Consulting and Technical Services+ (CATS+) Task Order Request for Proposals (TORFP)

MHEC MICROSOFT SQL SERVER 2012 CONFIGURATION EXPANSION

CATS+ TORFP # R00B7400067



Maryland State Department of Education (MSDE)

Issue Date: June 16, 2017

KEY INFORMATION SUMMARY SHEET

This CATS+ TORFP is issued to obtain the services necessary to satisfy the requirements defined in Section 3 - Scope of Work. All CATS+ Master Contractors approved to perform work in the Functional Area under which this TORFP is released shall respond to this TORFP with either a Task Order (TO) Proposal to this TORFP or a Master Contractor Feedback form (See Section 4).

Solicitation Title:	MHEC Microsoft SQL Server 2012 Configuration Expansion	
Solicitation Number (TORFP #):	R00B7400067	
Functional Area:	Functional Area 5 – Software Engineering	
Issue Date:	06/20/2017	
Questions Due Date and Time:	07/10/2017 at 5:00 PM Local Time	
Closing Date and Time:	08/02/2017 at 2:00 PM Local Time	
TO Requesting Agency:	Maryland State Department of Education (MSDE)	
Send Proposals to:	June Dwyer june.dwyer@maryland.gov E-mail submission strongly preferred.	
Send Questions to (e-mail only)	june.dwyer@maryland.gov	
TO Procurement Officer:	June Dwyer Office Phone Number: 410-767-0116	
TO Manager:	Chandra Haislet Office Phone Number: 410-767-0025 e-mail address: chandra.haislet@maryland.gov	
TO Type:	Time and materials	
Period of Performance:	One (1) year base period and one (1) one-year option period	
MBE Goal:	15% overall with no sub goals.	
VSBE Goal:	0%	
Small Business Reserve (SBR):	No	
Primary Place of Performance:	Maryland Higher Education Commission (MHEC) 6 North Liberty Street Baltimore, MD 21201	
TO Pre-proposal Conference:	MSDE – Nancy Grasmick Education Building 200 West Baltimore Street- 8 th floor conference room 3 Baltimore, MD 21201 07/07/2017 at 10:00 AM Local Time See Attachment 6 for directions.	

TABLE OF CONTENTS

KEY I	NFORMATION SUMMARY SHEET	2
TABLE	E OF CONTENTS	3
SECTI	ON 1 - ADMINISTRATIVE INFORMATION	6
1.1	TORFP SUBJECT TO CATS+ MASTER CONTRACT	6
1.2	ROLES AND RESPONSIBILITIES	
1.3	TO AGREEMENT	
1.4	TO PROPOSAL SUBMISSIONS	7
1.5	ORAL PRESENTATIONS/INTERVIEWS	7
1.6	QUESTIONS	
1.7	TO PRE-PROPOSAL CONFERENCE	
1.8	CONFLICT OF INTEREST	8
1.9	LIMITATION OF LIABILITY	
1.10	CHANGE ORDERS	
1.11	TRAVEL REIMBURSEMENT	
1.12	MINORITY BUSINESS ENTERPRISE (MBE)	
1.13	VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE)	9
1.14	NON-DISCLOSURE AGREEMENT	
1.15	LIVING WAGE	
1.16	IRANIAN NON-INVESTMENT	
1.17	CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES	
1.18	MERCURY AND PRODUCTS THAT CONTAIN MERCURY	
1.19	PURCHASING AND RECYCLING ELECTRONIC PRODUCTS	
1.20	DEFINITIONS	10
SECTI	ON 2 - COMPANY AND PERSONNEL QUALIFICATIONS	15
2.1	MINIMUM QUALIFICATIONS	15
2.2	TO PERSONNEL PREFERRED EXPERIENCE AND CERTIFICATIONS	
SECTI	ON 3 - SCOPE OF WORK	16
3.1	PURPOSE	16
3.2	REQUESTING AGENCY BACKGROUND	16
3.3	PROJECT BACKGROUND	17
3.4	PROFESSIONAL DEVELOPMENT	18
3.5	REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES	18
3.6	REQUIREMENTS	
3.7	PERFORMANCE AND PERSONNEL	22
3.8	DELIVERABLES	
3.9	WORK ORDER PROCESS	
3.10	INVOICING	
3.11	RETAINAGE	
3.12	SOC 2 TYPE II AUDIT	30
3.13	INSURANCE	30

3.14 3.15	SECURITY REQUIREMENTS	
SECTIO	ON 4 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS	
4.1 4.2 4.3 4.4	REQUIRED RESPONSE	33
SECTIO	ON 5 - TASK ORDER AWARD PROCESS	37
5.1 5.2 5.3 5.4	OVERVIEW TO PROPOSAL EVALUATION CRITERIA SELECTION PROCEDURES COMMENCEMENT OF WORK UNDER A TO AGREEMENT CHMENT 1 PRICE SHEET	37 37 38
	CHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS	
PARTA ATTA SUPP ATTA ATTA ATTA ATTA ATTA ATTA ATTA A	CHMENT 2 -1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MITICIPATION SCHEDULE CHMENT 2 -1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MITICIPATION SCHEDULE CHMENT 2 -1B WAIVER GUIDANCE CHMENT 2 -1C MBE ATTACHMENT GOOD FAITH EFFORTS DOCUMENTATION OF WAIVER REQUEST CHMENT 2 -2 MBE ATTACHMENT OUTREACH EFFORTS COMPLIANCE STATION CHMENT 2 -3A MBE ATTACHMENT MBE SUBCONTRACTOR PROJECT FICIPATION CERTIFICATION CHMENT 2 -3B MBE ATTACHMENT CHMENT 2 -4A MBE PRIME CONTRACTOR PAID/UNPAID MBE INVOICE REPORT CHMENT 2 -4B MBE PRIME CONTRACTOR REPORT CHMENT 2 -5 SUBCONTRACTOR PAID/UNPAID MBE INVOICE REPORT CHMENT 3 TASK ORDER AGREEMENT	42 BE4447 N TO54 EMENT5961626364
	CHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE	69
	CHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY (SUCTIONS)	70
ATTA ATTA	CHMENT 5 5A – MINIMUM QUALIFICATIONS SUMMARY CHMENT 5 5B – PERSONNEL RESUME FORM	72 73
	CHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONSCHMENT 7 NOTICE TO PROCEED (SAMPLE)	
	CHMENT 7 NOTICE TO PROCEED (SAMPLE) CHMENT 8 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM	
	CHMENT 9 NON-DISCLOSURE AGREEMENT (OFFEROR)	
	CHMENT 10 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)	

ATTACHMENT 11 TO CONTRACTOR SELF-REPORTING CHECKLIST	82
ATTACHMENT 12 LIVING WAGE AFFIDAVIT OF AGREEMENT	84
ATTACHMENT 13 MERCURY AFFIDAVIT	85
ATTACHMENT 14 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPA FOR STATE OF MARYLAND	` ,
ATTACHMENT 15 CERTIFICATION REGARDING INVESTMENTS IN IRAN	87
ATTACHMENT 16 SAMPLE WORK ORDER	88
ATTACHMENT 17 CRIMINAL BACKGROUND CHECK AFFIDAVIT	89
ATTACHMENT 18 MHEC REPORTS TO BE REPLICATED IN SQL	90
ATTACHMENT 19 MHEC SAMPLE REPORT 1	92
ATTACHMENT 20 MHEC SAMPLE REPORT 2	107

SECTION 1 - ADMINISTRATIVE INFORMATION

1.1 TORFP SUBJECT TO CATS+ MASTER CONTRACT

In addition to the requirements of this TORFP, the Master Contractors are subject to all terms and conditions contained in the CATS+ RFP issued by the Maryland Department of Information Technology (DoIT) and subsequent Master Contract Project Number 060B2490023, including any amendments.

All times specified in this document are local time, defined as Eastern Standard Time or Eastern Daylight Time, whichever is in effect.

1.2 ROLES AND RESPONSIBILITIES

Personnel roles and responsibilities under the TO:

- A. <u>TO Procurement Officer</u> The TO Procurement Officer has the primary responsibility for the management of the TORFP process, for the resolution of TO Agreement scope issues, and for authorizing any changes to the TO Agreement.
- B. <u>TO Manager</u> The TO Manager has the primary responsibility for the management of the work performed under the TO Agreement, administrative functions, including issuing written directions, and for ensuring compliance with the terms and conditions of the CATS+ Master Contract. The TO Manager may designate one or more persons to act as his representative in connection with the foregoing activities.
 - The TO Manager will assign tasks to the personnel provided under this TORFP and will track and monitor the work being performed through the monthly accounting of hours deliverable for work types; actual work produced will be reconciled with the hours reported.
- C. <u>TO Contractor</u> The TO Contractor is the CATS+ Master Contractor awarded this TO. The TO Contractor shall provide human resources as necessary to perform the services described in this TORFP Scope of Work.
- D. <u>TO Contractor Manager</u> The TO Contractor Manager will serve as primary point of contact with the TO Manager to regularly discuss progress of tasks, upcoming tasking, historical performance, and resolution of any issues that may arise pertaining to the TO Contractor Personnel. The TO Contractor Manager will serve as liaison between the TO Manager and the senior TO Contractor management.
- E. <u>TO Contractor Personnel</u> Any official, employee, agent, Subcontractor, or Subcontractor agents of the TO Contractor who is involved with the TO over the course of the TO period of performance.
- F. <u>Key Personnel</u> A subset of TO Contractor Personnel whose departure during the performance period, will, in the State's opinion, have a substantial negative impact on TO performance. Key personnel proposed as part of the TO Proposal shall start as of TO Agreement issuance unless specified otherwise in this TORFP or the Offeror's TO Technical Proposal. Key Personnel may be identified after TO award.

1.3 TO AGREEMENT

Based upon an evaluation of TO Proposal responses, a Master Contractor will be selected to conduct the work defined in Section 3 - Scope of Work. A specific TO Agreement, Attachment 3, will then be entered into between the State and the selected Master Contractor, which will bind the selected Master Contractor (TO Contractor) to the contents of its TO Proposal, including the TO Financial Proposal.

1.4 TO PROPOSAL SUBMISSIONS

The TO Procurement Officer will not accept submissions after the date and exact time stated in the Key Information Summary Sheet above. The date and time of an e-mail TORFP submission is determined by the date and time of arrival of all required files in the TO Procurement Officer's e-mail inbox. In the case of a paper TO Proposal submission, Offerors shall take such steps necessary to ensure the delivery of the paper submission by the date and time specified in the Key Information Summary Sheet and as further described in Section 4.

Requests for extension of this date or time will not be granted. Except as provided in COMAR 21.05.03.02F, Proposals received by the TO Procurement Officer after the due date will not be considered.

1.5 ORAL PRESENTATIONS/INTERVIEWS

All Offerors and proposed TO Contractor Personnel will be required to make an oral presentation to State representatives in the form of <u>oral presentations with interviews during orals</u>. Significant representations made by a Master Contractor during the oral presentation shall be submitted in writing. All such representations will become part of the Master Contractor's proposal and are binding, if the TO is awarded to the Master Contractor. The TO Procurement Officer will notify Master Contractor of the time and place of oral presentations with interviews during orals.

Interviews, which are a type of oral presentation, will be performed by phone or in person for all Offerors meeting minimum qualifications. All candidates shall be interviewed in substantially the same manner. The Procurement Officer shall, for each round of interviews, determine whether phone or in-person interviews will be utilized.

1.6 QUESTIONS

All questions must be submitted via e-mail to the TO Procurement Officer no later than the date and time indicated in the Key Information Summary Sheet. Answers applicable to all Master Contractors will be distributed to all Master Contractors who are known to have received a copy of the TORFP.

The statements and interpretations contained in responses to any questions, whether responded to verbally or in writing, are not binding on the Department unless the TORFP is expressly amended. Nothing in any response to any questions is to be construed as agreement to or acceptance by the Department of any statement or interpretation on the part of the entity asking the question.

1.7 TO PRE-PROPOSAL CONFERENCE

A pre-proposal conference will be held at the time, date and location indicated on the Key Information Summary Sheet. Attendance at the pre-proposal conference is not mandatory, but all Master Contractors are encouraged to attend in order to facilitate better preparation of their proposals.

Seating at the pre-proposal conference will be limited to two (2) attendees per company. Attendees should bring a copy of the TORFP and a business card to help facilitate the sign-in process.

The pre-proposal conference will be summarized in writing. As promptly as is feasible subsequent to the pre-proposal conference, the attendance record and pre-proposal conference summary will be distributed via e-mail to all Master Contractors known to have received a copy of this TORFP.

In order to assure adequate seating and other accommodations at the pre-proposal conference, please email the TO Procurement Officer indicating your planned attendance no later than three (3) business days prior to the pre-proposal conference. In addition, if there is a need for sign language interpretation and/or other special accommodations due to a disability, please contact the TO Procurement Officer no later than five (5) business days prior to the pre-proposal conference. The TO Requesting Agency will make reasonable efforts to provide such special accommodation.

1.8 CONFLICT OF INTEREST

The TO Contractor shall provide IT technical and/or consulting services for State agencies or component programs with those agencies, and shall do so impartially and without any conflicts of interest. Each Offeror shall complete and include with its TO Proposal a Conflict of Interest Affidavit and Disclosure in the form included as Attachment 4 of this TORFP. If the TO Procurement Officer makes a determination that facts or circumstances exist that give rise to or could in the future give rise to a conflict of interest within the meaning of COMAR 21.05.08.08A, the TO Procurement Officer may reject an Offeror's TO Proposal under COMAR 21.06.02.03B.

Master Contractors should be aware that the State Ethics Law, Md. Code Ann., General Provisions Article, Title 5, might limit the selected Master Contractor's ability to participate in future related procurements, depending upon specific circumstances.

By submitting a Conflict of Interest Affidavit and Disclosure, the Offeror shall be construed as certifying all personnel and subcontractors are also without a conflict of interest as defined in COMAR 21.05.08.08A.

1.9 LIMITATION OF LIABILITY

The TO Contractor's liability is limited in accordance with Section 27 of the CATS+ Master Contract. TO Contractor's liability under Section 27(c) of the CATS+ Master Contract for this TORFP is limited to one (1) times the total TO Agreement amount.

1.10 CHANGE ORDERS

If the TO Contractor is required to perform work beyond the scope of Section 3 of this TORFP, or there is a work reduction due to unforeseen scope changes, a TO Change Order is required. The TO Contractor and TO Manager shall negotiate a mutually acceptable price modification based on the TO Contractor's proposed rates in the Master Contract and scope of the work change. No scope of work changes shall be performed until a change order is approved by DoIT and executed by the TO Procurement Officer.

1.11 TRAVEL REIMBURSEMENT

Expenses for travel and other costs shall not be reimbursed.

1.12 MINORITY BUSINESS ENTERPRISE (MBE)

This TORFP has MBE goals and sub-goals as stated in the Key Information Summary Sheet above.

A Master Contractor that responds to this TORFP shall complete, sign, and submit all required MBE documentation at the time of TO Proposal submission (See Attachment 2 Minority Business Enterprise

Forms and Section 4 TO Proposal Format and Submission Requirements). Failure of the Master Contractor to complete, sign, and submit all required MBE documentation at the time of TO Proposal submission will result in the State's rejection of the Master Contractor's TO Proposal.

In 2014, Maryland adopted new regulations as part of its Minority Business Enterprise (MBE) program concerning MBE primes. Those new regulations, which became effective June 9, 2014 and are being applied to this task order, provide that when a certified MBE firm participates as a prime contractor on a contract, an agency may count the distinct, clearly defined portion of the work of the contract that the certified MBE firm performs with its own forces toward fulfilling up to fifty-percent (50%) of the MBE participation goal (overall) and up to one hundred percent (100%) of not more than one of the MBE participation subgoals, if any, established for the contract. Please see the attached MBE forms and instructions.

1.12.1 MBE PARTICIPATION REPORTS

MSDE will monitor both the TO Contractor's efforts to achieve the MBE participation goal and compliance with reporting requirements.

- A) Monthly reporting of MBE participation is required in accordance with the terms and conditions of the CATS+ Master Contract by the 15th day of each month.
- B) The TO Contractor shall provide a completed MBE Prime Contractor Paid/Unpaid MBE Invoice Report (Attachment 2-4A) and, if applicable, MBE Prime Contractor Report (Attachment 2-4B) to the TO Requesting Agency at the same time the invoice copy is sent.
- C) The TO Contractor shall ensure that each MBE subcontractor provides a completed Subcontractor Paid/Unpaid MBE Invoice Report (Attachment 2-5).
- D) Subcontractor reporting shall be sent directly from the subcontractor to the TO Requesting Agency. The TO Contractor shall e-mail all completed forms, copies of invoices and checks paid to the MBE directly to the TO Manager.

1.13 VETERAN OWNED SMALL BUSINESS ENTERPRISE (VSBE)

This TORFP has a VSBE goal of 0% as stated in the Key Information Summary Sheet above.

1.14 NON-DISCLOSURE AGREEMENT

1.14.1 NON-DISCLOSURE AGREEMENT (OFFEROR)

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.14.2 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

Certain system documentation may be required by the TO in order to fulfill the requirements of the TO Agreement. The TO Contractor and TO Contractor Personnel who review such documents will be required to sign a Non-Disclosure Agreement (TO Contractor) in the form of Attachment 10.

1.15 LIVING WAGE

The Master Contractor shall abide by the Living Wage requirements under Title 18, State Finance and Procurement Article, Annotated Code of Maryland and the regulations proposed by the Commissioner of Labor and Industry.

All TO Proposals shall be accompanied by a completed Living Wage Affidavit of Agreement, Attachment 12 of this TORFP.

1.16 IRANIAN NON-INVESTMENT

All TO Proposals shall be accompanied by a completed Certification Regarding Investments in Iran, Attachment 15 of this TORFP.

1.17 CONTRACT MANAGEMENT OVERSIGHT ACTIVITIES

DoIT is responsible for contract management oversight on the CATS+ Master Contract. As part of that oversight, DoIT has implemented a process for self-reporting contract management activities of TOs under CATS+. This process typically applies to active TOs for operations and maintenance services valued at \$1 million or greater, but all CATS+ TOs are subject to review.

Attachment 11 is a sample of the TO Contractor Self-Reporting Checklist. DoIT may send initial checklists out to applicable/selected TO Contractors approximately three months after the award date for a TO. The TO Contractor shall complete and return the checklist as instructed on the form. Subsequently, at six month intervals from the due date on the initial checklist, the TO Contractor shall update and resend the checklist to DoIT.

1.18 MERCURY AND PRODUCTS THAT CONTAIN MERCURY

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.19 PURCHASING AND RECYCLING ELECTRONIC PRODUCTS

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

1.20 DEFINITIONS

Business Day	Monday through Friday (excluding State holidays)
Division of Curriculum, Assessment and Accountability (DCAA)	The branch within MSDE that manages and oversees curriculum, assessment and accountability in the state of Maryland public secondary schools.
Handle	(As relates to data) Collect, store, transmit, have access to data
Information System	A discrete set of information resources organized for the collection, processing, maintenance, use, sharing, dissemination, or disposition of information
Information Technology (IT)	All electronic information-processing hardware and software, including: (a) maintenance; (b) telecommunications; and (c) associated consulting services
IHE	Institution of Higher Education
Local Time	Time in the Eastern Time zone as observed by the State of Maryland. Unless otherwise specified, all stated times shall be Local Time, even if not expressly designated as such
Maryland Higher Education Commission (MHEC)	The Agency requiring this TOFRP staffing and deliverables
Maryland State Department of Education (MSDE)	The Agency releasing this TORFP

Normal State Business Hours	Normal State business hours are 8:00 a.m. – 5:00 p.m. Monday through Friday except State Holidays, which can be found at: www.dbm.maryland.gov – keyword: State Holidays	
Notice to Proceed (NTP)	A written notice from the TO Procurement Officer that work on the Task Order, project or Work Order shall begin on a specified date. Additional NTPs may be issued by either the TO Procurement Officer or the TO Manager regarding the start date for any service included within this solicitation with a delayed or non-specified implementation date.	
NTP Date	The date specified in an NTP for work on the Task Order, project or Work Order to begin	
Offeror	A Master Contractor that submits a proposal in response to this TORFP	
Personally Identifiable Information (PII)	Any information about an individual maintained by the State, including (1) any information that can be used to distinguish or trace an individual's identity, such as name, social security number, date and place of birth, mother's maiden name, or biometric records; and (2) any other information that is linked or linkable to an individual, such as medical, educational, financial, and employment information	
Project Management Body of Knowledge (PMBOK)	A set of standard terminology and guidelines for project management	
Protected Health Information (PHI)	Information that relates to the past, present, or future physical or mental health or condition of an individual; the provision of health care to an individual; or the past, present, or future payment for the provision of health care to an individual; and (i) that identifies the individual; or (ii) with respect to which there is a reasonable basis to believe the information can be used to identify the individual.	
Security Incident	A violation or imminent threat of violation of computer security policies, Security Measures, acceptable use policies, or standard security practices. "Imminent threat of violation" is a situation in which the organization has a factual basis for believing that a specific incident is about to occur.	
Security or Security Measures	The technology, policy and procedures that a) protect and b) control access to networks, systems, and data	

Sensitive Data	Means PII; PHI; information about an individual that (1) can be used to distinguish or trace an individual's identity, such as name, social security number, date and place of birth, mother's maiden name, or biometric records; (2) is linked or linkable to an individual, such as medical, educational, financial, and employment information; or other proprietary or confidential data as defined by the State, including but not limited to "personal information" under Md. Code Ann., Commercial Law § 14-3501(d) and Md. Code Ann., St. Fin. & Proc. § 10-1301(c).
Service Level Agreement (SLA)	Measurable levels governing TO Contractor performance and establishing associated liquidated damages for failure to meet those performance standards
SLA Activation Date	The date on which SLA charges commence under this Task Order, which may include, but not be limited to, the date of (a) completion of Transition In, (b) a delivery, or (c) releases of work.
State Longitudinal Data System (SLDS)	System designed to help districts, schools, and teachers make informed, data-driven decisions to improve student learning.
State	The State of Maryland
Subcontractor	An agent, service provider, supplier, or vendor selected by the TO Contractor to provide subcontracted services or products under the direction of the TO Contractor or other Subcontractors, and including any direct or indirect Subcontractors of a Subcontractor. Subcontractors are subject to the same terms and conditions as the TO Contractor.
System	All services and activities necessary to fully support the Maryland State Longitudinal Data Systems (SLDS) program as an Information System, described as services and/or products in this TORFP, to include non-technical items and other manual processes. This definition of System includes all System Source Materials developed as a result of this Task Order. All Upgrades and regulatory updates shall be provided at no
	additional cost to the State.
System Availability	The period of time the System will work as required including non-operational periods associated with reliability, maintenance, and logistics.

System Source Materials	Those materials necessary to wholly reproduce and fully operate the most current version of the System in a manner equivalent to the original System including, but not limited to:		
	a) The executable instructions in their high level, human readable form and a version that is in turn interpreted, parsed and or compiled to be executed as part of the computing system ("source code"). This includes source code created by the Contractor or Subcontractor(s) and source code that is leveraged or extended by the Contractor for use in the project.		
	b) All associated rules, reports, forms, templates, scripts, data dictionaries and database functionality.		
	c) All associated configuration file details needed to duplicate the run time environment as deployed in the current deployed version of the system.		
	d) All associated design details, flow charts, algorithms, processes, formulas, pseudo-code, procedures, instructions, help files, programmer's notes and other documentation.		
	e) A complete list of third party, open source, or commercial software components and detailed configuration notes for each component necessary to reproduce the system (e.g., operating system, relational database, and rules engine software).		
	f) All associated user instructions and/or training materials for business users and technical staff		
Task Order (TO)	The scope of work described in this TORFP		
Task Order Agreement	The contract awarded to the successful Offeror pursuant to this Task Order Request for Proposals, the form of which is attached to this TORFP as Attachment 3		
TO Proposal	As appropriate, either or both an Offeror's Technical or Financial Proposal to this TORFP		
TO Request for Proposals (TORFP)	This Task Order Request for Proposal, including any amendments / addenda thereto		
Technical Safeguards	The technology and the policy and procedures for its use that protect Sensitive Data and control access to it		
Total Evaluated Price	The Offeror's total proposed price for products/services proposed in response to this solicitation, included in the TO Price Sheet, and used in the financial evaluation of TO Proposals		

Veteran-owned Small Business Enterprise (VSBE)	A business that is verified by the Center for Verification and Evaluation (CVE) of the United States Department of Veterans Affairs as a veteran-owned small business. See Code of Maryland Regulations (COMAR) 21.11.13 and http://www.vetbiz.gov.
Work Order	A subset of work authorized by the TO Manager performed under the general scope of this TORFP, which is defined in advance of fulfillment, and which may not require a change order. Except as otherwise provided, any reference to the TO shall be deemed to include reference to a Work Order.
Working Day(s)	Same as "Business Day"

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SECTION 2 - COMPANY AND PERSONNEL QUALIFICATIONS

2.1 MINIMUM QUALIFICATIONS

2.1.1 OFFEROR'S PERSONNEL MINIMUM QUALIFICATIONS

Only those Master Contractors supplying proposed Key Personnel that fully meet all minimum qualification criteria shall be eligible for TORFP proposal evaluation.

The Key Personnel proposed under this TORFP must meet all minimum qualifications for the labor category proposed, as identified in the CATS + Master Contract Section 2.10. Resumes shall clearly outline starting dates and ending dates for each applicable experience or skill.

Master Contractors may only propose three (3) Key Personnel in response to this TORFP:

- 1. Applications Programmer
- 2. Database Management Specialist (Senior)
- 3. Subject Matter Expert Business Analyst

2.2 TO PERSONNEL EXPERIENCE AND CERTIFICATIONS

The following TO Personnel experience and certifications are preferred and will be evaluated as part of the Offeror's technical proposal.

Applications Programmer:

- ✓ Experience working as an Applications Programmer in an Oracle to Microsoft SQL Server 2012 development project
- ✓ Active Microsoft Certified Solutions Associate (MCSA) in SQL Server 2012

Database Management Specialist (Senior):

- ✓ Experience working as a Database Management Specialist in an Oracle to Microsoft SQL Server 2012 development project
- ✓ Active Microsoft Certified Solutions Associate (MCSA) in SQL Server 2012

Business Analyst:

✓ Experience working as a Business Analyst in an Oracle to Microsoft SQL Server 2012 development project

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SECTION 3 - SCOPE OF WORK

3.1 PURPOSE

MSDE is issuing this CATS+ TORFP to obtain Microsoft SQL Server 2012 consulting and technical services in accordance with the scope of work described in this Section 3. The scope of the Task Order includes supporting the Maryland Higher Education Commission (MHEC) to replicate existing Oracle reports in SQL, and create new reports and dashboards on postsecondary education.

As part of the evaluation of the proposal for this TO, Master Contractors shall propose exactly **three** (3) **Key Personnel** to meet the needs of the TO Requesting Agency.

MSDE expects the proposed Key Personnel to be available as of the start date specified in the Notice To Proceed (NTP).

This CATS+ TORFP is issued to acquire the services of the following roles:

- 1. Applications Programmer (one available as of NTP)
- 2. Database Management Specialist, Senior (one available as of NTP)
- 3. Business Analyst (one available as of NTP)

MSDE intends to award this Task Order to **one** (1) **Master Contractor** that proposes a team of **three** (3) **Key Personnel** resources that can best satisfy the TO requirements.

3.2 REQUESTING AGENCY BACKGROUND

MSDE:

MSDE is a State agency that was established in 1916, and is overseen by The State Board of Education, to provide for the "general care and supervision of public education" in Maryland. MDSE is currently made up of 16 Divisions that oversee, develop, and support the delivery of PreK-12 education through 24 county school systems. MSDE exemplifies energetic leadership and innovative products and services to improve public education, library services, and rehabilitation services. The Agency receives funds from the U.S. Department of Education and other entities to implement educational reforms in Maryland and improve the collection and dissemination of information on school and student performance. Since 2006, MSDE has partnered with higher education and workforce agencies to implement State Longitudinal Data Systems (SLDS). The Maryland Higher Education Commission (MHEC) serves as the postsecondary partner for SLDS development.

MHEC:

MHEC coordinates the growth and development of post-secondary education in Maryland. In keeping with the goals outlined in the State Plan for Postsecondary Education, the Commission establishes statewide policies for public and private colleges and universities, and for private career schools. The Commission reviews and approves the start-up and continuation of new colleges and universities in Maryland as well as requests for new academic programs at established schools. Additionally, MHEC serves as the administrator for state financial aid programs, and is active in outreach regarding financial aid programs and other relevant information concerning institutions of higher learning, including trade schools.

2015 SLDS Grant:

The 2015 SLDS grant projects focus on *Evaluation and Research* and *Instructional Support* Priority Areas. This collaborative initiative has been developed through engagement with the Maryland State

Department of Education (MSDE), Maryland Longitudinal Data System Center (MLDSC), Maryland Higher Education Commission (MHEC), and Maryland Department of Labor, Licensing and Regulation (DLLR).

Maryland has been successful in expanding and improving the PK12 & P20W data warehouses over the last several years with the aid of SLDS and RTTT federal grants. Recent enhancements include Master Data Management (MDM) identity matching capabilities in the P20W data system, expanded data collections including Private Career Schools, GED, Early Childhood, and business intelligence dashboard analytics. Both the PK12 and the P20W SLDS have a similar goal to support research, evaluation and the use of the data to improve educational outcomes for all students.

This grant is focused on providing and facilitating access to SLDS data, building capacity for utilizing SLDS data, and implementing strategies to support continuous improvement. The MHEC SLDS Project 2.8, *Develop Reporting on Postsecondary Distance Education*, supports increased utilization and improved outcomes for students and the workforce by building dashboards to support postsecondary instructional program decisions.

3.3 PROJECT BACKGROUND

MHEC is currently transitioning from Oracle to Microsoft SQL Server 2012 as the agency enterprise database platform. For more than forty years, the State of Maryland has collected data (enrollment, degree, financial aid, etc.) on postsecondary institutions through a regular system of collections known as Maryland Annual Collections 2 (MAC2).

After the recent expansion of data formats, MHEC pursued migration from its legacy system to a more flexible infrastructure and sought an Oracle solution to satisfy the need. However, the expense and complexities of Oracle over time, gave cause to secure Microsoft SQL Server 2012 as an alternative and comparable platform solution. During this same time period, the State of Maryland Department of Information Technology (DoIT) began an Enterprise Model initiative of which MHEC was one of the first participants. MHEC now receives external technical support from the enterprise as opposed to using previous internal resources.

MHEC data has been migrated from Oracle to Microsoft SQL Server 2012 and mapped accordingly. However, MHEC requests that the TO Contractor review the process with the MHEC Database Administrator to confirm that best practices have been followed. The MHEC project team members that will be working with the TO Contractor Key Personnel are the:

- Director of IT
- Database Administrator
- IT Programmer Analyst

MHEC currently performs data collections in a hybrid environment, using the legacy system primarily for reporting purposes and also functions in the SQL server environment for data collection processing. The objective of this CATS+TORFP is to secure SQL Server database and reporting expertise for completion of SQL Server architecture design and reporting for all data collection systems. The Business Analyst resource will be responsible for gathering and documenting new requirements to support the design and development for the new reports and dashboards to be created (see Attachments 18-20 for MHEC Oracle reports to be replicated in SQL and Sample Legacy Reports 1 & 2).

The three TO Contractor Personnel will report to the SLDS PM that manages the 2015 SLDS grant projects and perform their daily work in collaboration with the MHEC IT project team for the term of this Task Order. During the term of this Task Order, DoIT will furnish hosting services, including the following:

- 1. Server updates
- 2. Backups
- 3. Disaster recovery

3.4 PROFESSIONAL DEVELOPMENT

Any TO Personnel provided under this TORFP shall maintain any required professional certifications for the duration of the resulting TO.

3.5 REQUIRED POLICIES, GUIDELINES AND METHODOLOGIES

The TO Contractor shall comply and remain abreast of with all applicable laws, regulations, policies, standards, and guidelines affecting information technology and technology projects, which may be created or changed periodically.

The TO Contractor shall adhere to and remain abreast of current, new, and revised laws, regulations, policies, standards and guidelines affecting security and technology project execution.

The foregoing may include, but are not limited to, the following policies, guidelines and methodologies that can be found at the DoIT site (http://doit.maryland.gov/policies/Pages/ContractPolicies.aspx).

- A. The State of Maryland System Development Life Cycle (SDLC) methodology. See templates http://doit.maryland.gov/sdlc/Pages/Templates.aspx
- B. The State of Maryland Information Technology Security Policy and Standards
- C. The State of Maryland Information Technology Non-Visual Access Standards
- D. The TO Contractor shall follow project management methodologies consistent with the Project Management Institute's Project Management Body of Knowledge Guide.
- E. TO Contractor assigned personnel shall follow a consistent methodology for all TO activities.
- F. The State's Information Technology Project Oversight Policies for any work performed under this TORFP for one or more Major IT Development Projects (MITDPs)

3.6 REQUIREMENTS

3.6.1 TO CONTRACTOR RESPONSIBILITIES

The TO Contractor shall provide staffing and resources to fully supply the following services as identified in this Section 3.6 Requirements:

- A. Staffing TO Contractor Personnel requirements as described in Section 2 Company and Personnel Qualifications
- B. Technical Support Services as generally described in Section 3.3 Project Background and more specifically detailed in Section 3.6.2 TO Contractor Personnel Duties and Responsibilities
- C. Configure and maintain custom source code in a version control library in a tool MHEC will provide. Offeror to describe any recommended tools and experience with such tools in TO Technical Proposal. TO Contractor shall be responsible for appropriate labeling of all configuration items, including packaging and labeling deployment versions of compiled code and associated deployment instructions, backout instructions.

- D. Configure and maintain a list of issues and defects in a tool MHEC will provide. Offeror to describe recommended tool.
- E. Configure and maintain a list of requested changes in a tool MHEC will provide. Offeror to describe recommended tool.
- F. Maintain in-process requirements and design documentation in the version control library.

3.6.2 TO CONTRACTOR PERSONNEL DUTIES AND RESPONSIBILITIES

At a minimum, TO Contractor Personnel under this TORFP shall perform the following:

- A. Troubleshooting (actual problem resolution may be under non-recurring duties below)
- B. Applications programming
- C. Database maintenance
- D. User support
- E. Oracle to Microsoft SQL Server 2012 technical services to MHEC IT project team
- F. Replication of Oracle reports in Microsoft SQL Server 2012 (see Attachments 18-20 for a list of MHEC reports to be replicated and two sample reports)
- G. Post-secondary dashboard development to support SLDS Project 2.8, "Develop Reporting on Postsecondary Distance Education"
- H. Activity reporting as requested by the TO Manager
- I. Other duties as assigned by the TO Manager
- J. The TO Contractor shall be responsible for developing new reports and system enhancements as requested by MHEC

Offerors shall describe how new reports shall be defined, developed, and tested to support MHEC needs under this Task Order. Note that the State is interested in approaches that leverage iterative approaches to developing solutions, and will be evaluated higher than those with only "waterfall" or other non-iterative experience.

Post-implementation Operations and Maintenance activities will be managed by MHEC IT personnel.

3.6.3 FUNCTIONAL / BUSINESS REQUIREMENTS

ID#	Functional / Business Requirements	Associated Deliverable ID # from Section 3.8.4 below as applicable
3.6.3.1	Weekly status reports to the SLDS Project Manager, who will develop and update (weekly) the integrated project schedule and milestone deliverables for the TO.	3.8.4.1

3.6.4 TECHNICAL REQUIREMENTS

ID#	Technical Requirements	Associated Deliverable ID #
		from Section 3.8.4 below as
		applicable

ID#	Technical Requirements	Associated Deliverable ID # from Section 3.8.4 below as applicable
3.6.4.1	Requirements Analysis Activities:	3.8.4.2 – 3.8.4.4
	 a. Interviews with SLDS project stakeholders to define and document requirements for postsecondary dashboards. b. Business, Functional, and Technical Requirements elaboration and documentation to support iterative Design and Development activities. c. Iterative elaboration of system requirements. 	
3.6.4.2	Design Activities:	3.8.4.2 – 3.8.4.4
	Microsoft SQL Server 2012 applications solutions architecture and database structure design activities that support an iterative methodology.	
3.6.4.3	Development Activities:	3.8.4.2 – 3.8.4.4
	Microsoft SQL Server 2012 applications programming activities.	
3.6.4.4	Test Activities:	3.8.4.2 – 3.8.4.4
	 a. Microsoft SQL Server 2012 applications testing activities, including Unit Testing and User Acceptance Testing. b. Coordination with MHEC IT for all integration and testing activities 	
3.6.4.5	Implementation Activities:	3.8.4.2 – 3.8.4.4
	 a. Oracle report replication in Microsoft SQL Server 2012 (See Attachments 18-20 for a list of reports and two sample reports.) b. Post-secondary dashboard development to support SLDS Project 2.8, "Develop Reporting on Postsecondary Distance Education". 	
3.6.4.6	Microsoft SQL Server 2012 Technical:	3.8.4.2 – 3.8.4.5, 3.8.4.7
	 a. The TO Contractor shall provide services and develop within the current MHEC environment using SQL Server 12.0, SQL Server Reporting Services, and SQL Server Data Tools as needed. b. The Offeror can assume that MHEC's IT and research users will have a State-standard desktop with Windows 7.0, Office 2010 (but not Outlook), Chrome, 	

ID#	Technical Requirements	Associated Deliverable ID # from Section 3.8.4 below as applicable
	IE11, network connectivity and access to SQL Server Management Studio 12.0. Users do not have administrative rights.	
3.6.4.7	 a. The TO Contractor shall work with internal agency IT staff to define technical requirements that support data collection systems, table structures and data report creations. b. Data, databases, and derived data products created, collected, or manipulated as part of the TO Agreement shall become property of the State. The Requesting Agency is considered the custodian of the data and shall determine the use, access, distribution, and other conditions based on appropriate State statutes and regulations. c. The TO Contractor shall review existing data and reports to determine requirements and specifications for custom reporting features using SQL Server Reporting Server and other SQL Data tools. 	3.8.4.2 – 3.8.4.5, 3.8.4.7
3.6.4.8	Custom Source Code:	3.8.4.2 – 3.8.4.5, 3.8.4.7
	 a. For all custom software provided to the State, the TO Contractor shall provide the source code and source code documentation directly to the State in a form acceptable to the State following the terms of the contract. b. The State shall have the right to audit custom software source code and corresponding software source code documentation for each software product that comprises the solution. If performed, this audit shall be scheduled at a time convenient for the parties to be present. The State shall be provided with software or other tools required to view all software. c. The TO Contractor shall provide the current source code and documentation for all custom software to the State at the time of TO Agreement Transition-Out. 	

3.6.5 BACKUP / DISASTER RECOVERY

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

3.7 PERFORMANCE AND PERSONNEL

3.7.1 WORK HOURS

- A. <u>Business Hours Support</u>: The TO Contractor's collective assigned personnel shall support core business hours (8:00 AM to 4:30 PM), Monday through Friday except for State holidays, Service Reduction days, and Furlough days observed by MSDE. TO Contractor Personnel may also be required to provide occasional support outside of core business hours, including evenings, overnight, and weekends, to support specific efforts and emergencies to resolve system repair or restoration.
- B. <u>Non-Business Hours Support:</u> After hours support may be necessary to respond to IT Security emergency situations. Additionally, services may also involve some evening and/or weekend hours performing planned activities in addition to core business hours. Hours performing system upgrades would be billed on actual time worked at the rates proposed.
- C. <u>State-Mandated Service Reduction Days</u>: TO Contractor Personnel shall be required to participate in the State-mandated Service Reduction Days as well as State Furlough Days. In this event, the TO Contractor will be notified in writing by the TO Manager of these details.
- D. Minimum and Maximum Hours: Full-time TO Contractor Personnel shall work a minimum of 40 hours per week with starting and ending times as approved by the TO Manager. A flexible work schedule may be used with TO Manager approval, including time to support any efforts outside core business hours. TO Contractor Personnel may also be requested to restrict the number of hours TO Contractor Personnel can work within a given period of time that may result in less than an eight hour day or less than a 40 hour work week.
- E. <u>Vacation Hours</u>: Requests for leave shall be submitted to the TO Manager at least two weeks in advance. The TO Manager reserves the right to request a temporary replacement if leave extends longer than one consecutive week. In cases where there is insufficient coverage, a leave request may be denied.

3.7.2 DIRECTED PERSONNEL REPLACEMENT

- A. The TO Manager may direct the TO Contractor to replace any TO Contractor Personnel who, in the sole discretion of the TO Manager, are perceived as being unqualified, non-productive, unable to fully perform the job duties, disruptive, or known, or reasonably believed, to have committed a major infraction(s) of law or Department, Contract, or Task Order requirement.
- B. If deemed appropriate in the discretion of the TO Manager, the TO Manager shall give written notice of any TO Contractor Personnel performance issues to the TO Contractor, describing the problem and delineating the remediation requirement(s). The TO Contractor shall provide a written Remediation Plan within three (3) days of the date of the notice. If the TO Manager rejects the Remediation Plan, the TO Contractor shall revise and resubmit the plan to the TO Manager within five (5) days of the rejection, or in the timeframe set forth by the TO Manager in writing. Once a Remediation Plan has been accepted in writing by the TO Manager, the TO Contractor shall immediately implement the Remediation Plan.
- C. Should performance issues persist despite the approved Remediation Plan, the TO Manager will give written notice of the continuing performance issues and either request a new Remediation Plan within a specified time limit or direct the removal and replacement of the

- TO Contractor Personnel whose performance is at issue. A request for a new Remediation Plan will follow the procedure described in Section 3.7.2B.
- D. In circumstances of directed removal, the TO Contractor shall provide a suitable replacement for TO Manager approval within fifteen (15) days of the date of the notification of directed removal, or the actual removal, whichever occurs first, or such earlier time as directed by the TO Manager in the event of a removal on less than fifteen days notice
- E. Normally, a directed personnel replacement will occur only after prior notification of problems with requested remediation, as described above. However, the TO Manager reserves the right to direct immediate personnel replacement without utilizing the remediation procedure described above.
- F. Replacement or substitution of TO Contractor Personnel under this section shall be in addition to, and not in lieu of, the State's remedies under the Task Order or which otherwise may be available at law or in equity.

3.7.3 SUBSTITUTION OF PERSONNEL

3.7.3.1 PRIOR TO AND 30 DAYS AFTER TASK ORDER EXECUTION

Prior to Task Order Execution or within thirty (30) days after Task Order Execution, the Offeror may substitute proposed Key Personnel only under the following circumstances: vacancy occurs due to the sudden termination, resignation, or approved leave of absence due to an Extraordinary Personnel Event, or death of such personnel. To qualify for such substitution, the Offeror must describe to the State's satisfaction the event necessitating substitution and must demonstrate that the originally proposed personnel are actual full-time direct employees with the Offeror (subcontractors, temporary staff or 1099 contractors do not qualify). Proposed substitutions shall be of equal caliber or higher, in the State's sole discretion. Proposed substitutes deemed by the State to be less qualified than the originally proposed individual may be grounds for pre-award disqualification or post-award termination.

An **Extraordinary Personnel Event** – means Leave under the Family Medical Leave Act; an incapacitating injury or incapacitating illness; or other circumstances that in the sole discretion of the State warrant an extended leave of absence, such as extended jury duty or extended military service.

3.7.3.2 SUBSTITUTION POST 30 DAYS AFTER TASK ORDER EXECUTION

The procedure for substituting personnel after Task Order execution is as follows:

- A) The TO Contractor may not substitute personnel without the prior approval of the TO Manager.
- B) To replace any personnel, the TO Contractor shall submit resumes of the proposed individual specifying the intended approved labor category. Any proposed substitute personnel shall have qualifications equal to or better than those of the replaced personnel.
- C) Proposed substitute individual shall be approved by the TO Manager. The TO Manager shall have the option to interview the proposed substitute personnel and may require that such interviews be in person. After the interview, the TO Manager shall notify the

TO Contractor of acceptance or denial of the requested substitution. If no acceptable substitute personnel is proposed within the time frame established by the TO Manager, the TO Agreement may be cancelled.

3.7.4 PREMISES AND OPERATIONAL SECURITY

- A) Within forty five (45) days after NTP, TO Contractor Personnel to be assigned to perform work under the resulting Task Order shall be required to submit background check certification to MSDE from recognized Law Enforcement Agencies, including the FBI. TO Contractor shall be responsible for ensuring that TO Contractor Personnel background check certifications are renewed annually, and at the sole expense to the TO Contractor. MSDE reserves the right to disqualify any TO Contractor employees or subcontractors whose background checks suggest conduct, involvements, and/or associations that MSDE determines, in its sole discretion, may be inconsistent with the performance and/or security requirements set forth in this TORFP. MSDE reserves the right to perform additional background checks on TO Contractor Personnel.
- B) Further, TO Contractor Personnel may be subject to random security checks during entry and exit of State secured areas. The State reserves the right to require TO Contractor Personnel to be accompanied while on secured premises.
- C) TO Contractor Personnel shall, while on State premises, display their State issued identification cards without exception.
- D) TO Contractor Personnel shall follow the State of Maryland IT Security Policy and Standards throughout the term of the TO Agreement.
- E) The State reserves the right to request that the TO Contractor submit proof of employment authorization for non-United States citizens, prior to commencement of TO Contractor Personnel work under the Task Order.
- F) TO Contractor shall remove any TO Contractor Personnel from working on the resulting TO Agreement where the State of Maryland determines that said TO Contractor Personnel has not adhered to the security requirements specified herein.
- G) The cost of complying with all security requirements specified herein are the sole responsibility and obligation of the TO Contractor and its subcontractors and no such costs shall be passed through to or reimbursed by the State or any of its agencies or units.
- H) TO Contractor shall complete a criminal background check prior to any individual TO Contractor Personnel being assigned work on the project. TO Contractor shall provide a Criminal Background Check Affidavit (Attachment 17) within 45 days of notice to proceed.

3.7.5 WORK SPACE, WORKSTATIONS, NETWORK CONNECTIVITY AND SOFTWARE

MHEC will provide all necessary office space, network connectivity and required workstation hardware/software necessary to complete the requirements of this Task Order.

3.8 DELIVERABLES

3.8.1 DELIVERABLE SUBMISSION

For every deliverable the TO Contractor shall submit by e-mail an Agency Deliverable Product Acceptance Form (DPAF), provided as Attachment 8, to the TO Manager in MS Word (2010 or greater).

Unless specified otherwise, written deliverables shall be compatible with Microsoft Office, Microsoft Project and/or Microsoft Visio versions 2010 or later. At the TO Manager's discretion, the TO Manager may request one hard copy of a written deliverable.

A standard deliverable review cycle will be elaborated and agreed-upon between the State and the TO Contractor. This review process is entered into when the TO Contractor completes a deliverable.

For any written deliverable, the TO Manager may request a draft version of the deliverable, to comply with the minimum deliverable quality criteria listed in Section 3.8.3. Drafts of each final deliverable, except status reports, are required at least two weeks in advance of when the final deliverables are due (with the exception of deliverables due at the beginning of the project where this lead time is not possible, or where draft delivery date is explicitly specified). Draft versions of a deliverable shall comply with the minimum deliverable quality criteria listed in Section 3.8.3.

3.8.2 DELIVERABLE ACCEPTANCE

A final deliverable shall satisfy the scope and requirements of this TORFP for that deliverable, including the quality and acceptance criteria for a final deliverable as defined in Section 3.8.4 Deliverable Descriptions/Acceptance Criteria.

The TO Manager shall review a final deliverable to determine compliance with the acceptance criteria as defined for that deliverable. The TO Manager is responsible for coordinating comments and input from various team members and stakeholders. The TO Manager is responsible for providing clear guidance and direction to the TO Contractor in the event of divergent feedback from various team members.

The TO Manager will issue to the TO Contractor a notice of acceptance or rejection of the deliverable in the DPAF (Attachment 8). Following the return of the DPAF indicating "Accepted" and signed by the TO Manager, the TO Contractor shall submit a proper invoice in accordance with the procedures in Section 3.10 Invoicing.

In the event of rejection of a deliverable, the TO Manager will formally communicate in writing any deliverable deficiencies or non-conformities to the TO Contractor, describing in those deficiencies what shall be corrected prior to acceptance of the deliverable in sufficient detail for the TO Contractor to address the deficiencies. The TO Contractor shall correct deficiencies and resubmit the corrected deliverable for acceptance within the agreed-upon time period for correction.

At the TO Manager's discretion, subsequent project tasks may not continue until deliverable deficiencies are rectified and accepted by the TO Manager or the TO Manager has specifically issued, in writing, a waiver for conditional continuance of project tasks.

3.8.3 MINIMUM DELIVERABLE QUALITY

The TO Contractor shall subject each deliverable to its internal quality-control process prior to submitting the deliverable to the State.

Each deliverable shall meet the following minimum acceptance criteria:

- A) Be presented in a format appropriate for the subject matter and depth of discussion.
- B) Be organized in a manner that presents a logical flow of the deliverable's content.
- C) Represent factual information reasonably expected to have been known at the time of submittal.

- D) In each section of the deliverable, include only information relevant to that section of the deliverable.
- E) Contain content and presentation consistent with industry best practices in terms of deliverable completeness, clarity, and quality.
- F) Meets the acceptance criteria applicable to that deliverable, including any State policies, functional or non-functional requirements, or industry standards.
- G) Contains no structural errors such as poor grammar, misspellings or incorrect punctuation.

A draft written deliverable may contain limited structural errors such as incorrect punctuation, and shall represent a significant level of completeness toward the associated final written deliverable. The draft written deliverable shall otherwise comply with minimum deliverable quality criteria above.

3.8.4 DELIVERABLE DESCRIPTIONS / ACCEPTANCE CRITERIA

The TO Contractor may suggest other subtasks, artifacts, or deliverables to improve the quality and success of the assigned tasks.

ID#	Deliverable Description	Acceptance Criteria	Due Date / Frequency
3.8.4.1	Weekly status reports to the SLDS Project Manager in order to develop and update (weekly) the integrated project schedule and milestone deliverables for the TO.	 a. Weekly progress b. Planned tasks for the next week c. Milestone deliverables status d. Risks and issues All documents in Word 2010 or later or Excel 2010 or later versions.	Initial Delivery: NTP+ 5 Business Days Updates: Weekly
3.8.4.2	Oracle Report Replication in MS SQL Server 2012	See Attachments 18-20 for a list of reports and two sample reports.	Initial delivery and updates on a schedule agreed upon by MHEC
3.8.4.3	New Reports in MS SQL Server 2012	Meeting the requirements defined in 3.6.1-3.6.4.	Initial delivery and updates on a schedule agreed upon by MHEC
3.8.4.4	New Post-secondary education dashboards in MS SQL Server 2012	Meeting the requirements defined in 3.6.1-3.6.4.	Initial delivery and updates on a schedule agreed upon by MHEC

ID#	Deliverable Description	Acceptance Criteria	Due Date / Frequency
3.8.4.5	Custom Source Code as defined in 3.6.4.8	Acceptance Criteria TBD by MHEC CIO and TO Contractor during the Kickoff Meeting. All documents in Word 2010 or later or Excel 2010 or later versions.	Due dates for each artifact TBD by TO Manager and TO Contractor. TO Contractor to propose format for each artifact with draft and final versions to be approved by the TO Manager.
3.8.4.6	Transition-In Activities	a. Kickoff Meetingb. Timekeeping process with detailed work logs in Excel 2010 format	 a. NTP + 3 Business Days b. NTP + 10 Business Days with updates every 15th and last day of each month
3.8.4.7	Knowledge Transfer Activities (Sustainability)	TO Contractor to provide final versions of all applicable TO artifacts to MHEC, and propose a transition training plan with MHEC users and OIT staff as part of a formal transition plan	Due dates for each artifact TBD by TO Manager and TO Contractor. TO Contractor to propose format for each artifact with draft and final versions to be approved by the TO Manager. Updates: At least monthly.
3.8.4.8	Transition-Out Activities	TO Closing Meeting with MHEC CIO and TO Manager	To be scheduled at the completion of the TO or project deliverables final acceptance. Due date TBD by TO Manager and TO Contractor.

3.9 WORK ORDER PROCESS

- A) Additional services will be provided via a Work Order process. A Work Order may be issued for time and materials (T&M) pricing. T&M Work Orders will be issued in accordance with preapproved Labor Categories with the fully loaded rates proposed in Attachment 1.
- B) The TO Manager shall e-mail a Work Order Request (See Attachment 16) to the TO Contractor to provide services or resources that are within the scope of this TORFP. The Work Order Request will include:
 - 1) Technical requirements and description of the service or resources needed
 - 2) Performance objectives and/or deliverables, as applicable
 - 3) Due date and time for submitting a response to the request

- 4) Required place(s) where work must be performed
- C) The TO Contractor shall e-mail a response to the TO Manager within the specified time and include at a minimum:
 - 1) A response that details the TO Contractor's understanding of the work;
 - 2) A price to complete the Work Order Request using the format provided in Attachment 16;
 - 3) A description of proposed resources required to perform the requested tasks, with CATS+ labor categories listed in accordance with Attachment 1;
 - 4) An explanation of how tasks shall be completed. This description shall include proposed subcontractors and related tasks:
 - 5) State-furnished information, work site, and/or access to equipment, facilities, or personnel; and
 - 6) The proposed personnel resources, including any subcontractor personnel, to complete the task.
- D) For a T&M Work Order, the TO Manager will review the response and will confirm the proposed labor rates are consistent with this TORFP. For a fixed price Work Order, the TO Manager will review the response and will confirm the proposed prices are acceptable.
- E) The TO Manager may contact the TO Contractor to obtain additional information, clarification or revision to the Work Order, and will provide the Work Order to the TO Procurement Officer for a determination of compliance with the TO and a determination whether a change order is appropriate. Written TO Procurement Officer approval is required before Work Order execution by the State.
- F) Proposed personnel on any type of Work Order shall be approved by the TO Manager. The TO Contractor shall furnish resumes of proposed personnel specifying the labor category from the CATS+ Labor Categories proposed in the TO Proposal. The TO Manager shall have the option to interview the proposed personnel and, in the event of an interview or not, shall notify the TO Contractor of acceptance or denial of the personnel.
- G) Performance of services under a Work Order shall commence consistent with an NTP issued by the TO Manager for such Work Order.

3.10 INVOICING

Invoice payments to the TO Contractor shall be governed by the terms and conditions defined in the CATS+ Master Contract.

Proper invoices for payment shall be submitted to the TO Manager for payment approval as described below. Invoices shall be submitted monthly.

3.10.1 INVOICE SUBMISSION PROCEDURE

- A) Proper invoices for payment shall contain the TO Contractor's Federal Tax Identification Number, "MSDE" as the recipient, date of invoice, TO Agreement number, invoiced item description, invoiced item number (e.g., "2.7.4.1."), period of performance covered by the invoice, a total invoice amount, and a TO Contractor point of contact with telephone number.
- B) All invoices submitted for payment shall be accompanied by signed notice(s) of acceptance as described below. Payment of invoices will be withheld if the appropriate signed acceptance form documentation is not submitted.

- 1) To be considered a proper T&M invoice (for Task Order requirements and for T&M Work Orders issued under this Task Order) the TO Contractor shall include with the signed invoice a signed DPAF for each deliverable being invoiced and signed timesheet as described in 3.10.3. Include for each person covered by the invoice the following, individually listed per person: name, hours worked, hourly labor rate, invoice amount and a copy of each person's timesheet for the period signed by the TO Manager.
- 2) To be considered a proper Fixed Price invoice (for Task Order requirements and for fixed price Work Orders issued under this Task Order) the TO Contractor shall include with the signed invoice a signed DPAF (Attachment 8) for each deliverable invoiced. Payment will only be made upon completion and acceptance of the deliverables as defined in Section 3.8.
- C) The TO Contractor shall mail the original of each invoice and signed notice(s) of acceptance to the TO Requesting Agency at address: MSDE Accounts Payable, 200 West Baltimore Street, Baltimore, MD 21201, with a copy to the TO Manager.
- D) Invoices for final payment shall be clearly marked as "FINAL" and submitted when all work requirements have been completed and no further charges are to be incurred under the TO Agreement. In no event shall any invoice be submitted later than 60 calendar days from the TO Agreement termination date.

3.10.2 For the purposes of this Task Order an amount will not be deemed due and payable if:

- A) The amount invoiced is inconsistent with the Task Order Agreement.
- B) The proper invoice has not been received by the party or office specified in the Task Order Agreement.
- C) The invoice or performance under the contract is in dispute or the TO Contractor has failed to otherwise comply with the provisions of the Task Order Agreement
- D) The item or services have not been accepted.
- E) The quantity of items delivered is less than the quantity ordered.
- F) The items or services do not meet the quality requirements of the Task Order
- G) If the Contract provides for progress payments, the proper invoice for the progress payment has not been submitted pursuant to the schedule contained in the agreement
- H) If the Contract provides for withholding a retainage and the invoice is for the retainage, all stipulated conditions for release of the retainage have not been met.
- I) The Contractor has not submitted satisfactory documentation or other evidence reasonably required by the TO Procurement Officer or by the contract concerning performance under the Task Order Agreement and compliance with its provisions.

3.10.3 TIME SHEET SUBMISSION AND ACCEPTANCE

Time sheets shall be submitted to the TO Manager prior to invoicing. The TO Manager shall sign the timesheet to indicate authorization to invoice.

Within three (3) business days after the 15th and last day of the month, the TO Contractor shall submit a semi-monthly timesheet for the preceding half month providing data for all resources provided under the TO.

At a minimum, each semi-monthly timesheet shall show:

- A) Title: "Time Sheet for MHEC Microsoft SQL Server 2012 Configuration Expansion"
- B) Issuing company name, address, and telephone number
- C) For each employee /resource:
 - a) Employee / resource name
 - b) For each Period ending date, e.g., "Period Ending: mm/dd/yyyy" (Periods run 1st through 15th and 16th through last day of the month.
 - (1) Tasks completed that week and the associated deliverable names and ID#s
 - (2) Number of hours worked each day
 - (3) Total number of hours worked that Period
 - (4) Weekly variance above or below 40 hours
 - (5) Annual number of hours planned under the TO
 - (6) Annual number of hours worked to date
 - (7) Balance of hours remaining
 - (8) Annual variance to date (Sum of periodic variances)
- D) Signature and date lines for the TO Manager

3.11 RETAINAGE

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

3.12 SOC 2 TYPE II AUDIT

THIS SECTION IS NOT APPLICABLE TO THIS TORFP.

3.13 INSURANCE

Offeror shall confirm that, as of the date of its proposal, the insurance policies incorporated into its Master Contract are still current and effective at the required levels (See Master Contract Section 2.7).

The Offeror shall also confirm that any insurance policies intended to satisfy the requirements of this TORFP are issued by a company that is licensed to do business in the State of Maryland. The recommended awardee must provide a certificate(s) of insurance with the prescribed coverages, limits and requirements set forth in this Section 3.13 "Insurance" within five (5) Business Days from notice of recommended award. During the period of performance for multi-year contracts the TO Contractor shall update certificates of insurance annually, or as otherwise directed by the TO Manager.

3.14 SECURITY REQUIREMENTS

Note to Offerors: If you follow a more stringent standard(s) than those specified in this TORFP, map the standard you follow to NIST to show how you comply with those requirements.

3.14.1 Additional security requirements may be established in a Task Order and/or a Work Order.

3.14.2 Information Technology

3.14.2.1 The TO Contractor agrees that it and TO Contractor Personnel shall (i) abide by all applicable federal, State and local laws, rules and regulations concerning Security of Information Systems and Information Technology security and (ii) comply with and adhere to the State IT Security Policy and Standards as each may be amended or revised from time to time. Updated and revised versions of the State IT Policy and Standards are available online at: www.doit.maryland.gov – keyword: Security Policy.

3.14.3 The State shall, at its discretion, have the right to review and assess the TO Contractor's compliance to the security requirements and standards defined in the TO Agreement.

3.14.4 TO Contractor Personnel

- 3.14.4.1 TO Contractor Personnel shall display his or her company ID badge in a visual location at all times while on State premises. Upon request of authorized State personnel, each such TO Contractor Personnel shall provide additional photo identification.
- 3.14.4.2 At all times at any facility, the TO Contractor Personnel shall cooperate with State site requirements that include but are not limited to being prepared to be escorted at all times and providing information for State badge issuance.
- 3.14.4.3 TO Contractor shall remove any TO Contractor Personnel from working on the TO Agreement where the State determines, at its sole discretion, that said TO Contractor Personnel has not adhered to the Security requirements specified herein.
- 3.14.4.4 The State reserves the right to request that the TO Contractor submit proof of employment authorization of non-United States Citizens, prior to commencement of work under the TO Agreement.

3.14.5 On-site Security Requirement(s)

3.14.5.1 TO Contractor Personnel shall not violate Md. Code Ann., Criminal Law Art. Section 9-410 through 9-417 and such other security policies of the Department that controls the facility to which the TO Contractor Personnel seeks access. The failure of any of the TO Contractor Personnel to comply with any provision of the TO Agreement is sufficient grounds for the State to immediately terminate the TO for default.

3.14.6 Data Protection and Controls

TO Contractor shall ensure satisfaction of the following requirements:

- 3.14.6.1 Administrative, physical and technical safeguards shall be implemented to protect State data that are no less rigorous than accepted industry practices for information security such as those listed below (see 3.14.7.2), and all such safeguards, including the manner in which State data is collected, accessed, used, stored, processed, disposed of and disclosed shall comply with applicable data protection and privacy laws as well as the terms and conditions of this TO Agreement.
- 3.14.6.2 To ensure appropriate data protection safeguards are in place, at minimum, the TO Contractor shall implement and maintain the following controls at all times throughout the term of the TO Agreement (the TO Contractor may augment this list with additional controls):
 - 1. Apply data encryption to protect State data, especially personal identifiable information (PII), from improper disclosure or alteration. For State data the TO Contractor manages or controls, data encryption should be applied to State data in transit over networks and, where possible, at rest; as well as to State data when archived for backup purposes. Encryption algorithms which are utilized for this purpose must comply with current Federal Information Processing Standards (FIPS), "Security Requirements for Cryptographic Modules", FIPS PUB 140-2.

http://csrc.nist.gov/publications/fips/fips140-2/fips1402.pdf

http://csrc.nist.gov/groups/STM/cmvp/documents/140-1/1401vend.htm

- 2. Enforce strong user authentication and password control measures to minimize the opportunity for unauthorized access through compromise of the user access controls. At a minimum, the implemented measures should be consistent with the most current State of Maryland Department of Information Technology's Information Security Policy (http://doit.maryland.gov/support/Pages/SecurityPolicies.aspx), , including specific requirements for password length, complexity, history, and account lockout.
- 3. Ensure TO Contractor's Personnel shall not connect any of its own equipment to a State LAN/WAN without prior written approval by the State, which may be revoked at any time for any reason. The TO Contractor shall complete any necessary paperwork as directed and coordinated with the Contract Manager to obtain approval by the State to connect TO Contractor-owned equipment to a State LAN/WAN.

3.15 RIGHT TO AUDIT

- A. The State reserves the right, at its sole discretion and at any time, to perform an audit of the TO Contractor's and/or Subcontractors' performance under the TO Agreement resulting from this TORFP. An audit is defined as a planned and documented independent activity performed by qualified personnel, including but not limited to State and federal auditors, to determine by investigation, examination, or evaluation of objective evidence from data, statements, records, operations and performance practices (financial or otherwise) the TO Contractor's compliance with the agreement, including but not limited to the adequacy and compliance with established procedures and internal controls over the services being performed for the State.
- B. Upon three (3) business days' notice, the TO Contractor and/or Subcontractors shall provide the State reasonable access to their records during normal business hours to verify conformance to the terms of the TO Agreement. The Department shall be permitted to conduct these audits with any or all of its own internal resources or by securing the services of a third party accounting/audit firm, solely at the Department's election. The Department shall have the right to copy, at its own expense, any record related to the services performed pursuant to this agreement.
- C. TO Contractor and/or Subcontractors shall cooperate with Department or Department's designated auditor and shall provide the necessary assistance for Department or Department's designated auditor to conduct the audit.

The right to audit shall include subcontractors in which goods or services are subcontracted by TO Contractor and/or Subcontractors and that provide essential support to the services provided to Department. TO Contractor and/or Subcontractors shall insure Department has the right to audit with subcontractor(s).

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SECTION 4 - TO PROPOSAL FORMAT AND SUBMISSION REQUIREMENTS

4.1 REQUIRED RESPONSE

Each Master Contractor receiving this CATS+ TORFP shall respond no later than the submission due date and time designated in the Key Information Summary Sheet. Each Master Contractor is required to submit one of two possible responses: 1) a TO Proposal; or 2) a completed Master Contractor Feedback Form. The feedback form helps the State understand for future contract development why Master Contractors did not submit proposals. The form is accessible via the CATS+ Master Contractor login screen and clicking on TORFP Feedback Response Form from the menu.

A TO Proposal shall conform to the requirements of this CATS+ TORFP.

4.2 SUBMISSION

4.2.1 E-MAIL SUBMISSION

MSDE strongly prefers TO Proposal submissions be made via e-mail. **All attachments shall be password protected.**

MSDE will contact Offerors for the password to open each e-mail's attachments. Each file in the TO Technical Proposal shall be encrypted with the same password. A password separate and distinct from the TO Technical Proposal password shall be used for files in the TO Financial Proposal. The TO Procurement Officer will only contact those Offerors with TO Proposals that are reasonably susceptible for award. Offerors that are unable to provide a password that opens the TO Proposal documents will be deemed not susceptible for award. Subsequent submissions of TO Proposal content will not be allowed.

For TO Proposals submitted via email, the e-mail shall include

- A. Subject line "CATS+ TORFP # R00B7400067 Technical" plus the Master Contractor Name
- B. One attachment labeled "TORFP R00B7400067 Technical Attachments" containing all Technical Proposal Attachments (see Section 4.3 below), signed and in PDF format.
- C. One attachment labeled "TORFP R00B7400067 Technical Proposal" in Microsoft Word format (2010 or later).
- D. MSDE can only accept e-mails that are less than or equal to 25 MB. If a submission exceeds this size, split the submission into two or more parts and include the appropriate part number in the subject (e.g., part 1 of 2) after the subject line information.

The TO Financial Proposal shall be contained in one e-mail **separate from the TO Technical proposal** containing as attachments all submission documents detailed in section 4.4.2, **with password protection**.

This TO Financial Proposal e-mail shall include:

- A. Subject line "CATS+ TORFP # R00B7400067 Financial" plus the Master Contractor Name
- B. One attachment labeled "TORFP R00B7400067 Financial" containing the TO Financial Proposal contents, signed and in PDF format.

4.2.2 PAPER SUBMISSION

MSDE strongly desires TO Proposal submissions in e-mail format. An Offeror wishing to deliver a hard copy (paper) TO Proposal shall contact the TO Procurement Officer for instructions.

4.3 SUMMARY OF ATTACHMENTS

No attachment forms shall be altered. Signatures shall be clearly visible.

The following signed attachments shall be included with the TO Technical Proposal in PDF format (for e-mail delivery).

- A. Attachment 2 MBE forms 1A
- B. Attachment 4 Conflict of Interest Affidavit and Disclosure
- C. Attachment 5A and 5B- Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form
- D. Attachment 12 Living Wage Affidavit of Agreement
- E. Attachment 15 Certification Regarding Investments in Iran

The following attachments shall be included with the TO Financial Proposal (with password protection if emailed):

A. Attachment 1 Price Sheet – Signed PDF

4.4 PROPOSAL FORMAT

A TO Proposal shall contain the following sections in order:

4.4.1 TO TECHNICAL PROPOSAL

Important: A TO Technical Proposal shall include NO pricing information.

- A) Proposed Services
 - 1) Executive Summary: A one-page summary describing the Offeror's understanding of the TORFP scope of work (Section 3) and proposed solution.
 - 2) Proposed Solution: A more detailed description of the Offeror's understanding of the TORFP scope of work, proposed methodology and solution. The proposed solution shall be organized to exactly match the requirements outlined in Section 3.
 - 3) Assumptions: A description of any assumptions formed by the Offeror in developing the TO Technical Proposal.
 - 4) Tools the Master Contractor owns and/or proposes for use to meet any requirements in Section 3. Specifically, what tools the Master Contractor owns and proposes for use in this Oracle to Microsoft SQL Server development project:
 - a) SQL Performance Tuning Tools
 - b) Testing Bug/Defect Tools
 - c) Oracle to SQL Report replication Tools
 - d) SQL Dashboard Development Tools
 - 5) Documentation for each of the three (3) Key Personnel demonstrating their successful Oracle to Microsoft SQL Server 2012 development projects, including examples for reports and dashboards.

- B) Proposed Personnel and TORFP Staffing
 - Offeror shall propose exactly three (3) Key Personnel in response to this TORFP. Offeror shall:
 - 3) Complete and provide for each proposed resource Attachment 5A Minimum Qualifications Summary and Attachment 5B Personnel Resume Form.
 - 4) Provide evidence proposed personnel possess the required certifications in accordance with Section 2.1.1 Offeror's Personnel Minimum Qualifications and Section 2.2 TO Personnel Experience and Certifications.
 - 5) Provide three (3) references per proposed Key Personnel containing the information listed in Attachment 5B.
 - 6) Provide the names and titles of the Offeror's management staff who will supervise the personnel and quality of services rendered under this TO Agreement.
- C) MBE, SBE Participation and VSBE Participation

Submit completed MBE documents 2-1A

D) Overall Offeror team organizational chart

Provide an overall team organizational chart with all team resources available to fulfill the TO scope of work.

- E) Master Contractor Experience and Capabilities
 - 3) Provide up to three examples of engagements or contracts the Master Contractor has completed that were similar to Section 3 Scope of Work. Include contact information for each client organization complete with the following:
 - a) Name of organization.
 - b) Point of contact name, title, e-mail and telephone number (point of contact shall be accessible and knowledgeable regarding experience)
 - c) Services provided as they relate to Section 3 Scope of Work.
 - d) Start and end dates for each example engagement or contract.
 - e) Current Master Contractor team personnel who participated on the engagement.
 - f) If the Master Contractor is no longer providing the services, explain why not.
 - 4) State of Maryland Experience: If applicable, the Master Contractor shall submit a list of all contracts it currently holds or has held within the past five years with any entity of the State of Maryland.

For each identified contract, the Master Contractor shall provide the following (if not already provided in sub paragraph 1 above):

- a) Contract or task order name
- b) Name of organization.
- c) Point of contact name, title, e-mail, and telephone number (point of contact shall be accessible and knowledgeable regarding experience)

- d) Start and end dates for each engagement or contract. If the Master Contractor is no longer providing the services, explain why not.
- e) Dollar value of the contract.
- f) Indicate if the contract was terminated before the original expiration date.
- g) Indicate if any renewal options were not exercised.

Note - State of Maryland experience can be included as part of Section 2 above as engagement or contract experience. State of Maryland experience is neither required nor given more weight in proposal evaluations.

F) State Assistance

Provide an estimate of expectation concerning participation by State personnel.

G) Confidentiality

A Master Contractor should give specific attention to the identification of those portions of its proposal that it considers confidential, proprietary commercial information or trade secrets, and provide justification why such materials, upon request, should not be disclosed by the State under the Public Information Act, Title 4, of the General Provisions Article of the Annotated Code of Maryland. Master Contractors are advised that, upon request for this information from a third party, the TO Procurement Officer will be required to make an independent determination regarding whether the information may be disclosed.

Offeror shall furnish a list that identifies each section of the TO Technical Proposal where, in the Offeror's opinion, the Offeror's response should not be disclosed by the State under the Public Information Act.

4.4.2 TO FINANCIAL PROPOSAL

- A) A description of any assumptions on which the Master Contractor's TO Financial Proposal is based (Assumptions shall not constitute conditions, contingencies, or exceptions to the Price Sheet);
- B) Attachment 1– Price Sheet, with all proposed labor categories including all rates fully loaded. Master Contractors shall list all key resources by approved CATS+ labor categories in the price proposal.
- C) To be responsive to this TORFP, the Price Sheet (Attachment 1) shall provide labor rates for all labor categories anticipated for this TORFP. Proposed rates shall not exceed the rates defined in the Master Contract for the Master Contract year(s) in effect at the time of the TO Proposal due date.
- D) Prices shall be valid for 120 days.

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SECTION 5 - TASK ORDER AWARD PROCESS

5.1 OVERVIEW

The TO Contractor will be selected from among all eligible Master Contractors within the appropriate Functional Area responding to the CATS+ TORFP. In making the TO Agreement award determination, the TO Requesting Agency will consider all information submitted in accordance with Section 4.

5.2 TO PROPOSAL EVALUATION CRITERIA

The following are technical criteria for evaluating a TO Proposal in descending order of importance. Failure to meet the minimum qualifications shall render a TO Proposal not reasonably susceptible for award:

- A) The capability of the proposed resources to perform the required tasks and produce the required deliverables in the TORFP Scope of Work Section 3. Capability will be determined from each proposed individual's resume, reference checks, and oral presentation (See Section 1.5 Oral Presentations/Interviews). Qualities that will be evaluated higher include (in no specific order):
 - 1) The extent to which the proposed resources have previously performed Oracle-to-SQL technical services, including replication of Oracle-based reports in SQL,
 - 2) The extent to which the proposed resources have created dashboards and reports in SQL 2012
- B) The Master Contractor's overall understanding of the TORFP Scope of Work Section 3. Level of understanding will be determined by the quality and accuracy of the technical proposal in adherence with Section 4.4.
- C) Tools the Master Contractor owns and proposes for use to meet any requirements in Section 3. Specifically, what tools the Master Contractor owns and proposes for use in this Microsoft SQL Server 2012 development project:
 - 1) Microsoft SQL Server 2012 Development Tools
 - 2) SQL Performance Tuning Tools
 - 3) Testing Bug/Defect Tools
 - 4) SQL Report Replication and Development Tools
 - a) Offerors shall describe how new reports shall be defined, developed, and tested to support MHEC needs under this Task Order.
 - 5) SQL Dashboard Development Tools
 - a) Offerors shall describe how new dashboards shall be defined, developed, and tested to support MHEC needs under this Task Order.
- D) The overall experience, capability and references for the Master Contractor as described in the Master Contractor's TO Technical Proposal. Note that the State is interested in approaches that leverage iterative approaches to developing solutions, and will be evaluated higher than those with only "waterfall" or other non-iterative experience.

5.3 SELECTION PROCEDURES

A) TO Proposals will be assessed throughout the evaluation process for compliance with the minimum qualifications listed in Section 2 of this TORFP, and quality of responses to Section 4.4.1 TO Technical Proposal.

- B) For all TO Proposals deemed technically qualified, Oral Presentations with interviews during orals of proposed personnel will be performed
- C) For TO Proposals deemed technically qualified, the associated TO Financial Proposal will be opened. All others will be deemed not reasonably susceptible for award and the TO Procurement Officer will notify the Master Contractor it has not been selected to perform the work.
- D) Qualified TO Financial Proposal responses will be reviewed and ranked from lowest to highest price proposed.
- E) The most advantageous TO Proposal considering both the technical and financial submissions shall be selected for TO award. In making this selection, technical merit has greater weight.
- F) All Master Contractors submitting a TO Proposal shall receive written notice from the TO Procurement Officer identifying the awardee.

5.4 COMMENCEMENT OF WORK UNDER A TO AGREEMENT

Commencement of work in response to a TO Agreement shall be initiated only upon:

- a. Issuance of a fully executed TO Agreement,
- b. Non-Disclosure Agreement (TO Contractor),
- c. Purchase Order, and
- d. by a Notice to Proceed authorized by the TO Procurement Officer. See Attachment 7 Notice to Proceed (sample).
- e. Proof of insurance (see Section 3.13).

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LIST OF ATTACHMENTS

Attachment Label	Attachment Name	Applicable to this TORFP?	Submit with Proposal?* (Submit, Do Not Submit, N/A)
Attachment 1	Price Sheet	Applicable	Submit with TO Financial Proposal with password protection
Attachment 2	Minority Business Enterprise Participation (Attachments 1A – 5)	Applicable	Submit with TO Technical Proposal
Attachment 3	Task Order Agreement (TO Agreement)	Applicable	Do Not Submit with Proposal
Attachment 4	Conflict of Interest Affidavit and Disclosure	Applicable	Submit with TO Technical Proposal
Attachment 5	Labor Classification Personnel Resume Summary	Applicable	Submit with TO Technical Proposal
Attachment 6	Pre-Proposal Conference Directions	Applicable	Do Not Submit with Proposal
Attachment 7	Notice to Proceed (Sample)	Applicable	Do Not Submit with Proposal
Attachment 8	Agency Deliverable Product Acceptance Form (DPAF)	Applicable	Do Not Submit with Proposal
Attachment 9	Non-Disclosure Agreement (Offeror)	Not Applicable	Do Not Submit with Proposal
Attachment 10	Non-Disclosure Agreement (TO Contractor)	Applicable	Do Not Submit with Proposal
Attachment 11	TO Contractor Self-Reporting Checklist	Applicable	Do Not Submit with Proposal
Attachment 12	Living Wage Affidavit of Agreement	Applicable	Submit with TO Technical Proposal
Attachment 13	Mercury Affidavit	Not Applicable	N/A
Attachment 14	Veteran Owned Small Business Enterprise Utilization Affidavit	Not Applicable	N/A
Attachment 15	Certification Regarding Investments in Iran	Applicable	Submit with TO Technical Proposal
Attachment 16	Sample Work Order	Applicable	Do Not Submit with Proposal
Attachment 17	Criminal Background Check Affidavit	Applicable	Do Not Submit with Proposal

^{*}if not specified in submission instructions, any attachment submitted with response shall be in PDF format and signed

ATTACHMENT 1 PRICE SHEET

PRICE SHEET (TIME AND MATERIALS) FOR CATS+ TORFP # R00B7400067

The total class hours (Column B) are not to be construed as "guaranteed" hours; the total number of hours is an estimate only for purposes of price sheet evaluation.

A year for this Task Order shall be calculated as one calendar year from NTP. **Labor Rate Maximums:** The maximum labor rate that may be proposed for any CATS+ Labor Category shall not exceed the maximum for the CATS+ Master Contract year in effect on the TO Proposal due date.

	CATS+ Labor Category	Hourly	Total	Extended Price
Job Title from TORFP	<proposed by="" master<="" td=""><td>Labor Rate</td><td>Class</td><td>(C)</td></proposed>	Labor Rate	Class	(C)
Job Tide Holli Toki i	Contractor>	(A)	Hours	
			(B)	
Year 1 – Base Period				
Business Analyst		\$	2,000	\$
Applications Programmer		\$	2,000	\$
Database Management Specialist		\$	2,000	\$
(Senior)				
		Evaluated Price	e Year 1	\$
Year 2 – Option Period				
Business Analyst		\$	2,000	\$
Applications Programmer		\$	2,000	\$
Database Management Specialist		\$	2,000	\$
(Senior)				
		Evaluated Price	e Option	\$
		Year 2		
Total Evaluated Price (Years 1 –2)				\$

Authorized Individual Name	Company Name
Title	Company Tax ID #
Signature	Date

The Hourly Labor Rate is the actual rate the State will pay for services and shall be recorded in dollars and cents. The Hourly Labor Rate cannot exceed the Master Contract Rate but may be lower. Rates shall be fully loaded, all-inclusive, i.e., include all direct and indirect costs and profits for the Master Contractor to perform under the TO Agreement.

ATTACHMENT 2 MINORITY BUSINESS ENTERPRISE FORMS

TO CONTRACTOR MINORITY BUSINESS ENTERPRISE REPORTING REQUIREMENTS

CATS+ TORFP # R00B7400067

If after reading these instructions you have additional questions or need further clarification, please contact the TO Manager immediately.

- 1) As the TO Contractor, you have entered into a TO Agreement with the State of Maryland. As such, your company/firm is responsible for successful completion of all deliverables under the contract, including your commitment to making a good faith effort to meet the MBE participation goal(s) established for TORFP. Part of that effort, as outlined in the TORFP, includes submission of monthly reports to the State regarding the previous month's MBE payment activity. Reporting forms 2-4A (Prime Contractor Paid/Unpaid MBE Invoice Report), 2-4B (MBE Prime Contractor Report) and 2-5 (Subcontractor Paid/Unpaid MBE Invoice Report) are attached for your use and convenience.
- 2) The TO Contractor must complete a separate Form 2-4A for each MBE subcontractor for each month of the contract and submit one copy to each of the locations indicated at the bottom of the form. The report is due no later than the 15th of the month following the month that is being reported. For example, the report for January's activity is due no later than the 15th of February. With the approval of the TO Manager, the report may be submitted electronically. Note: Reports are required to be submitted each month, regardless whether there was any MBE payment activity for the reporting month.
- 3) The TO Contractor is responsible for ensuring that each subcontractor receives a copy of Form 2-5 (e-copy of and/or hard copy). The TO Contractor should make sure that the subcontractor receives all the information necessary to complete the form properly, including all of the information located in the upper right corner of the form. It may be wise to customize Form 2-5 (upper right corner of the form) for the subcontractor. This will help to minimize any confusion for those who receive and review the reports.
- 4) It is the responsibility of the TO Contractor to make sure that all subcontractors submit reports no later than the 15th of each month, **including reports showing zero MBE payment activity**. Actual payment data is verified and entered into the State's financial management tracking system from the **subcontractor's 2-5 report only**. Therefore, if the subcontractor(s) do not submit 2-5 payment reports, the TO Contractor cannot and will not be given credit for subcontractor payments, regardless of the TO Contractor's proper submission of Form 2-4A. The TO Manager will contact the TO Contractor if reports are not received each month from either the prime contractor or any of the identified subcontractors.
- 5) The TO Contractor must promptly notify the TO Manager if, during the course of the contract, a new MBE subcontractor is utilized. Failure to comply with the MBE contract provisions and reporting requirements may result in sanctions, as provided by COMAR 21.11.03.13.

ATTACHMENT 2 -1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MBE PARTICIPATION SCHEDULE

INSTRUCTIONS

PLEASE READ BEFORE COMPLETING THIS FORM

This form includes Instructions and the MBE Utilization and Fair Solicitation Affidavit & MBE Participation Schedule which must be submitted with the bid/proposal. <u>If the bidder/offeror fails to accurately complete and submit this Affidavit and Schedule with the bid or proposal as required, the Procurement Officer shall deem the bid non-responsive or shall determine that the proposal is not reasonably susceptible of being selected for award.</u>

- 1. Contractor shall structure its procedures for the performance of the work required in this Contract to attempt to achieve the minority business enterprise (MBE) subcontractor participation goal stated in the Invitation for Bids or Request for Proposals. Contractor agrees to exercise good faith efforts to carry out the requirements set forth in these Instructions, as authorized by the Code of Maryland Regulations (COMAR) 21.11.03.
- 2. MBE Goals and Subgoals: Please review the solicitation for information regarding the Contract's MBE overall participation goals and subgoals. After satisfying the requirements for any established subgoals, the Contractor is encouraged to use a diverse group of subcontractors and suppliers from any/all of the various MBE classifications to meet the remainder of the overall MBE participation goal.
- 3. MBE means a minority business enterprise that is certified by the Maryland Department of Transportation ("MDOT"). Only entities certified by MDOT may be counted for purposes of achieving the MBE participation goals. In order to be counted for purposes of achieving the MBE participation goals, the MBE firm, including a MBE prime, must be MDOT-certified for the services, materials or supplies that it is committed to perform on the MBE Participation Schedule.
- 5. **Guidelines Regarding MBE Prime Self-Performance.** Please note that when a certified MBE firm participates as a prime contractor on a contract, a procurement agency may count the distinct, clearly defined portion of the work of the contract that the certified MBE firm performs with its own workforce toward fulfilling up, but not more than, to fifty-percent (50%) of the MBE participation goal (overall, including up to one hundred percent (100%) of not more than one of the MBE participation subgoals, if any, established for the contract.
 - ✓ In order to receive credit for self-performance, an MBE prime must list its firm in Section 4A of the MBE Participation Schedule, including the certification category under which the MBE prime is self-performing and include information regarding the work it will self-perform.
 - ✓ For the remaining portion of the overall goal and the subgoals, the MBE prime must also identify other certified MBE subcontractors (see Section 4B of the MBE Participation Schedule) used to meet those goals or request a waiver.

- ✓ These guidelines apply to the work performed by the MBE Prime that can be counted for purposes of meeting the MBE participation goals. These requirements do not affect the MBE Prime's ability to self-perform a greater portion of the work in excess of what is counted for purposes of meeting the MBE participation goals.
- ✓ Please note that the requirements to meet the MBE participation overall goal and subgoals are distinct and separate. If the Contract has subgoals, regardless of MBE Prime's ability to self-perform up to 50% of the overall goal (including up to 100% of any subgoal), the MBE Prime must either commit to other MBEs for each of any remaining subgoals or request a waiver. As set forth in **Attachment 2-1-B** Waiver Guidance, the MBE Prime's ability to self-perform certain portions of the work of the Contract will not be deemed a substitute for the good faith efforts to meet any remaining subgoal or the balance of the overall goal.
- ✓ In certain instances where the percentages allocated to MBE participation subgoals add up to more than 50% of the overall goal, the portion of self-performed work that an MBE Prime may count toward the overall goal may be limited to less than 50%. Please refer to GOMA's website (www.goma.maryland.gov) for the MBE Prime Regulations Q&A for illustrative examples.
- 6. Subject to items 1 through 5 above, when a certified MBE performs as a participant in a joint venture, a procurement agency may count a portion of the total dollar value of the contract equal to the distinct, clearly-defined portion of the work of the contract that the certified MBE performs with its workforce towards fulfilling the contract goal, and not more than one of the contract subgoals, if any.
- 7. As set forth in COMAR 21.11.03.12-1, once the Contract work begins, the work performed by a certified MBE firm, including an MBE prime, can only be counted towards the MBE participation goal(s) if the MBE firm is performing a commercially useful function on the Contract. Please refer to COMAR 21.11.03.12-1 for more information regarding these requirements.
- 8. If you have any questions as to whether a firm is certified to perform the specific services or provide specific products, please contact MDOT's Office of Minority Business Enterprise at 1-800-544-6056 or via email to mbe@mdot.state.md.us sufficiently prior to the submission due date.
- 9. Worksheet: The percentage of MBE participation, calculated using the percentage amounts for all of the MBE firms listed on the Participation Schedule MUST at least equal the MBE participation goal <u>and</u> subgoals (if applicable) set forth in the solicitation. If a bidder/offeror is unable to achieve the MBE participation goal and/or any subgoals (if applicable), the bidder/offeror must request a waiver in Item 1 of the MBE Utilization and Fair Solicitation Affidavit (Attachment 2-1A) or the bid will be deemed not responsive, or the proposal determined to be not susceptible of being selected for award. You may wish to use the Subgoal summary below to assist in calculating the percentages and confirm that you have met the applicable MBE participation goal and subgoals, if any.

Subgoals (if applicable)

Total African American MBE Participation:	%
Total Asian American MBE Participation:	%
Total Hispanic American MBE Participation:	%
Total Women-Owned MBE Participation:	%
Overall Goal	
Total MBE Participation (include all categories):	%

ATTACHMENT 2 -1A MBE UTILIZATION AND FAIR SOLICITATION AFFIDAVIT & MBE PARTICIPATION SCHEDULE

This MBE Utilization and Fair Solicitation Affidavit and MBE Participation Schedule **MUST BE** included with the bid/proposal for any solicitation with an MBE goal greater than 0%. If the Bidder/offeror fails to accurately complete and submit this Affidavit and Schedule with the bid or offer as required, the TO Procurement Officer shall deem the bid non-responsive or shall determine that the offer is not reasonably susceptible of being selected for award.

In conjunction with the bid or offer submitted in response to Solicitation No. R00B7400067, I affirm the following:

1. MBE Participation (PLEASE CHECK ONLY ONE)

I acknowledge and intend to meet the overall certified Minority Business Enterprise (MBE)
participation goal of fifteen (15) percent and, if specified in the solicitation, the following
subgoals (complete for only those subgoals that apply):

0 percent African American-owned MBE firms

0 percent Asian American-owned MBE firms

0 percent Hispanic American-owned MBE firms

0 percent Woman--owned MBE firms

Therefore, I am not seeking a waiver pursuant to COMAR 21.11.03.11.

Notwithstanding any subgoals established above, the Contractor is encouraged to use a diverse group of subcontractors and suppliers from any/all of the various MBE classifications to meet the remainder of the overall MBE participation goal.

OR

I conclude that I am unable to achieve the MBE participation goal and/or subgoals. I hereby request a waiver, in whole or in part, of the overall goal and/or subgoals. Within 10 working days of receiving notice that our firm is the apparent awardee, I will submit completed Good Faith Efforts Documentation to Support Waiver Request (Attachment 2-1C) and all required waiver documentation in accordance with COMAR 21.11.03.

2. Additional MBE Documentation

I understand that if I am notified that I am the apparent awardee or as requested by the Procurement Officer, I must submit the following documentation within 10 business days of receiving notice of the potential award or from the date of conditional award (per COMAR 21.11.03.10), whichever is earlier:

- (a) Outreach Efforts Compliance Statement (Attachment 2-2);
- (b) MBE Subcontractor Project Participation Statement (Attachment 2-3);
- (c) Any other documentation, including waiver documentation if applicable, required by the Procurement Officer to ascertain bidder or offeror responsibility in connection with the certified MBE participation goal and subgoals, if any.

I understand that if I fail to return each completed document within the required time, the Procurement Officer may determine that I am not responsible and therefore not eligible for contract award. If the contract has already been awarded, the award is voidable.

3. Information Provided to MBE firms

In the solicitation of subcontract quotations or offers, MBE firms were provided not less than the same information and amount of time to respond as were non-MBE firms.

4. MBE Participation Schedule

Set forth below are the (i) certified MBEs I intend to use, (ii) the percentage of the total Contract amount allocated to each MBE for this project and, (iii) the items of work each MBE will provide under the Contract. I have confirmed with the MDOT database that the MBE firms identified below are performing work activities for which they are MDOT certified.

Prime Contractor:	Project Description:
(Firm Name, Address, Phone)	
Project Number:	

LIST INFORMATION FOR EACH CERTIFIED MBE FIRM YOU AGREE TO USE TO ACHIEVE THE MBE PARTICIPATION GOAL AND SUBGOALS, IF ANY.

MBE PRIMES: PLEASE COMPLETE BOTH SECTIONS A AND B BELOW.

SECTION A: For MBE Prime Contractors ONLY (including MBE Primes in a Joint Venture)

MBE Prime Firm Name:	Percentage of total Contract Value to be performed
	with own forces and counted towards the MBE overall
MBE Certification Number:	participation goal (up to 50% of the overall goal):
	%
(If dually certified, check only one box.)	
	Percentage of total Contract Value to be performed
☐ African American-Owned	with own forces and counted towards the subgoal, if
Hispanic American- Owned	any, for my MBE classification (up to 100% of not
Asian American-Owned	more than one subgoal):%
□ Women-Owned	ŭ , <u>====</u>
Other MBE Classification	Description of the Work to be performed with MBE
	prime's own forces:
	F

SECTION B: For all Contractors (including MBE Primes in a Joint Venture)

MBE Firm Name:		Percentage of Total Contract to be performed by
MBE Certification Number:		this MBE:%
	x.) Hispanic American- Owned Women-Owned	Description of the Work to be Performed:
MBE Firm Name:		Percentage of Total Contract to be performed by
MBE Certification Number:		this MBE:% Description of the Work to be Performed:
(If dually certified, check only one bo	x.)	
African American-Owned	☐ Hispanic American- Owned	
☐ Asian American-Owned ☐ Other MBE Classification	Women-Owned	
MBE Firm Name:		Percentage of Total Contract to be performed by
MBE Certification Number:	<u> </u>	this MBE:%
(If dually consisted about only one bo	· · · ·	Description of the Work to be Performed:
(If dually certified, check only one bo ☐ African American-Owned	x.) Hispanic American- Owned	(c)
	☐ Women-Owned	
Other MBE Classification		
MBE Firm Name:		Percentage of Total Contract to be performed by
MDE FIIII Name.		this MBE:%
MBE Certification Number:		1113 WDL/0
MB2 Continuation (Variable)		Description of the Work to be Performed:
(If dually certified, check only one bo	x.)	
African American-Owned		
	☐ Women-Owned	
Other MBE Classification		
CONT	TINUE ON SEPARATE	PAGE IF NEEDED
	2 5 5	ve reviewed the instructions for the MBE dule and that the information included in the
Schedule is true to the best of m	ny knowledge, informatio	on and belief.
Bidder/Offeror Name	Signature o	f Authorized Representative
(PLEASE PRINT OR TYPE)		
(TEL/ISETRIVI OR TITE)		
Address	Prir	ted Name and Title
City, State and Zip Code	Dat	e

SUBMIT AS INSTRUCTED IN TORFP

ATTACHMENT 2 -1B WAIVER GUIDANCE

GUIDANCE FOR DOCUMENTING GOOD FAITH EFFORTS TO MEET MBE PARTICIPATION GOALS

In order to show that it has made good faith efforts to meet the Minority Business Enterprise (MBE) participation goal (including any MBE subgoals) on a contract, the bidder/offeror must either (1) meet the MBE Goal(s) and document its commitments for participation of MBE Firms, or (2) when it does not meet the MBE Goal(s), document its Good Faith Efforts to meet the goal(s).

I. Definitions

MBE Goal(s) – "MBE Goal(s)" refers to the MBE participation goal and MBE participation subgoal(s).

Good Faith Efforts – The "Good Faith Efforts" requirement means that when requesting a waiver, the bidder/offeror must demonstrate that it took all necessary and reasonable steps to achieve the MBE Goal(s), which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient MBE participation, even if those steps were not fully successful. Whether a bidder/offeror that requests a waiver made adequate good faith efforts will be determined by considering the quality, quantity, and intensity of the different kinds of efforts that the bidder/offeror has made. The efforts employed by the bidder/offeror should be those that one could reasonably expect a bidder/offeror to take if the bidder/offeror were actively and aggressively trying to obtain MBE participation sufficient to meet the MBE contract goal and subgoals. Mere *pro forma* efforts are not good faith efforts to meet the MBE contract requirements. The determination concerning the sufficiency of the bidder's/offeror's good faith efforts is a judgment call; meeting quantitative formulas is not required.

Identified Firms – "Identified Firms" means a list of the MBEs identified by the procuring agency during the goal setting process and listed in the procurement as available to perform the Identified Items of Work. It also may include additional MBEs identified by the bidder/offeror as available to perform the Identified Items of Work, such as MBEs certified or granted an expansion of services after the procurement was issued. If the procurement does not include a list of Identified Firms, this term refers to all of the MBE Firms (if State-funded) the bidder/offeror identified as available to perform the Identified Items of Work and should include all appropriately certified firms that are reasonably identifiable.

Identified Items of Work – "Identified Items of Work" means the bid items identified by the procuring agency during the goal setting process and listed in the procurement as possible items of work for performance by MBE Firms. It also may include additional portions of items of work the bidder/offeror identified for performance by MBE Firms to increase the likelihood that the MBE Goal(s) will be achieved. If the procurement does not include a list of Identified Items of Work, this term refers to all of the items of work the bidder/offeror identified as possible items of work for performance by MBE Firms and should include all reasonably identifiable work opportunities.

MBE Firms – "MBE Firms" refers to a firm certified by the Maryland Department of Transportation ("MDOT") under COMAR 21.11.03. Only MDOT-certified MBE Firms can participate in the State's MBE Program.

II. Types of Actions Agency will Consider

The bidder/offeror is responsible for making relevant portions of the work available to MBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available MBE subcontractors and suppliers, so as to facilitate MBE participation. The following is a list of types of actions the procuring agency will consider as part of the bidder's/offeror's Good Faith Efforts when the bidder/offeror fails to meet the MBE Goal(s). This list is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. Identify Bid Items as Work for MBE Firms

1. Identified Items of Work in Procurements

- (a) Certain procurements will include a list of bid items identified during the goal setting process as possible work for performance by MBE Firms. If the procurement provides a list of Identified Items of Work, the bidder/offeror shall make all reasonable efforts to solicit quotes from MBE Firms to perform that work.
- (b) Bidders/Offerors may, and are encouraged to, select additional items of work to be performed by MBE Firms to increase the likelihood that the MBE Goal(s) will be achieved.

2. Identified Items of Work by Bidders/Offerors

- (a) When the procurement does not include a list of Identified Items of Work or for additional Identified Items of Work, bidders/offerors should reasonably identify sufficient items of work to be performed by MBE Firms.
- (b) Where appropriate, bidders/offerors should break out contract work items into economically feasible units to facilitate MBE participation, rather than perform these work items with their own forces. The ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder/offeror of the responsibility to make Good Faith Efforts.

B. Identify MBE Firms to Solicit

1. MBE Firms Identified in Procurements

- (a) Certain procurements will include a list of the MBE Firms identified during the goal setting process as available to perform the items of work. If the procurement provides a list of Identified MBE Firms, the bidder/offeror shall make all reasonable efforts to solicit those MBE firms.
- (b) Bidders/offerors may, and are encouraged to, search the MBE Directory to identify additional MBEs who may be available to perform the items of work, such as MBEs certified or granted an expansion of services after the solicitation was issued.

2. MBE Firms Identified by Bidders/Offerors

- (a) When the procurement does not include a list of Identified MBE Firms, bidders/offerors should reasonably identify the MBE Firms that are available to perform the Identified Items of Work.
- (b) Any MBE Firms identified as available by the bidder/offeror should be certified to perform the Identified Items of Work.

C. Solicit MBEs

- 1. Solicit <u>all</u> Identified Firms for all Identified Items of Work by providing written notice. The bidder/offeror should:
 - (a) provide the written solicitation at least 10 days prior to bid opening to allow sufficient time for the MBE Firms to respond;
 - (b) send the written solicitation by first-class mail, facsimile, or email using contact information in the MBE Directory, unless the bidder/offeror has a valid basis for using different contact information; and
 - (c) provide adequate information about the plans, specifications, anticipated time schedule for portions of the work to be performed by the MBE, and other requirements of the contract to assist MBE Firms in responding. (This information may be provided by including hard copies in the written solicitation or by <u>electronic means</u> as described in C.3 below.)
- 2. "All" Identified Firms includes the MBEs listed in the procurement and any MBE Firms you identify as potentially available to perform the Identified Items of Work, but it does not include MBE Firms who are no longer certified to perform the work as of the date the bidder/offeror provides written solicitations.
- 3. "<u>Electronic Means</u>" includes, for example, information provided via a website or file transfer protocol (FTP) site containing the plans, specifications, and other requirements of the contract. If an interested MBE cannot access the information provided by electronic means, the bidder/offeror must make the information available in a manner that is accessible to the interested MBE.
- 4. Follow up on initial written solicitations by contacting MBEs to determine if they are interested. The follow up contact may be made:
 - (a) by telephone using the contact information in the MBE Directory, unless the bidder/offeror has a valid basis for using different contact information; or
 - (b) in writing *via* a method that differs from the method used for the initial written solicitation.
- 5. In addition to the written solicitation set forth in C.1 and the follow up required in C.4, use all other reasonable and available means to solicit the interest of MBE Firms certified to perform the work of the contract. Examples of other means include:
 - (a) attending any pre-bid meetings at which MBE Firms could be informed of contracting and subcontracting opportunities; and
 - (b) if recommended by the procurement, advertising with or effectively using the services of at least two minority focused entities or media, including trade associations, minority/women community organizations, minority/women contractors' groups, and local, state, and federal minority/women business assistance offices listed on the MDOT Office of Minority Business Enterprise website.

D. Negotiate With Interested MBE Firms

Bidders/Offerors must negotiate in good faith with interested MBE Firms.

- 1. Evidence of negotiation includes, without limitation, the following:
 - (a) the names, addresses, and telephone numbers of MBE Firms that were considered;
 - (b) a description of the information provided regarding the plans and specifications for the work selected for subcontracting and the means used to provide that information; and

- (c) evidence as to why additional agreements could not be reached for MBE Firms to perform the work.
- 2. A bidder/offeror using good business judgment would consider a number of factors in negotiating with subcontractors, including MBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration.
- 3. The fact that there may be some additional costs involved in finding and using MBE Firms is not in itself sufficient reason for a bidder's/offeror's failure to meet the contract MBE goal(s), as long as such costs are reasonable. Factors to take into consideration when determining whether a MBE Firm's quote is excessive or unreasonable include, without limitation, the following:
 - (a) the dollar difference between the MBE subcontractor's quote and the average of the other subcontractors' quotes received by the bidder/offeror;
 - (b) the percentage difference between the MBE subcontractor's quote and the average of the other subcontractors' quotes received by the bidder/offeror;
 - (c) the percentage that the MBE subcontractor's quote represents of the overall contract amount;
 - (d) the number of MBE firms that the bidder/offeror solicited for that portion of the work;
 - (e) whether the work described in the MBE and Non-MBE subcontractor quotes (or portions thereof) submitted for review is the same or comparable; and
 - (f) the number of quotes received by the bidder/offeror for that portion of the work.
- 4. The above factors are not intended to be mandatory, exclusive, or exhaustive, and other evidence of an excessive or unreasonable price may be relevant.
- 5. The bidder/offeror may not use its price for self-performing work as a basis for rejecting a MBE Firm's quote as excessive or unreasonable.
- 6. The "average of the other subcontractors' quotes received" by the bidder/offeror refers to the average of the quotes received from all subcontractors. Bidder/offeror should attempt to receive quotes from at least three subcontractors, including one quote from a MBE and one quote from a Non-MBE.
- 7. A bidder/offeror shall not reject a MBE Firm as unqualified without sound reasons based on a thorough investigation of the firm's capabilities. For each certified MBE that is rejected as unqualified or that placed a subcontract quotation or offer that the bidder/offeror concludes is not acceptable, the bidder/offeror must provide a written detailed statement listing the reasons for this conclusion. The bidder/offeror also must document the steps taken to verify the capabilities of the MBE and Non-MBE Firms quoting similar work.
 - (a) The factors to take into consideration when assessing the capabilities of a MBE Firm, include, but are not limited to the following: financial capability, physical capacity to perform, available personnel and equipment, existing workload, experience performing the type of work, conduct and performance in previous contracts, and ability to meet reasonable contract requirements.
 - (b) The MBE Firm's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-

union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the efforts to meet the project goal.

E. Assisting Interested MBE Firms

When appropriate under the circumstances, the decision-maker will consider whether the bidder/offeror:

- 1. made reasonable efforts to assist interested MBE Firms in obtaining the bonding, lines of credit, or insurance required by the procuring agency or the bidder/offeror; and
- 2. made reasonable efforts to assist interested MBE Firms in obtaining necessary equipment, supplies, materials, or related assistance or services.

III. Other Considerations

In making a determination of Good Faith Efforts the decision-maker may consider engineering estimates, catalogue prices, general market availability and availability of certified MBE Firms in the area in which the work is to be performed, other bids or offers and subcontract bids or offers substantiating significant variances between certified MBE and Non-MBE costs of participation, and their impact on the overall cost of the contract to the State and any other relevant factors.

The decision-maker may take into account whether a bidder/offeror decided to self-perform subcontract work with its own forces, especially where the self-performed work is Identified Items of Work in the procurement. The decision-maker also may take into account the performance of other bidders/offerors in meeting the contract. For example, when the apparent successful bidder/offeror fails to meet the contract goal, but others meet it, this reasonably raises the question of whether, with additional reasonable efforts, the apparent successful bidder/offeror could have met the goal. If the apparent successful bidder/offeror fails to meet the goal, but meets or exceeds the average MBE participation obtained by other bidders/offerors, this, when viewed in conjunction with other factors, could be evidence of the apparent successful bidder/offeror having made Good Faith Efforts.

IV. Documenting Good Faith Efforts

At a minimum, a bidder/offeror seeking a waiver of the MBE Goal(s) or a portion thereof must provide written documentation of its Good Faith Efforts, in accordance with COMAR 21.11.03.11, within 10 business days after receiving notice that it is the apparent awardee. The written documentation shall include the following:

A. Items of Work (Complete Good Faith Efforts Documentation Attachment 2-1C, Part 1)

A detailed statement of the efforts made to select portions of the work proposed to be performed by certified MBE Firms in order to increase the likelihood of achieving the stated MBE Goal(s).

B. Outreach/Solicitation/Negotiation

- 1. The record of the bidder's/offeror's compliance with the outreach efforts prescribed by COMAR 21.11.03.09C(2)(a). (Complete Outreach Efforts Compliance Statement Attachment 2-2).
- 2. A detailed statement of the efforts made to contact and negotiate with MBE Firms including:
 (a) the names, addresses, and telephone numbers of the MBE Firms who were contacted, with the dates and manner of contacts (letter, fax, email, telephone, etc.) (Complete Good Faith Efforts Attachment 2-1C Part 2, and submit letters, fax cover sheets, emails, etc. documenting solicitations); and

- (b) a description of the information provided to MBE Firms regarding the plans, specifications, and anticipated time schedule for portions of the work to be performed and the means used to provide that information.
- C. Rejected MBE Firms (Complete Good Faith Efforts Attachment 2-1C, Part 3)
- 1. For each MBE Firm that the bidder/offeror concludes is not acceptable or qualified, a detailed statement of the reasons for the bidder's/offeror's conclusion, including the steps taken to verify the capabilities of the MBE and Non-MBE Firms quoting similar work.
- 2. For each certified MBE Firm that the bidder/offeror concludes has provided an excessive or unreasonable price, a detailed statement of the reasons for the bidder's/offeror's conclusion, including the quotes received from all MBE and Non-MBE firms bidding on the same or comparable work. (Include copies of all quotes received.)
- 3. A list of MBE Firms contacted but found to be unavailable. This list should be accompanied by a MBE Unavailability Certificate (see Exhibit A to this Part 1) signed by the MBE contractor or a statement from the bidder/offeror that the MBE contractor refused to sign the MBE Unavailability Certificate.
- D. Other Documentation
- 1. Submit any other documentation requested by the Procurement Officer to ascertain the bidder's/offeror's Good Faith Efforts.
- 2. Submit any other documentation the bidder/offeror believes will help the Procurement Officer ascertain its Good Faith Efforts.

Exhibit A MBE Subcontractor Unavailability Certificate

1. It is hereby certified that the firm of			
	(Name of	f Minority firm)	
located at			
(Number)	(Street)		
(City)	(State)	(Zip)	
was offered an opportunity to bid on Solici	tation No		
in County by			
	(Name of	f Prime Contractor's Fire	n)
************	*******	********	******
2the work/service or unable to prepare a bid		(Minority Firm), is ei	ther unavailable for
the work/service or unable to prepare a bid	for this project	ct for the following reason	on(s):
Signature of Minority Firm's MBE Repr	– resentative	Title	Date
MDOT Certification #	_	Telephone #	
*************	******	********	******
3. To be completed by the prime contracto firm.	r if Section 2	of this form is <u>not</u> compl	leted by the minority
To the best of my knowledge and belief, sa unavailable for the work/service for this pro request for a price proposal and has not cor	oject, is unabl	e to prepare a bid, or did	not respond to a
Signature of Prime Contractor	_	Title	 Date

ATTACHMENT 2 -1C MBE ATTACHMENT GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST

Prime Contractor:

Solicitation Number:

Project Description:

Parts 1, 2, and 3 must be included with this certificate along with all documents supporting your waiver request.

I affirm that I have reviewed Attachment 2-1B, Waiver Guidance. I further affirm under penalties of perjury that the contents of Parts 1, 2, and 3 of this Attachment 2-1C Good Faith Efforts Documentation Form are true to the best of my knowledge, information, and belief.

Company Name	Signature of Representative
Address	Printed Name and Title
City, State and Zip Code	Date

GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST

Part 1 – Identified items of work bidder/offeror made available to MBE firms

Page .	of	
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Prime Contractor:	Project Description:
Solicitation Number:	

Identify those items of work that the bidder/offeror made available to MBE Firms. This includes, where appropriate, those items the bidder/offeror identified and determined to subdivide into economically feasible units to facilitate the MBE participation. For each item listed, show the anticipated percentage of the total contract amount. It is the bidder's/offeror's responsibility to demonstrate that sufficient work to meet the goal was made available to MBE Firms, and the total percentage of the items of work identified for MBE participation equals or exceeds the percentage MBE goal set for the procurement. Note: If the procurement includes a list of bid items identified during the goal setting process as possible items of work for performance by MBE Firms, the bidder/offeror should make all of those items of work available to MBE Firms or explain why that item was not made available. If the bidder/offeror selects additional items of work to make available to MBE Firms, those additional items should also be included below.

Identified Items of Work	Was this work listed in the procurement?		Does bidder/ offeror normally self- perform this work?		Was this work made available to MBE Firms? If no, explain why	
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	□ No	□ Yes	□ No
	□ Yes	□ No	□ Yes	No	□ Yes	□ No

Please check if Additional Sheets are attached.

GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST

Part 2 – identified MBE firms and record of solicitations

Page	of	
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Prime Contractor:	Project Description:
Solicitation Number:	
<u> </u>	

Identify the MBE Firms solicited to provide quotes for the Identified Items of Work made available for MBE participation. Include the name of the MBE Firm solicited, items of work for which bids/quotes were solicited, date and manner of initial and follow-up solicitations, whether the MBE provided a quote, and whether the MBE is being used to meet the MBE participation goal. MBE Firms used to meet the participation goal must be included on the MBE Participation Schedule. Note: If the procurement includes a list of the MBE Firms identified during the goal setting process as potentially available to perform the items of work, the bidder/offeror should solicit all of those MBE Firms or explain why a specific MBE was not solicited. If the bidder/offeror identifies additional MBE Firms who may be available to perform Identified Items of Work, those additional MBE Firms should also be included below. Copies of all written solicitations and documentation of follow-up calls to MBE Firms must be attached to this form. This list should be accompanied by a Minority Contractor Unavailability Certificate signed by the MBE contractor or a statement from the bidder/offeror that the MBE contractor refused to sign the Minority Contractor Unavailability Certificate (see Exhibit A to MBE Attachment 2-1B). If the bidder/offeror used a Non-MBE or is self-performing the identified items of work, Part 4 must be completed.

Name of Identified MBE Firm & MBE Classification	Describe Item of Work Solicited	Initial Solicitation Date & Method	Follow-up Solicitation Date & Method	Details for Follow-up Calls	Quote Rec'd	Quote Used	Reason Quote Rejected
Firm Name: MBE Classification (Check only if requesting waiver of MBE subgoal.) African American-Owned Hispanic American- Owned Asian American-Owned Women-Owned Other MBE Classification		Date: Mail Facsimile Email	Date: Phone Mail Facsimile Email	Time of Call: Spoke With: Left Message	□ Yes □ No	□ Yes □ No	□ Used Other MBE □ Used Non-MBE □ Self- performing
Firm Name: MBE Classification (Check only if requesting waiver of MBE subgoal.) African American-Owned Hispanic American-Owned Asian American-Owned Women-Owned Other MBE Classification		Date: □ Mail □ Facsimile □ Email	Date: □ Phone □ Mail □ Facsimile □ Email	Time of Call: Spoke With: Left Message	□ Yes □ No	□ Yes □ No	□ Used Other MBE □ Used Non-MBE □ Self- performing

Please check if Additional Sheets are attached.

GOOD FAITH EFFORTS DOCUMENTATION TO SUPPORT WAIVER REQUEST

Part 3 – additional information regarding rejected MBE quotes

Page __ of ___

Prime Contractor:		Project Description:					
Solicitation Number:							
	Non-MBE or is self- cate whether the wo name of the Non-M that provided a qu	performing ork will be so that the last of	the Identified Item self-performed or penclude the names of amount of each quo	s of Work. erformed b f all MBE a ote.	Provide the y a Non-MBE, and Non-MBE		
Describe Identified Items of Work Not Being Performed by MBE (Include spec/ section number from bid)	Self-performing or Using Non-MBE (Provide name)	Amount of Non-MBE Quote	Name of Other Firms who Provided Quotes & Whether MBE or Non-MBE	Amount Quoted	Indicate Reason Why MBE Quote Rejected & Briefly Explain		
	□ Self-performing □ Using Non-MBE	\$	□ MBE □ Non-MBE	\$	□ Price □ Capabilities □ Other		
	□ Self-performing □ Using Non-MBE	\$	□ MBE □ Non-MBE	\$	□ Price □ Capabilities □ Other		
	□ Self-performing □ Using Non-MBE	\$	□ MBE □ Non-MBE	\$	□ Price □ Capabilities □ Other		
	□ Self-performing □ Using Non-MBE	\$	□ MBE □ Non-MBE	\$	□ Price □ Capabilities □ Other		
	□ Self-performing □ Using Non-MBE	\$	□ MBE □ Non-MBE	\$	□ Price □ Capabilities □ Other		
	□ Self-performing □ Using Non-MBE	\$	□ MBE	\$	□ Price □ Capabilities □ Other		

Please check if Additional Sheets are attached.

□ Non-MBE

ATTACHMENT 2 -2 MBE ATTACHMENT OUTREACH EFFORTS COMPLIANCE STATEMENT

Complete and submit this form within 10 working days of notification of apparent award or actual award, whichever is earlier.

In conjunction with the bid/proposal submitted in response to Solicitation No. R00B7400067, I state

the following: 1. Bidder/Offeror identified subcontracting opportunities in these specific work categories: 2. Attached to this form are copies of written solicitations (with bidding/proposal instructions) used to solicit certified MBE firms for these subcontract opportunities. 3. Bidder/Offeror made the following attempts to personally contact the solicited MDOT-certified MBE firms: _____ 4. Please Check One: ☐ This project does not involve bonding requirements. □ Bidder/Offeror assisted MDOT-certified MBE firms to fulfill or seek waiver of bonding requirements. (DESCRIBE EFFORTS): 5. Please Check One: □ Bidder/Offeror did attend the pre-bid/pre-proposal conference. □ No pre-bid/pre-proposal meeting/conference was held. □ Bidder/Offeror did not attend the pre-bid/pre-proposal conference. Company Name Signature of Representative

Date

Address

City, State and Zip Code

Printed Name and Title

ATTACHMENT 2 -3A MBE ATTACHMENT MBE SUBCONTRACTOR PROJECT PARTICIPATION CERTIFICATION

Please complete and submit one form for each certified MBE firm listed on the MBE Participation Schedule (Attachment 2-1A) within 10 Working Days of notification of apparent award. If the Bidder/Offeror fails to return this affidavit within the required time, the Procurement Officer may determine that the Bidder/Offeror is not responsible and therefore not eligible for Contract award.

Provided that		(Prime Contractor's Name)
	ract in conjunction with Solicitation No	
	s to enter into a subcontract with	
	rticipation by the MBE firm	
MDOT Certification Nur	mber which will receiv	e at least \$ which
	otal Contract Amount for performing the fe	
Contract:	1	
NAICS CODE	WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE)	DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES

Each of the Contractor and Subcontractor acknowledges that, for purposes of determining the accuracy of the information provided herein, the Procurement Officer may request additional information, including, without limitation, copies of the subcontract agreements and quotes. Each of the Contractor and Subcontractor solemnly affirms under the penalties of perjury that: (i) the information provided in this MBE Subcontractor Project Participation Affidavit is true to the best of its knowledge, information and belief, and (ii) has fully complied with the State Minority Business Enterprise law, State Finance and Procurement Article §14-308(a)(2), Annotated Code of Maryland which provides that, except as otherwise provided by law, a contractor may not identify a certified minority business enterprise in a Bid/Proposal and:

- (1) fail to request, receive, or otherwise obtain authorization from the certified minority business enterprise to identify the certified Minority Business Enterprise in its Bid/Proposal;
- (2) fail to notify the certified Minority Business Enterprise before execution of the Contract of its inclusion of the Bid/Proposal;
- (3) fail to use the certified Minority Business Enterprise in the performance of the Contract; or
- (4) pay the certified Minority Business Enterprise solely for the use of its name in the Bid/Proposal.

PRIME CONTRACTOR	SUBCONTRACTOR
Signature of Representative:	Signature of Representative:
Printed Name and Title:	Printed Name and Title:
Firm's Name:	Firm's Name:
Federal Identification Number:	Federal Identification Number:
Address:	Address:
Telephone:	Telephone:
Date:	Date:

ATTACHMENT 2 -3B MBE ATTACHMENT MBE PRIME PROJECT PARTICIPATION CERTIFICATION

Please complete and submit this form to attest each specific item of work that your MBE firm has listed on the MBE participation schedule (Attachment 2-1A) for purposes of meeting the MBE participation goals. This form must be submitted within 10 Working Days of notification of apparent award. If the Bidder/offeror fails to return this affidavit within the required time, the Procurement Officer may determine that the Bidder/offeror is not responsible and therefore not eligible for Contract award.

award.				
Provided th	hat	(Prime Co	ntractor's Name)	
with Certif	fication Number is aw	varded the State contract in conjunction	with Solicitation	
No	, such MBE I	Prime Contractor intends to perform with of the Total Contract Amount for perform	n its own forces	
at least \$	which equals to% o	of the Total Contract Amount for perform	ning the	
following 1	products/services for the Contract:			
NAICS WORK ITEM, SPECIFICATION NUMBER, LINE ITEMS OR WORK CATEGORIES (IF APPLICABLE) For Construction Projects, General Conditions must be listed separate		DESCRIPTION OF SPECIFIC PRODUCTS AND/OR SERVICES	VALUE OF THE WORK	
MBE PR	IME CONTRACTOR			
Signature o	f Representative:			
Printed Nan	ne and Title:			
Firm's Nam	e:			
Federal Ide	entification Number:			
Address:				
Telephone:				
Date:				

This form must be completed monthly by the prime contractor.

ATTACHMENT 2 -4A MBE PRIME CONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Maryland State Department of Education Minority Business Enterprise Participation

Prime Contractor Paid/Unpaid MBE Invoice Report

Report #:		Contract #:			
Reporting Period (Month/Year):		Contracting Unit:			
Report is due to the MBE Officer	by the 15th of	Contract Amount:			
the month following the month the services were		MBE Subcontract Amt:			
provided.		Project Begin Date:			
Note: Please number reports in s	sequence	Project End Date:			
		Services Provided:			
Prime Contractor:		Contact Person:			
Address:					
City:		State: ZIP:			
Phone:	FAX: Email:				
MBE Subcontractor Name:		Contact Person:			
Phone:	FAX:				
Subcontractor Services Provided:					
List all payments made to MBE sul	bcontractor named	List dates and amounts of any outstanding			
above during this reporting period:		invoices:			
Invoice# Amo	unt	Invoice # Amount			
1.		1.			
2.		2.			
3.		3.			
4.		4.			
Total Dollars Paid: \$		Total Dollars Unpaid:			
		\$			
		stract, you must use separate 2-4A forms.			
must be reported separately in Attachm		use for purposes of meeting the MBE participation goals			
		following addresses (electronic copy with signature and date			
is preferred):					
C	Contract Manager				
Contracting Unit					
(Department)					
	mailto:				
Signature:		Date:			
(R	equired)				

This form must be completed monthly by MBE subcontractor ATTACHMENT 2 SAMPLE MBE 2-5 SUBCONTRACTOR PAID/UNPAID MBE INVOICE **REPORT**

Minority Business Enterprise Participation

Subcontractor Paid/Unpaid MBE Invoice Report

Report#:	Contract #
	Contracting Unit:
Reporting Period (Month/Year):	MBE Subcontract Amount:
	Project Begin Date:
Report is due by the 15th of the month following	Project End Date:
the month the services were performed.	Services Provided:
MBE Subcontractor Name:	
MDOT Certification #:	
Contact Person:	Email:
Address:	
City:	State: ZIP:
Phone:	FAX:
Subcontractor Services Provided:	
List all payments received from Prime Contractor	List dates and amounts of any unpaid invoices over
during reporting period indicated above.	30 days old.
Invoice Amount Date	Invoice Amount Date
1.	1.
2.	2.
3.	3.
4.	4.
Total Dollars Paid: \$	Total Dollars Unpaid: \$
Prime Contractor:	Contact Person:
**Return one copy of this form to the following addre	ss (electronic copy with signature & date is preferred):
Contract Manager	
Contract Manager	
Maryland State Department of Education	
Mai yianu State Department of Education	
mailto:	
nianto.	
Signature:	Date:
(Required)	

ATTACHMENT 2 -4B MBE PRIME CONTRACTOR REPORT

Maryland State Department of Education Minority Business Enterprise Participation

MBE Prime Contractor Report

MBE Prime Contractor	MBE Prime Contractor:		Contract #:			
Certification Number:		Contracting Unit:				
Report #:			Contract Amount:			
Reporting Period (Month/Year): Report is due to the MBE Officer by the 15th of the month following the month the services were		Total Value of the Work to the Self-Performed for purposes of Meeting the MBE participation				
		goal/subgoals: Project Begin Date:				
provided. Note: Please number	mononts in society	•••		ect End Date: _		
Note. Trease number	reports in sequer	ice				
Contact Person:						
Address:						
City:				State:		ZIP:
Phone:		Fax:		E-mail:		
INVOICE NUMBER	VALUE OF THE WORK	NAICS COD	E	DESCRIPTION C	F SPECIFIC PRO	DUCTS AND/OR
D (
Return one copy (h signature and date		of this for	m to 1	the following a	ddresses (elect	tronic copy with
	is preferred).					
Signature:]	Date:	
	Contract Monitor					
	Cont	tracting Uni	t			
(Department)						
					.	
Signature:]	Date:	
	(Required)					

This form must be completed monthly by MBE subcontractor ATTACHMENT 2 -5 SUBCONTRACTOR PAID/UNPAID MBE INVOICE REPORT

Minority Business Enterprise Participation

Subcontractor Paid/Unpaid MBE Invoice Report

Report#:	Contract #			
	Contracting Unit:			
Reporting Period (Month/Year):	MBE Subcontract Amount:			
	Project Begin Date:			
Report is due by the 15th of the month following	Project End Date:			
the month the services were performed.	Services Provided:			
-				
MDOT Certification #:				
Contact Person:	Email:			
Address:				
City:	State: ZIP:			
Phone: FAX:				
Subcontractor Services Provided:				
List all payments received from Prime Contractor during				
reporting period indicated above.	over 30 days old.			
Invoice Amount Date	Invoice Amount Date			
1.	1.			
2.	2.			
3.	3.			
4.	4.			
Total Dollars Paid: \$	Total Dollars Unpaid:			
	\$			
Prime Contractor:	Contact Person:			
**Return one copy of this form to the following address	(electronic copy with signature & date is preferred):			
Contract Manager				
Contracting Unit				
Maryland State Department of Education				
mailto:				
Cianotura	Data			
Signature:(Required)	Date:			
(Required)				

ATTACHMENT 3 TASK ORDER AGREEMENT

CATS+ TORFP# R00B7400067 OF MASTER CONTRACT #060B2490023

This Task Order Agreement ("TO Ag	reement") is made this day of Month, 2017 by and between
	(TO Contractor) and the STATE OF MARYLAND, Maryland State
Department of Education (MSDE).	

IN CONSIDERATION of the mutual promises and the covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

- 1. Definitions. In this TO Agreement, the following words have the meanings indicated:
 - a) "Agency" means Maryland State Department of Education, as identified in the CATS+ TORFP # R00B7400067.
 - b) "CATS+ TORFP" means the Task Order Request for Proposals # R00B7400067, dated MONTH DAY, YEAR, including any addenda and amendments.
 - c) "Master Contract" means the CATS+ Master Contract between the Maryland Department of Information Technology and TO Contractor dated as of its dated date.
 - d) "TO Procurement Officer" means June Dwyer. The Agency may change the TO Procurement Officer at any time by written notice.
 - e) "TO Agreement" means this signed TO Agreement between MSDE and TO Contractor.
 - f) "TO Contractor" means the CATS+ Master Contractor awarded this TO Agreement, whose principal business address is _______.
 - g) "TO Manager" means Chandra Haislet. The Agency may change the TO Manager at any time by written notice to the TO Contractor.
 - h) "TO Technical Proposal" means the TO Contractor's technical response to the CATS+ TORFP dated date of TO Technical Proposal.
 - i) "TO Financial Proposal" means the TO Contractor's financial response to the CATS+ TORFP dated date of TO Financial Proposal.
 - i) "TO Proposal" collectively refers to the TO Technical Proposal and TO Financial Proposal.
- 2. Scope of Work
- 2.1 This TO Agreement incorporates all of the terms and conditions of the Master Contract and shall not in any way amend, conflict with or supersede the Master Contract.
- 2.2 The TO Contractor shall, in full satisfaction of the specific requirements of this TO Agreement, provide the services set forth in Section 3 of the CATS+ TORFP. These services shall be provided in accordance with the Master Contract, this TO Agreement, and the following Exhibits, which are attached and incorporated herein by reference. If there is any conflict among the Master Contract, this TO Agreement, and these Exhibits, the terms of the Master Contract shall govern. If there is any conflict between this TO Agreement and any of these Exhibits, the following order of precedence shall determine the prevailing provision:
 - a) The TO Agreement,
 - b) Exhibit A CATS+ TORFP
 - c) Exhibit B TO Technical Proposal
 - d) Exhibit C TO Financial Proposal

2.3 The TO Procurement Officer may, at any time, by written order, make changes in the work within the general scope of the TO Agreement. No other order, statement or conduct of the TO Procurement Officer or any other person shall be treated as a change or entitle the TO Contractor to an equitable adjustment under this Section. Except as otherwise provided in this TO Agreement, if any change under this Section causes an increase or decrease in the TO Contractor's cost of, or the time required for, the performance of any part of the work, whether or not changed by the order, an equitable adjustment in the TO Agreement price shall be made and the TO Agreement modified in writing accordingly. The TO Contractor must assert in writing its right to an adjustment under this Section within thirty (30) days of receipt of written change order and shall include a written statement setting forth the nature and cost of such claim. No claim by the TO Contractor shall be allowed if asserted after final payment under this TO Agreement. Failure to agree to an adjustment under this Section shall be a dispute under the Disputes clause of the Master Contract. Nothing in this Section shall excuse the TO Contractor from proceeding with the TO Agreement as changed.

3. Time for Performance

Unless terminated earlier as provided in the Master Contract, the TO Contractor shall provide the services described in the TO Proposal and in accordance with the CATS+ TORFP on receipt of a Notice to Proceed from the TO Manager. The term of this TO Agreement is for a period of _one (1) year, commencing on the date the TO Agreement is fully executed and terminating on Month Day, Year. At the sole option of the State, this TO Agreement may be extended for one (1) one-year periods for a total TO Agreement period ending on Month, Day, Year

- 4. Consideration and Payment
- 4.1 The consideration to be paid the TO Contractor shall not exceed \$______. Any work performed by the TO Contractor in excess of the not-to-exceed ceiling amount of the TO Agreement without the prior written approval of the TO Manager is at the TO Contractor's risk of non-payment.
- 4.2 Payments to the TO Contractor shall be made as outlined Section 3 of the CATS+ TORFP, but no later than thirty (30) days after the Agency's receipt of a proper invoice for services provided by the TO Contractor, acceptance by the Agency of services provided by the TO Contractor, and pursuant to the conditions outlined in Section 4 of this Agreement.
- 4.3 Each invoice for services rendered must include the TO Contractor's Federal Tax Identification Number which is ______. Charges for late payment of invoices other than as prescribed by Title 15, Subtitle 1, of the State Finance and Procurement Article, Annotated Code of Maryland, as from time-to-time amended, are prohibited. Invoices must be submitted to the Agency TO Manager unless otherwise specified herein.
- 4.4 In addition to any other available remedies, if, in the opinion of the TO Procurement Officer, the TO Contractor fails to perform in a satisfactory and timely manner, the TO Procurement Officer may refuse or limit approval of any invoice for payment, and may cause payments to the TO Contractor to be reduced or withheld until such time as the TO Contractor meets performance standards as established by the TO Procurement Officer.

IN WITNESS THEREOF, the parties have executed this TO Agreement as of the date hereinabove set forth. TO Contractor Name

By: Type or Print TO Contractor POC	Date	
Witness:		
STATE OF MA	RYLAND, MSDE	
By:	Date	

ATTACHMENT 4 CONFLICT OF INTEREST AFFIDAVIT AND DISCLOSURE

- A) "Conflict of interest" means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the State, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair competitive advantage.
- B) "Person" has the meaning stated in COMAR 21.01.02.01B(64) and includes a bidder, offeror, contractor, consultant, or subcontractor or subconsultant at any tier, and also includes an employee or agent of any of them if the employee or agent has or will have the authority to control or supervise all or a portion of the work for which a bid or offer is made.
- C) The bidder or offeror warrants that, except as disclosed in §D, below, there are no relevant facts or circumstances now giving rise or which could, in the future, give rise to a conflict of interest.
- D) The following facts or circumstances give rise or could in the future give rise to a conflict of interest (explain in detail—attach additional sheets if necessary):
- E) The bidder or offeror agrees that if an actual or potential conflict of interest arises after the date of this affidavit, the bidder or offeror shall immediately make a full disclosure in writing to the procurement officer of all relevant facts and circumstances. This disclosure shall include a description of actions which the bidder or offeror has taken and proposes to take to avoid, mitigate, or neutralize the actual or potential conflict of interest. If the contract has been awarded and performance of the contract has begun, the Contractor shall continue performance until notified by the procurement officer of any contrary action to be taken.

I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE PENALTIES OF PERJURY	Y THAT
THE CONTENTS OF THIS AFFIDAVIT ARE TRUE AND CORRECT TO THE BEST	OF MY
KNOWLEDGE, INFORMATION, AND BELIEF.	

Date:	By:	
	•	(Authorized Representative and Affiant)

ATTACHMENT 5 LABOR CLASSIFICATION PERSONNEL RESUME SUMMARY (INSTRUCTIONS)

- 1) For this TORFP,
 - a) Master Contractors shall comply with all personnel requirements defined under the Master Contract RFP 060B2490023.
 - b) Master Contractors shall propose the resource that best fits the specified CATS+ Labor Category>>. A Master Contractor <u>may only</u> propose against labor categories in the Master Contractor's CATS+ Master Contract Financial Proposal.
 - c) A Master Contractor's entire TO Technical Proposal will be deemed not susceptible for award if any of the following occurs:
 - i) Failure to follow these instructions.
 - ii) Failure to propose a resource for each job title or labor category identified in the TORFP as a required submission.
 - iii) Failure of any proposed resource to meet minimum requirements as listed in this TORFP and in the CATS+ Master Contract.
 - iv) Placing content on the Minimum Qualifications Summary that is not also on the Personnel Resume Form. The function of the Minimum Qualifications Summary is to aid the agency to make a minimum qualification determination. Information on the Minimum Qualification Summary must correspond with information on the Personnel Resume form and shall not contain additional content not found on the other form.
 - d) Complete and sign the **Minimum Qualifications Summary** (Attachment 5A) and the **Personnel Resume Form** (Attachment 5B) for each resource proposed. Alternate resume formats are not allowed.
 - i) The **Minimum Qualifications Summary** demonstrates the proposed resource meets minimum qualifications for the labor category, as defined in the CATS+ Master Contract RFP Section 2.10, and any additional minimum requirements stated in this TORFP. For each minimum qualification, indicate the location on the Personnel Resume Form (5B) demonstrating meeting this requirement.

Only include the experience relevant to meeting a particular minimum qualification. Every skill <u>must be</u> linked to specific work experience and/or education. *The Minimum Qualification Summary shall not contain content that cannot be correlated to the Personnel Resume form.*

Every experience listed on the Minimum Qualifications Resume Summary <u>must be</u> explicitly listed with start and stop dates. Where there is a time requirement such as three months' experience, you must provide the dates from and to showing an amount of time that equals or exceeds the mandatory time requirement; in this case, three months. Note: Overlapping time periods shall only count once against a specific minimum qualification (i.e., a minimum qualification may not be met by listing two examples occurring during the same time period).

ii) The **Personnel Resume Form** provides resumes in a standard format. Additional information may be attached to each Personnel Resume Summary if it aids a full and complete understanding of the individual proposed.

ATTACHMENT 5 5A – MINIMUM QUALIFICATIONS SUMMARY

CATS+ TORFP # R00B7400067

All content on this form <u>must also</u> be on the Personnel Resume Form.

ONLY include information on this summary that supports meeting a minimum qualification.

D 17 11 11 11 17 1 1 0 10 10 1	T 1.7 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Proposed Individual's Name and Company/Sub- Contractor:	List how the proposed individual meets each requirement by including a reference to relevant entries in Form 5B				
LABOR CATEGORY TITLE – (INSI	ERT CATS	+ LAB	OR CATEGORY NAME)		
Education:	` •	(Identify school or institution Name; Address; Degree obtained and dates attended.)			
Insert the education description from the CATS+ Master Contract RFP from Section 2.10 for the applicable labor category	obtained and dates attended.)				
Generalized Experience:	(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor				
Insert the generalized experience description			ements for Generalized Experience.)		
from the CATS+ Master Contract RFP from	FROM	ТО	Job Title and Company		
Section 2.10 for the applicable labor category					
	Match to 1	Form	<pre><insert cross-reference(s)="" full<="" pre="" the="" to=""></insert></pre>		
Provide dates in the format of MM/YY to	5B:		description on Form 5B>		
MM/YY					
Specialized Experience:		(Identify specific work experiences from the resume that illustrate compliance with the Master Contract RFP Labor			
Insert the specialized experience description			ements for Specialized Experience.)		
from the CATS+ Master Contract RFP from	FROM	TO	Job Title and Company		
Section 2.10 for the applicable labor category	TROM	10	Job Title and Company		
	Match to 1	Form	<insert cross-reference="" full<="" td="" the="" to=""></insert>		
Provide dates in the format of MM/YY to	5B:	. 01111	description on Form 5B>		
MM/YY			,		
TORFP TO Personnel Experience and					
Certifications:					
Insert the TO Personnel xperience and Certifications from Section 2.2 of this TORFP.					
Provide dates in the format of MM/YY to MM/YY					
The information provided on this form for this la	bor class is	true and	d correct to the best of my		
knowledge (Signatures must be included):					
Master Contractor Representative:					
Signature Date	e				
Proposed Individual:					
Signature Date	Date				

ATTACHMENT 5 5B – PERSONNEL RESUME FORM

CATS+ TORFP # R00B7400067

Instructions: Submit one resume form for each resource proposed. Do not submit other resume formats. Fill out each box as instructed. Failure to follow the instructions on the instructions page and in TORFP may result in the TO Proposal being considered not susceptible for award.

Resource Name:		
Master Contractor:	<insert contractor="" master="" name=""> Sub-Contractor (if applicable):</insert>	
Proposed CATS+ Labor Category:	<as described="" in="" this="" torfp=""></as>	
Job Title (As listed in TORFP):	<as described="" in="" this="" torfp=""></as>	

Education / Training (start with most recent degree / certificate)

Institution Name / City / State	Degree / Certification	Year Completed	Field Of Study
<add as="" lines="" needed=""></add>			

Relevant Work Experience*

Describe work experience relevant to the Duties / Responsibilities and Minimum Qualifications described in Section 3 of the TORFP. Start with the most recent experience first; do not include experience not relevant to the scope of this TORFP; use Employment <u>History below for full employment history</u>. Enter dates as MM/YY – MM/YY. Add lines as needed.

[Organization] [Title / Role] [Period of Employment / Work (MM/YY – MM/YY)] [Location] [Contact Person (Optional if current employer)] [Technologies Used]	Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)
[Organization] [Title / Role] [Period of Employment / Work MM/YY – MM/YY] [Location] [Contact Person] [Technologies Used]	Description of Work (recommended: organize work descriptions to address minimum qualifications and other requirements)

^{*}Fill out each box. Do not enter "see resume" as a response.

A) References for Proposed Resource (if requested in the TORFP)

List persons the State may contact as employment references. Add lines as needed.

Reference Number:	1
Date From:	<mm yy=""></mm>
Date To:	<mm yy=""></mm>
Organization Name:	<insert name="" organization=""></insert>
Contact Name:	<insert contact=""></insert>

R00B7400067

Contact Phone:	<insert phone=""></insert>			
Contact e-mail:	<insert e-mail=""></insert>			
Details:	<insert details=""></insert>			
The information pro	vided on this form for the	is labor class	is true and correct to the bes	st of my
_	res must be included):			J
Master Contractor	Representative:			
Signature		Date		
Proposed Individua	al:			
Signature		Date		
Instruction: Sign eac	ch form.			

ATTACHMENT 6 PRE-PROPOSAL CONFERENCE DIRECTIONS

The Pre-Proposal Conference will be held at the following location:

Maryland State Department of Education (MSDE) Nancy Grasmick Education Building 200 West Baltimore Street Baltimore, MD 21201

From Interstate 95 (Washington, D. C.)

95 to Exit 53 – "Route 395 North/Downtown". On 395, take exit "Downtown/Inner Harbor", which is the left lane. Stay in left lane. "Downtown/Inner Harbor" exit becomes Howard Street. Cross Conway, Camden, and Pratt Streets. After Pratt, get in the right lane. Cross Lombard Street, turn right at next light which is Baltimore Street. You can turn right from both lanes, but the left lane of Howard Street puts you into the left lane of Baltimore Street and gives easy access to the parking lot, and directly across from the Royal Farms Arena.

From Interstate 95 (North of Baltimore—Philadelphia/New York)

95 South to Baltimore. Pass the exits to 695 – Baltimore Beltway. As soon as you pass the 695 exits, get in the right two lanes. Stay to the right and follow signs to 95 South/Ft. McHenry Tunnel. (The left two lanes go to 895 and the "old" Harbor Tunnel.) When you exit the Ft. McHenry tunnel stay on the right and take the first exit – 395/Baltimore/Downtown. On the exit ramp you should begin to move to the left and continue to follow the signs that say "Downtown/Inner Harbor". Downtown/Inner Harbor" exit becomes Howard Street. Cross Conway, Camden, and Pratt Streets. After Pratt, get in the right lane. Cross Lombard Street, turn right at next light which is Baltimore Street. You can turn right from both lanes, but the left lane of Howard Street puts you into the left lane of Baltimore Street and gives easy access to the parking lot next to the building. MSDE is in the middle of the block, on the left, right next to the parking lot, and directly across from the Royal Farms Arena.

From Annapolis – Route 50

Route 50 West to Route 97 North to Baltimore to exit "695 (Baltimore Beltway) West" to Baltimore. Exit 7B from the Beltway to Baltimore-Washington Parkway "295 North to Baltimore". Follow directions below for 295 North to Baltimore.

From the Baltimore-Washington Parkway (Route 295)

295 North to Baltimore – all the way into Baltimore City. The name of the road/street changes from BW Parkway to Russell Street to Paca Street. As you come into the city you will pass the site of the new Camden Yards (Oriole Ballpark) on the right, you will cross Pratt Street, Lombard Street, and Redwood Street. At Baltimore Street turn right. Cross Eutaw Street and Howard Street. MSDE is in the middle of the block, on the left, right next to the parking lot, and directly across from the Royal Farms Arena.

ATTACHMENT 7 NOTICE TO PROCEED (SAMPLE)

Month Day, Year
TO Contractor Name
TO Contractor Mailing Address
Re: CATS+ Solicitation Number (TORFP #): R00B7400067
Dear TO Contractor Contact:
This letter is your official Notice to Proceed as of Month Day, Year, for the above-referenced Task Order Agreement. Mr. / Ms of Maryland State Department of Education (Agency Name) will serve as the TO Manager and your contact person on this Task Order. He / She can be reached at telephone
Enclosed is an original, fully executed Task Order Agreement and purchase order.
Sincerely,
June Dwyer
Task Order Procurement Officer
Enclosures (2)
cc: Chandra Haislet, TO Manager
Procurement Liaison Office, Department of Information Technology
Project Oversight Office, Department of Information Technology

ATTACHMENT 8 AGENCY DELIVERABLE PRODUCT ACCEPTANCE FORM

Agency Name: MSDE
Solicitation Title: MHEC SQL SERVER REPORTING EXPANSION
TO Manager: Chandra Haislet 410-767-0025
To: TO Contractor Name
The following deliverable, as required by Solicitation Number (TORFP #): R00B7400067 has been received and reviewed in accordance with the TORFP.
Title of deliverable:
TORFP Contract Reference Number: Section #
Deliverable Reference ID #
This deliverable:
Is accepted as delivered. Is rejected for the reason(s) indicated below.
REASON(S) FOR REJECTING DELIVERABLE:
OTHER COMMENTS:
TO Manager Signature Date Signed

ATTACHMENT 9 NON-DISCLOSURE AGREEMENT (OFFEROR)

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.

ATTACHMENT 10 NON-DISCLOSURE AGREEMENT (TO CONTRACTOR)

THIS NON-DISCLOSURE AGREEN	MENT ("Agreement") is made as of this day of	, 20,
by and between the State of Maryland ("the State	te"), acting by and through its Maryland State Department of	of Education,
MSDE, (the "Department"), and	("TO Contractor"), a corporation with its princip	oal business
office located at	and its principal office in Maryland located at	
·		
	RECITALS	
· · · · · · · · · · · · · · · · · · ·	een awarded a Task Order Agreement (the "TO Agreement" RATION EXPANSION TORFP No. R00B7400067 dated _	<i>'</i>
•	d Technical Services procurement issued by the Department	
	ractor to perform the work required under the TO Agreemen	
•	ractor and the TO Contractor's employees and agents (collect	ctively the "TO
Contractor's Personnel") with access to certain	confidential information regarding	
(the "Confidential Information").		

NOW, THEREFORE, in consideration of being given access to the Confidential Information in connection with the TORFP and the TO Agreement, and for other good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties do hereby agree as follows:

- 1. Regardless of the form, format, or media on or in which the Confidential Information is provided and regardless of whether any such Confidential Information is marked as such, Confidential Information means (1) any and all information provided by or made available by the State to the TO Contractor in connection with the TO Agreement and (2) any and all personally identifiable information (PII) (including but not limited to personal information as defined in Md. Ann. Code, State Govt. § 10-1301(c)) and protected health information (PHI) that is provided by a person or entity to the TO Contractor in connection with this TO Agreement. Confidential Information includes, by way of example only, information that the TO Contractor views, takes notes from, copies (if the State agrees in writing to permit copying), possesses or is otherwise provided access to and use of by the State in relation to the TO Agreement.
- 2. TO Contractor shall not, without the State's prior written consent, copy, disclose, publish, release, transfer, disseminate, use, or allow access for any purpose or in any form, any Confidential Information except for the sole and exclusive purpose of performing under the TO Agreement. TO Contractor shall limit access to the Confidential Information to the TO Contractor's Personnel who have a demonstrable need to know such Confidential Information in order to perform under the TO Agreement and who have agreed in writing to be bound by the disclosure and use limitations pertaining to the Confidential Information. The names of the TO Contractor's Personnel are attached hereto and made a part hereof as Exhibit A. Each individual whose name appears on Exhibit A shall execute a copy of this Agreement and thereby be subject to the terms and conditions of this Agreement to the same extent as the TO Contractor. TO Contractor shall update Exhibit A by adding additional names as needed, from time to time.
- 3. If the TO Contractor intends to disseminate any portion of the Confidential Information to non-employee agents who are assisting in the TO Contractor's performance of the TORFP or who will otherwise have a role in performing any aspect of the TORFP, the TO Contractor shall first obtain the written consent of the State to any such dissemination. The State may grant, deny, or condition any such consent, as it may deem appropriate in its sole and absolute subjective discretion.
- 4. TO Contractor hereby agrees to hold the Confidential Information in trust and in strictest confidence, to adopt or establish operating procedures and physical security measures, and to take all other measures necessary to protect the Confidential Information from inadvertent release or disclosure to unauthorized third parties and to prevent all or any portion of the Confidential Information from falling into the public domain or into the possession of persons not bound to maintain the confidentiality of the Confidential Information.
- 5. TO Contractor shall promptly advise the State in writing if it learns of any unauthorized use, misappropriation, or disclosure of the Confidential Information by any of the TO Contractor's Personnel or the TO Contractor's former

- Personnel. TO Contractor shall, at its own expense, cooperate with the State in seeking injunctive or other equitable relief against any such person(s).
- 6. TO Contractor shall, at its own expense, return to the Department, all Confidential Information in its care, custody, control or possession upon request of the Department or on termination of the TO Agreement.
- 7. A breach of this Agreement by the TO Contractor or by the TO Contractor's Personnel shall constitute a breach of the Master Contract Agreement between the TO Contractor and the State.
- 8. TO Contractor acknowledges that any failure by the TO Contractor or the TO Contractor's Personnel to abide by the terms and conditions of use of the Confidential Information may cause irreparable harm to the State and that monetary damages may be inadequate to compensate the State for such breach. Accordingly, the TO Contractor agrees that the State may obtain an injunction to prevent the disclosure, copying or improper use of the Confidential Information. The TO Contractor consents to personal jurisdiction in the Maryland State Courts. The State's rights and remedies hereunder are cumulative and the State expressly reserves any and all rights, remedies, claims and actions that it may have now or in the future to protect the Confidential Information and/or to seek damages from the TO Contractor and the TO Contractor's Personnel for a failure to comply with the requirements of this Agreement. In the event the State suffers any losses, damages, liabilities, expenses, or costs (including, by way of example only, attorneys' fees and disbursements) that are attributable, in whole or in part to any failure by the TO Contractor or any of the TO Contractor's Personnel to comply with the requirements of this Agreement, the TO Contractor shall hold harmless and indemnify the State from and against any such losses, damages, liabilities, expenses, and/or costs.
- 9. TO Contractor and each of the TO Contractor's Personnel who receive or have access to any Confidential Information shall execute a copy of an agreement substantially similar to this Agreement and the TO Contractor shall provide originals of such executed Agreements to the State.
- 10. The parties further agree that:
 - a) This Agreement shall be governed by the laws of the State of Maryland;
 - b) The rights and obligations of the TO Contractor under this Agreement may not be assigned or delegated, by operation of law or otherwise, without the prior written consent of the State;
 - c) The State makes no representations or warranties as to the accuracy or completeness of any Confidential Information;
 - d) The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement;
 - e) Signatures exchanged by facsimile are effective for all purposes hereunder to the same extent as original signatures; and
 - f) The Recitals are not merely prefatory but are an integral part hereof.

TO Contractor/TO Contractor's Personnel:	MSDE:
Name:	Name:
Title:	Title:
Date:	Date:

EXHIBIT A – FOR THE NONDISCLOSURE AGREEMENT (TO CONTRACTOR)

TO CONTRACTOR'S EMPLOYEES AND AGENTS WHO WILL BE GIVEN ACCESS TO THE CONFIDENTIAL INFORMATION

Printed Name and Address of Employee or Agent		Signature	Date
	-		
	_		
	-		_
	-		
	<u>-</u>		

ATTACHMENT 11 TO CONTRACTOR SELF-REPORTING CHECKLIST

The purpose of this checklist is for CATS+ Master Contractors to self-report on adherence to procedures for task orders (TO) awarded under the CATS+ Master Contract. Requirements for TO management can be found in the CATS+ Master Contract RFP and at the TORFP level. The Master Contractor is requested to complete and return this form by the Checklist Due Date below. Master Contractors may attach supporting documentation as needed. Please send the completed checklist and direct any related questions to contractoversight.doit@maryland.gov with the TO number in the subject line.

Master Contractor:	
Master Contractor Contact / Phone:	
Procuring State Agency Name:	
TO Title:	
TO Number:	
TO Type (Fixed Price, T&M, or Both):	
Checklist Issue Date:	
Checklist Due Date:	
Section 1 – Task Orders with Invoices Lin	nked to Deliverables
to distinct deliverables with specific accepta Yes No (If no, skip to Section 2.)	
B) Do TO invoices match corresponding de Proposal? Yes \(\subseteq \text{No} \subseteq \text{(If no, explain why)} \)	eliverable prices shown in the accepted Financial
C) Is the deliverable acceptance process be Yes No (If no, explain why)	ing adhered to as defined in the TORFP?
Section 2 – Task Orders with Invoices Lin	nked to Time, Labor Rates and Materials
A) If the TO involves material costs, are made Master Contractor? Yes \(\subseteq \text{No} \subseteq \text{(If no, explain why)} \)	aterial costs passed to the agency without markup by the
B) Are labor rates the same or less than the Yes No (If no, explain why)	rates proposed in the accepted Financial Proposal?
C) Is the Master Contractor providing times invoices? Yes No (If no, explain why)	sheets or other appropriate documentation to support
Section 3 – Substitution of Personnel	
A) Has there been any substitution of perso Yes No (If no, skip to Section 4.)	nnel?
B) Did the Master Contractor request each Yes No (If no, explain why)	personnel substitution in writing?
	equivalent or better education, experience and

Was the substitute approved by the agency in writing? Yes No (If no, explain why)
Section 4 – MBE Participation
A) What is the MBE goal as a percentage of the TO value? % (If there is no MBE goal, skip to
Section 5)
B) Are MBE reports 2-4A, 2-4B, and 2-5 submitted monthly?
Yes No (If no, explain why)
C) What is the actual MBE percentage to date? (divide the dollar amount paid to date to the MBE by
the total amount paid to date on the TO) %
(Example - \$3,000 was paid to date to the MBE subcontractor; \$10,000 was paid to date on the TO;
the MBE percentage is $30\% (3,000 \div 10,000 = 0.30))$
Is this consistent with the planned MBE percentage at this stage of the project?
Yes No (If no, explain why)
Has the Master Contractor expressed difficulty with meeting the MBE goal?
Yes No
(If yes, explain the circumstances and any planned corrective actions)
Section 5 – TO Change Management
Section 5 – TO Change Management A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why)
A) Is there a written change management procedure applicable to this TO?
A) Is there a written change management procedure applicable to this TO? Yes \(\subseteq \text{No} \subseteq \text{(If no, explain why)} \)
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements)
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements) Yes No A formal group charged with reviewing / approving / declining changes (e.g.,
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements) Yes No A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team)
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements) Yes No A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team) C) Have any change orders been executed?
A) Is there a written change management procedure applicable to this TO? Yes
A) Is there a written change management procedure applicable to this TO? Yes No (If no, explain why) B) Does the change management procedure include the following? Yes No Sections for change description, justification, and sign-off Yes No Sections for impact on cost, scope, schedule, risk and quality (i.e., the impact of change on satisfying TO requirements) Yes No A formal group charged with reviewing / approving / declining changes (e.g., change control board, steering committee, or management team) C) Have any change orders been executed?
A) Is there a written change management procedure applicable to this TO? Yes
A) Is there a written change management procedure applicable to this TO? Yes

SUBMIT AS INSTRUCTED IN TORFP.

ATTACHMENT 12 LIVING WAGE AFFIDAVIT OF AGREEMENT

Contr	No	
Name	Contractor	
Addre		
City_	StateZip Code	
The U	ntract is Exempt from the Living Wage Law ersigned, being an authorized representative of the above named Contractor, hereby affirms that the is exempt from Maryland's Living Wage Law for the following reasons: (check all that apply)	
	_ Bidder/Offeror is a nonprofit organization	
	_ Bidder/Offeror is a public service company	
	Bidder/Offeror employs 10 or fewer employees and the proposed contract value is less than \$500	,000
	_ Bidder/Offeror employs more than 10 employees and the proposed contract value is less than 100,000	
If the A.	The Undersigned, being an authorized representative of the above named Contractor, hereby affirms commitment to comply with Title 18, State Finance and Procurement Article, Annotated Code of Maryland and, if required, to submit all payroll reports to the Commissioner of Labor and Industry vegard to the above stated contract. The Bidder/Offeror agrees to pay covered employees who are subject to living wage at least the living wage rate in effect at the time service is provided for hours pent on State contract activities, and to ensure that its Subcontractors who are not exempt also pay to equired living wage rate to their covered employees who are subject to the living wage for hours spen a State contract for services. The Contractor agrees to comply with, and ensure its Subcontractors comply with, the rate requirements during the initial term of the contract and all subsequent renewal eriods, including any increases in the wage rate established by the Commissioner of Labor and industry, automatically upon the effective date of the revised wage rate.	vith the ent
B.	(initial here if applicable) The Bidder/Offeror affirms it has no covered mployees for the following reasons (check all that apply):	
	_ All employee(s) proposed to work on the State contract will spend less than one-half of the mployee's time during every work week on the State contract;	
	_ All employee(s) proposed to work on the State contract will be 17 years of age or younger during uration of the State contract; or	the
	_ All employee(s) proposed to work on the State contract will work less than 13 consecutive weeks ne State contract.	on
	missioner of Labor and Industry reserves the right to request payroll records and other data that the ioner deems sufficient to confirm these affirmations at any time.	
Name	Authorized Representative:	
Signat	of Authorized Representative	
	Title:	
Witne	Name (Typed or Printed):	
Witne	Signature and Date:	

ATTACHMENT 13 MERCURY AFFIDAVIT

THIS ATTACHMENT DOES NOT APPLY TO THIS TORFP.

ATTACHMENT 14 VETERAN SMALL BUSINESS ENTERPRISE PARTICIPATION (VSBE) FOR STATE OF MARYLAND

The VSBE participation goal for this solicitation is 0%.

ATTACHMENT 15 CERTIFICATION REGARDING INVESTMENTS IN IRAN

Authority: State Finance & Procurement, §§17-701 – 17-707, Annotated Code of Maryland [Chapter 447, Laws of 2012.]

List: The Investment Activities in Iran list identifies companies that the Board of Public Works has found to engage in investment activities in Iran; those companies may not participate in procurements with a public body in the State. "Engaging in investment activities in Iran" means:

- A. Providing goods or services of at least \$20 million in the energy sector of Iran; or
- B. For financial institutions, extending credit of at least \$20 million to another person for at least 45 days if the person is on the Investment Activities In Iran list and will use the credit to provide goods or services in the energy of Iran.

The Investment Activities in Iran list is located at: www.bpw.state.md.us

Rule: A company listed on the Investment Activities In Iran list is ineligible to bid on, submit a proposal for, or renew a contract for goods and services with a State Agency or any public body of the State. Also ineligible are any parent, successor, subunit, direct or indirect subsidiary of, or any entity under common ownership or control of, any listed company.

NOTE: This law applies only to new contracts and to contract renewals. The law does not require an Agency to terminate an existing contract with a listed company.

CERTIFICATION REGARDING INVESTMENTS IN IRAN

The undersigned certifies that, in accordance with State Finance & Procurement Article, §17-705:

- (i) it is not identified on the list created by the Board of Public Works as a person engaging in investment activities in Iran as described in §17-702 of State Finance & Procurement; and
- (ii) it is not engaging in investment activities in Iran as described in State Finance & Procurement Article, §17-702.

The undersigned is unable make the above certification regarding its investment activities in Iran due to the following activities:

Name of Authorized Representative:
Signature of Authorized Representative:
Date: Title:
Witness Name (Typed or Printed):
Witness Signature and Date:

ATTACHMENT 16 SAMPLE WORK ORDER

WORK ORDER			Work Order # Contract #				
	under the provisions of the Task Order.	Th	e services authoriz	ed are within t	he scope of services	set forth in	
the <i>Purpose</i> of the Work C	Order.						
Purpose							
Statement of Work							
Requirements (Unique	ely number each requirement):						
Deliverable(s), Accept	tance Criteria and Due Date(s) (U	nie	quely number ed	ach Delivera	ıble):		
Deliverables are subject to review and approval by MSDE prior to payment.							
(Attach additional sheets if necessary)							
Start Date End Date							
Cost							
Description for Task		Quantity	Labor Hours	Labor Rate	Estimate		
Description for Task/ Denverages			(if	(Hrs.)		Total	
_ T			applicable)			Φ.	
1.					\$	\$	
2.	1		1,50000 1 11		\$	\$	
*Include WBS, schedule a	nd response to requirements.		MSDE shall pay an amount not to \$				
			exceed				
Contractor			Agency Approval				
(Signature) Contractor	Authorized Representative (Date)		(Signature)	TO Manag	ger (Date)		
POC	(Print Name)		TO Manager		(Print Name)		
Telephone No.			Telephone N	0.			
E-mail:			E-mail:				

ATTACHMENT 17 CRIMINAL BACKGROUND CHECK AFFIDAVIT

AUTHORIZED REPRESENTATIVE

I HEREBY AFFIRM THAT:	
I am the (Title) and the Contractor) and that I possess the legal author and the business for which I am acting.	e duly authorized representative of(Master rity to make this Affidavit on behalf of myself
I hereby affirm that (Master Contractor) Requirements of the Department of Information Techn Contract Number 060B2490023 (CATS+) hereto as E	nology's Consulting Technical Services Master
I hereby affirm that the(Master Contractor) Education with a summary of the security clearance reworking on Task Order MHEC MICROSOFT SQL SIR00B7400067 and all of these candidates have succes required under Section 2.4.3.2 of the CATS + Master provide security clearance results for any additional cathe candidate commences work on this Task Order.	sults for all of the candidates that will be ERVER 2012 CONFIGURATION EXPANSION sfully passed all of the background checks Contract. Master Contractors hereby agrees to
I DO SOLEMNLY DECLARE AND AFFIRM UNDER THE CONTENTS OF THIS AFFIDAVIT ARE TRUIKNOWLEDGE, INFORMATION, AND BELIEF.	
Master Contractor	
Typed Name	
Signature	
Date	

Submit within 45 days of NTP

ATTACHMENT 18 MHEC REPORTS TO BE REPLICATED IN SQL

Degree Information System (DIS) Reports

- 1. Degree IPEDS Feedback Reports by Institution
 - a. 1st Majors Report
 - b. Degrees by Levels
 - c. Completers
 - d. 2nd Majors
 - e. 3rd Majors
 - f. may be up to 5 majors
- 2. IPEDS Distance Education (DE) Indicator
 - a. Indicator that shows relationship of DE program to Degree Program
- 3. Trends in Degrees and Certificates by Program
- 4. Trends in Degrees and Certificates by Race and Gender

Employee Data System (EDS) Reports

- 1. EDS Comparison Feedback Report by Institution
 - a. Reporting Comparison of Principal Occupations
 - b. Full-time Faculty by Rank/Tenure
 - c. Full-time Selected Occupations by Highest Degree
 - d. Employee Changes Between Current and Previous Submissions
- 2. EDS IPEDS Feedback Reports by Institution
 - a. Full-time instructional Staff by Academic Rank and Tenured Status
 - b. Full-time instructional Staff without Faculty Status
 - c. Full-time Instructional Staff by Function (for credit or non-credit
 - d. Full-time Non-instructional staff by Occupational Category
 - e. Full -time non-instructional staff by occupational category and tenure status
 - f. Salary calculations and outlays for full-time instructional and non-instructional staff
 - g. Part-time staff by occupational category
 - h. Graduate Assistants by occupational categories
 - i. Part-time staff by occupational category and tenure status
 - j. Part-time instructional Staff by Tenured Status
 - k. New Hires, Full-time by occupational category

Enrollment Information System (EIS) Reports

- 1. Opening Fall Enrollment
- 2. Enrollment by Place of Residence
- 3. Trends in Enrollment Program
- 4. Trends in Enrollment by Race and Gender
- 5. EIS IPEDS Feedback Reports by Institution
 - a. Enrollment Distance Education
 - b. Enrollment by Age
 - c. Enrollment Residence by State
 - d. Enrollment Residence by County of Origin
 - e. Enrollment by Academic Program, Race and Sex

Financial Aid Information System (FAIS) Reports

- 1. Financial Aid Feedback Report by Individual Institution
- 2. Financial Aid Segment Aggregate Report
- 3. Financial Aid Institutional Aggregate Report

Transfer Reports

1. Undergraduate Transfers among Maryland Public Institutions

ATTACHMENT 19 MHEC SAMPLE REPORT 1

01/09/17				
	STATE TOTAL	394.427.952 20.244.628 62.290.948 17.956.189 15.298.865 275.986.888 151.500 309.297 801.296.247	12 061.160 334.681.435 350.942.483 236.809.647 164.600 3.85.020 105.664.138	
	PRIVATE CAREER SCHOOL	26,060,848 2,391,898 2,402,054 0 1,108,491 151,500 30,435,869	1.815.975 22.997.187 19.295.651 1.561.782 2.740.993 571.959 48.983.547	5.584 5.584 0 0 0 0 0 176.029 0 0 0 0 0 0 0 0 0 0 0 0 0
) REPORT	INDEPENDENT COLLEGES	33,296,563 3,403,655 8,403,655 6,660,100 7,012,700 1,985,461 205,022,740 44,882 265,632,600	5.555.206 59.571.700 116.996.038 8000 44.027 280.086.375	135 000 592 525 143.345 143.345 155.3099 15.917.858 15.917.858 1.006.009 1.106.005 1.1082 1.
SYSTEM (FAIS) UDENTS 4-15	ST. MARY'S COLLEGE	1.371.837 33.815 3.815 751.450 615.450 615.450 3.073.010 0 6.188.962	2.285.127 2.754.062 4.507.792 0 774.625 10.321.606	36 000 1582,706 10.400 2.554.432 325.449 415.749 415.749 60 0 0 0 0 0 0 0 0 0 0 0 325.449 415.749 0 0 0 0 0 0 0 0 325.449 325.449 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
AID INFORMATION S UNDERGRADUATE STL ACADEMIC YEAR 14 (DOLLARS)	MORGAN STATE UN.	16,607,877 1,365,622 3,574,100 639,200 43,719 90,024,239 6,024,239 16,000 29,994,146	189 366 20 175 905 10 736 026 3 195 95 52,364 305	2015245 2615246 20162765 3.248 9989 2.955.052 907.936
FINANCIAL AID UNDE ACA	UNIV. OF MARYLAND	146.072.914 4.7415.893 4.741.914.482 9.437.939 9.03.891 5.218.100.823 241.141 2.656 270.056.854	4,387,923 173,566,909 196,696,299 101,212,816 156,600 58,182,783 534,203,330	3,128,731 4,020,731 754,561 774,169 774,169 13,851,536 66,034,136 14,777,808 14,927,684 6,505,645 6,505,645 14,927,684 14,927,684 14,927,684 14,927,684 14,927,684 14,927,684 16,326 16,326 16,326 16,336 16,336 17,336 18,
Ħ	COMMUNITY	171.017.913 3.246.019 3.246.019 9.790.816 9.790.816 1.742.99 4.444.998 4.444.998 1.7.274 1.8.981.816	112,690 58,199,455 54,825,304 1,795,193 0 0 1,755,320	809.435 915.936 895.683 895.683 6995.649 11.138.648 6.168.242 2.131.331.331 2.974.380 2.974.380 2.974.380 442.500 164.432 446.048 446.048 38.595 29.222.291
MHEC	AID TYPE	GRANTS al Pell Grant Supp. Educ. Opport. Grant Federal Grants tional Assistance Grant nteed Access Grant Time Grant S. from Private Sources tutional Grants F. Tolbert Memorial Grant (Golge Access Grant Grant Grant S. Afghanistan Service Grant S. Afghanistan Service Grant	LOANS Federal Perkins Loans Federal Subsidized Stafford Loans Federal Unsub. Stafford Loans Federal PLUS Loans Other Federal Loans Institutional Loans Loans from Private Sources SUB-101AL	SCHOLARSHIPS Distinguished Scholar Award Delegate Scholarship Senatorial Scholarship Senatorial Scholarship Edward T. Conroy Memorial Sch. Diversity Grants Federal Scholarships Institutional Athletic Sch. Other Institutional Scholarships Private Athletic Scholarships Private Athletic Scholarships Other Private Scholarships Tuition Waivers to Employee.Depen Tuition Waivers to Seniors Institutional Scholarships - PCS Scholarships Private Scholarships - PCS Scholarships Private Scholarships - PCS Scholarships Private Scholarships Distinguished Scholar CC Transfer GERA UP Scholarship Workforce Schortage Stud Asst Gran Veterans of Afgan & Iraq Confl Sc Tuition Waivers to Disabled Tuition Waivers to Foster Care Tuition Waivers to Foster Care Tuition Waivers to Foster Care
	AID	Feder Fed. Other Educa Faran Jack Instit TEACH Iraq	Pede Oth Inst	* * * * * * * * * * * * * * * * * * *

MHEC	FI	NANCIAL AID UNDE ACA	INFORMATION RGRADUATE ST DEMIC YEAR 1 (DOLLARS)	INANCIAL AID INFORMATION SYSTEM (FAIS) REPORT UNDERGRADUATE STUDENTS ACADEMIC YEAR 14-15 (DOLLARS)) REPORT		01/09/17
AID TYPE	COMMUNITY	UNIV. OF MARYLAND	MORGAN STATE UN.	ST. MARY'S COLLEGE	JORGAN ST. MARY'S INDEPENDENT STATE UN. COLLEGE COLLEGES C	PRIVATE STATE CAREER SCHOOLS TOTAL	TE AL
WORK STUDY Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL	3,702,235 272,457 3,974,692	3,597,694 2,887,967 6,485,661	641,047 0 641,047	81,677 0 81,677	81.677 6.657.258 0 2.584.940 81.677 9.242,198	98,999 14,778,910 12,813 5,758,177 111,812 20,537,087	.910 .177 .087
TOTAL SUPPORT	349,934,119	972,992,166	92,118,296	20,481,651	751,054,098	349,934,119 972,992,166 92,118,296 20,481,651 751,054,098 80,258,132 2,266,838,462	1,462
LESS FRINGE BENEFITS TOTAL AID	2,131,331 347,802,788	14,927,684 958,064,482	907,936 91,210,360	415,749 20,065,902	9,913,525 741,140,573	2.131.331 14.927.684 907.936 415.749 9.913.525 0 28.296.225 347.802.788 958.064.482 91.210.360 20.065.902 741.140.573 80.258.132 2.238.542.237	, 225
SOURCE FAIS. * INDICATES AID TYPE AS A FRINGE BENEFIT	PE AS A FRINGE	BENEFIT					

01/09/17				
	STATE	118 631 23 210 29 384 29 591 1492 50 936 50 888 295 295 295 296 144 427	93,925 93,991 15,007 15,007 9,110 218,475 112,236	6.636 7.5522 7.1422 7.7833 2.273 6.491 100 100 100 100 100 100 100 100 100 1
	PRIVATE CAREER SCHOOLS	2.873 2.814 301 0.00 2.552 2.955 8.506	8 5055 5.864 5.864 799 799 16 331 8,137	13.7 7.22 100 100 100 13.3 7.0 100 100 100 100 100 100 100 100 100 1
(FAIS) REPORT	INDEPENDENT COLLEGES	8,254 2,4844 2,3772 102 102 103 36,051 17,757	14, 682 115, 711 5, 681 10, 2 10, 2 11, 048 11, 048	1.047 1.047 1.0431 1.0431 1.0453 2.9531 2.9531 4.163 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.0
STEM ENTS 15	T. MARY'S COLLEGE	315 70 267 38 38 544 544 1.297	565 693 301 0 0 1.611 836	1.29 1.29 1.29 1.29 1.29 1.29 1.29
AID INFORMATION SY. UNDERGRADUATE STUD ACADEMIC YEAR 14-: (NUMBERS)	MORGAN STATE UN.	3.907 1.779 1.779 1.779 2.622 6.222 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1028 1028 1038 1038 1038 1038 1038 1038 1038	2217 2557 2557 1099 667 667 0 0 10 10 10 11 10 1539
FINANCIAL AID I UNDER ACAD	UNIV. OF MARYLAND	41,528 8767 8767 16,537 1,2434 1,2434 1,2434 1,2434 0 0 0 66 66 66 69 822	2.067 46.015 49.940 7.700 42 5.753 111.517 56.759	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
FIN	COMMUNITY	56. 56. 56. 56. 56. 56. 56. 56.	19.785 16.240 16.240 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	11.102 1.102 1.264 13.263 13.263 13.263 15.238 16.238 1.653
MHEC	AID TYPE	Federal Pell Grant Federal Pell Grant Fed. Supp. Educ. Opport. Grant Other Federal Grants Educational Assistance Grant Guaranteed Access Grant Grants From Private Sources Institutional Grants Early College Access Grant EACH Grant Iraq & Afghanistan Service Grant UNDUPLICATED NUMBER	Federal Perkins Loans Federal Subsidized Stafford Loans Federal Unsub. Stafford Loans Federal PLUS Loans Other Federal Loans Loans from Private Sources SUB-TOTAL UNDUPLICATED NUMBER	SCHOLARSHIPS Distinguished Scholar Award Delegate Scholarship Sendarrship Sendarrship Senatorial Scholarship Edward T. Conroy Nemorial Sch. Diversity Grants Flederal Scholarships Institutional Athletic Sch. Other Institutional Scholarships Other Institutional Scholarships Other Private Athletic Scholarships Other Private Scholarships Tuition Waivers to Employee. Depen Tuition Waivers to Scholarships Institutional Scholarships - PCS Scholarships Private Sources - PC Distinguished Scholar CC Transfer GEAR UP Scholarship Workforce Shortage Stud Asst Gran Weterans of Afgan & Iraq Confi Sc Tuition Waivers to Disabled Tuition Waivers to Disabled Tuition Waivers to Foster Care Tuition Waivers to Foster Care Tuition Waivers to Foster Care Tuition Waivers to Homeless Youth

01/09/17		₩	4:0	
	STATE TOTAL	7,789 1,736 9,525 8,931	584,694 229,696	
	PRIVATE CAREER SCHOOLS	66 75 64	29,483 15,794	
) REPORT	ST. MARY'S INDEPENDENT COLLEGE COLLEGES	3,812 802 4,614 4,347	104,439 27,652	
FINANCIAL AID INFORMATION SYSTEM (FAIS) REPORT UNDERGRADUATE STUDENTS ACADEMIC YEAR 14-15 (NUMBERS)	ST. MARY'S COLLEGE	114 0 114 114	4.318	
INFORMATION S RGRADUATE STI SEMIC YEAR 1- (NUMBERS)	MORGAN STATE UN.	362 0 362 276	22,809 6,244	
VANCIAL AID UNDE ACA	UNIV. OF MARYLAND	1,939 2,738 2,530	260,003 91,147	RENEETT
II	COLLEGES	1,496 1,622 1,600	163,642 87,477	AS A FRINGE
MHEC	AID TYPE	WORK STUDY Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL UNDUPLICATED NUMBER	TOTAL SUPPORT UNDUPLICATED NUMBER	SOURCE FATS * INDICATES AID TYPE AS A FRINGE RENEFIT

01/09/17				
	STATE TOTAL	3.324 5.866 5.866 5.866 5.210 5.475 5.333	22.183 33.737 15.773 13.727 11.598 9.299	2 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8
	PRIVATE CAREER SCHOOLS	3.310 7.980 7.980 2.771 581 513 60 0 1.5487 3.578	6.32.228 6.32.2033 6.124 6.150 6.150 6.199	797 426 00 00 00 00 1.767 1.760 00 00 00 00 00 00 00 00 00 00 00 00 0
(FAIS) REPORT	INDEPENDENT COLLEGES	4 .033 19 .556 12 .855 15 .963 11 .110 2 .805 14 .368 14 .959	23 4 5 0 3 4 5 2 5 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	2.872 8.852 13.50
(FAIS)	ST. MARY'S COLLEGE	4,355 483 16,196 16,196 5,648 5,648 10,047	4.044 3.974 14.976 14.896 6.406	2.769 887 10.400 3.562 7.293 2.712 7.293 2.990 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
NFORMATION S GRADUATE STU EMIC YEAR 14 E DOLLAR AMO	MORGAN STATE UN.	417-22-11-22	1.856 4.070 3.707 13.504 11.020 11.020 11.121 10.142	11.029.0 89.0 10.022.7 4.022.2 4.222.2 6.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0
FINANCIAL AID INFORMATION SYSTEM UNDERGRADUATE STUDENTS ACADEMIC YEAR 14-15 (AVERAGE DOLLAR AMOUNTS)	UNIV. OF MARYLAND	3.517 4.1938 11.738 11.738 2.512 2.512 2.656 5.477	2.122 3.771 3.938 13.144 3.728 10.113 4.790 9.411	2
FIN	COMMUNITY	3.013 1.2818 1.2818 1.8055 1.8055 2.424 2.242 3.142 3.142 3.142	2.5561 33.3741 6.527 6.527 7.076 5.048	2 2 2 1 1 1 1 1 2 2 2 2 2 2 2 2 2 2 2 2
MHEC	AID TYPE	GRANTS Federal Pell Grant Grant Grant Other Federal Grants Educational Assistance Grant Guaranteed Access Grant Grants From Private Sources Institutional Grants Jack F. Tolbert Memorial Grant TEACH Grant Iraq & Afghanistan Service Grant Iraq & Afghanistan Service Grant Iraq & Afghanistan Service Grant AVERAGE AMARD	LOANS Federal Perkins Loans Federal Subsidized Stafford Loans Federal Unsub. Stafford Loans Federal PLUS Loans Other Federal Loans Institutional Loans Loans From Private Sources AVERAGE AWARD PER RECIPIENT	SCHOLARSHIPS Distinguished Scholar Award Delegate Scholarship Senatorial Scholarship Senatorial Scholarship Edward T. Conroy Memorial Sch. Diversity Grants Floresity Grants Frivate Athletic Scholarships Private Athletic Scholarships Private Athletic Scholarships Private Athletic Scholarships Friution Waivers to Employee.Depen Tuition Waivers to Scholarships Institutional Scholarships - PC Scholarships Private Sources - PC Distinguished Scholar CC Transfer GEAR UP Scholarship Workforce Shortage Stud Asst Gran Veterans of Afgan & Iraq Confil Sc Tuition Waivers to Disabled

MHEC	II	NANCIAL AID UNDE ACA (AVERA	INFORMATION RGRADUATE ST DEMIC YEAR 1 GE DOLLAR AM	INANCIAL AID INFORMATION SYSTEM (FAIS) REPORT UNDERGRADUATE STUDENTS ACADEMIC YEAR 14-15 (AVERAGE DOLLAR AMOUNTS)) REPORT			01/09/17
AID TYPE	COMMUNITY	UNIV. OF MARYLAND	MORGAN STATE UN.	ST. MARY'S COLLEGE	INDEPENDENT COLLEGES	PRIVATE CAREER SCHOOLS	STATE	
WORK STUDY Federal Work-Study Institutional Work-Study/Employ. AVERAGE AWARD AVERAGE AWARD PER RECIPIENT	2.474 2.162 2.450 2.484	1.855 3.614 2.368 2.563	1,770 1,770 2,322	716 0 716 716	1,746 3,223 2,003 2,126	1.499 1.423 1.490 1.747	1,897 3,316 2,156 2,299	
TOTAL AVERAGE AWARD AVERAGE AWARD PER RECIPIENT	2.138	3.742	4,038 14,753	4,743 14,820	7,191 27,160	2,722 5,081	3,876	
SOURCE FAIS. * INDICATES AID TYPE AS A FRINGE BENEFIT	AS A FRINGE	BENFFIT						

01/09/17				
	STATE TOTAL	000000000000000000000000000000000000000	00000000	
	PRIVATE CAREER SCHOOLS	00110000000000000000000000000000000000	ည်လှုပ်ဝဝစ်ဝန ဝဆန်စ်ဝစ်လုံစ	00000000000000000000000000000000000000
) REPORT	INDEPENDENT COLLEGES	8.214198 8.214198 4.000000000000000000000000000000000000	440.77.70 440.27.77 484.91.00 6.89	7.744.8.98.9.0.9.0.0.0.0.0.0.0.0.0.0.0.0.0.0.
SYSTEM (FAIS) UDENTS [4-15 OTAL)	ST. MARY'S COLLEGE	0001400400000	000000000000000000000000000000000000000	40040000000000000000000000000000000000
NFORMATION SRADUATE SI EMIC YEAR 1	MORGAN STATE UN.	40000000000000000000000000000000000000	10040000 00000	04416011101600000000040
FINANCIAL AID INF UNDERGE ACADEN (PERCEN	UNIV. OF MARYLAND	682,000,000,000,000,000,000,000,000,000,0	985988 9850 10011	744408448888884770000870884 28148888888770000870884
FINA	COMMUNITY	48811 VII 8830810811000884 8847874600818	120000 120000 120000	0.001 0.0448804444011 0.00000000000000000000000000000
MHEC	AID TYPE	Federal Pell Grant Federal Pell Grant Cfer. Supp. Educ. Opport. Grant Other Federal Grants Educational Assistance Grant Guaranteed Access Grant Grants from Private Sources Institutional Grants Jack F. Tolbert Memorial Grant Early College Access Grant TEACH Grant Iraq & Afghanistan Service Grant SUB-TOTAL	Federal Perkins Loans Federal Dussidized Stafford Loans Federal Unsub. Stafford Loans Federal Loans Other Federal Loans Institutional Loans Loans From Private Sources SUB-TOTAL	SCHOLARSHIPS Distinguished Scholar Award Delegate Scholarship Senatorial Scholarship Edward T. Conroy Memorial Sch. Diversity Grants Federal Scholarships Frivate Athletic Scholarships Other Institutional Athletic Scholarships Other Private Scholarships Other Private Scholarships Other Private Scholarships Other Private Scholarships Intition Waivers to Employee.Depen Intition Waivers to Scholarships Scholarships Private Sources - PC Distinguished Scholar CC Transfer GEAR UP Scholarship Workforce Shortage Stud Asst Gran Veterans of Afgan & Iraq Confl Sc Tuttion Waivers to Foster Care Tuttion Waivers to Foster Care Tuttion Waivers to Homeless Youth

01/09/17				TRUNCATION.
	STATE TOTAL	100.0 100.0	100.0	OD DUE TO
	ST. MARY'S INDEPENDENT PRIVATE COLLEGE COLLEGE CAREER SCHOOLS	0.50	3.5	FOTALS MAY NOT ADD DUE TO TRUNCATION.
) REPORT	INDEPENDENT COLLEGES	45.0 45.0 45.0	33.1	
TINANCIAL AID INFORMATION SYSTEM (FAIS) REPORT UNDERGRADUATE STUDENTS ACADEMIC YEAR, 14-15 (PERCENT STATE TOTAL)	ST, MARY'S COLLEGE	0.00	6.0	
INFORMATION RGRADUATE ST DEMIC YEAR I CENT STATE T	MORGAN STATE UN.	4.3 3.1	4.0	
MANCIAL AID UNDE ACA (PER	UNIV. OF MARYLAND	24.3 50.1 31.5	42.9	BENEFIT
FIN	COLLEGES	25.0 4.7 19.3	15.4	AS A FRINGE
		WORK STUDY Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL	TOTAL SUPPORT	* INDICATES AID TYPE AS A FRINGE BENEFIT
MHEC	AID TYPE	WORK S Federal Worl Institution SUB-TO	TOTAL	SOURCE FAIS. *

01/09/17				
	STATE	27.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	04111 04120 074400 000 000	000000100000000000000000000000000000000
	PRIVATE CAREER SCHOOLS	%000000000 4400000410000	2822 24862 0000 0477 01000	000000000000000000000000000000000000000
(FAIS) REPORT F SUPPORT)	INDEPENDENT COLLEGES	4010000700008 44188000700008	15.56 15.56 37.33 37.33	000000100110000000000000000000000000000
SYSTEM (FAIS) REP DENTS 1-15 TYPE OF SUPPORT)	ST. MARY'S COLLEGE	30000000000000000000000000000000000000	223.4 223.4 200.0 3.0 3.0 3.0 3.0 3.0	000000000000000000000000000000000000000
INFORMATION SIGNATION SIGNATE STUDIES STUDIES NATION BY RIBUTION BY	MORGAN STATE UN.	%2000000000000000000000000000000000000	0.01 11.05 1.05 1.05 1.05 1.05 1.05 1.05	000000000000000000000000000000000000000
FINANCIAL AID I UNDER ACAD (PERCENTAGE DIST	UNIV. OF MARYLAND	0.004.000.000.007.7.7.7.7.7.7.7.7.7.7.7.	0.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	00000010101000000000000000000000000000
FIN (PER	COLLEGES	84.000000000000000000000000000000000000	110 300005:00 300005:00 00005:00	
MHEC	AID TYPE	GRANTS Federal Pell Grant Fed. Supp. Educ. Opport. Grant Other Federal Grants Educational Assistance Grant Guaranteed Access Grant Gart-Time Grant Grants from Private Sources Institutional Grants Early College Access Grant TEACH Grant Iraq & Afghanistan Service Grant Iraq & Afghanistan Service Grant	LOANS Federal Perkins Loans Federal Dussidized Stafford Loans Federal Unsub. Stafford Loans Federal PLUS Loans Other Federal Loans Institutional Loans Loans From Private Sources SUB-TOTAL	SCHOLARSHIPS Distinguished Scholar Award Delegate Scholarship Senatorial Scholarship Edward T. Connoy Memorial Sch. Diversity Grants Federal Scholarships Institutional Athletic Sch. Other Institutional Scholarships Private Athletic Scholarships Other Private Athletic Scholarships Other Private Scholarships Other Private Scholarships Tuition Waivers to Employee. Depen Tuition Waivers to Scholarships Scholarships Private Sunces - PC Distinguished Scholar CC Transfer GEAR UP Scholarship Workforce Shortage Stud Asst Gran Veterans of Afgan & Iraq Confl Sc Tuition Waivers to Disabled Tuition Waivers to Homeless Youth SUB-TOTAL

01/09/17				TO TRUNCATION.
	STATE TOTAL	0000	100.0	DD DVE
	MORGAN ST. MARY'S INDEPENDENT PRIVATE STATE UN. COLLEGE COLLEGES CAREER SCHOOLS	00.0	100.0	TOTALS MAY NOT ADD DUE TO TRUNCATION.
) REPORT PORT)	INDEPENDENT COLLEGES	1.38	100.0	
INANCIAL AID INFORMATION SYSTEM (FAIS) REPORT UNDERGRADUATE STUDENTS ACADEMIC YEAR 14-15 ERCENTAGE DISTRIBUTION BY TYPE OF SUPPORT)	ST, MARY'S COLLEGE	000 0.00	100.0	
INFORMATION RGRADUATE ST DEMIC YEAR 1 TRIBUTION BY		9.000	100.0	
FINANCIAL AID UNDE ACA (PERCENTAGE DIS	UNIV. OF MARYLAND	0.00	100.0	BENEFIT
FI (PE	COLLEGES	1.0 1.1	100.0	AS A FRINGE
MHEC	AID TYPE	WORK STUDY Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL	TOTAL SUPPORT	SOURCE FAIS. * INDICATES AID TYPE AS A FRINGE BENEFIT

01/09/17								
	STATE LS TOTAL	26.962.486 1.209.350 10.206.187 64.193.206 164.379 102.825.618	8.727.061 92.423 337.243.328 2.074.948 11.716.641 108.722.117 469.790.219	563 406 8493 406 1440 6612 1.434 809 32.1824 809 26.7485 858 126.7485 858 1.255.305 1.265.418 304.000	117.522.300 2.019.938 1.044.740 120.586.978	821.458.909	12.758.083 808.700.826	
	PRIVATE CAREER SCHOOL	000000	0000000	0000000000000000	0000	0	00	
S) REPORT	INDEPENDENT COLLEGES	25.121.890 327.116 5.444.530 55.465.264 79.643 86.438.443	2.661.282 92.423 133.521.411 1.195.721 5.474.237 32.428.704 175.530.478	99 970 128 025 28 508 30 334 354 20 748 64 2 560 758 2 125 321 1 644 504 629 906 34 000 29 041 607	17.089.020 681.912 782.272 18.553.204	309,563,732	307,438,411	
SYSTEM (FAIS) ENTS 4-15	ST. MARY'S COLLEGE	2,111 2,111 2,111	71,800 317,080 0 0 31,755 420,635	9.841 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0000	438,242	438,242	
AID INFORMATION SYSTEM GRADUATE STUDENTS ACADENIC YEAR 14-15 (DOLLARS)	MORGAN STATE UN.	33,105 43,348 200,336 241,521 0 518,310	11,813,760 818,281 68,776 12,700,817	14.125 19.400 19.3400 19.3400 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.0000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 19.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000	0000	15,371,730	342,861 15,028,869	
FINANCIAL AID G ACA	UNIV. OF MARYLAND	1.807.491 928.896 4.561.321 8.484.310 84.736 15.866.754	5,993,979 191,591,077 1,099,947 1,8,00 6,173,628 76,261,658 281,138,289	2.051.244 2.051.244 10.503.573 10.503.573 10.285.1466 23.741.415 10.286.789 256.000 97.046.388	100,433,280 1,338,026 262,468 102,033,774	496,085.205	10.289.901 485.795.304	BENEFIT
Ħ	COLLEGES	000000	0000000	00000000000000	0000		00	AS A FRINGE
		ces Prof. School Sch. Private Sources I Grants istan Service Grant	ins Loans idized Stafford Loans b. Stafford Loans 1 Loans I Loans rivate Sources or Graduate Students	SCHOLARSHIP Delegate Scholarship Senatorial Scholarship Edward I. Conroy Memorial Sch. Diversity Grants Federal Scholarships Institutional Athletic Sch. Other Private Athletic Scholarships Intition Waivers to Employee. Depen Tuttion Waivers to Students Graduate Nursing Scholarship Workforce Shortage Stud Asst Gran Tuttion Waivers to Disabled Sub-TOTAL	WORK STUDY Assistantships (Research/Teaching Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL	JPPORT	INGE BENEFITS ID	* INDICATES AID TYPE
MHEC	AID TYPE	GRANTS Federal Sources Graduate and Prof Grants from Private Institutional Grant TEACH Grant Iraq & Afganistan S	LOANS Federal Perkins Loans Federal Subsidized Staf Federal Unsub. Stafford Other Federal Loans Institutional Loans Loans from Private Sour PLUS Loans for Graduate SUB-TOTAL	SCHOLARSH Delegate Schol Senatorial Sch Edward I Con Diversity Gran Institutional Other Institut Private Athlet Private Athlet Confer Private *Tuition Waiver Graduate Nursi Workforce Shor Tuition Waiver Graduate Nursi	WORK STI Assistantshi Federal Work- Institutional	TOTAL SUPPORT	LESS FRINGE B TOTAL AID	SOURCE FAIS.

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01/09/17						
	STATE	2.432 626 1.488 7.887 7.887 12.495	1.646 22 28.430 177 177 177 6.433 37.880 27.645	204 857 857 857 858 857 858 858 858 858 858	7.302 350 336 7.997	87.440 46.605
	PRIVATE CAREER SCHOOLS	0000000	00000000		00000	00
REPORT	INDEPENDENT COLLEGES	2,180 150 150 5,433 3 3 8,308 6,605	9.037 9.037 1.738 12.038 8.81	1 132 1 132 1 136 1 153 1 153 2 965 2 965 2 965	1,236 283 239 1,758 1,647	25.642 16.075
YSTEM (FAIS) NTS -15	ST. MARY'S COLLEGE	000m00mm	29930000880 29930000880	4700008000000004	00000	23
. AID INFORWATION SYSTEM (GRADUATE STUDENTS ACADEMIC YEAR 14-15 (NUMBERS)	MORGAN STATE UN.	255 60 53 146 146 143	0 27 0	112 179 171 203 70 93 93 44 88 655 64 84 84 84 84 84 84 84 84 84 84 84 84 84	00000	1,491
FINANCIAL AID IN GRA ACADE	UNIV. OF MARYLAND	2, 398 2, 398 2, 398 4, 038 3,312	18,655 10,655 1055 105 105 105 105 105 105 105 105	2, 245 305 305 305 2, 245 2, 668 2, 668 13, 121 13, 121 14, 58 14, 535	6.066 267 97 6.430 6.350	60,251 29,454 BENEFIT
FIN	COLLEGES	0000000		000000000000000	00000	0 0 AS A FRINGE B
MHEC	AID TYPE	GRANTS Federal Sources Graduate and Prof. School Sch. Grants from Private Sources Institutional Grants IEACH Grant Iraq & Afganistan Service Grant UNDUPLICATED NUMBER	LOANS Federal Perkins Loans Federal Dubsidized Stafford Loans Federal Unsub. Stafford Loans Other Federal Loans Institutional Loans Loans from Private Sources PLUS Loans from Private Sources NUS Loans From Private Sources NUDUPLICATED NUMBER	SCHOLARSHIP Delegate Scholarship Senatorial Scholarship Senatorial Scholarship Edward T. Conroy Nemorial Sch. Diversity Grants Federal Scholarships Forlow Athletic Scholarships Other Institutional Scholarships Private Athletic Scholarships Other Private Scholarships Other Private Scholarships Tuition Waivers to Employee.Depen Tuition Waivers to Scholarship Graduate Nursing Scholarship Morkforce Shortage Stud Asst Gran Tuition Waivers to Disabled SUB-TOTAL UNDUPLICATED NUMBER	WORK STUDY Assistantships (Research/Teaching Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL UNDUPLICATED NUMBER	TOTAL SUPPORT UNDUPLICATED NUMBER SOURCE FAIS. * INDICATES AID TYPE A

01/09/17												
STATE	11,086 2,075 6,858 8,139	2,651 0 8,229 10,218	5.301 11.862 11.722 15.863 12.141	16,900 12,402 16,993	800 991 6.698 617	5.825 7.732 9.750 5.153	48.89.99.99.103.00.00.00.00.00.00.00.00.00.00.00.00.0	4.441 7.140	16.094 3.672 3.109	15,079	9.394	
PRIVATE	CAREEN SCHOOLS 0 0 0		000000	000	0000	00000	00000	000	0000	0	00	
(FAIS) REPORT RY:S INDEPENDENT	11.523 2.180 10.533	2,413 0 10,404 13,086	4.056 14.201 26.120 6.326 14.036	18.658 14.581 19.764	892 925 7.127	18,446 6,937 12,162 5,332	6.401 2.727 9.998 9.998		13,826 2,409 3,273 10,553	11,264	12.072 19.257	
CN SYSTEM (FAIS) TUDENTS AR 14-15 A AMOUNTS ST., MARY'S	COLLEGE		3.988 0 17.615 0	10.585 10.785 21.031	1,063	1,230	00000	1.106 1,291	0000	0	7.825	
AL AID INFORMATION S GRADUATE STUD ACADEMIC YEAR 14 (AVERAGE DOLLAR AM V. OF MORGAN	STATE UN. 4.138 3.338 4.557	3,550 3,624	16.408 12.398 7.64 <u>1</u>	15.975 17.002	1.177	3,178 9,259 4,534 11,955	3.686 6.0318 6.090 8.090	3,913 4,804	0000	0	10.309 14.598	
FINANCIAL AID INFORMATION ACADEMIC YEAR 1 (AVERAGE DOLLAR AM Y UNIV. OF MORGAN	MARYLAND 7.407 2.059 4.979 3.538	2,921 3,929 4,790	6,166 10,270 10,475 1,000	16.253 11.241 15.621	772 1,003 6,423 6,725	7.708 7.708 9.460 5.091	8.8.9.9.8.6. 9.0.5.9.2.1.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6.6	3.917 6.676	16.556 5.011 2.705 15.868	16,068	8.233 16.842	BENEFIT
FIN	COLLEGES		000000			00000			0000	0	00	AS A FRINGE
MHEC	AID TYPE GRANTS Federal Sources Graduate and Prof. School Sch. Grants from Private Sources Institutional Grants	leach dramistan Service Grant Iraq & Afganistan Service Grant AVERAGE AWARD PER RECIPIENT LOANS	Federal Perkins Loans Federal Subsidized Stafford Loans Federal Unsub. Stafford Loans Other Federal Loans Institutional Loans Loans from Private Sources	PLUS Loans for Graduate Students AVERAGE AWARD AVERAGE AWARD PER RECIPIENT	SCHOLARSHIP Delegate Scholarship Senatorial Scholarship Edward T. Conroy Memorial Sch.	Federal Scholarships Institutional Athletic Sch. Other Institutional Scholarships Private Athletic Scholarships Other Private Scholarships	*Iution Waivers to Employee, Depen Tuition Waivers to Seniors Tuition Waivers to Students Graduate Nursing Scholarship Workforce Shortane Pind Asst Gran	Tuition Waivers to Disabled AVERAGE AWARD PER RECIPIENT	WORK STUDY Assistantships (Research/Teaching Federal Work-Study Institutional Work-Study/Employ. AVERAGE AWARD		TOTAL AVERAGE AWARD AVERAGE AWARD PER RECIPIENT	SOURCE FAIS. * INDICATES AID TYPE

01/09/17				,			TO TRUNCATION.
	STATE TOTAL	100.0 100.0 100.0 100.0 100.0	0.0000000	000000000000000000000000000000000000000	1000.000.000.0000.0000.0000000000000000		ADD DUE TO
	PRIVATE CAREER SCHOOLS	0000000	0000000	0000000000000000	0000		TOTALS MAY NOT A
(FAIS) REPORT	INDEPENDENT COLLEGES	620084 800088-8 1-644-0	0000 0000 40000 40000 64	7,472 7,472	14.5 74.8 15.3	37.6	_
ON SYSTEM (FAIS) TUDENTS 14-15 .	ST. MARY'S COLLEGE	0000000	80000000	V-1000000000000000000000000000000000000	0000	0.0	
GRADUATE STUDE ACADEMIC YEAR 14 PERCENT STATE TO	MORGAN STATE UN.	0640000 4606000	0.000000000000000000000000000000000000	99999999999999999999999999999999999999	0.000	1.8	
FINANCIAL AID I GE ACAE (PERC	UNIV. OF MARYLAND	6.7 71.4 71.4 13.2 51.5 15.4	68 535 60 60 75 75 75 75 75 75 75 75 75 75 75 75 75	83889083999888898 600000000000000000000000000000	85.7 255.1 84.6	60.3	BENEFIT
FIN	COMMUNITY	0000000	00000000	000000000000000	0000	0.0	AS A FRINGE
MHEC	AID TYPE	GRANTS Federal Sources Graduate and Prof. School Sch. Grants from Private Sources Institutional Grants TEACH Grant Iraq & Afganistan Service Grant SUB-TÖTAL	LOANS Federal Perkins Loans Federal Subsidized Stafford Loans Federal Unsub. Stafford Loans Other Federal Loans Institutional Loans Loans from Private Sources PLUS Loans for Graduate Students SUB-TOTAL	SCHOLARSHIP Delegate Scholarship Senatorial Scholarship Edward T. Conroy Memorial Sch. Diversity Grants Federal Scholarships Institutional Athletic Sch. Other Institutional Scholarships Private Athletic Scholarships Other Private Scholarships "Tuition Waivers to Employee.Depen Tuition Waivers to Students Graduate Nursing Scholarship Workforce Shortage Stud Asst Gran Tuition Waivers to Students Graduate Nursing Scholarship Workforce Shortage Stud Asst Gran Tuition Waivers to Disabled	WORK STUDY Assistantships (Research/Teaching Federal Work-Study Institutional Work-Study/Employ. SUB-TOTAL	SUPPORT	SOURCE FAIS. * INDICATES AID TYPE A

01/09/17	핃구	2000 112 12000 10000 100	124112000	0-10-21-10-51-20-10-0-9	67123	100.0 ADD DUE TO TRUNCATION.	
	STATE JOLS TOTAL	12007	0.10 0.10 0.10 0.10 0.10 1.13 1.13 1.75		14.3 0.2 14.6	100.0 OT ADD DUE	
	PRIVATE CAREER SCHOOL	0000000	00000000	0000000000000000	0.00	0.0 TOTALS MAY NOT	
(FAIS) REPORT F SUPPORT)	INDEPENDENT COLLEGES	8.1 0.1 17.9 0.0 27.9	0.004 0.000 000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.	000000000000000000000000000000000000000	0000 0000	100.0	
SYSTEM (FAIS) REF ENTS 4-15 TYPE OF SUPPORT)	ST. MARY'S COLLEGE	0000000	16 2000000 20000000000000000000000000000	00000000000000000000000000000000000000	0000	100.0	
AID INFORMATION GRADUATE STUD ACADEMIC YEAR I DISTRIBUTION BY	MORGAN STATE UN.	0044000	000000000000000000000000000000000000000	0000w0r00000004 0100r4v0rv00w100	0000	100.0	
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ATTACHMENT 20 MHEC SAMPLE REPORT 2

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