proposal in PDF format.

A. Attachment 2 - MBE forms 1A
B. Attachment 4 – Conflict of Interest Affidavit and Disclosure
C. Attachment 5A and 5B- Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form
D. Attachment 12 – Living Wage Affidavit of Agreement
E. Attachment 15 - Certification Regarding Investments in Iran

The following attachments shall be included with the TO Financial Proposal (with password protection if emailed):

A. Attachment 1 Price Sheet – Signed PDF

4.4 PROPOSAL FORMAT

A TO Proposal shall contain the following sections in order:

4.4.1 TO TECHNICAL PROPOSAL

Important: A TO Technical Proposal shall include NO pricing information.

A) Proposed Services

1) Executive Summary: A one-page summary describing the Offeror’s understanding of the TORFP scope of work (Section 3) and proposed solution.

2) Proposed Solution: A more detailed description of what the Offeror understands of the TORFP scope of work, proposed methodology and solution. The proposed solution shall be organized to exactly match the requirements outlined in Section 3. Provide a detailed explanation of the firm’s background and success in sourcing mainframe developers.

3) Assumptions: A description of any assumptions formed by the Offeror in developing the TO Technical Proposal.

4) Tools the Master Contractor owns and proposes for use to meet any requirements in Section 3.

B) Compliance with Offeror’s Company Minimum Qualifications

Offerors will complete the following table to demonstrate compliance with the Offeror’s Company Minimum Requirements in Section 2.1.1.

<table>
<thead>
<tr>
<th>Reference</th>
<th>Offeror Company Minimum Requirement</th>
<th>Evidence of Compliance</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.1 Bullet 1</td>
<td>Master Contractor shall have at least three (3) past engagements providing IT services for</td>
<td>Offeror evidence of compliance here.</td>
</tr>
</tbody>
</table>
organizations with five (5) concurrent resources, within the past five (5) years.

| 2.1 Bullet 2 | TO Contractor shall have a minimum of 50 full time employees. | Offeror evidence of compliance here. |
| 2.1 Bullet 3 | TO Contractor shall have three (3) years providing networking, programming, and server support services. | Offeror evidence of compliance here. |

C) Proposed Personnel and TORFP Staffing
Offeror shall propose exactly three (3) Key Personnel in response to this TORFP. Offeror shall:

1) Complete and provide for each proposed resource Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form.
2) Provide evidence proposed personnel possess the required certifications in accordance with Section 2.1.2 Offeror’s Personnel Minimum Qualifications.
3) Provide three (3) references per proposed Key Personnel containing the information listed in Attachment 5B.
4) Provide a Staffing Management Plan that demonstrates how the Offeror will provide resources in addition to the personnel requested in this TORFP, and how the TO Contractor Personnel shall be managed. Include:
   a) Planned team composition by role (Important! Identify specific names and provide history only for the proposed resources required for evaluation of this TORFP).
   b) Process and proposed lead time for locating and bringing on board resources that meet TO needs
   c) Supporting descriptions for all labor categories proposed in response to this TORFP
   d) Description of approach for quickly substituting qualified personnel after start of TO.
5) Provide the names and titles of the Offeror’s management staff who will supervise the personnel and quality of services rendered under this TO Agreement.

D) MBE, SBE Participation and VSBE Participation
Submit completed MBE documents 2-1A

E) Subcontractors
Identify all proposed subcontractors, including MBEs, and their roles in the performance of Section 3 - Scope of Work.

F) Overall Offeror team organizational chart
Provide an overall team organizational chart with all team resources available to fulfill the TO scope of work.
G) Master Contractor and Subcontractor Experience and Capabilities

1) Provide up to three examples of engagements or contracts the Master Contractor or subcontractor, if applicable, has completed that were similar to Section 3 - Scope of Work. Include contact information for each client organization complete with the following:
   a) Name of organization.
   b) Point of contact name, title, e-mail and telephone number (point of contact shall be accessible and knowledgeable regarding experience)
   c) Services provided as they relate to Section 3 - Scope of Work.
   d) Start and end dates for each example engagement or contract.
   e) Current Master Contractor team personnel who participated on the engagement.
   f) If the Master Contractor is no longer providing the services, explain why not.

2) State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any entity of the State of Maryland.

For each identified contract, the Master Contractor shall provide the following (if not already provided in sub paragraph 1 above):
   a) Contract or task order name
   b) Name of organization.
   c) Point of contact name, title, e-mail, and telephone number (point of contact shall be accessible and knowledgeable regarding experience)
   d) Start and end dates for each engagement or contract. If the Master Contractor is no longer providing the services, explain why not.
   e) Dollar value of the contract.
   f) Indicate if the contract was terminated before the original expiration date.
   g) Indicate if any renewal options were not exercised.

Note - State of Maryland experience can be included as part of Section 2 above as engagement or contract experience. State of Maryland experience is neither required nor given more weight in proposal evaluations.

H) State Assistance

Provide an estimate of expectation concerning participation by State personnel.

I) Confidentiality

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 4, of the General Provisions Article of the Annotated Code of Maryland. Master Contractors are advised that, upon request for this
information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

Offeror shall furnish a list that identifies each section of the TO Technical Proposal where, in the Offeror’s opinion, the Offeror’s response should not be disclosed by the State under the Public Information Act.

4.4.2 TO FINANCIAL PROPOSAL

A) A description of any assumptions on which the Master Contractor’s TO Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the Price Sheet);

B) Attachment 1– Price Sheet, with all proposed labor categories including all rates fully loaded. Master Contractors shall list all key resources by approved CATS+ labor categories in the price proposal.

C) To be responsive to this TORFP, the Price Sheet (Attachment 1) shall provide labor rates for all labor categories anticipated for this TORFP. Proposed rates shall not exceed the rates defined in the Master Contract for the Master Contract year(s) in effect at the time of the TO Proposal due date.

Note: Failure to specify a CATS+ labor category in the completed Price Sheet for each proposed resource will make the TO proposal non-responsive to this TORFP.

Prices shall be valid for 120 days.
SECTION 5 - TASK ORDER AWARD PROCESS

5.1 OVERVIEW
The TO Contractor will be selected from among all eligible Master Contractors within the appropriate Functional Area responding to the CATS+ TORFP. In making the TO Agreement award determination, the TO Requesting Agency will consider all information submitted in accordance with Section 4.

5.2 TO PROPOSAL EVALUATION CRITERIA
The following are technical criteria for evaluating a TO Proposal in descending order of importance. Failure to meet the minimum qualifications shall render a TO Proposal not reasonably susceptible for award:

A) The Master Contractor overall understanding of the TORFP Scope of Work – Section 3. Level of understanding will be determined by the quality and accuracy of the technical proposal in adherence with Section 4.4.

B) Contractor Capability: The overall experience, capability and references for the Master Contractor as described in the Master Contractor’s TO Technical Proposal.

C) The ability for the Master Contractor to meet staffing expectations relative to supplying additional personnel for this TORFP meeting qualifications in Section 2.1 and 2.2.

D) The capability of the proposed resources to perform the required tasks and produce the required deliverables in the TORFP Scope of Work – Section 3. Capability will be determined from each proposed individual’s resume, reference checks, and oral presentation (See Section 1.5 Oral Presentations/Interviews).

5.3 SELECTION PROCEDURES
A) TO Proposals will be assessed throughout the evaluation process for compliance with the minimum qualifications listed in Section 2 of this TORFP, and quality of responses to Section 4.4.1 TO Technical Proposal.

B) For all TO Proposals deemed technically qualified, Oral Presentations of proposed personnel will be performed.

C) As described in Section 1.5, in the event that more than ten (10) responsive proposals, the TO Procurement Officer may perform a down select. The TO Procurement Officer will notify the Offeror at time of scheduling initial oral presentations whether subsequent rounds of oral presentations are required. When used, the down select procedures to be followed by the TO Procurement Officer are as follows:
   a) An initial oral presentation will be performed for all proposals meeting minimum requirements.
   b) A technical ranking will be performed for all proposals based on the initial interview/oral presentation. Proposals will be ranked from highest to lowest for technical merit based on the quality of the proposals submitted and oral presentation results.
   c) The top ten (10) proposals identified by the technical ranking will be notified of additional oral presentations. All other Offerors will be notified of non-selection for this TORFP.
D) For TO Proposals deemed technically qualified, the associated TO Financial Proposal will be opened. All others will be deemed not reasonably susceptible for award and the TO Procurement Officer will notify the Master Contractor it has not been selected to perform the work.

E) Qualified TO Financial Proposal responses will be reviewed and ranked from lowest to highest price proposed.

F) The most advantageous TO Proposal(s) considering both the technical and financial submissions shall be selected for TO award. In making this selection, technical merit has greater weight.

G) All Master Contractors submitting a TO Proposal shall receive written notice from the TO Procurement Officer identifying the awardee.

5.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon:

a. Issuance of a fully executed TO Agreement,

b. Non-Disclosure Agreement (TO Contractor),

c. Purchase Order, and

d. Notice to Proceed authorized by the TO Procurement Officer. See Attachment 7 - Notice to Proceed (sample).
## LIST OF ATTACHMENTS

<table>
<thead>
<tr>
<th>Attachment Label</th>
<th>Attachment Name</th>
<th>Applicable to this TORFP?</th>
<th>Submit with Proposal?* (Submit, Do Not Submit, N/A)</th>
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<tbody>
<tr>
<td>Attachment 1</td>
<td>Price Sheet</td>
<td>Applicable</td>
<td>Submit with TO Financial Proposal with password protection</td>
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<tr>
<td>Attachment 2</td>
<td>Minority Business Enterprise Participation (Attachments 1A – 5)</td>
<td>Applicable</td>
<td>Submit with TO Technical Proposal</td>
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<td>Attachment 3</td>
<td>Task Order Agreement (TO Agreement)</td>
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<td>Do Not Submit with Proposal</td>
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<td>Attachment 4</td>
<td>Conflict of Interest Affidavit and Disclosure</td>
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<td>Submit with TO Technical Proposal</td>
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<td>Attachment 5</td>
<td>Labor Classification Personnel Resume Summary</td>
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<td>Attachment 6</td>
<td>Pre-Proposal Conference Directions</td>
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<td>Attachment 7</td>
<td>Notice to Proceed (Sample)</td>
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<td>Agency Deliverable Product Acceptance Form (DPAF)</td>
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<td>Non-Disclosure Agreement (Offeror)</td>
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<td>Attachment 11</td>
<td>TO Contractor Self-Reporting Checklist</td>
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<td>Attachment 12</td>
<td>Living Wage Affidavit of Agreement</td>
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<td>Attachment 13</td>
<td>Mercury Affidavit</td>
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<td>N/A</td>
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<td>Attachment 14</td>
<td>Veteran Owned Small Business Enterprise Utilization Affidavit</td>
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<td>Attachment 15</td>
<td>Certification Regarding Investments in Iran</td>
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<td>Attachment 16</td>
<td>Sample Work Order</td>
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<td>Attachment 17</td>
<td>Criminal Background Check Affidavit</td>
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*if not specified in submission instructions, any attachment submitted with response shall be in PDF format and signed
ATTACHMENT 1 PRICE SHEET

PRICE SHEET (TIME AND MATERIALS) FOR CATS+ TORFP # Q00B740048

The total class hours (Column B) are not to be construed as “guaranteed” hours; the total number of hours is an estimate only for purposes of price sheet evaluation.

A year for this Task Order shall be calculated as one calendar year from NTP. **Labor Rate Maximums:** The maximum labor rate that may be proposed for any CATS+ Labor Category shall not exceed the maximum for the CATS+ Master Contract year in effect on the TO Proposal due date.

Offerors may only submit one labor rate per CATS+ Labor Category, even if applied to more than one job role.

<table>
<thead>
<tr>
<th>Job Title from TORFP</th>
<th>CATS+ Labor Category</th>
<th>Hourly Labor Rate (A)</th>
<th>Total Class Hours (B)</th>
<th>Extended Price (C)</th>
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<td>IT Programmer Analyst lead</td>
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Evaluated Price Year 1 $
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**Evaluatd Price Year 4** $

**Year 5**

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<th>Extended Price (C)</th>
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**Evaluatd Price Year 5** $

**Total Evaluated Price (Years 1 – 5)** $
Authorized Individual Name

Company Name

Title

Company Tax ID #

Signature

Date

The Hourly Labor Rate is the actual rate the State will pay for services and shall be recorded in dollars and cents. The Hourly Labor Rate cannot exceed the Master Contract Rate but may be lower. Rates shall be fully loaded, all-inclusive, i.e., include all direct and indirect costs and profits for the Master Contractor to perform under the TO Agreement.
ATTACHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS
TO CONTRACTOR MINORITY BUSINESS ENTERPRISE REPORTING REQUIREMENTS
CATS+ TORFP # Q00B740048

If after reading these instructions you have additional questions or need further clarification, please contact the TO Manager immediately.

1) As the TO Contractor, you have entered into a TO Agreement with the State of Maryland. As such, your company/firm is responsible for successful completion of all deliverables under the contract, including your commitment to making a good faith effort to meet the MBE participation goal(s) established for TORFP. Part of that effort, as outlined in the TORFP, includes submission of monthly reports to the State regarding the previous month’s MBE payment activity. Reporting forms 2-4A (Prime Contractor Paid/Unpaid MBE Invoice Report), 2-4B (MBE Prime Contractor Report) and 2-5 (Subcontractor Paid/Unpaid MBE Invoice Report) are attached for your use and convenience.

2) The TO Contractor must complete a separate Form 2-4A for each MBE subcontractor for each month of the contract and submit one copy to each of the locations indicated at the bottom of the form. The report is due no later than the 15th of the month following the month that is being reported. For example, the report for January’s activity is due no later than the 15th of February. With the approval of the TO Manager, the report may be submitted electronically. Note: Reports are required to be submitted each month, regardless whether there was any MBE payment activity for the reporting month.

3) The TO Contractor is responsible for ensuring that each subcontractor receives a copy of Form 2-5 (e-copy of and/or hard copy). The TO Contractor should make sure that the subcontractor receives all the information necessary to complete the form properly, including all of the information located in the upper right corner of the form. It may be wise to customize Form 2-5 (upper right corner of the form) for the subcontractor. This will help to minimize any confusion for those who receive and review the reports.

4) It is the responsibility of the TO Contractor to make sure that all subcontractors submit reports no later than the 15th of each month, including reports showing zero MBE payment activity. Actual payment data is verified and entered into the State’s financial management tracking system from the subcontractor’s 2-5 report only. Therefore, if the subcontractor(s) do not submit 2-5 payment reports, the TO Contractor cannot and will not be given credit for subcontractor payments, regardless of the TO Contractor’s proper submission of Form 2-4A. The TO Manager will contact the TO Contractor if reports are not received each month from either the prime contractor or any of the identified subcontractors.

5) The TO Contractor must promptly notify the TO Manager if, during the course of the contract, a new MBE subcontractor is utilized. Failure to comply with the MBE contract provisions and reporting requirements may result in sanctions, as provided by COMAR 21.11.03.13.
ATTACHMENT 2 -1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MBE PARTICIPATION SCHEDULE

INSTRUCTIONS

PLEASE READ BEFORE COMPLETING THIS FORM

This form includes Instructions and the MBE Utilization and Fair Solicitation Affidavit & MBE Participation Schedule which must be submitted with the bid/proposal. If the bidder/offeree fails to accurately complete and submit this Affidavit and Schedule with the bid or proposal as required, the Procurement Officer shall deem the bid non-responsive or shall determine that the proposal is not reasonably susceptible of being selected for award.

1. Contractor shall structure its procedures for the performance of the work required in this Contract to attempt to achieve the minority business enterprise (MBE) subcontractor participation goal stated in the Invitation for Bids or Request for Proposals. Contractor agrees to exercise good faith efforts to carry out the requirements set forth in these Instructions, as authorized by the Code of Maryland Regulations (COMAR) 21.11.03.

2. MBE Goals and Subgoals: Please review the solicitation for information regarding the Contract’s MBE overall participation goals and subgoals. After satisfying the requirements for any established subgoals, the Contractor is encouraged to use a diverse group of subcontractors and suppliers from any/all of the various MBE classifications to meet the remainder of the overall MBE participation goal.

3. MBE means a minority business enterprise that is certified by the Maryland Department of Transportation (“MDOT”). Only entities certified by MDOT may be counted for purposes of achieving the MBE participation goals. In order to be counted for purposes of achieving the MBE participation goals, the MBE firm, including a MBE prime, must be MDOT-certified for the services, materials or supplies that it is committed to perform on the MBE Participation Schedule.

4. Please refer to the MDOT MBE Directory at www.mdot.state.md.us to determine if a firm is certified with the appropriate North American Industry Classification System (“NAICS”) Code and the product/services description (specific product that a firm is certified to provide or specific areas of work that a firm is certified to perform). For more general information about NAICS, please visit www.naics.com. Only those specific products and/or services for which a firm is certified in the MDOT Directory can be used for purposes of achieving the MBE participation goals. WARNING: If the firm’s NAICS Code is in graduated status, such services/products may not be counted for purposes of achieving the MBE participation goals. A NAICS Code is in the graduated status if the term “Graduated” follows the Code in the MDOT MBE Directory.

5. **NOTE: New Guidelines Regarding MBE Prime Self-Performance.** Please note that when a certified MBE firm participates as a prime contractor on a contract, a procurement agency may count the distinct, clearly defined portion of the work of the contract that the certified MBE firm performs with its own forces toward fulfilling up to fifty-percent (50%) of the MBE participation goal (overall) and up to one hundred percent (100%) of not more than one of the MBE participation subgoals, if any, established for the contract. In order to receive credit for self-performance, an MBE prime must list its firm in Section 4A of the MBE Participation Schedule, including the certification category under which the MBE prime is self-performing and include information regarding the work it will self-perform. For the remaining portion of the overall goal and the subgoals, the MBE prime must also
identify other certified MBE subcontractors (see Section 4B of the MBE Participation Schedule) used to meet those goals or request a waiver. For example, for a construction contract that has a 27% MBE overall participation goal and subgoals of 7% for African American firms and 4% for Asian American firms, subject to Section 4 above and this Section 5, a certified African American MBE prime can self-perform (a) up to 13.5% of the overall goal and (b) up to 7% of the African American subgoal. The remainder of the overall goal and subgoals would have to be met with other certified MBE firms or a waiver request.

For a services contract with a 30% percent MBE participation goal (overall) and subgoals of 7% for African-American firms, 4% for Asian American firms and 12% for women-owned firms, subject to Sections 4 above and this Section 5, a dually-certified Asian American/Woman MBE prime can self-perform (a) up to 15% of the overall goal and (b) up to four percent (4%) of the Asian American subgoal OR up to twelve percent (12%) of the women subgoal. Because it is dually-certified, the company can be designated as only ONE of the MBE classifications (Asian American or women) but can self-perform up to one hundred percent (100%) of the stated subgoal for the single classification it selects.

6. Subject to the restrictions stated in Section 5 above, when a certified MBE that performs as a participant in a joint venture, a procurement agency may count a portion of the total dollar value of the contract equal to the distinct, clearly-defined portion of the work of the contract that the certified MBE performs with its own forces toward fulfilling the contract goal, and not more than one of the contract subgoals, if any. For example, if a MBE firm is a joint venture partner and the State determines that it is performing with its own forces 35 percent of the work in the contract, it can use this portion of the work towards fulfilling up to fifty percent (50%) of the overall goal and up to one hundred percent (100%) of one of the stated subgoals, if applicable.

7. As set forth in COMAR 21.11.03.12-1, once the Contract work begins, the work performed by a certified MBE firm, including an MBE prime, can only be counted towards the MBE participation goal(s) if the MBE firm is performing a commercially useful function on the Contract. Please refer to COMAR 21.11.03.12-1 for more information regarding these requirements.

8. If you have any questions as to whether a firm is certified to perform the specific services or provide specific products, please contact MDOT’s Office of Minority Business Enterprise at 1-800-544-6056 or via email to mbe@mdot.state.md.us sufficiently prior to the submission due date.

9. Worksheet: The percentage of MBE participation, calculated using the percentage amounts for all of the MBE firms listed on the Participation Schedule MUST at least equal the MBE participation goal and subgoals (if applicable) set forth in the solicitation. If a bidder/offeror is unable to achieve the MBE participation goal and/or any subgoals (if applicable), the bidder/offeror must request a waiver in Item 1 of the MBE Utilization and Fair Solicitation Affidavit (Attachment 2-1A) or the bid will be deemed not responsive, or the proposal determined to be not susceptible of being selected for award. You may wish to use the Subgoal summary below to assist in calculating the percentages and confirm that you have met the applicable MBE participation goal and subgoals, if any.

Subgoals (if applicable)

| Total African American MBE Participation: | _____________% |
| Total Asian American MBE Participation: | _____________% |
| Total Hispanic American MBE Participation: | _____________% |
| Total Women-Owned MBE Participation: | _____________% |
Overall Goal
Total MBE Participation (include all categories): _____________%
ATTACHMENT 2 - 1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MBE PARTICIPATION SCHEDULE

This MBE Utilization and Fair Solicitation Affidavit and MBE Participation Schedule MUST BE included with the bid/proposal for any solicitation with an MBE goal greater than 0%. If the Bidder/offeror fails to accurately complete and submit this Affidavit and Schedule with the bid or offer as required, the TO Procurement Officer shall deem the bid non-responsive or shall determine that the offer is not reasonably susceptible of being selected for award.

In conjunction with the bid or offer submitted in response to Solicitation No. Q00B740048, I affirm the following:

1. MBE Participation (PLEASE CHECK ONLY ONE)

☐ I acknowledge and intend to meet the overall certified Minority Business Enterprise (MBE) participation goal of 25 percent and, if specified in the solicitation, the following subgoals (complete for only those subgoals that apply):
  ____ percent African American-owned MBE firms
  ____ percent Asian American-owned MBE firms
  ____ percent Hispanic American-owned MBE firms
  ____ percent Woman-Owned MBE firms
  Therefore, I am not seeking a waiver pursuant to COMAR 21.11.03.11.

☐ I conclude that I am unable to achieve the MBE participation goal and/or subgoals. I hereby request a waiver, in whole or in part, of the overall goal and/or subgoals. Within 10 working days of receiving notice that our firm is the apparent awardee, I will submit completed Good Faith Efforts Documentation to Support Waiver Request (Attachment 2-1C) and all required waiver documentation in accordance with COMAR 21.11.03.

2. Additional MBE Documentation

I understand that if I am notified that I am the apparent awardee or as requested by the Procurement Officer, I must submit the following documentation within 10 business days of receiving notice of the potential award or from the date of conditional award (per COMAR 21.11.03.10), whichever is earlier:
(a) Outreach Efforts Compliance Statement (Attachment 2-2);
(b) MBE Subcontractor Project Participation Statement (Attachment 2-3);
(c) Any other documentation, including waiver documentation if applicable, required by the Procurement Officer to ascertain bidder or offeror responsibility in connection with the certified MBE participation goal and subgoals, if any.

I understand that if I fail to return each completed document within the required time, the Procurement Officer may determine that I am not responsible and therefore not eligible for contract award. If the contract has already been awarded, the award is voidable.

State of Maryland- Department of Public Safety and Correctional Services
3. **Information Provided to MBE firms**

In the solicitation of subcontract quotations or offers, MBE firms were provided not less than the same information and amount of time to respond as were non-MBE firms.

4. **MBE Participation Schedule**

Set forth below are the (i) certified MBEs I intend to use, (ii) the percentage of the total Contract amount allocated to each MBE for this project and, (iii) the items of work each MBE will provide under the Contract. I have confirmed with the MDOT database that the MBE firms identified below are performing work activities for which they are MDOT certified.

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Firm Name, Address, Phone)</td>
<td></td>
</tr>
<tr>
<td>Project Number:</td>
<td></td>
</tr>
</tbody>
</table>

**LIST INFORMATION FOR EACH CERTIFIED MBE FIRM YOU AGREE TO USE TO ACHIEVE THE MBE PARTICIPATION GOAL AND SUBGOALS, IF ANY.**

**MBE PRIMES:** PLEASE COMPLETE BOTH SECTIONS A AND B BELOW.

**SECTION A:** For MBE Prime Contractors ONLY (including MBE Primes in a Joint Venture )

<table>
<thead>
<tr>
<th>MBE Prime Firm Name:</th>
<th>Percentage of total Contract Value to be performed with own forces and counted towards the MBE overall participation goal (up to 50% of the overall goal):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>_______%</td>
</tr>
</tbody>
</table>

(If dually certified, check only one box.)

- [ ] African American-Owned
- [ ] Hispanic American-Owned
- [ ] Asian American-Owned
- [ ] Women-Owned
- [ ] Other MBE Classification

<table>
<thead>
<tr>
<th>MBE Certification Number:</th>
<th>Percentage of total Contract Value to be performed with own forces and counted towards the subgoal, if any, for my MBE classification (up to 100% of not more than one subgoal):</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>_______%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description of the Work to be performed with MBE prime’s own forces:</th>
</tr>
</thead>
</table>
### SECTION B: For all Contractors (including MBE Primes in a Joint Venture)

<table>
<thead>
<tr>
<th>MBE Prime Firm Name: __________________________</th>
<th>Percentage of Total Contract to be performed by this MBE: _______%</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE Certification Number: ____________________</td>
<td>Description of the Work to be Performed: ________________________</td>
</tr>
<tr>
<td>(If dually certified, check only one box.)</td>
<td></td>
</tr>
<tr>
<td>☐ African American-Owned ☐ Hispanic American- Owned</td>
<td></td>
</tr>
<tr>
<td>☐ Asian American-Owned ☐ Women-Owned</td>
<td></td>
</tr>
<tr>
<td>☐ Other MBE Classification</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MBE Prime Firm Name: __________________________</th>
<th>Percentage of Total Contract to be performed by this MBE: _______%</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE Certification Number: ____________________</td>
<td>Description of the Work to be Performed: ________________________</td>
</tr>
<tr>
<td>(If dually certified, check only one box.)</td>
<td></td>
</tr>
<tr>
<td>☐ African American-Owned ☐ Hispanic American- Owned</td>
<td></td>
</tr>
<tr>
<td>☐ Asian American-Owned ☐ Women-Owned</td>
<td></td>
</tr>
<tr>
<td>☐ Other MBE Classification</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MBE Prime Firm Name: __________________________</th>
<th>Percentage of Total Contract to be performed by this MBE: _______%</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBE Certification Number: ____________________</td>
<td>Description of the Work to be Performed: ________________________</td>
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<tr>
<td>(If dually certified, check only one box.)</td>
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<tr>
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<tr>
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<thead>
<tr>
<th>MBE Prime Firm Name: __________________________</th>
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<tbody>
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<td></td>
</tr>
<tr>
<td>☐ Other MBE Classification</td>
<td></td>
</tr>
</tbody>
</table>

**CONTINUE ON SEPARATE PAGE IF NEEDED**

I solemnly affirm under the penalties of perjury that I have reviewed the instructions for the MBE MBE Utilization & Fair Solicitation Affidavit and MBE Schedule and that the information included in the Schedule is true to the best of my knowledge, information and belief.

_________________________   ________________________
Bidder/Offeror Name    Signature of Authorized Representative

(Please print or type)

_________________________   ________________________
Address      Printed Name and Title

_________________________   ________________________
City, State and Zip Code Date

*SUBMIT AS INSTRUCTED IN TORFP*
ATTACHMENT 2 -1B WAIVER GUIDANCE
GUIDANCE FOR DOCUMENTING GOOD FAITH EFFORTS TO MEET MBE PARTICIPATION GOALS

In order to show that it has made good faith efforts to meet the Minority Business Enterprise (MBE) participation goal (including any MBE subgoals) on a contract, the bidder/offeror must either (1) meet the MBE Goal(s) and document its commitments for participation of MBE Firms, or (2) when it does not meet the MBE Goal(s), document its Good Faith Efforts to meet the goal(s).

I. Definitions

MBE Goal(s) – “MBE Goal(s)” refers to the MBE participation goal and MBE participation subgoal(s).

Good Faith Efforts – The “Good Faith Efforts” requirement means that when requesting a waiver, the bidder/offeror must demonstrate that it took all necessary and reasonable steps to achieve the MBE Goal(s), which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient MBE participation, even if those steps were not fully successful. Whether a bidder/offeror that requests a waiver made adequate good faith efforts will be determined by considering the quality, quantity, and intensity of the different kinds of efforts that the bidder/offeror has made. The efforts employed by the bidder/offeror should be those that one could reasonably expect a bidder/offeror to take if the bidder/offeror were actively and aggressively trying to obtain MBE participation sufficient to meet the MBE contract goal and subgoals. Mere pro forma efforts are not good faith efforts to meet the MBE contract requirements. The determination concerning the sufficiency of the bidder's/offeror’s good faith efforts is a judgment call; meeting quantitative formulas is not required.

Identified Firms – “Identified Firms” means a list of the MBEs identified by the procuring agency during the goal setting process and listed in the procurement as available to perform the Identified Items of Work. It also may include additional MBEs identified by the bidder/offeror as available to perform the Identified Items of Work, such as MBEs certified or granted an expansion of services after the procurement was issued. If the procurement does not include a list of Identified Firms, this term refers to all of the MBE Firms (if State-funded) the bidder/offeror identified as available to perform the Identified Items of Work and should include all appropriately certified firms that are reasonably identifiable.

Identified Items of Work – “Identified Items of Work” means the bid items identified by the procuring agency during the goal setting process and listed in the procurement as possible items of work for performance by MBE Firms. It also may include additional portions of items of work the bidder/offeror identified for performance by MBE Firms to increase the likelihood that the MBE Goal(s) will be achieved. If the procurement does not include a list of Identified Items of Work, this term refers to all of the items of work the bidder/offeror identified as possible items of work for performance by MBE Firms and should include all reasonably identifiable work opportunities.

MBE Firms – “MBE Firms” refers to a firm certified by the Maryland Department of Transportation (“MDOT”) under COMAR 21.11.03. Only MDOT-certified MBE Firms can participate in the State’s MBE Program.
II. Types of Actions Agency will Consider

The bidder/offeror is responsible for making relevant portions of the work available to MBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available MBE subcontractors and suppliers, so as to facilitate MBE participation. The following is a list of types of actions the procuring agency will consider as part of the bidder's/offeror’s Good Faith Efforts when the bidder/offeror fails to meet the MBE Goal(s). This list is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. Identify Bid Items as Work for MBE Firms

1. Identified Items of Work in Procurements
   (a) Certain procurements will include a list of bid items identified during the goal setting process as possible work for performance by MBE Firms. If the procurement provides a list of Identified Items of Work, the bidder/offeror shall make all reasonable efforts to solicit quotes from MBE Firms to perform that work.
   (b) Bidders/Offerors may, and are encouraged to, select additional items of work to be performed by MBE Firms to increase the likelihood that the MBE Goal(s) will be achieved.

2. Identified Items of Work by Bidders/Offerors
   (a) When the procurement does not include a list of Identified Items of Work or for additional Identified Items of Work, bidders/offerors should reasonably identify sufficient items of work to be performed by MBE Firms.
   (b) Where appropriate, bidders/offerors should break out contract work items into economically feasible units to facilitate MBE participation, rather than perform these work items with their own forces. The ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder/offeror of the responsibility to make Good Faith Efforts.

B. Identify MBE Firms to Solicit

1. MBE Firms Identified in Procurements
   (a) Certain procurements will include a list of the MBE Firms identified during the goal setting process as available to perform the items of work. If the procurement provides a list of Identified MBE Firms, the bidder/offeror shall make all reasonable efforts to solicit quotes from those MBE firms.
   (b) Bidders/offerors may, and are encouraged to, search the MBE Directory to identify additional MBEs who may be available to perform the items of work, such as MBEs certified or granted an expansion of services after the solicitation was issued.

2. MBE Firms Identified by Bidders/Offerors
   (a) When the procurement does not include a list of Identified MBE Firms, bidders/offerors should reasonably identify the MBE Firms that are available to perform the Identified Items of Work.
   (b) Any MBE Firms identified as available by the bidder/offeror should be certified to perform the Identified Items of Work.
C. Solicit MBEs

1. Solicit all Identified Firms for all Identified Items of Work by providing written notice. The bidder/offeror should:

   (a) provide the written solicitation at least 10 days prior to bid opening to allow sufficient time for the MBE Firms to respond;

   (b) send the written solicitation by first-class mail, facsimile, or email using contact information in the MBE Directory, unless the bidder/offeror has a valid basis for using different contact information; and

   (c) provide adequate information about the plans, specifications, anticipated time schedule for portions of the work to be performed by the MBE, and other requirements of the contract to assist MBE Firms in responding. (This information may be provided by including hard copies in the written solicitation or by electronic means as described in C.3 below.)

2. “All” Identified Firms includes the MBEs listed in the procurement and any MBE Firms you identify as potentially available to perform the Identified Items of Work, but it does not include MBE Firms who are no longer certified to perform the work as of the date the bidder/offeror provides written solicitations.

3. “Electronic Means” includes, for example, information provided via a website or file transfer protocol (FTP) site containing the plans, specifications, and other requirements of the contract. If an interested MBE cannot access the information provided by electronic means, the bidder/offeror must make the information available in a manner that is accessible to the interested MBE.

4. Follow up on initial written solicitations by contacting MBEs to determine if they are interested. The follow up contact may be made:

   (a) by telephone using the contact information in the MBE Directory, unless the bidder/offeror has a valid basis for using different contact information; or

   (b) in writing via a method that differs from the method used for the initial written solicitation.

5. In addition to the written solicitation set forth in C.1 and the follow up required in C.4, use all other reasonable and available means to solicit the interest of MBE Firms certified to perform the work of the contract. Examples of other means include:

   (a) attending any pre-bid meetings at which MBE Firms could be informed of contracting and subcontracting opportunities; and

   (b) if recommended by the procurement, advertising with or effectively using the services of at least two minority focused entities or media, including trade associations, minority/women community organizations, minority/women contractors' groups, and local, state, and federal minority/women business assistance offices listed on the MDOT Office of Minority Business Enterprise website.

D. Negotiate With Interested MBE Firms

Bidders/Offerors must negotiate in good faith with interested MBE Firms.

1. Evidence of negotiation includes, without limitation, the following:

   (a) the names, addresses, and telephone numbers of MBE Firms that were considered;
(b) a description of the information provided regarding the plans and specifications for the work selected for subcontracting and the means used to provide that information; and
(c) evidence as to why additional agreements could not be reached for MBE Firms to perform the work.

2. A bidder/offeror using good business judgment would consider a number of factors in negotiating with subcontractors, including MBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration.

3. The fact that there may be some additional costs involved in finding and using MBE Firms is not in itself sufficient reason for a bidder's/offeror’s failure to meet the contract MBE goal(s), as long as such costs are reasonable. Factors to take into consideration when determining whether a MBE Firm’s quote is excessive or unreasonable include, without limitation, the following:
(a) the dollar difference between the MBE subcontractor’s quote and the average of the other subcontractors’ quotes received by the bidder/offeror;
(b) the percentage difference between the MBE subcontractor’s quote and the average of the other subcontractors’ quotes received by the bidder/offeror;
(c) the percentage that the MBE subcontractor’s quote represents of the overall contract amount;
(d) the number of MBE firms that the bidder/offeror solicited for that portion of the work;
(e) whether the work described in the MBE and Non-MBE subcontractor quotes (or portions thereof) submitted for review is the same or comparable; and
(f) the number of quotes received by the bidder/offeror for that portion of the work.

4. The above factors are not intended to be mandatory, exclusive, or exhaustive, and other evidence of an excessive or unreasonable price may be relevant.

5. The bidder/offeror may not use its price for self-performing work as a basis for rejecting a MBE Firm’s quote as excessive or unreasonable.

6. The “average of the other subcontractors’ quotes received” by the bidder/offeror refers to the average of the quotes received from all subcontractors. Bidder/offeror should attempt to receive quotes from at least three subcontractors, including one quote from a MBE and one quote from a Non-MBE.

7. A bidder/offeror shall not reject a MBE Firm as unqualified without sound reasons based on a thorough investigation of the firm’s capabilities. For each certified MBE that is rejected as unqualified or that placed a subcontract quotation or offer that the bidder/offeror concludes is not acceptable, the bidder/offeror must provide a written detailed statement listing the reasons for this conclusion. The bidder/offeror also must document the steps taken to verify the capabilities of the MBE and Non-MBE Firms quoting similar work.

(a) The factors to take into consideration when assessing the capabilities of a MBE Firm, include, but are not limited to the following: financial capability, physical capacity to perform, available personnel and equipment, existing workload, experience performing the type of work, conduct and performance in previous contracts, and ability to meet reasonable contract requirements.
(b) The MBE Firm’s standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the efforts to meet the project goal.

E. Assisting Interested MBE Firms

When appropriate under the circumstances, the decision-maker will consider whether the bidder/offeror:

1. made reasonable efforts to assist interested MBE Firms in obtaining the bonding, lines of credit, or insurance required by the procuring agency or the bidder/offeror; and
2. made reasonable efforts to assist interested MBE Firms in obtaining necessary equipment, supplies, materials, or related assistance or services.

III. Other Considerations

In making a determination of Good Faith Efforts the decision-maker may consider engineering estimates, catalogue prices, general market availability and availability of certified MBE Firms in the area in which the work is to be performed, other bids or offers and subcontract bids or offers substantiating significant variances between certified MBE and Non-MBE costs of participation, and their impact on the overall cost of the contract to the State and any other relevant factors.

The decision-maker may take into account whether a bidder/offeror decided to self-perform subcontract work with its own forces, especially where the self-performed work is Identified Items of Work in the procurement. The decision-maker also may take into account the performance of other bidders/offerors in meeting the contract. For example, when the apparent successful bidder/offeror fails to meet the contract goal, but others meet it, this reasonably raises the question of whether, with additional reasonable efforts, the apparent successful bidder/offeror could have met the goal. If the apparent successful bidder/offeror fails to meet the goal, but meets or exceeds the average MBE participation obtained by other bidders/offerors, this, when viewed in conjunction with other factors, could be evidence of the apparent successful bidder/offeror having made Good Faith Efforts.

IV. Documenting Good Faith Efforts

At a minimum, a bidder/offeror seeking a waiver of the MBE Goal(s) or a portion thereof must provide written documentation of its Good Faith Efforts, in accordance with COMAR 21.11.03.11, within 10 business days after receiving notice that it is the apparent awardee. The written documentation shall include the following:

A. Items of Work (Complete Good Faith Efforts Documentation Attachment 2-1C, Part 1)

A detailed statement of the efforts made to select portions of the work proposed to be performed by certified MBE Firms in order to increase the likelihood of achieving the stated MBE Goal(s).

B. Outreach/Solicitation/Negotiation

1. The record of the bidder’s/offeror’s compliance with the outreach efforts prescribed by COMAR 21.11.03.09C(2)(a). (Complete Outreach Efforts Compliance Statement – Attachment 2-2).
2. A detailed statement of the efforts made to contact and negotiate with MBE Firms including:
   (a) the names, addresses, and telephone numbers of the MBE Firms who were contacted, with the dates and manner of contacts (letter, fax, email, telephone, etc.) (Complete Good Faith Efforts
Attachment 2-1C Part 2, and submit letters, fax cover sheets, emails, etc. documenting solicitations); and

(b) a description of the information provided to MBE Firms regarding the plans, specifications, and anticipated time schedule for portions of the work to be performed and the means used to provide that information.

C. Rejected MBE Firms (Complete Good Faith Efforts Attachment 2-1C, Part 3)

1. For each MBE Firm that the bidder/offeror concludes is not acceptable or qualified, a detailed statement of the reasons for the bidder's/offeror’s conclusion, including the steps taken to verify the capabilities of the MBE and Non-MBE Firms quoting similar work.

2. For each certified MBE Firm that the bidder/offeror concludes has provided an excessive or unreasonable price, a detailed statement of the reasons for the bidder's/offeror’s conclusion, including the quotes received from all MBE and Non-MBE firms bidding on the same or comparable work. (Include copies of all quotes received.)

3. A list of MBE Firms contacted but found to be unavailable. This list should be accompanied by a MBE Unavailability Certificate (see Exhibit A to this Part 1) signed by the MBE contractor or a statement from the bidder/offeror that the MBE contractor refused to sign the MBE Unavailability Certificate.

D. Other Documentation

1. Submit any other documentation requested by the Procurement Officer to ascertain the bidder’s/offeror’s Good Faith Efforts.

2. Submit any other documentation the bidder/offeror believes will help the Procurement Officer ascertain its Good Faith Efforts.
Exhibit A

MBE Subcontractor Unavailability Certificate

1. It is hereby certified that the firm of _______________________________________
   (Name of Minority firm)

   located at _______________________________________________________________
   (Number) (Street)

   ________________________________________________________________
   (City) (State) (Zip)

   was offered an opportunity to bid on Solicitation No. ____________________________

   in _____________________ County by _________________________________________
   (Name of Prime Contractor’s Firm)

   ****************************************************************************************

2. _____________________________________________ (Minority Firm), is either unavailable for
   the work/service or unable to prepare a bid for this project for the following reason(s):

   ________________________________________________________________

   ________________________________________________________________

   ________________________________________________________________

   Signature of Minority Firm’s MBE Representative           Title           Date
                                                                                      

   MDOT Certification #                                    Telephone #
                                                                                      

   ****************************************************************************************

3. To be completed by the prime contractor if Section 2 of this form is not completed by the minority
firm.

To the best of my knowledge and belief, said Certified Minority Business Enterprise is either
unavailable for the work/service for this project, is unable to prepare a bid, or did not respond to a
request for a price proposal and has not completed the above portion of this submittal.

Signature of Prime Contractor        Title        Date
### ATTACHMENT 2-1C MBE ATTACHMENT
GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solicitation Number:</td>
<td></td>
</tr>
</tbody>
</table>

Parts 1, 2, and 3 must be included with this certificate along with all documents supporting your waiver request.

I affirm that I have reviewed Attachment 2-1B, Waiver Guidance. I further affirm under penalties of perjury that the contents of Parts 1, 2, and 3 of this Attachment 2-1C Good Faith Efforts Documentation Form are true to the best of my knowledge, information, and belief.

______________________________  ________________________________
Company Name                  Signature of Representative

______________________________  ________________________________
Address                       Printed Name and Title

______________________________  ________________________________
City, State and Zip Code       Date
GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST
Part 1 – Identified items of work bidder/offeror made available to MBE firms

Page __ of ___

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solicitation Number:</td>
<td></td>
</tr>
</tbody>
</table>

Identify those items of work that the bidder/offeror made available to MBE Firms. This includes, where appropriate, those items the bidder/offeror identified and determined to subdivide into economically feasible units to facilitate the MBE participation. For each item listed, show the anticipated percentage of the total contract amount. It is the bidder’s/offeror’s responsibility to demonstrate that sufficient work to meet the goal was made available to MBE Firms, and the total percentage of the items of work identified for MBE participation equals or exceeds the percentage MBE goal set for the procurement. Note: If the procurement includes a list of bid items identified during the goal setting process as possible items of work for performance by MBE Firms, the bidder/offeror should make all of those items of work available to MBE Firms or explain why that item was not made available. If the bidder/offeror selects additional items of work to make available to MBE Firms, those additional items should also be included below.

<table>
<thead>
<tr>
<th>Identified Items of Work</th>
<th>Was this work listed in the procurement?</th>
<th>Does bidder/offeror normally self-perform this work?</th>
<th>Was this work made available to MBE Firms? If no, explain why?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>□ Yes □ No</td>
<td>□ Yes □ No</td>
<td>□ Yes □ No</td>
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<tr>
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<td>□ Yes □ No</td>
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<td>□ Yes □ No</td>
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<td>□ Yes □ No</td>
<td>□ Yes □ No</td>
<td>□ Yes □ No</td>
</tr>
</tbody>
</table>

☐ Please check if Additional Sheets are attached.
GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST
Part 2 – identified MBE firms and record of solicitations
Page __ of ___

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Solicitation Number:</td>
<td></td>
</tr>
</tbody>
</table>

Identify the MBE Firms solicited to provide quotes for the Identified Items of Work made available for MBE participation. Include the name of the MBE Firm solicited, items of work for which bids/quotes were solicited, date and manner of initial and follow-up solicitations, whether the MBE provided a quote, and whether the MBE is being used to meet the MBE participation goal. MBE Firms used to meet the participation goal must be included on the MBE Participation Schedule. Note: If the procurement includes a list of the MBE Firms identified during the goal setting process as potentially available to perform the items of work, the bidder/offeror should solicit all of those MBE Firms or explain why a specific MBE was not solicited. If the bidder/offeror identifies additional MBE Firms who may be available to perform Identified Items of Work, those additional MBE Firms should also be included below. Copies of all written solicitations and documentation of follow-up calls to MBE Firms must be attached to this form. This list should be accompanied by a Minority Contractor Unavailability Certificate signed by the MBE contractor or a statement from the bidder/offeror that the MBE contractor refused to sign the Minority Contractor Unavailability Certificate (see Exhibit A to MBE Attachment 2-1B). If the bidder/offeror used a Non-MBE or is self-performing the identified items of work, Part 4 must be completed.

<table>
<thead>
<tr>
<th>Name of Identified MBE Firm &amp; MBE Classification</th>
<th>Describe Item of Work Solicited</th>
<th>Initial Solicitation Date &amp; Method</th>
<th>Follow-up Solicitation Date &amp; Method</th>
<th>Details for Follow-up Calls</th>
<th>Quote Rec’d</th>
<th>Quote Used</th>
<th>Reason Quote Rejected</th>
</tr>
</thead>
</table>

**Firm Name:**

**MBE Classification (Check only if requesting waiver of MBE subgoal.)**
- African American-Owned
- Hispanic American-Owned
- Asian American-Owned
- Women-Owned
- Other MBE Classification

<table>
<thead>
<tr>
<th>Date:</th>
</tr>
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<tbody>
<tr>
<td>Mail</td>
</tr>
<tr>
<td>Facsimile</td>
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<tr>
<td>Email</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Time of Call:</th>
</tr>
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<tbody>
<tr>
<td>Spoke With:</td>
</tr>
<tr>
<td>Left Message</td>
</tr>
<tr>
<td>Yes</td>
</tr>
<tr>
<td>Used Other MBE</td>
</tr>
<tr>
<td>Self-performing</td>
</tr>
</tbody>
</table>

- Please check if Additional Sheets are attached.
GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST
Part 3 – additional information regarding rejected MBE quotes

Page __ of ___

<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Project Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
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</table>

Solicitation Number:

This form must be completed if Part 1 indicates that a MBE quote was rejected because the bidder/offeror is using a Non-MBE or is self-performing the Identified Items of Work. Provide the Identified Items Work, indicate whether the work will be self-performed or performed by a Non-MBE, and if applicable, state the name of the Non-MBE. Also include the names of all MBE and Non-MBE Firms that provided a quote and the amount of each quote.

<table>
<thead>
<tr>
<th>Describe Identified Items of Work Not Being Performed by MBE (Include spec/ section number from bid)</th>
<th>Self-performing or Using Non-MBE (Provide name)</th>
<th>Amount of Non-MBE Quote</th>
<th>Name of Other Firms who Provided Quotes &amp; Whether MBE or Non-MBE</th>
<th>Amount Quoted</th>
<th>Indicate Reason Why MBE Quote Rejected &amp; Briefly Explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
</tr>
<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
</tr>
<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
</tr>
<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
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<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
</tr>
<tr>
<td>□ Self-performing</td>
<td>□ Using Non-MBE</td>
<td>$_______</td>
<td>□ MBE  □ Non-MBE</td>
<td>$_______</td>
<td>□ Price □ Capabilities □ Other</td>
</tr>
</tbody>
</table>

☐ Please check if Additional Sheets are attached.
ATTACHMENT 2 - MBE ATTACHMENT OUTREACH EFFORTS COMPLIANCE STATEMENT

Complete and submit this form within 10 working days of notification of apparent award or actual award, whichever is earlier.

In conjunction with the bid/proposal submitted in response to Solicitation No. Q00B740048, I state the following:

1. Bidder/Offeror identified subcontracting opportunities in these specific work categories: ______
   __________________________________________________________________________________
   __________________________________________________________________________________
   __________________________________________________________________________________

2. Attached to this form are copies of written solicitations (with bidding/proposal instructions) used to solicit certified MBE firms for these subcontract opportunities.

3. Bidder/Offeror made the following attempts to personally contact the solicited MDOT-certified MBE firms: _____________________________________________________________________
   __________________________________________________________________________________
   __________________________________________________________________________________

4. Please Check One:
   □ This project does not involve bonding requirements.
   □ Bidder/Offeror assisted MDOT-certified MBE firms to fulfill or seek waiver of bonding requirements. (DESCRIBE EFFORTS):
     ______________________________________________
     __________________________________________________________________________________

5. Please Check One:
   □ Bidder/Offeror did attend the pre-bid/pre-proposal conference.
   □ No pre-bid/pre-proposal meeting/conference was held.
   □ Bidder/Offeror did not attend the pre-bid/pre-proposal conference.

_________________________   ________________________
Company Name     Signature of Representative

_________________________   ________________________
Address      Printed Name and Title

_________________________   ________________________
City, State and Zip Code    Date
ATTACHMENT 2 -3A MBE ATTACHMENT
MBE SUBCONTRACTOR PROJECT PARTICIPATION CERTIFICATION

Please complete and submit one form for each certified MBE firm listed on the MBE Participation Schedule (Attachment 2-1A) within 10 Working Days of notification of apparent award. If the Bidder/Offeror fails to return this affidavit within the required time, the Procurement Officer may determine that the Bidder/Offeror is not responsible and therefore not eligible for Contract award.

Provided that ____________________ (Prime Contractor’s Name) is awarded the State contract in conjunction with Solicitation No. ______________, such Prime Contractor intends to enter into a subcontract with ____________________ (Subcontractor’s Name) committing to participation by the MBE firm ______________ (MBE Name) with MDOT Certification Number ______________ which will receive at least $____________ which equals to ___% of the Total Contract Amount for performing the following products/services for the Contract:

<table>
<thead>
<tr>
<th>NAICS CODE</th>
<th>WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE)</th>
<th>DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES</th>
</tr>
</thead>
<tbody>
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</tbody>
</table>

Each of the Contractor and Subcontractor acknowledges that, for purposes of determining the accuracy of the information provided herein, the Procurement Officer may request additional information, including, without limitation, copies of the subcontract agreements and quotes. Each of the Contractor and Subcontractor solemnly affirms under the penalties of perjury that: (i) the information provided in this MBE Subcontractor Project Participation Affidavit is true to the best of its knowledge, information and belief, and (ii) has fully complied with the State Minority Business Enterprise law, State Finance and Procurement Article §14-308(a)(2), Annotated Code of Maryland which provides that, except as otherwise provided by law, a contractor may not identify a certified minority business enterprise in a Bid/Proposal and:

1. fail to request, receive, or otherwise obtain authorization from the certified minority business enterprise to identify the certified Minority Business Enterprise in its Bid/Proposal;
2. fail to notify the certified Minority Business Enterprise before execution of the Contract of its inclusion of the Bid/Proposal;
3. fail to use the certified Minority Business Enterprise in the performance of the Contract; or
4. pay the certified Minority Business Enterprise solely for the use of its name in the Bid/Proposal.
ATTACHMENT 2 -3B MBE ATTACHMENT

MBE PRIME PROJECT PARTICIPATION CERTIFICATION

Please complete and submit this form to attest each specific item of work that your MBE firm has listed on the MBE participation schedule (Attachment 2-1A) for purposes of meeting the MBE participation goals. This form must be submitted within 10 Working Days of notification of apparent award. If the Bidder/offoror fails to return this affidavit within the required time, the Procurement Officer may determine that the Bidder/offoror is not responsible and therefore not eligible for Contract award.

Provided that ________________________________ (Prime Contractor’s Name) with Certification Number _____________ is awarded the State contract in conjunction with Solicitation No. ________________, such MBE Prime Contractor intends to perform with its own forces at least $_________ which equals to ___% of the Total Contract Amount for performing the following products/services for the Contract:

<table>
<thead>
<tr>
<th>NAICS CODE</th>
<th>WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE) For Construction Projects, General Conditions must be listed separately.</th>
<th>DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES</th>
<th>VALUE OF THE WORK</th>
</tr>
</thead>
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</tr>
</tbody>
</table>

MBE PRIME CONTRACTOR

Signature of Representative:

State of Maryland- Department of Public Safety and Correctional Services
This form must be completed monthly by the prime contractor.

ATTACHMENT 2 - 4A MBE PRIME CONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Department of Public Safety and Correctional Services
Minority Business Enterprise Participation

Prime Contractor Paid/Unpaid MBE Invoice Report

Report #: ________
Contract #: ______________________
Reporting Period (Month/Year): _____________
Contracting Unit: _______________________
Report is due to the MBE Officer by the 15th of
the month following the month the services were
provided.
Note: Please number reports in sequence
Contract Amount: _______________________
MBE Subcontract Amt: ___________________
Project Begin Date: ______________________
Project End Date: _______________________
Services Provided: _______________________

Prime Contractor: _______________________
Contact Person: _______________________
Address: ______________________________
City: __________________ State: ______ ZIP: _______
Phone: __________________ Fax: ___________ Email: ___________
MBE Subcontractor Name: ________________
Contact Person: _______________________
Phone: __________________ Fax: ___________
Subcontractor Services Provided:
List all payments made to MBE subcontractor named
above during this reporting period:

<table>
<thead>
<tr>
<th>Invoice#</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
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<td>2.</td>
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<tr>
<td>3.</td>
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<tr>
<td>4.</td>
<td></td>
</tr>
</tbody>
</table>

List dates and amounts of any outstanding
invoices:

<table>
<thead>
<tr>
<th>Invoice #</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
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<td>2.</td>
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<tr>
<td>3.</td>
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</tr>
<tr>
<td>4.</td>
<td></td>
</tr>
</tbody>
</table>
ITCD STAFFING

NUMBER Q00B740048

State of Maryland - Department of Public Safety and Correctional Services

This form must be completed monthly by MBE subcontractor

Total Dollars Paid: $__________________________
Total Dollars Unpaid: $__________________________

**If more than one MBE subcontractor is used for this contract, you must use separate 2-4A forms. Information regarding payments that the MBE prime will use for purposes of meeting the MBE participation goals must be reported separately in Attachment 2-4B.

**Return one copy (hard or electronic) of this form to the following addresses (electronic copy with signature and date is preferred):

___________________________ Contract Manager
____________________________ Contracting Unit
(Department)
___________________________________
___________________________________
mailto:

Signature: ___________________________ Date: ___________________________
(Required)

ATTACHMENT 2 SAMPLE MBE 2-5 SUBCONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Minority Business Enterprise Participation
Subcontractor Paid/Unpaid MBE Invoice Report

Report#: __________
Reporting Period (Month/Year): ________________

Report is due by the 15th of the month following the month the services were performed.

Contract #
Contracting Unit:
MBE Subcontract Amount:
Project Begin Date:
Project End Date:
Services Provided:

MBE Subcontractor Name:
MDOT Certification #:
Contact Person: Email:
Address:
City: State: ZIP:
Phone: FAX:

Subcontractor Services Provided:

List all payments received from Prime Contractor during reporting period indicated above.

Invoice Amount Date
1. 
2. 
3. 
4. 

Total Dollars Paid: $__________________________

List dates and amounts of any unpaid invoices over 30 days old.

Invoice Amount Date
1. 
2. 
3. 
4. 

Total Dollars Unpaid: $__________________________
**Return one copy of this form to the following address (electronic copy with signature & date is preferred):**

___________________________  Contract Manager  
____________________________  Contracting Unit  
Department of Public Safety and Correctional Services  
_________________________________  mailto:

Signature: __________________________  Date: __________________________  
(Required)

**ATTACHMENT 2 -4B MBE PRIME CONTRACTOR REPORT**

Department of Public Safety and Correctional Services  
Minority Business Enterprise Participation  

**MBE Prime Contractor Report**

<table>
<thead>
<tr>
<th>MBE Prime Contractor:</th>
<th>Contract #:</th>
<th>Contracting Unit:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Certification Number:</td>
<td>Contract Amount:</td>
<td></td>
</tr>
<tr>
<td>Report #:: __________</td>
<td>Total Value of the Work to the Self-Performed for purposes of Meeting the MBE participation goal/subgoals:</td>
<td></td>
</tr>
<tr>
<td>Reporting Period (Month/Year): __________</td>
<td>Project Begin Date:</td>
<td></td>
</tr>
<tr>
<td>Report is due to the MBE Officer by the 15th of the month following the month the services were provided.</td>
<td>Project End Date:</td>
<td></td>
</tr>
<tr>
<td>Note: Please number reports in sequence</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| Contact Person: | Address: | |
|----------------|---------| |
| City: | State: | ZIP: |
| Phone: | Fax: | E-mail: |

<table>
<thead>
<tr>
<th>INVOICE NUMBER</th>
<th>VALUE OF THE WORK</th>
<th>NAICS CODE</th>
<th>DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES</th>
</tr>
</thead>
<tbody>
<tr>
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</tbody>
</table>

State of Maryland- Department of Public Safety and Correctional Services
This form must be completed monthly by MBE subcontractor.

ATTACHMENT 2 -5 SUBCONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Minority Business Enterprise Participation

Subcontractor Paid/Unpaid MBE Invoice Report

Report#:  ____

Contract #

Reporting Period (Month/Year):  ________________

Contracting Unit:

Report is due by the 15th of the month following the month the services were performed.

MBE Subcontractor Name:

MDOT Certification #:

Contact Person:  Email:

Address:  State:  ZIP:

City:  Phone:  FAX:

Subcontractor Services Provided:

List all payments received from Prime Contractor during reporting period indicated above.

<table>
<thead>
<tr>
<th>Invoice</th>
<th>Amount</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
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<tr>
<td>4.</td>
<td></td>
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</tr>
</tbody>
</table>

Total Dollars Paid: $_________________________

List dates and amounts of any unpaid invoices over 30 days old.

<table>
<thead>
<tr>
<th>Invoice</th>
<th>Amount</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
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<td>2.</td>
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<td>3.</td>
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<tr>
<td>4.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total Dollars Unpaid:
<table>
<thead>
<tr>
<th>Prime Contractor:</th>
<th>Contact Person:</th>
</tr>
</thead>
</table>

**Return one copy of this form to the following address (electronic copy with signature & date is preferred):**

__________________

_____________

______________________________

______________________________

______________________________

______________________________

Signature: ___________________________ Date: ___________________________

(Required)
ATTACHMENT 3 TASK ORDER AGREEMENT
CATS+ TORFP# Q00B740048 OF MASTER CONTRACT #060B2490023

This Task Order Agreement (“TO Agreement”) is made this day of Month, 20XX by and between ______________________(TO Contractor) and the STATE OF MARYLAND, Department of Public Safety and Correctional Services (DPSCS).

IN CONSIDERATION of the mutual promises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. Definitions. In this TO Agreement, the following words have the meanings indicated:
   a) “Agency” means Department of Public Safety and Correctional Services, as identified in the CATS+ TORFP # Q00B740048.
   b) “CATS+ TORFP” means the Task Order Request for Proposals # Q00B740048, dated MONTH DAY, YEAR, including any addenda and amendments.
   c) “Master Contract” means the CATS+ Master Contract between the Maryland Department of Information Technology and TO Contractor dated April 22, 2013.
   d) “TO Procurement Officer” means Arthur E. Petersen, Jr. The Agency may change the TO Procurement Officer at any time by written notice.
   e) “TO Agreement” means this signed TO Agreement between the Department and TO Contractor.
   f) “TO Contractor” means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is ____________________________.
   g) “TO Manager” means Kevin Combs. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
   h) “TO Technical Proposal” means the TO Contractor’s technical response to the CATS+ TORFP dated date of TO Technical Proposal.
   i) “TO Financial Proposal” means the TO Contractor’s financial response to the CATS+ TORFP dated date of TO Financial Proposal.
   j) “TO Proposal” collectively refers to the TO Technical Proposal and TO Financial Proposal.

2. Scope of Work
   2.1 This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.

   2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 3 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:

   a) The TO Agreement,
   b) Exhibit A – CATS+ TORFP
   c) Exhibit B – TO Technical Proposal
   d) Exhibit C – TO Financial Proposal
2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this Section. Except as otherwise provided in this TO Agreement, if any change under this Section causes an increase or decrease in the TO Contractor's cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this Section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this Section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this Section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of approximately four (4) years, four (4) months commencing on the date the TO Agreement is fully executed and terminating on June 30, 2021. Month Day, Year.

4. Consideration and Payment

4.1 The consideration to be paid the TO Contractor shall not exceed $___________. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor’s risk of non-payment.

4.2 Payments to the TO Contractor shall be made as outlined Section 3 of the CATS+ TORFP, but no later than thirty (30) days after the Agency’s receipt of a proper invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.

4.3 Each invoice for services rendered must include the TO Contractor’s Federal Tax Identification Number which is _____________. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.

4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.
IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth.

TO Contractor Name

By: Type or Print TO Contractor POC Date

Witness: __________________________

STATE OF MARYLAND, DPSCS

By: Arthur Petersen TO Procurement Officer Date

Witness: __________________________
ATTACHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

A) "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.

B) "Person" has the meaning stated in COMAR 21.01.02.01B(64) and includes a bidder, offeror, contractor, consultant, or subcontractor or sub-consultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.

C) The bidder or offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.

D) The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):

E) The bidder or offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY THAT THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF.

Date: ______________________  By: ______________________

(Authorized Representative and Affiant)
ATTACHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY

(INSTRUCTIONS)

1) For this TORFP,

   a) Master Contractors shall comply with all personnel requirements defined under the Master Contract RFP 060B2490023.

   b) Master Contractors shall propose the CATS+ Labor Category that best fits each proposed resource. A Master Contractor may only propose against labor categories in the Master Contractor’s CATS+ Master Contract Financial Proposal.

   c) A Master Contractor’s entire TO Technical Proposal will be deemed not susceptible for award if any of the following occurs:

      i) Failure to follow these instructions.

      ii) Failure to propose a resource for each job title or labor category identified in the TORFP as a required submission.

      iii) Failure of any proposed resource to meet minimum requirements as listed in this TORFP and in the CATS+ Master Contract.

   d) Placing content on the Minimum Qualifications Summary that is not also on the Personnel Resume Form. The function of the Minimum Qualifications Summary is to aid the agency to make a minimum qualification determination. Information on the Minimum Qualification Summary must correspond with information on the Personnel Resume form and shall not contain additional content not found on the other form.

   d) Complete and sign the Minimum Qualifications Summary (Attachment 5A) and the Personnel Resume Form (Attachment 5B) for each resource proposed. Alternate resume formats are not allowed.

      i) The Minimum Qualifications Summary demonstrates the proposed resource meets minimum qualifications for the labor category, as defined in the CATS+ Master Contract TORFP Section 2.10, and any additional minimum requirements stated in this TORFP. For each minimum qualification, indicate the location on the Personnel Resume Form (5B) demonstrating meeting this requirement.

      Only include the experience relevant to meeting a particular minimum qualification. Every skill must be linked to specific work experience and/or education. The Minimum Qualification Summary shall not contain content that cannot be correlated to the Personnel Resume form.

      Every experience listed on the Minimum Qualifications Resume Summary must be explicitly listed with start and stop dates. Where there is a time requirement such as three months’ experience, you must provide the dates from and to showing an amount of time that equals or exceeds the mandatory time requirement; in this case, three months. Note: Overlapping time periods shall only count once against a specific minimum qualification (i.e., a minimum qualification may not be met by listing two examples occurring during the same time period).
ii) The **Personnel Resume Form** provides resumes in a standard format. Additional information may be attached to each Personnel Resume Summary if it aids a full and complete understanding of the individual proposed.
ATTACHMENT 5 5A – MINIMUM QUALIFICATIONS SUMMARY
CATS+ TORFP # Q00B740048

All content on this form must also be on the Personnel Resume Form. ONLY include information on this summary that supports meeting a minimum qualification.

<table>
<thead>
<tr>
<th>LABOR CATEGORY TITLE – (INSERT CATS+ LABOR CATEGORY NAME)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proposed Individual’s Name and Company/Sub-Contractor:</td>
</tr>
<tr>
<td>List how the proposed individual meets each requirement by</td>
</tr>
<tr>
<td>including a reference to relevant entries in Form 5B</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Education:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the education description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
</tr>
<tr>
<td>(Identify school or institution Name; Address; Degree obtained and dates attended.)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Generalized Experience:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the generalized experience description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
</tr>
<tr>
<td>(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor Category requirements for Generalized Experience.)</td>
</tr>
<tr>
<td>FROM TO Job Title and Company</td>
</tr>
<tr>
<td>Match to Form 5B: &lt;insert cross-reference(s) to the full description on Form 5B&gt;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Specialized Experience:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insert the specialized experience description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category</td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
</tr>
<tr>
<td>(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor Category requirements for Specialized Experience.)</td>
</tr>
<tr>
<td>FROM TO Job Title and Company</td>
</tr>
<tr>
<td>Match to Form 5B: &lt;insert cross-reference to the full description on Form 5B&gt;</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TORFP Additional Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum qualifications and required certifications as defined in Section 2.1 of this TORFP.</td>
</tr>
<tr>
<td>Provide dates in the format of MM/YY to MM/YY</td>
</tr>
</tbody>
</table>

The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

Master Contractor Representative:

Signature Date

Proposed Individual:

Signature Date

State of Maryland- Department of Public Safety and Correctional Services
ATTACHMENT 5  
5B – PERSONNEL RESUME FORM

CATS+ TORFP # Q00B740048

Instructions: Submit one resume form for each resource proposed. Do not submit other resume formats. Fill out each box as instructed. Failure to follow the instructions on the instructions page and in TORFP may result in the TO Proposal being considered not susceptible for award.

Resource Name: <insert Resource Name>

Master Contractor: <insert Master Contractor name>  Sub-Contractor (if applicable):

Proposed CATS+ Labor Category: <proposed by Master Contractor>

Job Title (As listed in TORFP): <as described in this TORFP>

Education / Training (start with most recent degree / certificate)

<table>
<thead>
<tr>
<th>Institution Name / City / State</th>
<th>Degree / Certification</th>
<th>Year Completed</th>
<th>Field Of Study</th>
</tr>
</thead>
<tbody>
<tr>
<td>&lt;add lines as needed&gt;</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Relevant Work Experience*

Describe work experience relevant to the Duties / Responsibilities and Minimum Qualifications described in Section 3 of the TORFP. Start with the most recent experience first; do not include experience not relevant to the scope of this TORFP; use Employment History below for full employment history. Enter dates as MM/YY – MM/YY. Add lines as needed.

<table>
<thead>
<tr>
<th>[Organization]</th>
<th>Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)</th>
</tr>
</thead>
<tbody>
<tr>
<td>[Title / Role]</td>
<td></td>
</tr>
<tr>
<td>[Period of Employment / Work (MM/YY – MM/YY)]</td>
<td></td>
</tr>
<tr>
<td>[Location]</td>
<td></td>
</tr>
<tr>
<td>[Contact Person (Optional if current employer)]</td>
<td></td>
</tr>
<tr>
<td>[Technologies Used]</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>[Organization]</th>
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</tr>
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<tbody>
<tr>
<td>[Title / Role]</td>
<td></td>
</tr>
<tr>
<td>[Period of Employment / Work MM/YY – MM/YY]</td>
<td></td>
</tr>
<tr>
<td>[Location]</td>
<td></td>
</tr>
<tr>
<td>[Contact Person]</td>
<td></td>
</tr>
<tr>
<td>[Technologies Used]</td>
<td></td>
</tr>
</tbody>
</table>

*Fill out each box. Do not enter “see resume” as a response.

A) References for Proposed Resource (if requested in the TORFP)

List persons the State may contact as employment references. Add lines as needed.

<table>
<thead>
<tr>
<th>Reference Number:</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date From:</td>
<td>&lt;mm/yy&gt;</td>
</tr>
<tr>
<td>Date To:</td>
<td>&lt;mm/yy&gt;</td>
</tr>
<tr>
<td>Organization Name:</td>
<td>&lt;insert organization name&gt;</td>
</tr>
</tbody>
</table>

State of Maryland- Department of Public Safety and Correctional Services
The information provided on this form for this labor class is true and correct to the best of my knowledge (Signatures must be included):

**Master Contractor Representative:**

__Signature__  
Date

**Proposed Individual:**

__Signature__  
Date

*Instruction: Sign each form.*
ATTACHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONS

Department of Public Safety and Correctional Services (DPSCS)
Information Technology and Communications Division (ITCD)
6776 Reisterstown Road, Room 200
Baltimore, MD 21215

***********************

From points North of Baltimore: Take I-95 S to Take I-695 W (Towson) exit on right. Take Exit 20 (MD-140, Reisterstown Rd, Pikesville, Garrison) on right. Take MD-140 S (Pikesville) ramp on left. Continue onto MD-140 E (Reisterstown Rd) for 2.3 miles. Make a left at Brookhill Road (light after Exxon Gas Station). Make a right into the Plaza. Make the first left to enter through the South Tower. Continue around to the rear of the Plaza to enter through the North Tower.

From points South Baltimore: MD-295 N or I-95 N towards Baltimore. Take I-695 N (Towson) exit on right. Take Exit 18A (MD-26 E, Liberty Rd, Lochearn) on right. Bear right onto MD-26 E (Liberty Rd). Travel 1.2 miles. Turn left onto Patterson Avenue. After you cross Wabash and the railroad tracks, the Plaza will be on your left. Make a left at the light to enter the rear of the Plaza. Proceed to the end of the strip. The North Tower entrance is just past the Social Security Administration.

From points East of Baltimore: Take US-50 W (I-97 N, Washington, Baltimore) ramp on right. Take Exit 21 (I-97 N, Baltimore) on right. Take Exit 17A (I-695 W, Baltimore, Towson) on right. Take Exit 18A (MD-26 E, Liberty Rd, Lochearn) on right. Bear right onto MD-26 E (Liberty Rd). Travel 1.2 miles. Turn left onto Patterson Avenue. After you cross Wabash and the railroad tracks, the Plaza will be on your left. Make a left at the light to enter the rear of the Plaza. Proceed to the end of the strip. The North Tower entrance is just past the Social Security Administration.

From points West of Baltimore: Take I-70 East to Exit 91B-A (I-695, I-95 N, I-95 S, New York, Towson, Baltimore, Glen Burnie) on right. Take I-695 N (Baltimore Beltway Inner Loop) ramp. Take Exit 18A (MD-26 E, Liberty Rd, Lochearn) on right. Bear right onto MD-26 E (Liberty Rd). Travel 1.2 miles. Turn left onto Patterson Avenue. After you cross Wabash and the railroad tracks, the Plaza will be on your left. Make a left at the light to enter the rear of the Plaza. Proceed to the end of the strip. The North Tower entrance is just past the Social Security Administration.
PARKING: The Department is located at the Reisterstown Road Plaza Office Center. Ample parking is available. There are two (2) entrances to the Reisterstown Plaza Office Center (RPOC) (You cannot enter through the Mall/Plaza). If you park near the South Tower, take the elevator to the second floor. Room 200 is halfway down the hall on your left. If you park near the North Tower (CJIS Storefront), go down the hall, past the CJIS Storefront to the elevators. Take the elevator to the second floor, walk to the hall, turn right, and make a left by the vending machines. Room 200 is halfway down the hall on your right.
ATTACHMENT 7 NOTICE TO PROCEED (SAMPLE)

Month Day, Year

TO Contractor Name
TO Contractor Mailing Address

Re: CATS+ Solicitation Number (TORFP #): Q00B740048

Dear TO Contractor Contact:

This letter is your official Notice to Proceed as of Month Day, Year, for the above-referenced Task Order Agreement. Mr. / Ms. _______________ of Department of Public Safety and Correctional Services (Agency Name) will serve as the TO Manager and your contact person on this Task Order. He / She can be reached at telephone _____________.

Enclosed is an original, fully executed Task Order Agreement and purchase order.

Sincerely,

Arthur E. Petersen, Jr.
Task Order Procurement Officer

Enclosures (2)

cc: Kevin Combs, TO Manager
Procurement Liaison Office, Department of Information Technology
Project Oversight Office, Department of Information Technology
ATTACHMENT 8 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM

Agency Name: Department of Public Safety and Correctional Services
Solicitation Title: ITCD Staffing
TO Manager: Kevin Combs, 410-585-3102

To: TO Contractor Name
The following deliverable, as required by Solicitation Number (TORFP #): Q00B740048 has been received and reviewed in accordance with the TORFP.

Title of deliverable: ____________________________________________________________
TORFP Contract Reference Number: Section # __________
Deliverable Reference ID # _________________________
This deliverable:

☐ Is accepted as delivered.

☐ Is rejected for the reason(s) indicated below.

REASON(S) FOR REJECTING DELIVERABLE:

OTHER COMMENTS:

__________________________________  _________________________________
TO Manager Signature      Date Signed
ATTACHMENT 9 NON-DISCLOSURE AGREEMENT (OFFEROR)

This Non-Disclosure Agreement (the “Agreement”) is made this ___ day of _________ 20__, by and between ________________ (hereinafter referred to as "the OFFEROR") and the State of Maryland (hereinafter referred to as "the State").

OFFEROR warrants and represents that it intends to submit a TO Proposal in response to CATS+ TORFP # Q00B740048 for ITCD Staffing. In order for the OFFEROR to submit a TO Proposal, it will be necessary for the State to provide the OFFEROR with access to certain confidential information including, but not limited to _____________________. All such information provided by the State shall be considered Confidential Information regardless of the form, format, or media upon which or in which such information is contained or provided, regardless of whether it is oral, written, electronic, or any other form, and regardless of whether the information is marked as “Confidential Information”. As a condition for its receipt and access to the Confidential Information described above, the OFFEROR agrees as follows:

1. OFFEROR will not copy, disclose, publish, release, transfer, disseminate or use for any purpose in any form any Confidential Information received, except in connection with the preparation of its TO Proposal.

2. Each employee or agent of the OFFEROR who receives or has access to the Confidential Information shall execute a copy of this Agreement and the OFFEROR shall provide originals of such executed Agreements to the State. Each employee or agent of the OFFEROR who signs this Agreement shall be subject to the same terms, conditions, requirements and liabilities set forth herein that are applicable to the OFFEROR.

3. OFFEROR shall return the Confidential Information to the State within five business days of the State’s Notice of recommended award. If the OFFEROR does not submit a Proposal, the OFFEROR shall return the Confidential Information to Arthur E. Petersen, Jr. the Department on or before the due date for Proposals.

4. OFFEROR acknowledges that the disclosure of the Confidential Information may cause irreparable harm to the State and agrees that the State may obtain an injunction to prevent the disclosure, copying, or other impermissible use of the Confidential Information. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages for the OFFEROR’S failure to comply with the requirements of this Agreement. The OFFEROR consents to personal jurisdiction in the Maryland State Courts.

5. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the OFFEROR or any employee or agent of the OFFEROR to comply with the requirements of this Agreement, OFFEROR and such employees and agents of OFFEROR shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

6. This Agreement shall be governed by the laws of the State of Maryland.

7. OFFEROR acknowledges that pursuant to Section 11-205.1 of the State Finance and Procurement Article of the Annotated Code of Maryland, a person may not willfully make a false or fraudulent statement or representation of a material fact in connection with a procurement contract. Persons making such statements are guilty of a felony and on conviction subject to a fine of not more than $20,000 and/or imprisonment not exceeding 5 years or both. OFFEROR further acknowledges that this Agreement is a statement made in connection with a procurement contract.

8. The individual signing below warrants and represents that they are fully authorized to bind the OFFEROR to the terms and conditions specified in this Agreement. If signed below by an individual employee or agent of the OFFEROR under Section 2 of this Agreement, such individual acknowledges that a failure to comply with the requirements specified in this Agreement may result in personal liability.

OFFEROR: ___________________________ BY: _______________________________
NAME: _____________________________ TITLE: _______________________________
ADDRESS:_______________________________________________________________________
ATTACHMENT 10 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEMENT ("Agreement") is made as of this ___ day of ______________, 20__, by and between the State of Maryland ("the State"), acting by and through its Department of Public Safety and Correctional Services,(DPSCS), (the “Department”), and ____________________ ("TO Contractor"), a corporation with its principal business office located at _________________________________ and its principal office in Maryland located at ______________.

RECITALS

WHEREAS, the TO Contractor has been awarded a Task Order Agreement (the “TO Agreement”) for ITCD Staffing TORFP No. Q00B740048 dated ______________, (the “TORFP”) issued under the Consulting and Technical Services procurement issued by the Department, Project Number 060B2490023; and

WHEREAS, in order for the TO Contractor to perform the work required under the TO Agreement, it will be necessary for the State to provide the TO Contractor and the TO Contractor’s employees and agents (collectively the “TO Contractor’s Personnel”) with access to certain confidential information regarding ________________________________ (the “Confidential Information”).

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

1. Regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such, Confidential Information means (1) any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement and (2) any and all personally identifiable information (PII) (including but not limited to personal information as defined in Md. Ann. Code, State Govt. § 10-1301(c)) and protected health information (PHI) that is provided by a person or entity to the TO Contractor in connection with this TO Agreement. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.

2. TO Contractor shall not, without the State’s prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor’s Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor’s Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.

3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor’s performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.

4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.

5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor’s Personnel or the TO Contractor’s former
Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).

6. TO Contractor shall, at its own expense, return to the Department, all Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.

7. A breach of this Agreement by the TO Contractor or by the TO Contractor’s Personnel shall constitute a breach of the Master Contract Agreement between the TO Contractor and the State.

8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor’s Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State’s rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor’s Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys’ fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor’s Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.

9. TO Contractor and each of the TO Contractor’s Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.

10. The parties further agree that:
   a) This Agreement shall be governed by the laws of the State of Maryland;
   b) The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;
   c) The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;
   d) The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;
   e) Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and
   f) The Recitals are not merely prefatory but are an integral part hereof.

TO Contractor/TO Contractor’s Personnel:               DPSCS:

Name:__________________________           Name: _____________________________
Title:___________________________  Title:_______________________________
Date: ___________________________  Date: ______________________________
## EXHIBIT A – FOR THE NONDISCLOSURE AGREEMENT (TO CONTRACTOR)

TO CONTRACTOR’S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE CONFIDENTIAL INFORMATION

<table>
<thead>
<tr>
<th>Printed Name and Address of Employee or Agent</th>
<th>Signature</th>
<th>Date</th>
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ATTACHMENT 11 TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ Master Contract. Requirements for TO management can be found in the CATS+ Master Contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the Checklist Due Date below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to contractoversight.doit@maryland.gov with the TO number in the subject line.

<table>
<thead>
<tr>
<th>Master Contractor:</th>
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<tbody>
<tr>
<td>Master Contractor Contact / Phone:</td>
<td></td>
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<tr>
<td>Procuring State Agency Name:</td>
<td></td>
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<tr>
<td>TO Title:</td>
<td></td>
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<tr>
<td>TO Number:</td>
<td></td>
</tr>
<tr>
<td>TO Type (Fixed Price, T&amp;M, or Both):</td>
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<tr>
<td>Checklist Issue Date:</td>
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<td>Checklist Due Date:</td>
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Section 1 – Task Orders with Invoices Linked to Deliverables

A) Was the original TORFP (Task Order Request for Proposals) structured to link invoice payments to distinct deliverables with specific acceptance criteria?  
   Yes ☐ No ☐ (If no, skip to Section 2.)

B) Do TO invoices match corresponding deliverable prices shown in the accepted Financial Proposal?  
   Yes ☐ No ☐ (If no, explain why)

C) Is the deliverable acceptance process being adhered to as defined in the TORFP?  
   Yes ☐ No ☐ (If no, explain why)

Section 2 – Task Orders with Invoices Linked to Time, Labor Rates and Materials

A) If the TO involves material costs, are material costs passed to the agency without markup by the Master Contractor?  
   Yes ☐ No ☐ (If no, explain why)

B) Are labor rates the same or less than the rates proposed in the accepted Financial Proposal?  
   Yes ☐ No ☐ (If no, explain why)

C) Is the Master Contractor providing timesheets or other appropriate documentation to support invoices?  
   Yes ☐ No ☐ (If no, explain why)

Section 3 – Substitution of Personnel

A) Has there been any substitution of personnel?  
   Yes ☐ No ☐ (If no, skip to Section 4.)

B) Did the Master Contractor request each personnel substitution in writing?  
   Yes ☐ No ☐ (If no, explain why)
C) Does each accepted substitution possess equivalent or better education, experience and qualifications than incumbent personnel?
Yes ☐ No ☐ (If no, explain why)

Was the substitute approved by the agency in writing?
Yes ☐ No ☐ (If no, explain why)

### Section 4 – MBE Participation

A) What is the MBE goal as a percentage of the TO value?  % (If there is no MBE goal, skip to Section 5)

B) Are MBE reports 2-4A, 2-4B, and 2-5 submitted monthly?
Yes ☐ No ☐ (If no, explain why)

C) What is the actual MBE percentage to date? (divide the dollar amount paid to date to the MBE by the total amount paid to date on the TO)  %
(Example - $3,000 was paid to date to the MBE subcontractor; $10,000 was paid to date on the TO; the MBE percentage is 30% \( \frac{3,000}{10,000} = 0.30 \))

Is this consistent with the planned MBE percentage at this stage of the project?
Yes ☐ No ☐ (If no, explain why)

Has the Master Contractor expressed difficulty with meeting the MBE goal?
Yes ☐ No ☐
(If yes, explain the circumstances and any planned corrective actions)

### Section 5 – TO Change Management

A) Is there a written change management procedure applicable to this TO?
Yes ☐ No ☐ (If no, explain why)

B) Does the change management procedure include the following?

- Yes ☐ No ☐ Sections for change description, justification, and sign-off
- Yes ☐ No ☐ Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements)
- Yes ☐ No ☐ A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team)

C) Have any change orders been executed?
Yes ☐ No ☐
(If yes, explain expected or actual impact on TO cost, scope, schedule, risk and quality)

D) Is the change management procedure being followed?
Yes ☐ No ☐ (If no, explain why)

SUBMIT AS INSTRUCTED IN TORFP.
ATTACHMENT 12 LIVING WAGE AFFIDAVIT OF AGREEMENT

Contract No. _____________________________________________________________

Name of Contractor _______________________________________________________

Address __________________________________________________________________

City_________________________________ State________ Zip Code_______________

If the Contract is Exempt from the Living Wage Law
The Undersigned, being an authorized representative of the above named Contractor, hereby affirms that the Contract is exempt from Maryland’s Living Wage Law for the following reasons: (check all that apply)

__ Bidder/Offeror is a nonprofit organization
__ Bidder/Offeror is a public service company
__ Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than $500,000
__ Bidder/Offeror employs more than 10 employees and the proposed contract value is less than $100,000

If the Contract is a Living Wage Contract
A. The Undersigned, being an authorized representative of the above named Contractor, hereby affirms our commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry with regard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are subject to living wage at least the living wage rate in effect at the time service is provided for hours spent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay the required living wage rate to their covered employees who are subject to the living wage for hours spent on a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors comply with, the rate requirements during the initial term of the contract and all subsequent renewal periods, including any increases in the wage rate established by the Commissioner of Labor and Industry, automatically upon the effective date of the revised wage rate.

B. ____________________ (initial here if applicable) The Bidder/Offeror affirms it has no covered employees for the following reasons (check all that apply):

__ All employee(s) proposed to work on the State contract will spend less than one-half of the employee’s time during every work week on the State contract;
__ All employee(s) proposed to work on the State contract will be 17 years of age or younger during the duration of the State contract; or
__ All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks on the State contract.

The Commissioner of Labor and Industry reserves the right to request payroll records and other data that the Commissioner deems sufficient to confirm these affirmations at any time.

Name of Authorized Representative: ____________________________________________

Signature of Authorized Representative __________________________________________

Date: _____________ Title: _____________________________________________________

Witness Name (Typed or Printed): _____________________________________________

Witness Signature and Date: ___________________________________________________
ATTACHMENT 13 MERCURY AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 14 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPATION (VSBE) FOR STATE OF MARYLAND

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.
ATTACHMENT 15 CERTIFICATION REGARDING INVESTMENTS IN IRAN


List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. “Engaging in investment activities in Iran” means:

A. Providing goods or services of at least $20 million in the energy sector of Iran; or
B. For financial institutions, extending credit of at least $20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities in Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and to contract renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705:

(i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and
(ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative: ________________________________________________
Signature of Authorized Representative: _____________________________________________
Date: __________________ Title: _____________________________________________________
Witness Name (Typed or Printed): _________________________________________________
Witness Signature and Date: _______________________________________________________

State of Maryland- Department of Public Safety and Correctional Services 95
**ATTACHMENT 16 SAMPLE WORK ORDER**

<table>
<thead>
<tr>
<th>WORK ORDER</th>
<th>Work Order #</th>
<th>Contract #</th>
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<tbody>
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<td>Q00B7400048</td>
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This Work Order is issued under the provisions of the Task Order. The services authorized are within the scope of services set forth in the *Purpose* of the Work Order.

**Purpose**

**Statement of Work**

*Requirements (Uniquely number each requirement):*

**Deliverable(s), Acceptance Criteria and Due Date(s) (Uniquely number each Deliverable):**

Deliverables are subject to review and approval by the Department prior to payment.

*Include WBS, schedule and response to requirements.*

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
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<thead>
<tr>
<th>Cost</th>
<th>Description for Task / Deliverables</th>
<th>Quantity (if applicable)</th>
<th>Labor Hours (Hrs.)</th>
<th>Labor Rate</th>
<th>Estimate Total</th>
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<tr>
<td>1.</td>
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*Include WBS, schedule and response to requirements.*

*The Department shall pay an amount not to exceed* $.

**Contractor**

*(Signature) Contractor Authorized Representative (Date)*

**Agency Approval**

*(Signature) TO Manager (Date)*

<table>
<thead>
<tr>
<th>POC</th>
<th>(Print Name)</th>
<th>TO Manager</th>
<th>(Print Name)</th>
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<tbody>
<tr>
<td>Telephone No.</td>
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<td>Telephone No.</td>
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<tr>
<td>E-mail:</td>
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<td>E-mail:</td>
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</table>
ATTACHMENT 17 CRIMINAL BACKGROUND CHECK AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.